Pecyn Dogfennau



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DYDD MAWRTH 9FED IONAWR 2024

AT: HOLL AELODAU'R CABINET

YR WYF DRWY HYN YN EICH GALW I FYNYCHU CYFARFOD AML-LEOLIAD O'R CABINET A GYNHELIR YN Y SIAMBR, NEUADD Y SIR, CAERFYRDDIN AC O BELL AM 10.00 Y.B. AR DDYDD LLUN, 15FED IONAWR, 2024 ER MWYN CYFLAWNI'R MATERION A AMLINELLIR AR YR AGENDA SYDD YNGHLWM

Wendy Walters

PRIF WEITHREDWR

Swyddog Democrataidd:	Michelle Evans Thomas		
Ffôn (Ilinell uniongyrchol):	01267 224470		
E-bost:	MEEvansThomas@sirgar.gov.uk		

Cyfarfod aml-leoliad yw hwn. Gall aelodau'r pwyllgor fynychu'n bersonol yn y lleoliad a nodir uchod neu o bell drwy'r ddolen Zoom a ddarperir ar wahân.

Gellir gwylio'r cyfarfod ar wefan y cyngor drwy'r ddolen canlynol:https://carmarthenshire.public-i.tv/core/portal/home

> Wendy Walters Prif Weithredwr, Chief Executive, Neuadd y Sir, Caerfyrddin. SA31 1JP County Hall, Carmarthen. SA31 1JP

Y CABINET AELODAETH – 10 AELOD

CYNGHORYDD	PORTFFOLIO
Cynghorydd Darren Price	Arweinydd
Cynghorydd Linda Evans	Dirprwy Arweinydd ac Aelod Cabinet dros Gartrefi
Cynghorydd Glynog Davie	Addysg a'r Gymraeg
Cynghorydd Ann Davies	Materion Gwledig, Cydlyniant Cymunedol a Pholisi Cynllunio
Cynghorydd Hazel Evans	Adfywio, Hamdden, Diwylliant a Thwristiaeth
Cynghorydd Philip Hughes	Trefniadaeth a'r Gweithlu
Cynghorydd Alun Lenny	Adnoddau
Cynghorydd Edward Thomas	Gasanaethau Trafnidiaeth, Gwastraff a Seilwaith
Cynghorydd Jane Tremlett	lechyd a Gwasanaethau Cymdeithasol
Cynghorydd Aled Vaughan Owen	Newid Hinsawdd, Datgarboneiddio a Chynaliadwyedd

AGENDA

1.	YMD	DIHEURIADAU AM ABSENOLDEB	
2.	DATO	GANIADAU O FUDDIANNAU PERSONOL	
3.	_	NODI FEL COFNOD CYWIR COFNODION CYFARFOD Y NET A GYNHALIWYD AR YR 11EG RHAGFYR 2023	5 - 10
4.	CWE	STIYNAU Â RHYBUDD GAN YR AELODAU	
	4 .1	CWESTIWN GAN Y CYNGHORYDD ROB JAMES I'R CYNGHORYDD ALUN LENNY, AELOD Y CABINET DROS ADNODDAU	
		"A allai'r Aelod Cabinet ddatgan faint a dalodd yr awdurdod hwn mewn ffioedd ymgynghori yn ystod y flwyddyn ariannol ddiwethaf, gan gynnwys tuag at brosiectau ar y cyd neu brosiectau rhanbarthol?"	
5.	CWE	STIYNAU A RHYBYDD GAN Y CYHOEDD	
6.	STRA	ATEGAETH CYLLIDEB REFENIW 2024/25 I 2026/27	11 - 56
7.		GLEN GYFALAF PUM MLYNEDD (CRONFA'R CYNGOR) 25 I 2028/29	57 - 78
8.		LUN BUSNES 2024-27 Y CYFRIF REFENIW TAI - RHAGLEN DSODDIADAU TAI SIR GAERFYRDDIN	79 - 150
9.	CYFF	RIF REFENIW TAI A PHENNU RHENTI TAI 2024/25	151 - 180
10.	ADR	ODDIAD MONITRO CYLLIDEB REFENIW Y CYNGOR	181 - 210
11.	DIWE	EDDARIAD RHAGLEN GYFALAF 2023/24	211 - 220
12.	CYNI	LUN GOSTYNGIADAU'R DRETH GYNGOR 2024/25	221 - 236
13.		OF TRWYDDEDU 2003 ADOLYGIAD O'R BOLISI YDDEDU AC ASESIADAU EFFAITH GRONNOL	237 - 402
14.	POLI	SI CYFLOGAU ATHRAWON ENGHREIFFTIOL 2023/24	403 - 450
15.	POLI	SI CYFLOG ATHRAWON DIGYSWLLT MODEL 2023/24	451 - 492
16.	AMG	HYW FATER ARALL Y GALL Y CADEIRYDD OHERWYDD YLCHIADAU ARBENNIG BENDERFYNU EI YSTYRIED YN ER BRYS YN UNOL AG ADRAN 100B(4)(B) O DDEDDF	

LLYWODRAETH LEOL, 1972.

CABINET

DYDD LLUN 11EG RHAGFYR 2023

YN BRESENNOL: Y Cynghorydd D. Price (Cadeirydd) (Yn y Siambr)

Cynghorwyr (Yn y Siambr):

C.A. Davies G. Davies H.A.L. Evans
A. Lenny E.G. Thomas A. Vaughan Owen

Cynghorwyr (Yn Rhithwir):

L.D. Evans

Hefyd yn bresennol fel sylwedydd (Yn Rhithwir):

Y Cynghorydd D.M. Cundy

Hefyd yn bresennol (Yn y Siambr):

W. Walters - Prif Weithredwr

- J. Morgan Cyfarwyddwr Gwasanaethau Cymunedol
- C. Moore Cyfarwyddwr Gwasanaethau Corfforaethol
- G. Morgans Cyfarwyddwr Addysg & Gwasanaethau Plant
- S. Davies Pennaeth Mynediad at Addysg
- J. Jones Pennaeth Adfywio, Polisi & Digidol
- L.R. Jones Pennaeth Gweinyddiaeth a'r Gyfraith
- G. Ayers Rheolwr Polisi Corfforaethol & Phartneriaeth
- A. Carter Rheolwr Trawsnewid a Newid Ysgolion
- C. Higginson Rheolwr Marchnata a'r Cyfryngau
- C. Jones Rheolwr Caffael
- L. Jenkins Swyddog Cymorth y Cabinet
- K. Thomas Swyddog Gwasanaethau Democrataidd
- D. Hall-Jones Swyddog Cymorth i'r Aelodau
- S. Rees Cyfieithydd ar y Pryd

Hefyd yn bresennol (Yn Rhithwir):

- M. Evans Thomas, Prif Swyddog Gwasanaethau Democrataidd [Cymeryd Nodiadau]
- M. Runeckles Swyddog Cymorth i'r Aelodau

Y Siambr, Neuadd y Sir, Caerfyrddin ac o bell : 10:00 am - 10:45 am

1. YMDDIHEURIADAU AM ABSENOLDEB

Derbyniwyd ymddiheuriadau am absenoldeb gan y Cynghorwyr P.M. Hughes a J. Tremlett.



2. DATGANIADAU O FUDDIANNAU PERSONOL

Y Cynghorydd/Swyddog	Rhif y Cofnod	Y Math o Fuddiant
Y Cynghorydd A. Davies	12 - Adolygiad Derbyn Disgyblion i Ysgolion Cynradd (Plant sy'n codi'n 4 oed)	Mae ganddi Feithrinfa i Blant yn Llanarthne.

3. I LOFNODI FEL COFNOD CYWIR COFNODION CYFARFOD Y CABINET A GYNHALIWYD AR Y 13EG TACHWEDD 2023

PENDERFYNWYD YN UNFRYDOL lofnodi bod cofnodion cyfarfod y Cabinet a gynhaliwyd ar 13 Tachwedd 2023 yn gofnod cywir.

4. CWESTIYNAU Â RHYBUDD GAN YR AELODAU

Dywedodd y Cadeirydd nad oedd dim cwestiynau â rhybudd wedi cael eu cyflwyno gan yr Aelodau.

5. CWESTIYNAU A RHYBYDD GAN Y CYHOEDD

Dywedodd y Cadeirydd nad oedd dim cwestiynau wedi dod i law gan y cyhoedd.

6. GWEITHRED AMRYWIO I DDIWYGIO ATODLEN 3 "CYLCH GORCHWYL" CYTUNDEB Y CYD-BWYLLGOR AR GYFER PARTNERIAETH

Atgoffwyd y Cabinet fod yr Awdurdod wedi ymrwymo i gytundeb gyda Chyngor Sir Penfro a Chyngor Dinas a Sir Abertawe ym mis Ebrill 2022 i sefydlu Cydbwyllgor i gefnogi'r gwaith o gyflawni gwelliannau addysgol drwy Bartneriaeth Addysg De-orllewin Cymru ("Partneriaeth").

Mae Cylch Gwaith Partneriaeth (Atodlen 3 o Gytundeb y Cyd-bwyllgor) yn nodi y bydd y trefniadau llywodraethu drwy gyfrwng y tri aelod â phleidlais sef Arweinwyr y tri Chyngor. Fodd bynnag, mae'n anochel bod Arweinwyr yn cymryd rhan mewn llawer o gyfarfodydd sy'n gallu arwain at ymrwymiadau yn y dyddiadur sy'n digwydd ar yr un pryd. O ganlyniad, yn ei chyfarfod a gynhaliwyd ar 6 Hydref 2023 cytunodd Partneriaeth y byddai'n well cael rhywfaint o hyblygrwydd i'r 3 Awdurdod Cyfansoddol enwebu eu Haelod Cabinet, gyda'r Portffolio Addysg fel yr aelod â phleidlais yn lle eu Harweinydd, pe baent yn dymuno hynny.

PENDERFYNWYD YN UNFRYDOL gymeradwyo'r cynnig i ddiwygio Atodlen 3 o Gytundeb Cyd-bwyllgor Partneriaeth, a'r aelod â phleidlais ar gyfer Cyngor Sir Caerfyrddin fydd yr Aelod Cabinet dros Addysg a'r Gymraeg a'r aelod heb bleidlais fydd yr Arweinydd.



7. STRATEGAETH GAFFAEL 2023/28.

Bu'r Cabinet yn ystyried Strategaeth Caffael 2023-28, oedd â'r nod o gael fframwaith ar waith er mwyn sicrhau bod gan benderfyniadau comisiynu a chaffael rôl allweddol o ran cefnogi'r gwaith o gyflawni nodau Strategaeth Gorfforaethol y Cyngor a Datganiad Gweledigaeth y Cabinet. Roedd yr adroddiad yn manylu ar flaenoriaethau allweddol yr Uned Caffael Corfforaethol dros y 5 mlynedd nesaf.

PENDERFYNWYD YN UNFRYDOL gymeradwyo Strategaeth Caffael 2023-28.

8. SYLFAEN TRETH Y CYNGOR 2024/25

Bu'r Cabinet yn ystyried adroddiad yn manylu ar gyfrifiadau Sylfaen y Dreth Gyngor mewn perthynas â blwyddyn ariannol 2024-25. Penderfynodd y Cyngor ar 8 Rhagfyr, 2004 fod cyfrifiad Sylfaen y Dreth Gyngor yn cael ei ddynodi'n swyddogaeth weithredol.

Mae'n ofynnol i'r Cyngor bennu bob blwyddyn Sylfaen y Dreth Gyngor ar gyfer ardal y Cyngor a Sylfaen y Dreth Gyngor ar gyfer pob cymuned o fewn ei ardal, at ddibenion pennu lefel y Dreth Gyngor am y flwyddyn ariannol sydd i ddod.

PENDERFYNWYD YN UNFRYDOL

- 8.1. bod y cyfrifiadau o ran pennu Sylfaen y Dreth Gyngor ar gyfer blwyddyn ariannol 2024-25, fel y manylwyd arnynt yn Atodiad A o'r adroddiad, yn cael eu cymeradwyo;
- 8.2 bod Sylfaen y Dreth Gyngor o £76,460.40 yng nghyswllt ardal y Cyngor Sir, yn cael ei gadarnhau;
- 8.3. bod y sylfeini treth perthnasol yng nghyswllt y Cynghorau Cymuned a Thref unigol, fel y manylwyd arnynt yn Nhabl 2 o'r adroddiad, yn cael eu cadarnhau.

9. ADRODDIAD CHWARTEROL YNGYLCH RHEOLI'R TRYSORLYS A DANGOSYDD DARBODAETH

Bu'r Cabinet yn ystyried Adroddiad canol blwyddyn Ynghylch y Dangosyddion Darbodaeth a Rheoli'r Trysorlys a oedd yn rhoi'r wybodaeth ddiweddaraf am weithgareddau rheoli'r trysorlys o 1 Ebrill hyd at 30 Medi 2023.

PENDERFYNWYD YN UNFRYDOL gymeradwyo'r adroddiad.

10. ADOLYGU'R POLISI DIOGELU CORFFORAETHOL.

Bu'r Cabinet yn ystyried adroddiad ar adolygu'r Polisi Diogelu Corfforaethol.

Yn ystod mis Gorffennaf a mis Awst 2023, cwblhaodd Swyddfa Archwilio Cymru adolygiad o drefniadau sicrwydd ac atebolrwydd Cyngor Sir Caerfyrddin o ran



sicrhau bod polisïau a gweithdrefnau diogelu ar waith ac y cydymffurfid â hwy. Bu'r adolygiad yn rhoi sylw i'r hyn roedd y Cyngor ei hun wedi'i wneud i sicrhau bod ei drefniadau i gefnogi diogelu'n drefniadau effeithiol drwy adolygu'r modd yr oedd y Cyngor yn cyflawni ei gyfrifoldebau diogelu ar bob lefel: y Cabinet, y tîm uwch-reolwyr, y Pwyllgor Craffu a swyddogion unigol.

Un o'r argymhellion oedd yn deillio o'r adolygiad oedd y dylid diwygio'r Polisi Diogelu Corfforaethol sy'n ymdrin â holl feysydd gwasanaeth y Cyngor.

PENDERFYNWYD YN UNFRYDOL gymeradwyo'r fersiwn ddiwygiedig o'r Polisi Diogelu Corfforaethol.

11. CYFLWYNO GORCHYMYN DIOGELU MANNAU AGORED CYHOEDDUS (PSPO) - CANOL TREF LLANELLI

Bu'r Cabinet yn ystyried adroddiad a oedd yn amlinellu Gorchymyn Diogelu Mannau Agored Cyhoeddus (PSPO) newydd arfaethedig i fynd i'r afael â throseddau, anhrefn a niwsans sy'n gysylltiedig ag alcohol a chyffuriau yn yr ardal a nodwyd yn Llanelli.

Mae Gorchmynion Diogelu Mannau Agored Cyhoeddus yn delio â mater neu faterion penodol mewn ardal benodedig sy'n cael effaith niweidiol ar ansawdd bywyd y gymuned leol. Gosodir yr amodau, o fewn y Gorchymyn, i gyfyngu ar ymddygiad penodol y ceir tystiolaeth ohono, a rhaid iddynt fod yn gymesur â'r effaith niweidiol y mae'r ymddygiad yn ei achosi neu'n gallu ei achosi, ac yn angenrheidiol i atal yr ymddygiad hwn rhag parhau, digwydd neu ddigwydd yn rheolaidd. Ar ôl ystyried effaith y Gorchymyn blaenorol a'r gwaith ymgysylltu â rhanddeiliaid lleol, ystyriwyd ei bod yn briodol cynnig Gorchymyn newydd ar gyfer yr ardal.

PENDERFYNWYD YN UNFRYDOL fod Ilunio Gorchymyn Gwarchod Mannau Cyhoeddus (PSPO) newydd ar gyfer Canol Tref Llanelli, y manylwyd arno yn yr adroddiad, yn cael ei gymeradwyo.

12. ADOLYGIAD DERBYNIADAU YSGOLION CYNRADD (CODI 4)

[NODER: Roedd y Cynghorydd A. Davies wedi datgan buddiant yn yr eitem hon yn gynharach.]

Bu'r Cabinet yn ystyried adroddiad yn manylu ar ganlyniad Adolygiad Derbyn Disgyblion i Ysgolion Cynradd (Plant sy'n codi'n 4 oed)

Yn 2018/19 cwblhawyd Adolygiad Gorchwyl a Gorffen gan y Pwyllgor Craffu - Addysg a Phlant o'r ddarpariaeth bresennol ar gyfer addysg blynyddoedd cynnar, gofal plant a chyfleoedd chwarae. Un o'r casgliadau a nodwyd yn yr adroddiad oedd bod Polisi 'Plant sy'n Codi'n 4 oed' yr Awdurdod yn wahanol iawn i Awdurdodau Lleol eraill cyfagos ac awgrymodd fod y Cyngor yn cynnal adolygiad ffurfiol o'i bolisi derbyn presennol ar gyfer addysg llawn amser i blant 4 oed (y polisi Plant sy'n Codi'n 4 oed). Mae'r Cabinet eisoes wedi ystyried adroddiad



ynghylch y rhesymeg dros hyn ac wedi gofyn am asesiad o oblygiadau cael gwared ar y Polisi Plant sy'n Codi'n 4 oed mewn ysgolion unigol.

Cynhaliwyd yr asesiad ar ffurf dadansoddiad o'r bylchau o ran y ddarpariaeth addysg ar gyfer plant 3 a 4 oed pe bai'r polisi'n cael ei ddiwygio. Nododd y mannau lle bydd cael gwared ar y polisi yn cael effaith gyfyngedig neu ddim effaith arnynt, a'r ysgolion hynny (pob ysgol 4-11) lle bydd cael gwared ar y polisi yn gadael bylchau o ran y ddarpariaeth mewn rhai ysgolion ac ardaloedd daearyddol. Cynigir atebion posibl lle mae bylchau wedi'u nodi yn y ddarpariaeth. Fodd bynnag, byddai unrhyw oblygiadau ariannol newidiadau sy'n arwain at gynnydd yn y gwariant yn ddibynnol ar ddileu'r Polisi Plant sy'n Codi'n 4 oed.

PENDERFYNWYD YN UNFRYDOL fod Cyngor Sir Caerfyrddin, fel yr Awdurdod Derbyn ar gyfer ysgolion cynradd cymunedol ac ysgolion cynradd gwirfoddol a reolir, yn ymgynghori ar ddileu'r Polisi Plant sy'n Codi'n 4 oed yn ystod yr ymarfer ymgynghori ar dderbyniadau blynyddol ym mis Ionawr 2024, i'w weithredu o bosibl ym mis Medi 2025.

13. UNRHYW FATER ARALL Y GALL Y CADEIRYDD OHERWYDD AMGYLCHIADAU ARBENNIG BENDERFYNU EI YSTYRIED YN FATER BRYS YN UNOL AG ADRAN 100B(4)(B) O DDEDDF LLYWODRAETH LEOL, 1972.

Dywedodd y Cadeirydd nad oedd unrhyw eitemau eraill o fater brys.

14. GORCHYMYN I'R CYHOEDD ADAEL Y CYFARFOD

PENDERFYNWYD YN UNFRYDOL, yn unol â Deddf Llywodraeth Leol 1972, fel y'i newidiwyd gan Orchymyn Llywodraeth Leol (Mynediad at Wybodaeth) (Amrywio) (Cymru) 2007, orchymyn i'r cyhoedd adael y cyfarfod tra oedd yr eitemau canlynol yn cael eu hystyried, gan fod yr adroddiadau'n cynnwys gwybodaeth eithriedig fel y'i diffiniwyd ym mharagraff 14 o Ran 4 o Atodlen 12A i'r Ddeddf.

15. PROSIECTAU A ARIENNIR YN ROWND 1 FFYNIANT BRO LLYWODRAETH Y DU - Y DIWEDDARAF AM BROSIECT HWB CAERFYRDDIN

Yn sgil gweithredu'r prawf budd y cyhoedd PENDERFYNWYD YN UNFRYDOL, yn unol â'r Ddeddf y cyfeiriwyd ati yng nghofnod rhif 14 uchod, fod y mater hwn yn cael ei ystyried yn breifat, gan beidio â gadael i'r cyhoedd fod yn bresennol yn y cyfarfod, gan y byddai datgelu gwybodaeth yn debygol o achosi niwed ariannol i'r Cyngor drwy danseilio ei safbwynt mewn trafodaethau yn y dyfodol ynghylch y prosiectau hyn.

Bu'r Cabinet yn ystyried adroddiad yn rhoi'r wybodaeth ddiweddaraf am y Prosiect a Ariennir yn Rownd 1 Ffyniant Bro Llywodraeth y DU, Prosiect Hwb Caerfyrddin.



PENDERFYNWYD YN UNFRYDOL

- 15.1 bod y cynigion diwygiedig, y manylwyd arnynt yn yr adroddiad, yn cael eu cymeradwyo;
- 15.2 bod Opsiwn B, a amlinellwyd yn yr adroddiad, yn cael ei gymeradwyo;
- 15.3 cymeradwyo bod yr arian ychwanegol sydd ei angen yn dod o ffynonellau fel y manylir yn yr adroddiad;
- 15.4 bod y newidiadau i'r cynllun gwreiddiol yn cael eu cydnabod a'r cynigion diwygiedig yn cael eu cefnogi.

16. ROWND 3 CRONFA CYMUNEDAU CYNALIADWY

[NODER: Bu'n rhaid i'r Cadeirydd adael y cyfarfod cyn bod yr eitem hon yn cael ei hystyried. Roedd yr Is-gadeirydd wedi llywyddu'r cyfarfod ar gyfer yr eitem hon.]

Yn sgil gweithredu'r prawf budd y cyhoedd PENDERFYNWYD YN UNFRYDOL, yn unol â'r Ddeddf y cyfeiriwyd ati yng nghofnod rhif 14 uchod, fod y mater hwn yn cael ei ystyried yn breifat, gan beidio â gadael i'r cyhoedd fod yn bresennol yn y cyfarfod, gan y byddai datgelu'r wybodaeth yn debygol o roi'r unigolyn a'r busnesau a enwir yn yr adroddiad dan anfantais annheg mewn perthynas â'i gystadleuwyr masnachol

Bu'r Cabinet yn ystyried adroddiad a oedd yn rhoi trosolwg o geisiadau a gyflwynwyd o dan y Gronfa Cymunedau Cynaliadwy (Rownd 3) sy'n cael ei hariannu drwy Gronfa Ffyniant Gyffredin Llywodraeth y DU.

PENDERFYNWYD YN UNFRYDOL ddyfarnu cyllid o fewn y gyllideb sydd ar gael i'r 11 cais, fel yr argymhellwyd gan y Panel Cyllido ac ar y telerau a'r amodau fel y manylir yn Nhabl 2 ac Atodiad A o'r adroddiad.

CADEIRYDD	DYDDIAD



Y CABINET

15^{fed} IONAWR 2024

STRATEGAETH CYLLIDEB REFENIW 2024/25 i 2026/27

Yr Argymhellion / Penderfyniadau Allweddol Sydd Eu Hangen:

1.Y Cabinet hwnnw:

- 1.1 Nodi cynnwys yr adroddiad a chymeradwyo'r Strategaeth Gyllideb tair blynedd 2024/25 i 2026/27. Bydd y strategaeth hon yn cael ei defnyddio i gefnogi'r ymgynghoriad ynghylch y gyllideb ac yn sail i lunio'r cynigion terfynol ar gyfer y gyllideb
- 1.2 Nodi'r gostyngiadau yn y gyllideb / cynigion arbedion yn Atodiad A, a fydd yn cael eu hystyried fel rhan o'r ymgynghoriad
- 1.3 Nodi'r diffyg yn 2024/25 o £801k yn y strategaeth bresennol, y bydd angen nodi mwy o gyllid neu leihau costau ar ei gyfer wrth gwblhau'r ymgynghoriad fel y nodir ym mharagraff 4.3
- 1.4 Nodi bod y Cynllun Ariannol Tymor Canolig hwn yn cynnwys cynnig i ddefnyddio cyllid wrth gefn i gefnogi costau unwaith yn unig ar gyfer y Gwasanaethau Plant

Y Rhesymau:

Rhoi golwg i'r Cabinet ar y rhagolygon a'r materion sy'n ymwneud â'r gyllideb am y flwyddyn sydd i ddod.

Angen i'r Cabinet wneud penderfyniad OES

Angen i'r Cyngor wneud penderfyniad NAC OES

YR AELOD O'R CABINET SY'N GYFRIFOL AM Y PORTFFOLIO:

Cyng. Alun Lenny – Yr Aelod Cabinet dros Adnoddau

Y Gyfarwyddiaeth: Swyddi: Rhif Ffôn. 01267 224120

Gwasanaethau Corfforaethol Cyfeiriad e-bost:

Enw Cyfarwyddwr y Cyfarwyddwr y

Gwasanaeth: Gwasanaethau Corfforaethol

Chris Moore

Awdur yr adroddiad: Pennaeth Gwasanaethau Rhemingway@sirgar.gov.uk

Randal Hemingway Ariannol



CMoore@sirgar.gov.uk

EXECUTIVE SUMMARY CABINET 15th JANUARY 2024

REVENUE BUDGET STRATEGY 2024/25 TO 2026/27

The report provides members with an overview of following two financial years.	of the Revenue Budget for 2024/25 and the
It details the budget process, the current Welsh final settlement timetable and identifies the valid considered by members in setting next year's re-	ation and budget pressures that need to be
The report will also form the basis of the budget during January.	consultation process that will be undertaken
DETAILED REPORT ATTACHED?	YES



IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report:

Signed: Randal Hemingway Head of Financial Services

Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
YES	NONE	YES	NONE	NONE	NONE	NONE

1. Policy, Crime & Disorder and Equalities

The budget has been prepared having regard for the Council's Corporate Strategy, and the Well-being of Future Generations (Wales) Act 2015. Equalities Impact Assessments have been undertaken on the budget proposals in order to consider and assess the potential impact with respect to protected characteristic groups. The Equalities Impact Assessments will be further developed following consideration of possible mitigation measures.

3. Finance

The report provides an initial view of the Budget Strategy for 2024/25, together with indicative figures for the 2025/26 and 2026/27 financial years. The impact on departmental spending will be dependent upon the final settlements from Welsh Government, and the resultant final Budget adopted by County Council.



CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below				
Signed:	C. Moore	Director of Co	rporate Services	
1. Scrutiny C	ommittee request for pre-	determination	NO	
If yes include	the following information	: -		
Scrutiny Com	nmittee			
Date the repo	ort was considered:			
Scrutiny Com	nmittee Outcome/Recomm	endations:		
	Consultation with all Scrutiny committees will be undertaken and results will be reported during the budget process.			
2.Local Members Not Applicable	er(s)			
Consultation wi	3.Community / Town Council Consultation with the Town & Community Council Forum will be undertaken and results will be reported during the budget process			
4.Relevant Par	tners			
	Consultation with relevant partners will be undertaken and results will be reported during the budget process			
5.Staff Side Representatives and other Organisations Consultation with Trades Unions and other organisations will be undertaken and results will be reported during the budget process				
	IBER PORTFOLIO WARE/CONSULTED	Include any obs	servations here:	



Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:				
Title of Document	File Ref No.	Locations that the papers are available for public inspection		
2023/24 3-year Corporate Services Department, County Hall, Carmarthen				
WG Provisional Settlement		Corporate Services Department, County Hall, Carmarthen		





REPORT OF DIRECTOR OF CORPORATE SERVICES Cabinet

15th January 2024

REVENUE BUDGET STRATEGY 2024/25 to 2026/27

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1. INTRODUCTION

- **1.1.** Cabinet in September 2023 received a report on the Revenue Budget Outlook for 2024/25 to 2026/27 which appraised Members of the financial outlook and the proposals for taking forward the budget preparation.
- **1.2.** This report provides Members with the current view of the Revenue Budget for 2024/25 together with indicative figures for the 2025/26 and 2026/27 financial years. The report is based on officers' projections of spending requirements and takes account of the provisional settlement issued by Welsh Government on 20th December 2023.
- 1.3. Whilst significant work has already been undertaken in preparing the budget, this report represents an initial position statement which will be updated over the coming months as the budget is further developed, council members are engaged and public consultation takes place. The final settlement is expect to be published by Welsh Government on 27th February 2024 alongside the WG budget, the day before full council meets to agree the final budget.
- **1.4.** The report is broken down into seven parts:
 - Funding Projections/Provisional Settlement
 - Budget Requirement
 - Impact on the Authority's budget strategy, including risks
 - Consultation
 - Wellbeing of Future Generations
 - Conclusion
 - Recommendations

2. FUNDING PROJECTIONS/PROVISIONAL SETTLEMENT

- 2.1. The provisional settlement was announced on Wednesday 20th December 2023, the latest date this has ever been provided. Provisional figures for individual Local Authorities were provided for 2024/25, with no indicative figures beyond that year. The combination of these two factors exacerbate the already significant challenges faced by Local Authorities in developing plans for a legally balanced budget and our duty to prepare a Medium Term Financial Plan (MTFP).
- 2.2. The Westminster Autumn Statement was announced in November 2023, which in previous years has provided a significant increase in the Welsh Government funding envelope, used the estimated £25bn fiscal headroom to reduce employees national insurance, with no meaningful uplift in public spending. Whilst business rates relief in England is continued at 75% for retail, leisure and hospitality, WG have reduced this figure to 40% in Wales (capped at £110,000 relief), with the NNDR multiplier also increasing by 5% from 53.5p to 56.175p
- **2.3.** The main points of the Provisional Settlement 2024/25 on an all Wales basis are as follows:
 - 2.3.1. Local government revenue funding for 2024/25 set at £5.690 billion, an increase of 3.1% (£170 million) compared to 2023/24 (on an all Wales basis).
 - 2.3.2. The Settlement figures for Carmarthenshire are an increase in the provisional settlement of 3.3% (£11.0 million). The Aggregate External Finance (AEF) therefore increases to £349.441 million in 2024/25.
 - 2.3.3. No funding allocated for either Teachers' or Firefighters' pension increases, as this mechanism has not yet been worked through between Westminster and Welsh Government. Whilst this is assumed to be a nil impact on our funding position, this is a significant risk until formally confirmed, with a value of c. £4m.
 - 2.3.4. The Minister's letter accompanying the settlement stresses that all available funding has been provided, and Local Authorities "must therefore accommodate" costs such as the September 2024 Teachers pay deal, although there is no clarity on what has been assumed.
 - 2.3.5. There is a funding floor to ensure no authority receives less than 2%, however the value is minimal (£1.3m) and so has had little effect on the actual distribution between individual Local Authorities, ranging from +2% (Gwynedd, Conwy) to +4.7% (Newport). These variances are driven by updates to key datasets which influence the funding allocation, such as relative population changes, the number of

Universal Credit Claimants and eligible Free School Meal Pupils in particular areas.

This settlement is marginally above our planning figure of a 3.0% increase and provides £0.9m more than our original assumption. Whilst this is welcome, the inflationary, pay awards and pressures increases far exceed the funding provided. To put this into context, the additional budget required in 2024/25 to meet the cost of pay awards alone totals £15m.

In particular, no additional funding has been provided to meet the inherent budget shortfall going forward as a result of either the uplift in Teachers pay (set by Welsh Government), nor the 2023 NJC pay award (set by national pay bargaining). Welsh Government recognise that this is the most challenging settlement since devolution.

2.4. We have set our Medium Term Financial Plan (MTFP) assumptions for 2024 and beyond to accommodate the continued easing of inflation, back to the Bank of England CPI target of 2%. In line with the current MTFP, a key assumption is that across our workforce, pay awards track the prevailing inflation rate over the medium term.

Against this level of increasing costs, the outlook for Welsh Government Funding and Local Authority Settlements, as forecast by Wales Fiscal Analysis (part of Cardiff University) appears bleak, with 2 slightly different scenarios:

YoY % change	e (nominal)	2025/26	2026/27
Central Scenario	WG budget	1.7% (+£358m)	2.1% (+£435m)
	LA settlement	-0.3%	-0.5%
Alternative Scenario	WG budget	2.5% (+£518m)	2.8% (+£589m)
Occitatio	LA settlement	1.0%	0.7%

With no formal indication of forward funding, and the added uncertainty of elections for both UK Government (before January 2025), and Welsh Government (May 2026) combined with a new Welsh First Minister, our assumptions are based on the alternative scenario, which aligns broadly with UK Government's spending plans before the Truss/Kwarteng budget event.

Either scenario marks a de facto return to austerity. These figures are the lowest since 2019/20 – whilst that was an incredibly challenging budget to balance, the increased scale of inflationary and unavoidable pressures cannot be overstated – the 2019/20 Carmarthenshire draft

budget included a mere £2.2m for unavoidable pressures vs the £15.4m which this paper provides for in paragraph 3.4.2 below. Years 2 and 3 of the MTFP may be our hardest yet.

The financial model forecasts a requirement for £37m savings over the three year MTFP period.

Details of the many Welsh Government Service Specific Grants were provided alongside the provisional settlement on 20 December 2023 at an all-Wales level. For 2024/25, as has been standard over several years, most remain at the same cash value to previous years, which will in reality reduce outputs. This has been true for a number of years, and it is important to recognise the genuine and unavoidable impact this will have on outputs. There is a high value of grants which underpin statutory services across education, social care and universal services such as waste. With the level of general inflation as well as pay awards at a much higher level, the impact of this next year will be significant.

2.5. There are however some important updates to specific grants:

- The Social Care Workforce Grant (£45m all Wales in 2023/24) has been reduced by £10m (22%). The grant was originally introduced by WG to help meet wage cost pressures within the commissioned sector, and therefore underpins core service delivery, so is essentially an additional budget pressure.
- WG have merged around 20 historic Education grants into just four, with a total value of more than £380m across Wales. Notably funding previously earmarked for regional consortia working is now provided directly to Local Authorities. Both of these changes have the potential to increase flexibility according to local need and reduce administration costs, however this will be dependent upon actual grant terms and conditions, which are not yet known.

With the exception of c. £3-4m of temporary new curriculum funding which is diverted to pay for Mutual Investment Model financing costs going forward, Education grants are essentially flat in cash terms year on year, therefore does not allow for the obvious additional cost of either nationally agreed NJC pay awards, or the Welsh Education Minister's increase in teachers' salaries of an additional 3% announced in March 2023 following the previous WG budget.

The Funding which Welsh Government provided in 2023/24 towards both the uplifted Teachers' pay offer and holiday Free School Meal payments has ceased. This has instead been diverted to cover the additional £30m required for the rollout of Universal Free School Meals across all primary pupils. The Recruit Recover and Raise Standards (RRRS) grant has been protected, instead of the planned reduction.

Following a drawn out process, WG have finally increased the Universal FSM value from £2.90 to £3.20 per meal. Whilst this is unlikely to meet the true costs of the provision within Carmarthenshire, it should in part mitigate the current year overspend position continuing into next year.

The Minister's letter makes it clear that there is potential to transfer some current grants into the RSG as part of the final settlement. Whilst in principle this is a positive step, it requires that WG remove specific conditions around delivery/expenditure — without this change, it is unlikely to bring any efficiencies/benefits of greater local control. In addition, whilst the grant conditions may be removed by WG, there may still be a requirement to deliver this element of service at an Authority level, therefore the transfer of funding will need to be passported to the service to ensure continued delivery.

In March 2023, Full Council agreed to apply premiums to both second and empty homes, recognising the policy goal of incentivising properties being brought back into use to ease pressures of local housing demand. From April 2024, both will attract a 50% premium, which has provided a significant uplift to the tax base, as approved by Cabinet in December 2023. This increase has been applied to budget forecasts, yielding an additional estimated £1.7m. A review of the impact of this policy will take place during the year and Cabinet will consider further potential increases in premium, whilst also assessing whether more properties have come back into use.

3. BUDGET REQUIREMENT 2024/25

- **3.1.** Current Years performance (2023/24)
 - 3.1.1. As the Authority's core spending requirement remains constant year on year, a review of current year's

- performance is important in identifying whether there are any underlying problems within the base budget
- 3.1.2. The current projection for the Revenue Outturn for 2023/24 (based on the October 2023 monitoring) is as follows:

Service	Approved Budget		Forecast
	£'000	£'000	£'000
Chief Executive	20,640	20,258	-382
Communities	131,166	134,815	3,649
Corporate Services	31,520	30,708	-812
Education and Children's Services	202,813	209,583	6,770
Place and Infrastructure	68,871	70,545	1,675
Departmental Expenditure	455,010	465,910	10,900
Unfunded Pay offers			0
Corporate contingency	1,510		-1,510
Capital Charges	-19,513	-22,513	-3,000
Levies and Contributions	13,334	13,334	0
Transfer to/ from Reserves	0	-1,078	-1,078
Net Expenditure	450,341	455,654	5,312

The main reasons for the departmental variances are as follows:

- Chief Executive's Department: underspends on member allowances and travelling and vacant posts across the department, offset by People Management overspends, increased Coroners costs and a shortfall on Land Charges income.
- Communities Department: overspends across all service areas except Physical Disabilities. The most significant areas are Older People Residential and Home Care budgets, and both supported living and residential care for adults with Learning Disabilities and Mental Health needs. Additionally, Leisure is also overspent, primarily due to challenges breaking even in the first year of the Pendine Attractor project.
- Corporate Services: there are underspends on pre-Local Government Reorganisation pension costs, and vacancies in housing benefits administration, partially offset by an overspend in card payment fees.
- Education and Children's Services: Significant overspends in children's services driven by increased demand, agency costs

and high rates for commissioned residential placements (more information provided in paragraph 3.4.2 below). There are also overspends arising from school meals and primary breakfasts.

 Place and Infrastructure Department: Temporary higher costs due to the interim phase of the waste strategy rollout, increased tender prices for school transport and reduced car park usage post-pandemic, offset by vacant posts across a range of services.

At this point the Authority is currently forecasting an overspend of £5.3 million which will need to be met from general balances. It is imperative that any structural issues causing this are dealt with in next year's budget as this is not a sustainable financial position.

3.2. Validation

3.2.1. Validation reflects the changes in expenditure requirements to deliver the **current level** of services in future years. Primarily this is inflation, but also includes some service specific changes. The key validation factors are as follows:

	2024/25	2024/25	2025/26	2026/27
	<u>Original</u>	Proposed		
General inflation - Expenditure	3.0%	4.0%	3.0%	2.0%
General inflation - Fees & Charges	3.0%	4.0%	3.0%	2.0%
Electricity & Gas	-10.0%	£(3.0)m	-10.0%	0.0%
Fuel	3.0%	0.0%	0.0%	0.0%
Pay Inflation - non teaching	3.0%	4.0%	3.0%	2.0%
Pay Inflation - Teaching	3.0%	4.0%	3.0%	2.0%
NI increase	nil	nil	nil	nil
Levies (see para 3.2.9)	3.0%	8.6%	3.0%	2.0%
Pension Contributions	nil	nil	nil	nil
Capital Charges	£500k	nil	£500k	£500k

- 3.2.2. Following last year's unprecedented increase in energy costs, the values have thankfully reduced, albeit not fully. The rates procured by Crown Commercial Services provide a £3m year on year saving towards bridging our budget gap, and with indications of a further £1m for 2025/26, which is built into our budget calculations.
- 3.2.3. The Council's 2023/24 budget was set on the basis of a 5% pay award for both NJC staff (the largest share of our payroll by value and staff numbers) and Teachers. This was, for the

second year running, insufficient to meet nationally agreed awards, as follows:

- 3.2.4. The April 2023 NJC award has now been agreed at a flat value of £1,925 across grades up to SCP 43 (locally Grade L), with 3.88% for staff above this and 3.5% for Chief Officers. When combined with annual incremental drift (now that we are budgeting on individual officer salaries rather than top of scale), the cost is some £3.5m above budget. The "catchup" must be built into the budget calculations for 2024/25. We have assumed 4% next year on the basis of falling inflation.
- In March 2023, after the WG budget had been finalised, 3.2.5. the Welsh Education Minister responded to Teacher strike action with an improved offer covering both September 2022 and September 2023. Temporary (and insufficient) grant funding was provided for the 2023/24 financial year, however Welsh Government has not had enough resources to meet the obvious cost which needs to be built into recurrent budgets going forward. therefore leaving this as an unfunded pressure for local authorities. The value of this shortfall is £3m for Carmarthenshire, of which thankfully only £1.5m needs to be added due to prudent budget assumptions taken last year. Looking ahead to the September 2024 award, which is within WG discretion, the Minister's letter is clear that this must be accommodated within the settlement, however the planning assumption which WG have used is neither publicly available nor are officials able to provide any greater clarity on this point. Our draft budget assumes 4% for next year, with a recognition that any extra above this would be unfunded and represent an explicit significant risk. Every 1% is worth approximately £1m.
- 3.2.6. Given uncertainty over the forward trajectory, the previous MTFP planning assumption aligned future pay awards with the prevailing rate of inflation. Whilst this remains a prudent and reasonable assumption, any lead or lag may inevitably create a temporary budget imbalance which will need to be corrected. This is compounded by a clear mismatch between actual inflation experienced in the economy and forecasts at the time of multi year budget setting. This is acutely true for Westminster department budgets, last set in the 3 year comprehensive spending review back in 2021. These in turn largely determine Welsh Government's budget changes through the Barnett consequential mechanism, with WG stating that next year's funding envelope is worth £1.3bn less as a result of the inflationary effect.

- 3.2.7. Against these extraordinary increases, we are proposing to implement a "vacancy factor". Pay budgets have historically been set assuming all teams are fully staffed. This is in practice never achieved – there is inherent staff turnover arising from retirements, internal promotions, external recruitments etc. This budget approach is prudent but leads each year to an underspend, but this will vary from team to team, and from year to year depending on individual circumstances. To help bridge the budget shortfall, the budget includes £2m as a "vacancy factor". This will be apportioned across council departments, with the exception of delegated school budgets (as they are governed by the fair funding formula). A proportion of this can be met from normal turnover, but where this is insufficient, departments will need to hold posts vacant for a sufficient time to achieve the target saving. This will inevitably lead to a reduction in service levels and/or longer waits in some service areas, but will help mitigate from more adverse budget reductions which could lead to the permanent removal of some services.
- 3.2.8. The 2023/24 budget includes a remaining contingency budget which it was recognised at the time of budget setting needed to at least partially offset the scale of the April NJC employers pay offer. This is now fully released in the 2024/25 budget, leaving no explicit in-year contingency.

Additionally, the scale of the revenue budget pressures are such that our standard assumption of a £500k increase in capital charges has been removed. This reduces the revenue budget shortfall, however it has an inevitable consequence of limiting the addition of any new schemes to the capital programme.

3.2.9. We understand from the Fire Authority that their indicative budget assumed a levy increase of 9.4%, overall, but factoring in population adjustments across constituent authorities, the increase is 10.4% for Carmarthenshire. Of this, 1.8% relates to increased employer pension contributions, with the remainder primarily driven by nationally set pay awards, combined with specific service pressures, the largest of which is Welsh Government's withdrawal of the Firelink grant. As set out in paragraph 2.3.2 above, we must assume the pensions element will be fully provided for either through an increased final settlement or direct grant award. Our budget therefore provides

in full for the core 8.6% increase, adding £1.1m to our budget requirement.

3.2.10. As a result of these factors, validation adds over £23 million to the current year's budget.

3.3. Cost Reduction Programme

In anticipation of the settlement challenges, significant work to review service efficiencies/rationalisation proposals has been undertaken.

3.3.1. The savings targets set for each financial year are as follows:

	2024/25 £m	2025/26 £m	2026/27 £m
Original target – MTFP (March 2023)	6.448	4.445	n/a
Budget Outlook (September 2023)	7.900	n/a	n/a
Proposed Savings (inc shortfall)	13.562	12.098	11.005

- 3.3.2. Accordingly, departments have developed a range of proposals, and these efficiencies are included in **Appendix A** of this report.
 - The efficiency proposals are categorised as follows:

Managerial – Efficiencies that result in no perceivable change to the overall level of service delivery.

Policy – Efficiency or service rationalisation proposals that will directly affect service delivery.

,		,	
	2024/25	2025/26	2026/27
	£m	£m	£m
Managerial	6.439	2.465	2.024
Existing Policy	0.088	0.365	0.730
New Policy	4.234	0.574	0.685
Vacancy Factor	2.000		
Total	12.761	3.404	3.439
Shortfall	0.801	8.694	7.566

(Detail at Appendix A)

Whilst these budget reduction proposals cover a broad range of services, the common factor is the impact upon our workforce. It is more than a decade since the start of Austerity and the continual pressure on staff to maintain services whilst doing more with less. Local Authorities' incredible response to the pandemic, whilst is a source of great pride, has only exacerbated this – raising the level of expectation with the public, putting increasing and potentially unsustainable pressure on staff.

3.3.3. More work will need to be undertaken to further develop these efficiencies. Years 2 and 3 in particular will require radical and perhaps unprecedented change to bridge the scale of the budget gap.

3.4. New Expenditure Pressures and contingency

- 3.4.1. New expenditure pressures are the combinations of additional cost to meet existing service needs e.g. increased client base/greater service take up and the costs of meeting change in service provision e.g. policy changes.
- 3.4.2. The original budget outlook report included £7.5 million per annum to meet growth pressures, an increased figure based on the experience of recent years.

Despite this adjustment, a much higher value of initial growth bids were received from departments, totalling more than £26 million. Based on an evaluation of the value and unavoidable nature of pressures submitted, initial indications are that many of the submissions are genuinely unavoidable and have already been constrained where practical. At this stage in the budget development, and pending further analysis to be undertaken by Directors, an indicative sum of £15.4 million has been allocated across departments (Appendix B).

The most significant area of pressures is within Children's services. Carmarthenshire has long had the lowest number of looked after children per capita of any Local Authority in Wales, with a strong emphasis on early intervention and prevention, and very low numbers of complex residential placements. This has provided a significant financial dividend over many years, allowing continued investment in wider services which have benefitted citizens. Nationally, there has been an unprecedented increase in demand during and since the pandemic. Increased costs were initially mitigated through covid grants, with the increase in many local authorities reporting significant overspend and consequently unavoidable pressures. In 2022/23, the service overspent by £3.6m and this is forecast to increase to £6.5m for 2023/24, due to a combination of acute social worker shortages, increased disability costs and a sharp increase in both the number and cost of residential placements. This last point is. ironically, exacerbated by the national "profit elimination" agenda, which is removing the incentive for the commissioned sector to invest in capacity building, and so leading to a market failure.

Following detailed, intensive work by senior officers, led by the deputy Chief Executive, budget growth of £5.5 million is allowed next year. This will provide sufficient funding to grow our workforce to the required level, as well as invest in two new inhouse residential facilities, and meet known commitments to families of disabled children. It will need to be augmented by reserve funding for commissioned residential placements as they gradually reduce, and a further increase in the base budget in 2024/25 as new facilities become operational, including a planned third residential home.

Adult social care is also under significant financial pressure. This is largely explained by three factors:

- Another double digit increase the Foundation Living Wage, which WG mandates Local Authorities to pay the commissioned care sector, but the increased cost is not met in the settlement.
- Demand pressures were in effect suppressed both by the pandemic (families were better able to meet care needs with increased homeworking and may also have been concerned about residential care), combined with known capacity issues which have begun to abate.
- Ambitious budget reduction targets requiring transformational change, combined with whole system capacity constraints.

There is potential to ease the pressure through a possible change to the weekly cap of £100 for client contributions which applies in Wales. This has remained unchanged since 2021 despite an unprecedented increase in care costs over same period. A national debate is urgently needed over where the increasing costs should be met, as the current funding model is clearly unsustainable.

- 3.4.3. New expenditure pressures funding adds £15.4 million to the budget. The detail is provided at **Appendix B**.
- 3.4.4. In addition to new pressures, it is necessary to reinstate departmental budgets for prior year unmet savings i.e. savings proposals relating to financial year 2022/23 which it has not been possible to deliver, totalling £646k, as shown in the following table:

Service / Proposal	Value undelivered £000s
People Mgt – realignment of OD, Income generation	67

Childrens –Garreglwd Income	150
Education – Music service travel; EOTAS recoupment	159
and ALN assessment unit	
Leisure – Franchises	25
Adult social care – Supported living rightsizing	115
Highways – parking and road safety	130
Total	646

It should be noted that the savings position for the current year represents a further risk looking ahead. Based on the October monitoring, there is a total of £3.3m which is not yet delivered

3.5. Schools Delegated Budgets

3.5.1 Our MTFP approach is to provide in full for known pressures to school budgets including inflationary costs and pay awards. Until last year, for a long period this also did not require any budget reduction proposals.

In 2023/24 delegated school budgets represent more than 30% of the authority's net revenue budget. Given the scale of the financial challenge again this year, it is impossible to shield schools without having a disproportionate impact on other areas. This budget therefore includes a £3.5m saving applied, which is consistent with the level of savings required of other areas of council services.

Members should also note that as outlined in paragraph 2.5 above, the planned reduction to the RRRS grant has been reversed, which will at least provide partial mitigation.

3.6. Internal Funding

- 3.6.1. Generally speaking, whilst the use of reserves to support annual budgets should not be summarily discounted, it must be treated with caution. Funding on-going expenditure from such funds merely defers and compounds difficult financial problems to the following year. One-off items of expenditure within any budget proposal lend themselves better for such funding support.
- 3.6.2. In deliberating this point however, members must bear in mind any **inherent risks** that may be built into the budget strategy. These include:
 - Constrained public finances at both Westminster and Welsh Government level, with an increased debt servicing burden and taxation levels already at an all-time high

- Schools' ability to set and deliver balanced budgets next year. This will require clear prioritisation from governing bodies and an acceptance that difficult decisions will need to be taken
- Cash-flat grants again next year, which inevitably will either reduce outputs, or increase pressure on core departmental budgets
- 2023 NJC and Teachers Pay awards our 4% assumption may be insufficient
- Any worsening of the Children's Services position, or delays to delivery of the recovery plan.
- Adult Social care delivery it is acknowledged that the funding position is extremely challenging
- A stable position on empty homes with the increased premium offsetting the lost income from homes brought back into use
- Council Tax reform potentially leading to difficulties achieving current collection rates

As noted in last year's MTFP, the Westminster Government Autumn statement 2022 indicated much of the fiscal tightening is planned in the three years following the next General Election. This position remains unchanged.

3.6.3. The following table summarises the main categories of reserves held by the Authority.

		-		
	1 st Apr	31st Mch	31st Mch	31st Mch
	2023	2024	2025	2026
	£'000	£'000	£'000	£'000
Schools Reserves	11,124	2,379	2,379	2,379
General Reserves	14,756	9,444	9,444	9,444
Earmarked Reserves	142,868	103.699	58,359	43,166

School Reserves

- Schools have delegated responsibility for the management of their own finances. The level of reserves held by an individual school at any point in time will depend on a number of factors including the level of contingency fund that the school governing body considers appropriate, and the particular plans each school has for expenditure. Officers have yet to be informed of any transfers to/from these reserves by individual schools for future years.
- Legislation allows schools to carry forward reserves from one financial period to another. The School Funding (Wales) Regulations 2010 requires schools to limit their accumulated reserves at year end to £50,000 for Primary Schools and £100,000 for Secondary and Special Schools or 5% of their

budget dependent on what is greater. School Improvement officers are currently working with schools to ensure they comply with the guidance. As at 31st March 2023, 24 primary, 2 secondary and 1 special schools were in deficit.

3.6.4. General Reserves

- In the changeable and challenging environment currently facing Local Government, the Authority is committed to maintaining a reasonable level of General reserves or Balances. Whilst there is no prescribed minimum level for Balances, Council has previously deemed 3% of net expenditure as being a prudent level, which has been accepted by our Auditors as being reasonable.
- The overall level of balances is taken into consideration each year when the annual budget is set and has on occasions been utilised to augment expenditure/reduce council tax. The 2023/24 budget was set on the basis of no transfers from the General Reserves. Based upon the October Budget monitoring (outlined in paragraph 3.1.2 above) there could be a draw on General Reserves of £5.3m and a fall of £8.8 m in school balances at the end of the current financial year taken together we are, in effect, spending 3% more than our current year budget. The Corporate Management Team has already responded to this position, with measures including the current recruitment freeze, the Children's Services recovery plan and enhanced financial communication to schools regarding the severity of the situation.
- The budget proposals therefore assume nil contribution from general reserves in support of the recurrent revenue budget requirement in 2024/25.
- Taking account of the proposals within this report, and the corrective actions being undertaken in respect of the current year overspend position, the Director of Corporate Services confirms that overall the estimated level of financial reserves (as indicated above) is adequate for the financial year 2024/25, but is also very conscious of the significant risks highlighted in paragraph 3.6.2 of this Budget Strategy.

3.6.5. **Earmarked Reserves**

 The Authority holds earmarked reserves which have been set up to finance the delivery of specific projects, or in protecting the authority against future liabilities or issues. The reserves can be summarised as follows:

	31 March 2023 £'000	2024	2025	2026	_
Insurance	13,655	13,655	14,155	14,155	14,155
Capital Funds	52,744	35,358	14,630	7,204	4,204
Development Fund	1,064	793	1,880	1,962	2,043
Corporate Retirement Fund	6,241	5,705	4,704	3,720	4,655
Joint Ventures	1,613	1,512	1,411	1,310	105
Other	67,551	46,676	21,579	14,815	12,881
TOTAL	142,868	103,699	58,359	43,166	38,043

- As can be seen from the table above the level of earmarked reserves fluctuates greatly year on year, and whilst the level in each fund is not an exact science it is based on an informed estimate and past experience of the likely call on the authority in future years in line with the intended purpose of each reserve. Great care must therefore be taken when considering utilising such funds for purposes other than those which they were created as this could lead to the authority being faced with substantial unfunded liabilities in the future.
- In constructing next year's budget, there are two areas when it is deemed reasonable and prudent to draw on earmarked reserves:
 - Childrens residential placements, which are expected to reduce as new Local Authority operated facilities become operational – this will be met by the RSG reserve
 - Ongoing support for Interim waste service costs, recognising that the current waste service is more expensive than the forecast cost of implementing the full WG blueprint model. Where these costs cannot be met from existing budgets, there may be a need to draw on departmental earmarked reserves.
- The Director is very conscious of the ongoing commitment to capital projects (particularly in light of acute cost escalation on high profile schemes) and of the demand on future services and

therefore feels the earmarked reserves position will need to be monitored closely going forward.

4. IMPACT ON THE AUTHORITY'S BUDGET STRATEGY

The table below provides an updated position on the current financial outlook taking account of the provisional settlement and also other recent validation changes.

4.1. The Current Financial Outlook (updated for the Provisional Settlement) is set out in the table below:

	Current MTFP		Proposed Financial Model		
	2024/25 £'000	2025/26 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000
Previous Year's Budget	450,330	463,357	450,341	470,851	479,660
General Inflation	3,879	2,609	5,771	4,451	3,058
Energy	-1,408	0	-3,000	-1,091	0
Pay Inflation	8,053	5,662	15,407	8,364	5,688
Other, incl capital charges and release of corp contingency	1,452	1,279	511	1,683	1,511
Growth	7,500	7,500	15,382	7,500	7,500
Savings proposals incl vacancy factor	-4,384	-3.996	-12,761	-3,404	-3,439
Further savings to be identified	-2,064	-449	-801	-8,694	-7,566
Funding unallocated	Nil	Nil	Nil	Nil	Nil
Net Expenditure	463,357	475,961	470,851	479,660	486,411
Funded by:					
Revenue Settlement	346,522	355,179	349,441	352,929	355,400
Council Tax Receipts	116,835	120,783	121,410	126,730	131,012
Council Tax Increase:	4.00%	3.00%	6.50%	4.00%	3.00%

- **4.2.** The total of budget reductions now required for 2024/25 is £13.6m and for the 3 year period are estimated at £37m.
- **4.3.** The 2024/25 budget contains a budget shortfall of £801k, which has not been met. Members will need to consider whether this should best be

delivered through increased council tax levels, fees and charges or further budget reductions (yet to be identified). This shortfall, unprecedented at this stage of the budget development, must be considered alongside:

- 4.3.1. Responses to the consultation process
- 4.3.2. Clarification of specific grants including the inflationary impact of reduced outputs
- 4.3.3. Further growth pressures not currently addressed
- 4.3.4. Changes in assumptions on inflation and pay offers
- 4.3.5. Changes arising from the final settlement

5. CONSULTATION

Budget consultation has been planned for the coming month and a summary of the individual approaches are as follows:

- **5.1.** Members seminars. (15-19 January 2024)
- **5.2.** The public consultation was launched on 21 December 2023 and will run until 28 January 2024
- **5.3.** Town & Community Councils meeting on 17 January 2024
- **5.4.** Commercial ratepayers consultation in January 2024
- **5.5.** Consultation with Scrutiny Committees 25-31 January 2024.
- **5.6.** Consultation with the Schools Budget Forum on 23 January 2024
- **5.7.** Trade Union Consultation meeting on 22 January 2024

6. WELLBEING OF FUTURE GENERATIONS (WALES) ACT 2015

- **6.1.** In considering the budget proposals, members need to take into consideration the requirements of the Wellbeing of Future Generations (Wales) Act 2015. The Act requires that we must carry out sustainable development, improving the economic, social environmental and cultural well-being of Wales.
 - "... the public body must act in a manner which seeks to ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs"
- **6.2.** In doing so, we must demonstrate the following 5 ways of working:
 - Looking at the <u>long-term</u> so that we do not compromise the ability of future generations to meet their own needs

- Understanding the root causes of the issues to <u>prevent</u> them recurring
- Taking an <u>integrated</u> approach so that we look at all well-being goals and objectives of other services and partners
- <u>Collaboration</u> Working with others in a collaborative way to find shared sustainable solutions
- Involving a diversity of population in decisions that affect them
- **6.3.** Our Corporate Strategy was revised for 2022-27. Our revised Well-Being objectives are:
 - 1. Enabling our children and young people to have the best possible start in life (Start Well)
 - 2. Enabling our residents to live and age well (Live & Age Well)
 - 3. Enabling our communities and environment to be healthy, safe and prosperous (Prosperous Communities)
 - 4. To further modernise and develop as a resilient and efficient Council (Our Council)

7. CONCLUSION

- **7.1.** Currently the budget proposals assume the full delivery of all of the savings proposals submitted.
- **7.2.** Work needs to be undertaken to further develop the cost reductions for years 2025/26 and 2026/27 to be able to maintain the current Budget Strategy and level of council tax. Departments will be working over the forthcoming year to refine these savings, but it is likely that radical options will be required.
- **7.3.** The critical importance of minimising the level Council Tax increase for our residents is recognised alongside the requirement to set a legally balanced budget in the context of significant uncertainty in future funding settlements
- 7.4. Given the current risks around this Budget Strategy and the ongoing inflationary backdrop, the Council Tax increase next year has been amended to 6.5%, seeking to mitigate reductions to critical services valued by our residents. In years 2 and 3, the financial picture remains uncertain, and as such we have modelled indicative Council Tax increases of 4% and 3% purely for planning purposes, seeking to strike a balance with budget reductions. This partially alleviates the scale of the reductions proposals which the council needs to consider over future years of the Medium Term Financial Plan.

7.5. Over the coming weeks and part of the refining of the Medium Term Financial Plan where the Authority gets further clarification on costs and grant funding and feedback on the consultation, the Authority will aim to limit the Council Tax increase as far as possible.

8. RECOMMENDATION

8.1. That Cabinet:

- 8.1.1. Note the contents of the report and approve the three year Budget Strategy 2024/25 2026/27. This strategy will be used to support the budget consultation and form the basis of the final budget proposals.
- 8.1.2. Note the budget reductions/savings proposals in Appendix A, which will be considered as part of the consultation.
- 8.1.3. Note the 2024/25 shortfall of £801k in the current strategy, for which increased funding or cost reductions will need to be identified at the completion of the consultation as noted in paragraph 4.3.
- 8.1.4. Note that this MTFP includes a proposal to use reserve funding to support one off costs for Children Services.

Proposals

		MANA	GERIAL		
	2024/25	2025/26	2026/27	TOTALS	
	£'000	£'000	£'000	£'000	
Chief Executive	690	82	109	881	
Education	1,005	165	155	1,325	
Schools Delegated	0	0	0	0	
Corporate Services	320	210	0	530	
Communities	3,182	1,474	1,535	6,191	
Place & Infrastructure	1,242	534	225	2,001	
	6,439	2,465	2,024	10,928	

EXISTING POLICY PROPOSALS									
2024/25	2025/26	2026/27	TOTALS						
£'000	£'000	£'000	£'000						
0	0	0	0						
35	320	730	1,085						
0	0	0	0						
0	0	0	0						
0	0	0	0						
53	45	0	98						
88	365	730	1,183						

NEW POLICY PROPOSALS										
2024/25	2025/26	2026/27	TOTALS							
£'000	£'000	£'000	£'000							
0	0	0	0							
300	300	185	785							
3,454	0	0	3,454							
0	0	0	0							
0	0	0	0							
480	274	500	1,254							
4,234	574	685	5,493							

	TOTAL PROPOSALS											
	2024/25	2025/26	2026/27	TOTALS								
	£'000	£'000	£'000	£'000								
0	690	82	109	881								
5	1,340	785	1,070	3,195								
4	3,454	0	0	3,454								
0	320 21		0	530								
0	3,182	1,474	1,535	6,191								
4	1,775	853	725	3,353								
3	10,761	3,404	3,439	17,604								

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DEPARTMENT	2023/24 Budget	FACT FILE	2024/25	2025/26	2026/27	Total	EFFICIENCY DESCRIPTION		
	£'000		£'000	£'000	£'000	£'000			
Chief Executive									
Chief Executive & Business Support	947	Departmental business support, support to the Leader, Cabinet and Chief Executive	20	11	11	42	2024-25: Reduction in use of costs associated with franking machines; 2025-26: continued review of staffing structure and working practices within the business units; 2026-27: continued review of staffing structure and working practices within the business units		
People Management division	3,046	Includes Payroll, People Services, Organisational Development, Employee Wellbeing , HR Development Team, Transformation team & Business and Project Support. Currently some staff are embedded in specific functions	71	40	40	151	2024-25: Introduction of a Commercial manager which will generate an income stream. Realignment of Division. Introduction of AI to allow greater staff efficiencies; 2025-26: Realignment of Division. Introduction of AI to allow additional staff efficiencies; 2026-27: Realignment of Division. Introduction of AI to allow additional staff efficiencies. The efficiency is proposed to be delivered by centralising roles which are currently deployed within specific services to provide a more efficient and responsive central service		
People Management division	"	"	35	0	0	35	Review of staffing / vacant posts		
Corporate Policy - Armed Forces & Remembrance	5	Budget for Armed Forces & Remembrance events.	5	0	0	5	Reduce Armed forces core funding (replaced with grant)		
Corporate Policy	704	Policy & Partnership team deal with Council policy (in relation to Welsh language, sustainable development, equalities and tackling poverty), consultation & engagement with elected members and public, data & information, and public service collaboration through the Local Service Board and related strategic partnerships	8	0	0	8	Cease Industrial Alliance Wales membership		
Information Technology	4,816	ICT Services underpins and contributes towards all that the Council delivers both internally as an organisation and externally to service users and communities, independently or in partnership. It is a vital function providing innovative opportunities for improving services and achieving our priorities in an efficient and effective way. IT Services is pivotal as an enabler of change and a vehicle for driving forward transformational improvement to all services. We continually strive to deliver our solutions in an efficient manner and in line with our key Digital Strategies (Digital Transformation Strategy, Digital Technology Strategy, Digital Schools Strategy). The work the service does significantly contribute to financial savings being delivered from revenue budgets held across the Authority by other service areas.	36	0	0	36	Upgrade and improvement of telephony system		
Information Technology	"	"	17	0	0	17	Hardware budget reduction		
Registration of Electors	176	Compiling the Register of Electors including the annual canvass.	16	0	0	16	No future requirement for Canvassers		
Marketing & Media Division	2,139	This is a highly visible service within the Authority. Working with all Council departments, Marketing and media support and deliver all aspects of how we communicate with our customers internally and externally. This includes the management of the contact centre and Hwbs; translation, consultation and engagement; marketing and media; digital content; advertising; sponsorship and product development with full responsibility for the corporate brand.	77	0	27	104	2024-25: £77k review of customer services function; 2026-27: £27k further staffing efficiencies Bring all marketing and media posts within services (including grant funded roles) into a corporate marketing and media team to build resilience, expertise, strengthen brand management and optimise use of staff resources		
Regeneration D Regeneration	5,941	Regeneration is a key priority for the council. The section provides Business, employability, grant funding and skills support and advice. We also deliver physical regeneration projects throughout the county, including the Swansea Bay City Deal Pentre Awel Life Science and Wellness Village at Delta Lakes. The Regeneration section is responsible for the management of land assets (those within the economic/commercial portfolio) of the Council, taking a strategic commercial view to ensure the portfolio is managed to meet the Council's economic development needs.	185	0	0	185	£125k efficiency following the rationalisation of Admin building, £20k reduction in supplies and services within Regeneration; £10k additional property income (planning viability assessments) £30k reduction in staffing costs		
Regeneration	"	'	100	0	0	100	Additional budget reduction following building rationalisation		
Regeneration	"	"	50		0		End of Formal funding agreement for Swansea Bay City Region Central Budget costs		
Regeneration	"	"	15	0	0	15	further staffing reduction		

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DEPARTMENT	2023/24 Budget	FACT FILE	2024/25	2025/26	2026/27	Total	EFFICIENCY DESCRIPTION
	£'000		£'000	£'000	£'000	£'000	
Property Maintenance - Notional allocation	2,800	This division is responsible for the day-to-day and long term repairs & maintenance of the council's estates including schools, administrative buildings, depots etc.	55	31	31	117	Over 98% of the budget for the Property Division comprises the Revenue Maintenance Budget. Efficiencies are proposed to be met through reducing expenditure on revenue maintenance across the Council's buildings following disposal of some properties and previous capital improvements undertaken to others. We are also aiming to make savings through new procurement arrangements and seeking to in-source areas of work where it is more cost effective than using external contractors or consultants.
Chief Executive Total			690	82	109	881	

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Compliance

Corporate Services Total

DEPARTMENT	2023/24 Budget	FACT FILE	2024/25	2025/26	2026/27	Total	EFFICIENCY DESCRIPTION
	£'000		£'000	£'000	£'000	£'000	
Corporate Services							
Financial Services Debtors	303	Centralised Debtors function responsible for invoicing and income collection across departments	35	35	0	70	Increase in Delta Wellbeing SLA charged to reflect work undertaken
Pre LGR Pension Costs	1,995	Centralised budget to meet the ongoing financial liabilities of staffing changes arising from Local Government Reorganisation	200	100	0	300	Reduction in call on budget as numbers reduce
Treasury	-75	Treasury function managing more the council's overall loan portfolio well as daily cash management. Provides the service to Dyfed Pension fund and Swansea Bay City Region with costs recharged	75	75	0	150	Increased investment returns from treasury activity - assumes recent increase in interest rates sustained and higher level of cash balances retained
Total Financial Services		, ,	310	210	0	520	
Revenues & Financial Compliance							-
Internal Audit	497	Centralised internal audit function providing assurance across corporate functions. Provides the service to the Fire Authority and Delta Wellbeing under an SLA	10	0	0	10	Increase in SLA charged to reflect work undertaken
Total Revenues and Financial			10		0	10	

320

210

10

530

DEPARTMENT	2023/24 Budget	FACT FILE	2024/25	2025/26	2026/27	Total	EFFICIENCY DESCRIPTION		
	£'000		£'000	£'000	£'000	£'000			
Place & Infrastructure department									
Highways & Transport									
Parking Services	-1,325	The County Council provides off street car parking facilities in towns and villages to support the expeditious movement of traffic to enable town centres to function. Parking supports these wider transport policy objectives and enables the authority to maintain highway and public transport services. There are 57 car parks across the county.	9	0	0	9	Introduce a second camera enforcement vehicle (£40k efficiency in 23/24)		
Parking Services	"		30	0	0	30	New fixed camera enforcement sites to tackle congestion & improve road safety, New sites to enforce yellow box blocking and banned turning movements (£30k efficiency in 23/24)		
School Transport - ALN	5,371	Provision of home to special schools transport in accordance with statutory obligations. Provision of passenger assistants for pupils with Additional Learning Needs	110	0	0	110	Additional Needs Personal Travel Budgets. Parents will be offered a personal travel budget to help reduce demand on the Authority. (£30k efficiency in 23/24)		
Asset Utilisation - Client budget reductions Invest to Save	various across the dept	Use of vehicles and plant with service users.	24	0	0	24	Review the utilisation of plant for all services within the department. (£10k efficiency in 23/24)		
Street Works	87	Co-ordination and management of all works affecting public highways in accordance with the Traffic Management Act - including utility works. Supervision of new housing estate roads in preparation for future adoption by Carms County Council under section 38 of the Highways Act.	10	4	0	14	Additional income generation from Street Works compliance issues and coring programme. Cost Recovery not income generation i.e. Retrospective charge for sub standard reinstatement work identified from coring sampling of reinstated works undertaken by utility companies.		
Asset Management	262	National Indicator Highway condition surveys - Road condition (Scanner) and Footway condition (Footway Network Survey).	17	0	0	17	Scrim Surveys ~ Cease SCRIM surveys on A&B roads - reactive approach instead using accident monitoring		
Highway Maintenance Services	8,582	Maintenance function associated with the highway network covering funding for various maintenance categories. The County Council maintains 3,649km of highway, it is the second largest in Wales. The unit maintains the highway network in accordance with statutory obligations.	20	0	0	20	Verge mowing ~ reduce width of cuts within 30/40mph areas to safety cut for visibility and safe access purposes. Present policy includes full width cut to highway boundary. No risk to safety. Areas not deemed as amenity.		
Highway Maintenance Services	"	"	100	0	0	100	Reduced surface dressing		
Highway Maintenance Services	"		100	100	0	200	Mechanical road sweeping - Cease routine Mechanical Sweeping of rural roads - the routine highways sweeping function will cease and only be provided on a reactive basis to cover emergency spills affecting the safety of the highway.		
Highway Maintenance Services	"		52	0	0	52	Winter Gritting (operations) ~ Rationalise Winter Maintenance Operation - routes have been reviewed and reduced to achieve the reduction in expenditure. Reduction of county gritting routes via a risk based / network hierarchy approach. Cost of 1 Gritting Route last year based on 79 runs (labour & materials) = £52,000 Reduction in 1 No. gritting route based on Network Hierarchy / HAMP risk based approach		
Highway Maintenance Services	"		46	0	0	46	Winter Gritting (plant) ~ Reduction in one gritting route will facilitate disposal of a 26t Gritter with annual plant costs of £46k being saved		
Highway Maintenance Services	"		30	30	0	60	General Mtce / Minor Works ~ Reduce general maintenance budget - subject to the financial position remaining unchanged the service will be forced to further reduce the level of general maintenance work. Negative impact on general maintenance work, total revenue and capital budget is insufficient to meet demand. Backlog of maintenance works will continue to increase leading to claims.		
Highway Maintenance Services	"		25	25	0	50	Signs ~ Reduce maintenance budget and prioritise work in line with the risk based / network hierarchy approach laid down in the HAMP.		
Highway Maintenance Services	"		25	0	0	25	/ network nierarchy approach laid down in the HAMP.		
Highway Maintenance Services	"		25	0	0	25	Jetting - Reduce maintenance budget and prioritise work in line with the risk based / network hierarchy approach laid down in the HAMP.		
Highway Maintenance Services	"		70	0	0	70	Rationalise Gulley Cleansing Operation - detailed intelligence on gulley performance has been gathered to enable the service to prioritise the cleansing frequency.		
Traffic Management	295	Implement road safety/speed management schemes in accordance with statutory obligations.	2	0	0	2	Introduce charging policy for events TTRO		
Traffic Management	"	"	1.5	0	0		Charge for providing disabled parking bays (currently 6 / year at £250)		
Total Highways & Transp	ort division		697	159	0	856	1		

DEPARTMENT	2023/24 Budget	FACT FILE	2024/25	2025/26	2026/27	Total	EFFICIENCY DESCRIPTION
	£'000		£'000	£'000	£'000	£'000	
Waste & Environmental Service	<u>ces</u>						
Reduction in Black bag waste	6,738	Targeted campaigns to reduce waste and increase the awareness and use of all recycling schemes/initiatives. It is anticipated that this will result in the diversion of waste from the residual waste stream to the recycling waste stream, thereby realising savings due to the differential in the treatment costs as set out.	35	0	0	35	Anticipated savings due to differential in gate fee between blue bag and black bag treatment as a result of proposed kerbside black bag restrictions.
Waste Services - operational	4,071	The operational budget includes for the provision of resources, including vehicles and premises to effect the kerbside waste collection service.	0	0	200	200	2026/27 - Review of waste rounds and depot utilisation, subject to the conclusions of detailed route planning for the kerbside collection rounds.
Grounds maintenance - Reduced sub-contractor work	560	The Grounds Maintenance Section incorporates the direct responsibility of managing and maintaining parks and playgrounds, inland water areas and a large number of public open spaces within Carmarthenshire. It also maintains grounds for many other departments of the County Council such as Social Care and Housing, Cultural Services, Education and many individual schools. The Section also has numerous external clients such as Town and Community Councils and private sports clubs.	55	0	0	55	Reduce the reliance on sub-contractors through greater internal efficiencies.
Reduction in blue bag waste costs	2,941	Cost of haulage and treatment of blue bags	300	300	0	600	New infrastructure development will lead to a reduction in gate fees on dry recycling costs.
Public Conveniences	221	Operation, cleansing and daily servicing of the Public Convenience stock	7	0	0	7	Increased Charges for Public Conveniences - in line with neighbouring Authority(40p)
Cleansing Service	2,557	Sweeping and de-littering of streets and footways, including the provision and emptying of street litter bins.	0	50	0	50	Removal of additional provision for the Tyisha ward
Waste	total budget for Waste is £19.7m	The operational budget includes for the provision of resources, including vehicles and premises to effect the kerbside waste collection service.	50	0	0	50	CWM cost Efficiency
Total Waste & Environme	ntal Service	s division	447	350	200	997	

Place & Sustainability

i lace & oustainability							
Ash Die Back	283	Contracted services budget for tree-felling as a consequence of the Ash Die back disease and pay costs for a Tree Safety officer post.	55	0	O	55	The budget reduction is based on the forward workplan and in the context of historic underspends given the unknown trajectory of the disease.
Strategic Policy & Placemaking	775	The team delivers a core statutory function and other non-statutory but key implementation functions - includes strategic and planning policy, s106 monitoring and compliance, Nutrient management, placemaking and sustainability policy but, also the forthcoming greening Carmarthenshire project funded through SPF grant award.	5	5	5	15	Reduction in general fees budget, excludes consultants and legal fees. Fees and consultancy fees represent circa £71k of the budget with savings against both headings proposed - however, the consultancy fees are essential in delivering our statutory function incl the preparation of the Revised LDP and post adoption the commissioning of specialist consultancy support necessary to develop new and innovative policy approaches - RISK to new policy development and ability to respond to changes in national policy, as well as Carms political and corporate priorities as well as delivery of statutory function.
Strategic Policy & Placemaking	"	"	0	10	10	20	2025/26 & 2026/27 - £20k saving following LDP adoption. RISK - reduced budget limits our ability to respond to pressures and develop policy where commissioning consultants is the only viable option e.g. second homes. Provides an opportunity to promote use of internal skillsets and knowledge to plug the non specialist gap.
If lood Defence	Flood defence unit & works budget £627k	Design, construction, maintenance and management of flood defence works. Investigation of causes of flooding.	10	0	o	10	Budget reduction in training as WG revenue grant currently funds training
(n)Flood Defence	"	"	10	10	10	30	Reduction in budget that is utilised to manage and repair small issues around the county. This reduction will remove our ability to help other teams and react quickly to issues
Total for Place & Sustainability division			80	25	25	130	

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Service Improvement & Transformation Service Improvement & Transformation The Business support and Performance section provides support and advice to all sections of the Department by providing a variety of financial, administrative, democratic, business support, learning development, health & safety and supporting the various sections. Service Improvement & Transformation The Business support and Performance section provides support and advice to all sections of the Department by providing a variety of financial, administrative, democratic, business support, learning development, health & safety and supporting the various sections.	DEPARTMENT	2023/24 Budget	FACT FILE	2024/25	2025/26	2026/27	Total	EFFICIENCY DESCRIPTION
Transformation Service Improvement & Tensformation The Business support and Performance section provides support and advice to all sections of the Department by providing a variety of financial, administrative, democratic, business support and development, health & safety and 18 0 0 18 review salary budgets Support £85k performance management services. Costs are re-allocated based on time spent in		£'000		£'000	£'000	£'000	£'000	
Service Improvement & Transformation net budget for Business Support £85k performance management services. Costs are re-allocated based on time spent in								
	· · · · · · · · · · · · · · · · · · ·	net budget for Business Support £85k	sections of the Department by providing a variety of financial, administrative, democratic, business support, learning development, health & safety and performance management services. Costs are re-allocated based on time spent in	18	(0	18	review salary budgets

DEPARTMENT	2023/24 Budget	FACT FILE	2024/25	2025/26	2026/27	Total	EFFICIENCY DESCRIPTION
	£'000		£'000	£'000	£'000	£'000	

Adult Social Care	·						
Residential Care & Supported Living - Learning Disabilities & Mental Health	23,642	Supported Living is provided for those individuals with Learning Disabilities or Mental Health issues who need support with daily living tasks to remain in the community. Support is provided from staff in the setting which can range from a few hours to 24/7 in some circumstances. Promoting independence is a key aspect of supported living.	550	445	445	1,44	Step Down 10 Individuals from Residential Care to supported living Step Down 2 Individuals to Shared Lives Ill. Increase Health funding contributions for 4 individuals IV. Review and 'right size' care packages used by people in supported living settings support can be shared
Support in the community - Learning Disabilities & Mental Health	11,163	Direct Payments allow service users to receive payments from the local authority for their assessed needs, instead of care services. This can allow the service user more flexibility and control of their support package.	168	84	84	33	I. Use TEC solutions to reduce the level of 1-2-1 support hours required by people in their own homes III. Explore the use of user trusts by the NHS as an alternative to Direct Payments III. Pool Direct Payments which will allow people to share support when attending deservices IV. Use grant funding to employ people attending skills hub
Day Services - Learning Disabilities	897	As part of the transformation of Learning Disability day service provision, the buildings will provide for those with most complex needs, this will also reduce the reliance on external providers for those with complex needs as more individuals with complex needs are supported by the in-house day service provision.	300	50	50	40	I. Support those with complex needs to use local authority day services as opposed independent sector
			1,018	579	579	2,17	6
ntegrated Services							
Home Care - Older People	15,787	Domiciliary care support workers provide person-centred care and support for individuals to help them achieve positive outcomes and stay independent in their homes. Domiciliary care (also known as Home care) is provided to approx. 930 individuals in the county. On average approximately 10,000 hours per week are delivered by inhouse and independent domiciliary care agencies.	650	400	350	1,40	Through robust and regular review of home based packages including review of doustaffed packages and implementation of the releasing time to care methodology, we reduce the number of care hours required. Calculations are based on a reduction of hours per week per year minus increased investment in the review team to provide with additional capacity to conduct reviews. We will improve the capacity of our in his service to deliver more hours and reduce the number of commissioned care hours.
Residential Homes - Older People	23,531	Residential care homes provide accommodation as well as 24-hour personal care and support for older people and adults who struggle to live independently, but do not need nursing care. Residential care homes help people manage daily life, such as assisting with getting dressed, washing and eating. There are approximately 850 older adults or adults with physical disabilities being supported in residential homes.	100	100	100	30	Reduction on spend on residential placements, due to robust challenge in relation to 0 those who are eligible for Continuing Healthcare and minimisation of out of county placement.
Extra Care	161	Extra Care facilities provide supported accommodation as an alternative to a residential care home placement as described above. Cwm Aur historically provided Extra Care, but it has been difficult to let the properties so there has been a high level of voids for some time.	80	0	0	8	Removal of subsidy from Cwm Aur Extra Care facility
Carmarthenshire Integrated Community Equipment Store CICES)	705	A joint equipment store managed by the local authority on behalf of the authority and Local Health Board for the provision of aids and equipment to clients. This is subject to a Pooled Budget Agreements between the local authority and Hywel Dda LHB	50	75	100	22	Investment in dedicated OT attached to CICES to challenge prescriptions of equipm Saving based on saving, minus investment in OT.
	23,531	Residential care homes provide accommodation as well as 24-hour personal care and support for older people and adults who struggle to live independently, but do not need nursing care. Residential care homes help people manage daily life, such	50	50	50	15	Negotiation with the Health Board to reach a position whereby all Carmarthenshire residents placed in residential settings subject to S117 aftercare are funded on a 50 absis. This would include Health Board agreement to fund all those currently funder solely by the Local Authority (7 individuals currently). This would be in line with the approach already in place in relation to younger adults funded through the Health B
Residential Care - Older People		as assisting with getting dressed, washing and eating. There are approximately 850 older adults or adults with physical disabilities being supported in residential homes.	930	625	600	2,15	Mental Health and Learning Disability Directorate.

DEPARTMENT	2023/24 Budget	FACT FILE	2024/25	2025/26	2026/27	Total	EFFICIENCY DESCRIPTION
	£'000		£'000	£'000	£'000	£'000	
Leisure							
Outdoor Recreation - Outdoor Education service	150	The current Outdoor Education offer operates a residential activity centre catering for school, youth and adult groups. Activities include climbing, abseiling, high and low ropes courses, Archery, Zip wire, canoeing, surfing and Team building exercises. The accommodation caters for up to 120 people on a B&B, half or full board basis. Self-catering and camping facilities are also available for smaller groups.	30	10	10	50	Reduced costs and increased income as part of transition to a new outdoor education service delivery model over the next 3-5 years.
Outdoor Recreation - Country Parks	297	The Outdoor Recreation Service manages a number of large Country Parks within its portfolio, including Pembrey Country Park, one of Wales' most visited outdoor attractions with over 500k visits pa. Pembrey offers a range of events and activities throughout the year, as well as operating a 300 pitch caravan and camping site and cafe / restaurant.	60	30	30	120	Increasing income through events, activities, and accommodation. Looking to reduce operating costs by investing in green technology to make park self-sustaining.
Y Gat Craft Centre	25	CCC Arts venues include Oriel Myrddin Art Gallery in Carmarthen, Y Gât in St. Clears and the Dylan Thomas Boathouse, Laugharne Y Gât (formerly known as St. Clears Craft Centre) is an arts facility that also hosts the local library and an in-house catering facility. The facility has an open gallery / shop area along with conference rooms facilities and studio spaces for local artists to hire.	5	5	5 5	15	Agreed reduction in subsidy to St Clears Town Council following handover from 1/7/23
Libraries	2,958	Carmarthenshire libraries provide an extensive choice of books, DVDs, CDs, online services, newspapers and magazines. With over half a million books on offer between 3 regional, 13 branch and mobile libraries, the service offers invaluable support and access to Carmarthenshire residents. Public access computers and Wi-Fi are available at all libraries, and typically, the service issues over 600,000 books per year. The mobile service provides outreach services to rural parts of the County, linking up with various partners to deliver public information services online.	50	30	30	110	Year 1: Asset transfer of Llwynhendy to the Rural Council £11k; plus managerial savings £39k. Years 2 &3 increasing the use of self service & digital technology in the service workir towards automation & managerial savings.
Theatres	1,281	Carmarthenshire Theatres manage the Miners' Ammanford, Lyric Carmarthen and Ffwrnes Llanelli and promote a broad range of bi-lingual events and productions throughout the year for all age groups and interests. In previous years, in excess of 100,000 paying customers and participants visited and make use of our facilities. Carmarthenshire's flagship theatre, The Ffwrnes, established itself as one of Wales's leading Cultural and Entertainment venues. Typical annual figures are as follows: 266 visiting companies and hirers; 400 performances/events; 74,130 attendances; 33,805 participants.	25	15	15	55	Operational / managerial efficiencies primarily relating to increased secondary spend income.
Cultural Services - Dylan Thomas Boathouse & Museum services	766	Dylan Thomas' Boathouse in Laugharne is one of Carmarthen and Wales' best loved attractions drawing visitors from across the globe to experience the famous poet's home where he wrote some of his most recognisable work.	4	9	9	22	Increase income at the Dylan Thomas Boathouse and other CofGâr Museums by introducing a weekly pass, improved marketing and reviewing concessions policy
Museum and Arts services / CofGâr - new commercial income streams	736	CofGâr is the authority's museum and arts service that has benefited from investment and growth in staff numbers to increase the range and quality of services it delivers and ensure its long-term sustainability.	7	30	45	82	New commercial income streams: Introduce and increase a range of new public event services, and commercial partnerships across all museums. The proposal is the diversification of income generation through retail, room hire, celebrations and wedding ticketed events, donations and fundraising, and membership schemes. The targets or income growth will be supported by business plans and systematic reviews of assets and opportunities.
Actif Sport & Leisure	1,623	Actif Sport & Leisure operate 6 leisure centres across the County at: Carmarthen; Llanelli; Ammanford; Llandovery; Newcastle Emlyn; and St Clears. The Centres offer a range of modern indoor and outdoor facilities to help everybody enjoy healthier, more fulfilled lives. Some sites are also dual-use in terms of being used by the local school as well as the Community. The centres welcome millions of visits every year from Carmarthenshire residents and visitors.	83	49	49	181	Year 1: increased income (Actif Communities) increased operational and staffing efficiencies (Actif Anywhere, Leisure Centres). Year 2: increased income / reduced costs, including staffing / possible alternative management model for some smaller sites. Year 3: increased income / reduced costs / potential alternative management model smaller sites.

DEPARTMENT	2023/24 Budget	FACT FILE	2024/25	2025/26	2026/27	Total	EFFICIENCY DESCRIPTION
	£'000		£'000	£'000	£'000	£'000	
Actif Sport & Leisure	1,623	In 2025/26 Actif will be opening a brand new state of the art leisure centre at Pentre Awel, Llanelli to replace the existing, dated leisure centre offer. The new centre will provide increased commercial capacity and opportunity for income generating facilities such as fitness and exercise studios, as well as a larger capacity pool. The service will also be looking to open a new 24/7 gym and exercise offer in Carmarthen Town Centre, again with potential to increase commercial revenues, whilst also strengthening links with the health sector for referrals to prevent ill-health.	0	0	101	101	Increased income from new facilities at Pentre Awel and Carmarthen Hwb, with increased referrals from the health sector.
St Clears Leisure Centre	119	St Clears Leisure centre is one of 6 leisure centres operated by the Council in Carmarthenshire and offers facilities such as a 3 court sport-hall and a fitness suite and multi-purpose space. The leisure centre does not have a swimming pool. The centre also has changing rooms for indoor and outdoor sports (serving the football field behind, and the outdoor Multi-use games area - MUGA). Additionally, it is not located on a school site which differs from the other centres.	35	35	5	75	Increased usage of St Clears Leisure Centre
Catering	142	Leisure services and sites operate a number of food and beverage offers across the County. These range from fixed cafe / restaurant facilities such as at Y Caban hotel in Pendine and Yr Orsaf Café at Pembrey, to smaller franchise offers across the Millennium Coastal Park, mobile catering for events, and vending for out-of-hours provision and sites with no catering facilities. The service aims to promote a local, sustainable offer, nudging people towards healthier choices, whilst operating with a surplus to cross-subsidise our non-statutory services.	10	10	10		Improved catering profit at Country Parks and Leisure Centres
TOTAL LEISURE			309	223	309	841	
Commissioning and Support Services							
Business Support	1,315	The Business Support Division is made up of 130 staff, there are 8 core functions which are critical to supporting the Department for Communities: Collections, Payments, Financial Assessments, Audit & Compliance, Blue Badge, Transport, Buildings & Emergency Planning and Divisional Business Support	75	42	42	159	Rationalisation of Supplies and Services, and final reduction / efficiency from transp
Departmental	885	Management and support functions for Communities Department	150	0	0	150	Review management posts - subject to corporate policies
Departmental	various across the dept	Cross-departmental review of vacant posts to realise efficiencies	150	0	0	150	Review all vacant posts in department.
Business Support	1,315	The Business Support Division is made up of 130 staff, there are 8 core functions which are critical to supporting the Department for Communities: Collections, Payments, Financial Assessments, Audit & Compliance, Blue Badge, Transport, Buildings & Emergency Planning and Divisional Business Support	20	5	5	30	Administration fees for work undertaken on behalf of partner organisations.
			395	47	47	489	
Housing and Public Protection							
Housing Services	3179	Housing & Public Protection provides a range of services in relation to Housing, Environmental Protection, Business and Consumer Affairs, Housing Options and Tenancy Support and Community Engagement. This includes providing housing advice and options at first point of contact, including refugee resettlement, managing the Housing Choice Register, preaccommodation advice and community engagement.	400	0	0	400	Re-alignment of grants and other funding sources to support front line posts and se delivery
- Public Protection	2,234	Housing & Public Protection provides a range of services in relation to Housing, Environmental Protection, Business and Consumer Affairs, Housing Options and Tenancy Support and Community Engagement. Managing Environmental Protection Services including food standards and hygiene, health and safety at events, air quality, noise nuisance, pollution, land contamination and anti-social behaviour	80	0	0	80	Full cost recovery for some licensed activity (e.g. taxi and gambling premises)

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DEPARTMENT	2023/24 Budget	FACT FILE	2024/25 2025/26 2026/27		Total	EFFICIENCY DESCRIPTION	
	£'000		£'000	£'000	£'000	£'000	
Housing (in-house residential care)	5801	Residential care homes provide accommodation as well as 24-hour personal care and support for older people and adults who struggle to live independently, but do not need nursing care. Residential care homes help people manage daily life, such as assisting with getting dressed, washing and eating. Depending on the nature of their needs, their placement may be made by the local authority or jointly with the health board, or entirely by the health board if they qualify for free continuing health care (CHC).	50	0	0	50	Reduction in agency use within in-house care homes
			530	0	0	530	

DEPARTMENT	2023/24 Budget	FACT FILE	2024/25	2025/26	2026/27	Total	EFFICIENCY DESCRIPTION
	£'000		£'000	£'000	£'000	£'000	

Education & Children

Departmental - cross cutting	various across the dept	Cross-departmental support costs including administration, financial processing, & premises management	0	75	55	130	Profiled to allow implementation of programme - linked with school rationalisation/federations. Root & branch review of support services across the Department in order to realise savings and increase flexibility
Management Structure review	848	Cross-departmental management review to realise efficiencies	100	50	C	150	Review of Department Management structure and realigning responsibilities.
Business support - dept	401	The Departmental Business Support Team discharge administrative functions across the department including creditors and debtors processes, administration of the Free School Meals and School Essential Grants, DMT and SMT support, mail handling, venue management (Neuadd y Gwendraeth) School Milk Grant management and co-ordination of Departmental communications.	25	0	C	25	vacant post not being replaced - net budget following amendments to 2 other posts
School Improvement	678	Partneriaeth is the regional professional learning provider for Carmarthenshire's schools funded from WG grants and contributions from the three partner LAs. The proposal is to review our membership of PARTNERIAETH and utilising funding to support our core team	40	40	(80	To consider our future membership of Partneriaeth and alternatively provide all service locally or in informal arrangements with neighbouring Local Authorities. We would utilis Welsh Government grant funding to support some our team costs. The current Partneriaeth Legal Agreement could require us to cover some redundancies in the regional service if we withdraw on our own
Welsh Language Support	236	Tim Athrawon Gwella'r Gymraeg (Welsh Language Improvement Teachers) provide Welsh language immersion support for new learners to the county. We have had a large influx of non-Welsh speakers during the pandemic which adds to service pressure. The team also work with indigenous Welsh speakers who require support in polishing and refining their Welsh.	20	0	С) 20	Reductions in miscellaneous costs (travel, photocopying etc), prior to looking at reduce FTE when filling vacant post which will reduce service delivery.
Youth Support Service & Participation	511	The Youth Support Service provides youth work and youth offending interventions. The proposal refers to the youth work element. Some youth support services are grant funded however most aspects are funded through core funding of 500k	51	0	C	51	Reductions in miscellaneous costs (travel, photocopying etc), prior to looking at not filli vacant posts. Unfilled posts risks service delivery to front line.
Data & Education Systems	962	The School and Education Data Team support with all aspects of Education data management and statutory submissions. It includes the collection, collation, analysis and interpretation of national and local data, information and statistics for the department influencing future trends and survey information. The Education Systems Team supports all aspects of service operation as well as having a critical role in the modernization and development of the department to implement changes within the national and regional context of the sector. Its purpose is to provide for the effective integration of professional and systems management roles and responsibilities across the department	50	0	C	50	Reductions in miscellaneous costs (travel, photocopying etc), prior to looking at not fill vacant posts. Unfilled posts risks service delivery to front line.
Childrens services	21,343	Children's' Services encompasses the Social worker teams, Fostering, Adoption, Early years, Family Support Services, Specialist Care Provision, School Safeguarding & Attendance and Educational Psychology.	100	0	C	100	Utilise grant funding where opportunities arise, and review all non staffing budgets across the division.
Primary free breakfast provision	961	School meals service provides breakfast at most primary schools across a 50 min period prior to the start of the day	100	0	C	100	Transfer of Breakfast Club Service to schools for more efficient service run by schools on site.
Secondary school meals	n/a - income funded	Our Catering Service provides students with a cafeteria service in our 12 secondary schools. The food we serve is freshly prepared on-site on a daily basis, using good quality ingredients. Our menus are nutritionally analysed and represent value for money. We promote a range of meal deals and other items up to the value of £2.80, the same value as our free meal allowance.	116	0	C	116	Due to increase costs the proposal will be achieved through general efficiencies such a review of the menu offer and labour resources required, improved pricing and removing inconsistencies across secondary school kitchens

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DEPARTMENT	2023/24 Budget	FACT FILE	2024/25	2025/26	2026/27	Total	EFFICIENCY DESCRIPTION
	£'000		£'000	£'000	£'000	£'000	
Early Years Non-Maintained 3 year old Provision	399	payment to non maintained settings for 10 hours week education for 3 year olds	308	0	0	308	Utilise grant funding. WG currently provide grant funding for this service that funds all existing placements.
School Admissions	23	coordinates the admissions appeals process	7	0	0	7	Member expenses budget has been underspent in recent years
Welsh Language Improvement and Bilingualism Teachers	236	This funding employs a team of teachers supporting Welsh Language development. The service is funded via grant as well as 236k core funding.	80	0	0	80	Reduction in staffing costs following retirement
Modernising Education Team	66	Dedicated team to deliver the Local Authority's Modernising Education Programme involving business case submissions, project management, capital management, school organisation and federation processes.	8	0	0	8	reduction across supplies & services budget lines
Schools Transformation & Change	100	Dedicated role to support efficiency and transformation	0	0	100	100	Review support for Transformation.
Total			1,005	165	155	1,325	

MANAGERIAL Total	6.439	2.465	2.024	10.928

DEPARTMENT	2023/24 Budget	FACT FILE	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	Total	EFFICIENCY DESCRIPTION
	£'000		£'000	£'000	£'000	£'000	
Place & Infrastructure department							
Highways & Transport		The County Council provides off street car parking facilities in towns and villages to					Introduce charging at 9 car parks that are currently free - Income estimate
Parking Services	-1,325	support the expeditious movement of traffic to enable town centres to function. Parking supports these wider transport policy objectives and enables the authority to maintain highway and public transport services. There are 57 car parks across the county.	45	45	0	90	based on actuals in similar car parks. Lead-in time of approx. 12 months. (Llanybydder, Station car park and Seaview Terrace car park in Burry Port , Glanyrafon and Station Road Kidwelly, Llanstephan & Eva Terrace Ferryside), Pottery St, Llanelli and Waunllanyrafon, Llanelli
School Crossing Patrols	160	We currently have 42 School Crossing Patrol sites. School Crossing Patrol Officers are paid for the limited hours they patrol on school days. The necessity to have a School Crossing Patrol at a particular location is subject to national guidance which considers a range of criteria such as traffic flows and conditions, pedestrian use, difficulty in crossing roads, visibility and frequency of gaps in traffic. This is done to assess whether a site presents a risk to pedestrians and requires a patrol in place. Of the 42 designated sites currently patrolled, only 30 of these sites meet the threshold criteria for having a School Crossing Patrol.	8	0	0	8	Decrease number of School Crossing Patrols - CCC have currently got 42 sites with only an estimated 30 sites that meet the threshold criteria for SCP.
Total for Highways & Transport division			53	45	0	98	
Education & Children							
Schools Delegated Budget							
Primary School Delegated Budget	71,828	We have a statutory duty to ensure that there are sufficient primary and secondary schools in Carmarthenshire. This may involve opening new schools or adding places to existing schools where extra capacity is required. It may also mean reducing in size or closing schools with surplus accommodation. The challenge for the Council in attempting to secure value for money is to provide the right number of places in the right locations, to secure efficient and effective education for the pupils in its area. We have the second highest number of primary schools in Wales (94 Primary schools) and sustaining this number of schools provides many challenges including; recruitment and retention of staff, securing sustainable leadership, ensuring adequate funding to meet the needs of all learners and maintaining the school buildings.	0	200	550	750	We are proposing to review our primary schools' footprint, especially those unable to sustain effective staffing structures due to low pupil numbers and those that are disproportionately expensive to operate. Through carefully selected remodelling, strategically driven school federations and investment in sustainable settings the primary school estate could be reduced. The need to move to a more effective and efficient model is imperative and could improve the financial stability of the remaining schools and reduce demands on a range of County Council services e.g., Finance, HR, catering, cleaning.
Primary Schools Rising 4's Policy	71,828	The statutory requirement is to provide full time education from 5 years of age. We currently have a Rising 4's policy that allows learners full time admission to primary schools in the school term of their fourth birthday rather than the term after their fourth birthday, or the September after their fourth birthday, which is common practice across Wales.	0	120	180	300	These non-statutory aged pupils receive a full-time education in a school when funding is available to provide this provision in alternative settings. The childcare funding for Wales provided by Welsh Government provides up to 30 hours free education and childcare for children aged between 3-4 for up to 48 weeks of the year. At a time when revenue expenditure is under extreme pressure, the funding of non-statutory full-time pupils at such an early age could be re-prioritised to fund other statutory functions from the schools delegated budget. Therefore, we are proposing to remove the rising 4's policy.
Schools Delegated Budget Total			0	320	730	1,050	
Education Services							
School Music Service	323	Carmarthenshire Music Service provides weekly tuition to around 5000 children and young people across Carmarthenshire. With the introduction of the new Curriculum for Wales, the music service will evolve to deliver, engage, motivate and encourage learners to develop their creative skills.	35	0	0	35	We propose to look at all options to reduce costs including staffing and not appointing to vacant positions. We will review the skill set and balance required between staffing who hold qualified teacher status, paid on school teacher's pay and conditions, and those employed on a 'tutor' basis, aiming to meet the needs of schools efficiently.
Education Services Total			35	0	0	35]
Education & Children total			35	320	730	1,085	
EXISTING POLICY Total			88	365	730	1,183]
ZAIGTING FOLIGT TOTAL			88	365	/30	1,183	

EXISTING POLICY

DEPARTMENT	2023/24		2024/25	2025/26	2026/27	Total	
DEFARTMENT	Budget	FACT FILE	Proposed	Proposed	Proposed	Total	EFFICIENCY DESCRIPTION
	£'000		£'000	£'000	£'000	£'000	

Place & Infrastructure department

Highways & Transport

School Crossing Patrols	160	We currently have 42 School Crossing Patrol sites. School Crossing Patrol Officers are paid for the limited hours they patrol on school days. The necessity to have a School Crossing Patrol at a particular location is subject to national guidance which considers a range of criteria such as traffic flows and conditions, pedestrian use, difficulty in crossing roads, visibility and frequency of gaps in traffic. This is done to assess whether a site presents a risk to pedestrians and requires a patrol in place. Of the 42 designated sites currently patrolled, only 30 of these sites meet the threshold criteria for having a School Crossing Patrol.	24	24	0	48	It is proposed that 12 of the sites will no longer require a school crossing patrol if they do not meet the national criteria
School Transport - Appeals	Home to school transport - Primary & Secondary £6.634M	Applications for free school transport are determined in the first instance by the Authority against the Welsh Government set eligibility criteria. This criteria states that school transport will be provided for learners of compulsory school age attending primary school who live 2 miles or further from their nearest suitable school and provide free home to school transport for learners of compulsory school age attending secondary school who live 3 miles or further from their nearest suitable school. If the criteria are not met, then the application is refused. There is currently a two-step appeal process on that decision which is based on subjective criteria.	33	0	0	33	Ending the second stage appeals process and maintaining assessments purely in line with the Welsh Government set criteria.
School & college transport - Post 16	684	The Authority's home to school transport policy makes extra provision for free transport to be provided to learners aged 16 to 18 attending their nearest/designated school or college. Transport provision for post 16 learners is not a statutory requirement and is not provided free of charge by all Welsh councils.	0	250	462	712	Learners aged 16 to 18 attending school or college will no longer be provided with free transport, which will mean learners having to make their own arrangements, such as using public transport or private travel. The proposal will be implemented in the academic year 25/26. Further engagement will take place for those requiring this provision.
School Transport - Eligibility	Home to school transport - Primary & Secondary £6.634M	There is a statutory obligations for Local Authorities to provide free home to school transport for learners of compulsory school age attending primary school who live 2 miles or further from their nearest suitable school and provide free home to school transport for learners of compulsory school age attending secondary school who live 3 miles or further from their nearest suitable school. At present, the Authority offers a choice of transport to a learner's designated catchment schools in addition to a learner's nearest schools (according to age and language preference). This creates duplication and the requirement for additional vehicles and mileage over and above our legislative responsibility.	0	0	38	38	remove duplication by offering transport only to a learner's catchment school, whilst maintaining the choice to attend a school of their language preference. This would remove duplication in the network and will also consider the review of school catchments.
Total for Highways & Transport division		1	57	274	500	831	

__Waste & Environmental Services

udalen 51	aste - HWRCs	total Waste budget is £19.7m	Currently, there are four HWRCs situated across the county to cater for all communities. Trostre HWRC operates 7 days a week, Nantycaws and Wernddu HWRCs operates 6 days, and Whitland is open 5 days a week. The opening hours vary among the HWRCs and change between summer and winter periods.	73	0	0	73	Changing the opening hours and opening days of all HWRCs. This will mean that all sites will be reviewed and only open up to 8 hours per day per site. This review may also see the potential of reduced opening days at all sites (5 days opening being a minimum). The opening hours of each individual site will be based on usage data and further engagement with local residents and local members.
W	aste - blue bags / food liners	total Waste budget is £19.7m	We deliver three rolls of blue recycling bags and three food bin liners to every household annually. Each roll contains 52 bags which equates to 3 blue and 3 food liner bags per week. We currently distribute an additional 70,000 rolls of blue bags and 80,000 food waste liners through our outlets which costs an extra £230k to the local authority.	140	0	0	140	Blue bags or food liners will not be readily available from Hwbs and other outlets. Those who genuinely need additional bags (for example large families) can contact the authority

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Public Conveniences	221	We currently have 19 local authority managed public conveniences in Carmarthenshire, 14 of which are separate public convenience buildings. There is no statutory requirement for the Council to provide and operate public toilets.	210	0	0	210	Look for opportunities to asset transfer the 14 local authority managed public conveniences to private companies or Town and Community Councils, if unsuccessful the 14 public convenience buildings facilities will be closed. This proposal excludes changing places provision. This is in addition to increasing the community toilet scheme whereby local provision of public toilets can be met by encouraging private businesses (typically food and retail outlets) to make their toilets available to members of the public.
Total Waste & Environmental Services divisi	ion		423	0	0	423	
Place & Infrastructure Total			480	274	500	1,254	1
Delegated Schools Budget	136,443	Up until last year, the Council has taken measures to safeguard the delegated school budget, however this isn't sustainable with the scale of budget reductions currently being experienced. The total education budget is £136million, so this saving proposal equates to 2.5% of the overall budget. This budget is distributed to our 95 primary, 1 special and 12 secondary schools, all operating under the fair funding formula. This budget covers all the costs associated with running a school including the employment of teachers and support staff, to provide learners with additional support, the purchase of all resources and equipment, to meet all premises costs, cleaning services, human resources, IT infrastructure, and more	3,454	0	0		The budget delegated to schools should see a reduction in line with all other Council services. Each Governing Body manage their own school's budget, and therefore would be responsible for trying to manage with less resource. This reduction will have an impact on what our schools will be able to provide. This level of reduction in budget is estimated to be around £120 per learner.
Total Delegated Schools budgets			3,454	0	0	3,454	

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Education & Children

Youth Support Service	500	The Youth Support Service provides four elements of youth work-Universal (e.g., Youth Clubs and Duke of Edinburgh Award); School-based youth work; 16-25 years' support and the provision of statutory youth offending interventions. Around 70% of youth support services are grant funded, however about 30% are funded through core funding. The service receives referrals from statutory services to undertake prevention and early intervention work with children, young people and families at a time of challenges experienced by young people's mental health and wellbeing.	200	200	100	500	The proposal is, over three years, to review how we deliver the youth support service that compliments the provision of statutory youth offending interventions. Removing the core funding for this service could lead to a restructure, alternative youth club provision, reduced school-based youth work, and reduce contributions to third sector organisations.
Music Service	323	Our Music Service provides individual, group and whole class music tuition to schools in Carmarthenshire. It is funded through core funding and funding from Service Level Agreements with schools.	100	100	85	285	Release core funding to become reliant on Service Level Agreement funding only. This would result in a reduced service and possible redundancies and a reduced offer to schools.

Education & Children Total	300	300	185	785
NEW POLICY Total	4,234	274	500	4,708

Mae'r dudalen hon yn wag yn fwriadol

Service	Description	£000s
Legal	Increased internal Legal Capacity to support work required for Childrens Services/Education, Subsidy Control and Regulatory Enforcement - reduces requirement for using external firms at higher cost	477
Corporate Policy	Increased internal resource to reduce requirement to use external consultancy services	177 54
Total for the Chief Executives	 Department	231
Childrens services	To meet pressures of increased demand across the service, investment in increased social work capacity, and provide recurrent budget for inhouse residential homes in line with "elimination of profit" agenda	5,500
Home Tuition	Increase demand including statementing - commitments legally required in excess of current budgets	100
Total for the Education & Child	rone Department	E 600
Total for the Education & Child	drens Department	5,600
Demographic Growth	Annual budget increase, including Older peoples / Learning Disabilities / Mental Health. NB sum provided is only 50% of calculated increase in demand	1,600
Foundation Living Wage	Calculated increase on commissioned care rates based on wage component and increase from £10.90 to £12.00/hour	3,063
Pent up demand	Previous years budget pressures have been constrained by available capacity across both inhouse as well as commissioned services. Now workforce issues are easing, services are overspending based on unavoidable demand. This provides partial mitigation only.	1,600
Energy - commissioned care	Partial reversal of energy price pressure allowed for in 2023/24 budget based on falling commodity prices	-627
Total for the Communities Dep	partment	5,636
Total for the Communities Dep	al tilletit	3,030
Corporate insurance	Corporate premium has increased year on year, and can no longer be supported through incresaed draw on reserves	400
Procurement	New Procurement bill required Increased internal capacity to ensure compliance	65
Total for the Corporate Service	es Department I	465
Waste strategy	Continued costs of the interim service pending full rollout of the WG blueprint kerbside sort collection	2,000
Parking - Income	Permanent reduction in car parks income as usage has not recovered to Pre-Pandemic levels	500
Home to school transport	Increased prices from suppliers following competitive tender processes	750
Procurement and Contract Mgt resourcing	Increased internal capacity in contract management to ensure contractor compliance	100
Other	To be prioritised by Director across a broad range of smaller budget pressures identified	100
Total for the Place and Infrastr	cucture Department	3,450
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TOTAL		15,382



Y CABINET 15^{fed} IONAWR 2024

RHAGLEN GYFALAF PUM MLYNEDD (CRONFA'R CYNGOR) 2024/25 i 2028/29

YR ARGYMHELLION / PENDERFYNIADAU ALLWEDDOL SYDD EU HANGEN:

Bod y Cabinet yn ystyried cynnwys yr adroddiad ac yn ei arnodi fel rhaglen cyfalaf dros dro at ddibenion ymgynghori, yn cynnwys ystyriaeth yng nghyfarfod y Pwyllgor Craffu Perfformiad ac Adnoddau Corfforaethol ar y 31^{ain} Ionawr 24.

Y RHESYMAU:

Galluogi'r Awdurdod i gytuno Rhaglen Gyfalaf Pum Mlynedd 2024/25 i 2028/29.

Angen i'r Cabinet wneud penderfyniad OES
Angen i'r Cyngor wneud penderfyniad NAC OES

YR AELOD O'R CABINET SY'N GYFRIFOL AM Y PORTFFOLIO:

Cyng. Alun Lenny – Yr Aelod Cabinet dros Adnoddau

Y Gyfarwyddiaeth: Swydd: Rhif ffôn: 01267 224120

Cyfeiriad E-bost:

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Pennaeth Gwasanaethau

Ariannol



CABINET 15th January 2024

FIVE YEAR CAPITAL PROGRAMME (COUNCIL FUND) – 2024/25 TO 2028/29

The report brings together the latest proposals for the five-year capital programme 2024/25 to 2028/29. It forms the basis of the budget consultation process with members and other relevant parties. Feedback from this consultation process, along with any updates, will inform the final Capital Programme budget report which will be presented to Cabinet, and in turn to County Council in February 2024.

The proposed gross expenditure on the capital programme for 2024/25 is £86.680m with the projected funding being £50.124m from the county council's own resources through the application of borrowing, reserves, direct revenue financing, capital receipts and general capital grant, with the balance of £36.556m coming from external sources.

The new capital programme is fully funded over the five years; however, it is proposed to under commit some of the available funding to give flexibility across the programme to cover any unexpected additional costs.

DETAILED REPORT ATTACHED?	YES



IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report:

Signed:	Randal Hemingway			Head of Financial Services			
Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets	
NONE	NONE	YES	NONE	NONE	NONE	YES	

3. Finance

The updated capital programme is projected to be fully funded for the five years 2024/2025 through to 2028/29, however, if any of the currently anticipated funding does not materialise it will need to be revisited.

7. Physical Assets

New assets created from the capital programme will be added to the Council's portfolio. In addition, the programme proposes expenditure to improve the existing assets and comply with statutory responsibilities.



CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below					
Signed:	Signed: Randal Hemingway		Head of Financial Services		
1. Scrutiny	Committee request for pre-dete	ermination	Not applicable		
If yes inclu	de the following information: -				
Scrutiny Co	ommittee				
Date the re	eport was considered:				
Scrutiny Co	ommittee Outcome/Recommend	ations:			
2.Local Men	nhar(s) N/A				
	ry / Town Council N/A				
	Partners N/A				
5.Staff Side Representatives and other Organisations N/A					
CABINET M	IEMBER PORTFOLIO	Include any ob	servations here		
HOLDER(S)) AWARE/CONSULTED				
	YES				

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:				
Title of Document	File Ref No.	Locations that the papers are available for public inspection		
2023/24 – 2027/28 Capital Programme		Corporate Services Department, County Hall, Carmarthen.		
		Minutes of County Council Meeting 1 st March 2023.		
WG Provisional Settlement		Corporate Services Department, County Hall, Carmarthen.		



REPORT OF DIRECTOR OF CORPORATE SERVICES

CABINET

15th January 2024

FIVE-YEAR CAPITAL PROGRAMME - 2024/25, 2025/26, 2026/27, 2027/28 and 2028/29

DIRECTOR & DESIGNATION	DIRECTORATE	TELEPHONE NO.
C Moore, Director of Corporate Services	Corporate Services	01267 224120
AUTHOR & DESIGNATION	DIRECTORATE	TELEPHONE NO.
R Hemingway, Head of Financial Services	Corporate Services	01267 224886

1 INTRODUCTION

- 1.1. The report provides members with a view of the proposed five-year Capital Programme 2024/25, 2025/26, 2026/27, 2027/28 and 2028/29.
- 1.2. This report will form the basis for consultation with the Corporate Performance and Resources Scrutiny Committee prior to it being finalised. Feedback from this consultation process, along with any updates on the settlement figures and grant applications, will inform the final Capital Programme budget report which will then be presented to Cabinet and County Council in February 2024.
- 1.3. The Authority is required to approve a rolling capital programme each year as part of its budget setting process. This facilitates forward planning and is consistent with the requirements of the Prudential Code in terms of financial planning and funding while assisting officers in bidding for external funding.

2. **BACKGROUND**

- 2.1. Last year the authority agreed a fully funded five-year capital programme 2023/24 to 2027/28 which was approved at County Council on 1st March 2023.
- 2.2. In recent years we have faced multiple challenges from rising costs, and reductions in government funding in real-terms, which remain as we look to prioritise our spending in 2024/25 and beyond. The truth is that the council has never faced the pressures on budgets that we currently face. In June 2023 the annual rate of construction output price growth (inflation) was 4.6%, a year ealier it was 10.4%. Compounded, this has had a significant effect on the costs of existing projects and therefore our ability to fund new projects. Some new funding, already approved, to fund pressures on existing projects within the current programme is reflected in the new programme, however, Tudalen 61 1

given the significant cost pressures on the revenue budgets, and the need to make some significant match funding contributions, no expressions of interest for new projects have been invited. This will enable projects already approved to be completed without putting additional pressures on resources. The allocation of the rolling programme of works within the capital programme continues to be supported across all five years.

- 2.3. The proposed capital programme is attached in Appendix A and shows the anticipated expenditure and sources of funding over the five year period.
- 2.4. The proposed capital programme and funding is based on the Welsh Government's (WG) provisional settlement, received on 20th December 2023. This year general capital funding across Wales has been confirmed at £180m for 2024/25 the same as provided for 2023/24. For Carmarthenshire this means an allocation of non-hypothecated capital funding of £11.97m. This is £19k less than the allocation in 2023/24 owing to the Welsh Government formula which is based on population size. Other hypothecated capital funding grants across Wales totalling £782.342m was announced in the settlement, with funding in a number of areas to be confirmed. We will be applying to take advantage of this grant funding in due course but it is not reflected in the programme at this time. Any successful applications for funding will be reported separately. The final settlement is due in on 27th February 2024, by which time papers will have been prepared and dispatched for the County Council meeting on 28th February. Should there be any amendments in the funding figures the Cabinet Member for Resources or the Director of Corporate Services will update members accordingly at the meeting of the Council on 28th February.

3. PRIORITIES

- 3.1. The current Corporate Strategy for 2022-2027 sets out the Authority's strategic priorities, aspirations, overarching themes and core values, and the programme has been developed in line with these.
- 3.2. The proposed capital programme of £192.3m over the five years reflects new funding to be approved, it does not include any funding relating to ongoing projects in the current year which may slip at the end of the financial year into the 2024/25 programme. It is aimed at delivering a number of key projects that will create jobs and improve the quality of life for the people of Carmarthenshire. Following our declaration of a climate emergency in February 2019 decarbonisation is a priority for the Authority and design briefs for new projects will include an emphasis on carbon efficiency.

2

The key investments within the programme are:

£'m

Schools 64
Housing (Non HRA) 12
Lesiure & Culture 2
Regeneration 34
Swansea City Deal Region 16
ICT and Property 21

Place and Infrastructure 43

4. FUNDING

The provisional settlement received from WG allocated capital funding of £11.97m for the Authority in 2024/25, made up of non-hypothecated supported borrowing of £5.905m and General Capital Grant of £6.065m. An assumption that this general funding support will be maintained for the five years of this programme has been made. The use of earmarked reserves was approved as part of previous years' reports and are included as funding for the current capital programme. In total £22.7m of reserves and direct revenue funding is included over the five years of the programme.

- 4.1. The existing levels of investment into the schools estate programme has been boosted slightly with additional funds however there is a realisation that further additional funding will be needed in future years to deliver the whole modernisation of schools programme. In the current financial climate this will be a significant challenge, especially taking account of the other county council capital priorities.
- 4.2. Funding from external parties in the form of grants for the whole of the capital programme is currently expected to be in the region of £71.8m. which includes City Deal, Levelling Up projects and anticipated schools grants.
- 4.3. As part of the provisional annual settlement from Welsh Government, funding was made available on an all Wales basis for transport based projects, namely: Active Travel Fund, Local Transport Fund, ULEV, and Safe Routes in Communities totaling £98.9m for 2024/25. Carmarthenshire will bid for funding from these grants and any successful awards will be added to the capital programme in due course.
- 4.4. It is again disappointing to note that specific highways improvement grant funding was ommitted from the Welsh Government settlement, this will have a significant impact on our ability to reduce the backlog in highways maintenance works.
- 4.5. It is proposed to supported the new programme by the use of £4.5m capital receipts from the sale of assets. Given the current economic environment forecasting capital receipts has become unpredictable recently. Funding from this source is, therefore, only included from already crystalised receipts or from sales that are highly probable. Use of further receipts will be monitored during the year and adjustments made if additional receipts become available.

CAPITAL PROGRAMME 2024/25 TO 2028/29

5.1. When the capital programme was approved at County Council on 1st March 2023 it was fully funded. The new capital programme again remains fully funded over the five-year period, however, it is proposed to undercommit in the later years of the programme some of the available funding from the Welsh Government in order to give flexibility across the programme to cover any unexpected additional costs on approved projects.

Community Services

- 5.2. In recent years there have been significant investments across the Community Services portfolio with investments in the new Carmarthenshire Archive, Museums in Abergwili and Parc Howard and this continues with the ongoing development at Oriel Myrddin which has been awarded additional funds both from the authority and Arts Council for Wales. This project shows our commitment to investing in the arts and such an important cultural hub within Carmarthen town centre which will also further regenerate the Old Town Quarter and increase footfall to this area.
- 5.3. The new programme includes the provision of a new leisure centre in Llanelli, which will be delivered in conjunction with the Pentre Awel development under the umbrella of the Swansea Bay City Region. (See 5.26)
- 5.4. Shared Prosperity Fund grant of £472k has been secured for a new amenity block at Pembrey Country Park campsite.
- 5.5. In 2028/29 within Private Sector Housing, further funding is provided for Disabled Facility Grants of £2.5m as part of our annually supported programme of investments.

Place and Infrastructure

- 5.6. For 2028/29 further allocations to existing rolling programmes of work are included for highways and structures, namely Highway Improvements £600k, Highway Drainage £250K, Bridge Maintenance £400k, Road Safety Improvement £250k, public lighting £400k, Llanelli multi storey carpark £60k.
- 5.7. Disappointingly, no award was made for Highways Refurbishment or Resilient Roads funding as in previous years, however, given the importance of the our highways network to the economy of the county, it is proposed to make £1.4m funds available in 2024/25 from council resources. This is a 40% increase on the monies made available by us in 2023/24, and comes on top of the £600k awarded as part of the annual programme. A total of £2m from council resources for highways improvements.
- 5.8. 2028/29 also sees the continuation of our commitment to Rights of Way and Byways with funding of £66k, in recognition of our obligations in this area and the wider community health and environmental benefits provided by these valuable resources.

- 5.9. As part of our commitment to decarbonisation and to improve recycling and circular economy facities within the county, which will also serve the wider West Wales Region, a £10m loan facility is to be made available over 2024/25 and 2025/26 to CWM Environment Limited to develop its site at Nantycaws.
- 5.10.£5.5m is provided for the ongoing fleet replacement programme, which will see the replacement of highway gritters and social services mini buses amongst others. Also included is a programme for the replacement of waste and recycling collection vehicles totalling £14.7m, £5.7m council funding and £9m external grants. The project will see a transition of the council's fleet towards the wider use of Electric Vehicles. The council funding for this capital spend will be provided directly from revenue budgets of the service users via prudential borrowing and, therefore, both projects are included subject to a review of departmental service needs, and the assessment of affordability.

Education and Children

- 5.11. With the Education and Children Services portfolio, the Modernising Education Programme includes the continuation of the Welsh Government's Sustainable Communities for Learning improvement programme. Schemes are funded jointly by Welsh Government grant and the Authority.
- 5.12.£61m is included as a delivery fund for the ongoing Modernising Education Programme. This includes £21.3m of council resources which will attract £39.6m in Welsh Government funding at the current intervention rate of 65% for standard schools. This coupled with unallocated MEP delivery fund monies from 2023/24, brings the total available funds in this area to £68m.The programme is currently under review and following approval an updated list of priority projects will be submitted to the Welsh Government's Sustainable Communities for Learning Rolling Programme.
- 5.13. Individual investment projects will be identified and assigned funding in due course, following an application and approval process to the Welsh Government for grant funding support.
- 5.14. It is proposed to award a further £500k in 2028/29 to fund ongoing pressures on the education budget, namely: Equalities Works, Health and Safety measures, Mobile Classroom Provision.
- 5.15. To mitigate ongoing health and safety concerns at a number of school dropoff sites we propose to provide £850k in 2024/25 for the provision of new bus bays and traffic management projects. This is the second year of funding for a programme of works awarded £850k in 2023/24. This will be funded by MEP unsupported prudential borrowing.

Chief Executive

5.16. Robust, resilient and reliable Digital Infrastructure and Systems are crucial to the delivery of public services across Carmarthenshire. Given the need to maintain and enhance our digital resilience, in addition to the already £2.2m allocated to ICT in the early years of the programme, £2.4m is assigned

- across years 3, 4 and 5. This will be accommodated within the available supported resources in those years. It also includes annual funding of £200k per annum to support digital transformation and modernisation across council services.
- 5.17. The county council will also lead the delivery of the Swansea Bay City Region Digital Infrastructure Programme across the region, benefiting from significant capital investment across Carmarthenshire. This project will be delivered by the private sector and is 100% funded by City Deal Grants, so these are not included in this programme.
- 5.18. Significant investment will be made available for the refurbishment of the county's rural built estate with £300k for county farms slurry infrastructure in 2024-25.
- 5.19. We continue to upgrade and modernise our administrative estate. Funding already approved for inclusion in 2024/25 for works at Ty Elwyn to replace windows and restore the exterier is now reflected in the programme.
- 5.20. Following a review of assets and changes to the ways of working, we have started to downsize our estate, most notably with the leasehold sale of Parc Dewi Sant, however, our large portfolio means we still have to invest significant resources in order to maintain them, in order to deliver our services to the people of Carmarthenshire. In 2028/29 it is therefore proposed to continue the annual allocation towards Capital Maintenance across the county estate at £3m. (£15.3m across the five years.) This maintains our investment is this area. The estate may be downsized further in coming years as we aim to release further capital receipts to fund future programmes.

Regeneration

- 5.21. The work to deliver the new Carmarthen town centre hub continues. A new community resource, in partnership with healthcare and education providers. There will also be a large leisure offer and new fitness suite included within the building. This development will bring footfall back to the town centre and be a catalyst for the regeneration and revitalisation of Carmarthen town centre. Funding approved for this project by cabinet in the Autumn of 2023 is included, together with funds allocated from the Transformational Strategy Property Fund within the existing programme. This is in addition to the funding provided by the Department for Levelling Up and in-house match funding awarded to the project in previous years.
- 5.22. Llanelli Town Centre was successful in attracting Levelling Up Fund grant in the third round of awards. This funding was based on a second round application and whilst we welcome this offer of grant we are mindfull that the economic environment has changed since the original bid. We will now work with the UK government to agree a viable project. This investment means that we have managed to attract Levelling Up Funding for each of our Parliamentary constutencies. £18m, £15.5m from LUF and £2.5m from council reserves will be assigned across 2024/25 and 2025/26. This development will aim to boost footfall in Llanelli town centre and compliment

6

- other regeneration projects already delivered in the town centre such at the redevelopment of the former YMCA building, and the upcoming redevelopment of Market Street North which has already been approved.
- 5.23. This project in Llanelli, the Hub in Carmarthen and our Ten Towns initiative demonstrates our continued commitment to the regeneration of our towns and town centres, large and small, across the county.
- 5.24.£5.5m of grant fom the Shared Prosperity Fund is included in 2024/25 for the delivery of capital business grants across the county. This is in addition to £3.4m in 2023-24, and also compliments the wider Shared Prosperity Funding available to businesses from revenue grants.
- 5.25. In the medium term we will need to be able to support new regeneration projects as they are developed. We are therefore making new awards of £2m available in 2028/29 to match fund future regeneration schemes across the county.
- 5.26. Work is now well underway to deliver the Pentre Awel project (Zone 1), under the Swansea Bay City Region, to create five distinct buildings linked with a "street" space, comprising an aquatics centre, sports hall, multipurpose sports and fitness rooms and gym, education and training facilities, clinical delivery and research and innovation and business space.

The project also includes the provision of a hydro-therapy pool, which will be part of the leisure element, the funding for which includes approximately £1m from a trust.

The overall cost of Zone 1 is £96.478m, which is funded as follows:

	£'000
City Deal Grant (net of administration costs)	39,400
CCC Capital Programme	28,198
Trust Fund	1,000
Hywel Dda University Health Board (Pool & audio)	880
Llanelli Waterfront Joint Venture	7,000
External Private Finance	20,000
	96,478

The structure of the City Deal grant funding means that WG expects the Authority to deliver the projects and raise the funding through borrowing which will then be repaid over a fifteen year period. We are however five years into the funding profile before the bulk of the spend is incurred so the anticipated amount to be borrowed will be less than originally anticipated. The Authority will need to accommodate the interest payments on this borrowing.

- 5.27. The Pentre Awel development also provides for an assisted housing development programme and a wider housing programme within Zones 2 and 3, which will be self funded.
- 5.28. The County Council will also have an input into other regional projects delivered by the Swansea Bay City Region, which includes Digital

Infrastructure and Skills & Training (mainly a revenue programme). The county council is the lead body for these two projects. It will have an input benefit from the Homes as Power Stations project which is led by Neath Port Talbot. Given that these programmes are part of the SBCR governance, they are not included within this capital programme.

6. WELL-BEING OF FUTURE GENERATIONS (WALES) ACT 2015

- 6.1. In considering the capital programme, members need to take into consideration the requirements of the Well-being of Future Generations (Wales) Act 2015. The Act requires the public bodies to carry out development sustainably, improving the economic, social, environmental and cultural well-being of Wales.
 - "... the public body must act in a manner which seeks to ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs"
- 6.2. In doing so, we must demonstrate the following five ways of working:
 - i. Looking at the long-term so that we do not compromise the ability of future generations to meet their own needs
 - ii. Understanding the root causes of issues to prevent them recurring
 - iii. Taking an integrated approach so that we look at all well-being goals and objectives of other services and partners
 - iv. Working with others in a collaborative way to find shared sustainable solutions
 - v. Involving a diversity of population in decisions that affect them
- 6.3. The act identifies seven well-being goals and provide a shared vision for public bodies to work towards. We must work towards achieving all of them.
 - i. A prosperous Wales
 - ii. A resilient Wales
 - iii. A healthier Wales
 - iv. A more equal Wales
 - v. A Wales of cohesive communities
 - vi. A Wales of vibrant culture and thriving Welsh Language
 - vii. A globally responsible Wales
- 6.4. Our well-being objectives are designed to maximise our contribution to achieving the seven well-being goals of the Act.

Our Corporate Strategy was revised for 2022-27. Our revised Well-Being objectives are:

- 6.4.1 Enabling our children and young people to have the best possible start in life (Start Well)
- 6.4.2 Enabling our residents to live and age well (Live & Age Well)
- 6.4.3 Enabling our communities and environment to be healthy, safe and prosperous (Prosperous Communities)
- 6.4.4 To further modernise and develop as a resilient and efficient Council (Our Council)
- 6.5. All projects within the programme have been assesses and scored with the five ways of working, the seven goals and our corporate well-being statement in mind.

7. SUMMARY

The table below gives a breakdown of the expenditure by departments and the sources of funding.

	CAPITAL PROGRAMME SUMMARY					
	2024/25	2025/26	2026/27	2027/28	2028/29	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Expenditure						
Community Services	4,192	2,000	2,500	2,500	2,500	13,692
Place and Infrastructure	16,752	17,624	2,234	2,267	4,197	43,074
Education & Children	29,493	20,857	6,214	6214	1500	64,278
Chief Executive	5,339	4,037	4745	3460	3670	21,251
Regeneration	30,904	12,863	2,201	2,000	2,000	49,968
Total Expenditure	86,680	57,381	17,894	16,441	13,867	192,263
Grants and Contributions						
Grants and Contributions						
External Funding	36,556	27,127	3,714	3714	650	71,761
Net Expenditure Funded	50,124	30,254	14,180	12,727	13,217	120,502
by CCC	00,124	00,204	14,100	12,727	10,217	120,002
CCC Funding						
Non-hypothecated	5,905	5,905	5,905	5,905	5,905	29,525
Supported Borrowing				-	ŕ	
Unsupported Borrowing	15,207	9,841	-1,100	280	500	24,728
Prudential Borrowing - Fleet	5,786	2,758	208	241	2171	11,164
General Capital Grant	6,065	6,065	6,065	6,065	6,065	30,325
Capital Reserves	14,025	4,404	500	0	0	18,929
Capital Receipts	436	765	2112	1187	0	4,500
Direct Revenue Funding	2700	516	490	16	16	3,738
Total Internal Funding	50,124	30,254	14,180	13,694	14,657	122,909
Overall Net Position:	0	0	0	967	1,440	2,407
Surplus + / Deficit (-)	١			307	1,440	2,407

- 7.1. To summarise the overall position, all approved projects within the capital programme are fully funded for the five years from 2024/25 to 2028/29, however, not all available funding is committed at this time in order to give us flexibility to deal with future cost pressures or urgent works which may arise.
- 7.2. The total cost of the programme is £192.3m of which £71.8m is funded by external grants and contributions.
- 7.3. The total amount of unallocated funding is £2.4m.
- 7.4. The full detail of the proposed five-year capital programme is attached in Appendix A.

8. REVENUE IMPLICATIONS

8.1. The revenue budget strategy in 2024/25 allows for a £400k increase in the revenue budget implications of the capital programme.

9. RECOMMENDATIONS

9.1 That Cabinet notes the content of this report and endorses it as a provisional capital programme for consultation purposes, including consideration by the Corporate Performance and Resources Scrutiny Committee at its meeting on 31st January 2024.



Capital Programme																		
Capital Project 2024/25-2028/29	,	Year 1			Year 2			Year 3	3		Year 4	ı		Year !	5		Year 7 /25:20	
COUNCIL FUND	County Council Funding	External Funding	Total															
	2	2024/25		:	2025/26	;		2026/2	7		2027/2	8		2028/2	9	Five	Year 7	otal
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£,000	£'000	£'000	£'000	£'000
COMMUNITIES																		
Private Sector Housing																		
Disabled Facility Grants	2,300	0	2,300	2,000	0	2,000	2,500	0	2,500	2,500	0	2,500	2,500	0	2,500	11,800	0	11,800
Culture																		
Oriel Myrddin	1,084	336	1,420	0	0	0	0	0	0	0	0	0	0	0	0	1,084	336	1,420
Country Parks																		
Pembrey Country Park - Amenity Block SPF	0	472	472	0	0	0	0	0	0	0	0	0	0	0	0	0	472	472
Total Communities	3,384	808	4,192	2,000	0	2,000	2,500	0	2,500	2,500	0	2,500	2,500	0	2,500	12,884	808	13,692
Total Communities Excluding HRA	3,384	808	4,192	2,000	0	2,000	2,500	0	2,500	2,500	0	2,500	2,500	0	2,500	12,884	808	13,692

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Capital Project 2024/25-2028/29	,	ear 1			Year 2			Year 3	}		Year 4	ı		Year 5	5		Year 7 25:20	
COUNCIL FUND	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total
	2	024/25		:	2025/26			2026/27	7		2027/28	3		2028/2	9	Five	Year 7	otal
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
PLACE and INFRASTRUCTURE																		
Countryside																		
Byways	16	0	16	16	0	16	16	0	16	16	0	16	16	0	16	80	0	
Rights of Way Improvement Programme	50	0	50	50	0	50	50	0	50	50	0	50	50	0	50	250	0	2
Coastal and Flood Defence			0					-			-						-	
Flood Mitigation	400	0	400	400	0	400	0	0	0	0	0	0	0	0	0	800	0	8
Fleet Management - Prudential Borrowing			0															
Fleet Replacement - Highways General	73	0	73	48	0	48	0	0	0	46	0	46	66	0	66	233	0	2
Fleet Replacement - Highways Gritters	2,560	0	2,560	0	0	0	0	0	0	0	0	0	0	0	0	2,560	0	2,5
Fleet Replacement - Grounds	442	0	442	43	0	43	186	0	186	155	0	155	161	0	161	987	0	9
School and Social Care Mini Buses and vehicles	454	0	454	0	0	0	0	0	0	0	0	0	988	0	988	1,442	0	1,4
Fleet Replacement - Other	132	0	132	0	0	0	22	0	22	0	0	0	77	0	77	231	0	2
Waste Management																		
Loan to Cwm for Recycling Centre Development	5,000	0	5,000	5,000	0	5,000	0	0	0	0	0	0	0	0	0	10,000	0	10,0
Refuse Vehicles replacement	2,125	1,685	3,810	62	0	62	0	0	0	40	0	40	879	0	879	3,106	1,685	4,7
Decarbonisation of Refuse and Recycling Collection Electric Vehicles	0	0	0	2,605	7,395	10,000	0	0	0	0	0	0	0	0	0	2,605	7,395	10,0
Infrastructure			0															
Multi Storey Car Park, Llanelli	60	0	60	60	0	60	60	0	60	60	0	60	60	0	60	300	0	3
Highways	2,000	0	2,000	600	0	600	600	0	600	600	0	600	600	0	600	4,400	0	4,4
Highways Drainage	250	0	250	250	0	250	250	0	250	250	0	250	250	0	250	1,250	0	1,2
Bridges and Structures	400	0	400	400	0	400	400	0	400	400	0	400	400	0	400	2,000	0	2,0
Street Lighting Replacement & Upgrade	400	0	400	400	0	400	400	0	400	400	0	400	400	0	400	2,000	0	2,0
Transportation																		
Road Safety Improvement Schemes	250	0	250	250	0	250	250	0	250	250	0	250	250	0	250	1,250	0	1,2
Public Transport Infrastructure																		
Tywi Valley Path - Levelling Up Fund	0	0	0	45	0	45	0	0	0	0	0	0	0	0	0	45	0	
Place																		
Decarbonisation - Heat Pumps for Schools	45	410	455	0	0	0	0	0	0	0	0	0	0	0	0	45	410	4

Capital Programme																		
Capital Project 2024/25-2028/29	Y	ear 1		,	Year 2			Year 3	3		Year 4	1		Year 5	5		Year 7 /25:202	
COUNCIL FUND	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total
	2	024/25		:	2025/26	;		2026/2	7		2027/2	8		2028/2	9	Five	Year T	otal
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
EDUCATION & CHILDREN																		
Modernising Education Programme Schools: General Projects																		
Non MEP Education Works - Equalities Works, Mobiles, H&S etc	500	0	500	500	0	500	500	0	500	500	0	500	500	0	500	2,500	0	2,500
Glanymor Bus Bays Aman Valley Bus Bays Bro Myddyn Onsite traffic management issues Aman Valley Safeguarding access	250 300 100 200	0 0 0 0	250 300 100 200	0 0 0 0	0 0 0 0	0 0 0 0	250 300 100 200	0 0 0 0	250 300 100 200									
Sustainable Communities for Learning Match Funding																		
Sustainable Communities for Learning Delivery Fund	9,850	18,293	28,143	7,125	13,232	20,357	2,000	3,714	5,714	2,000	3,714	5,714	350	650	1,000	21,325	39,603	60,928
Total Education & Children	11,200	18,293	29,493	7,625	13,232	20,857	2,500	3,714	6,214	2,500	3,714	6,214	850	650	1,500	24,675	39,603	64,278

Capital Programme																		
Capital Project 2024/25-2028/29	,	Year 1			Year 2			Year 3	3		Year 4	į		Year 5	5		Year 7 /25:20	
COUNCIL FUND	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total
	2	2024/25			2025/26	•		2026/2	7		2027/2	8		2028/2	9	Five	Year 7	otal
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CHIEF EXECUTIVE																		
Property																		
Rural Estate Infrastructure	300	0	300	0	0	0	0	0	0	0	0	0	0	0	0	300	0	3
Capital Maintenance	3,246	0	3,246	3,072	0	3,072	3,000	0	3,000	3,000	0	3,000	3,000	0	3,000	15,318	0	15,3
	1,400	0	1,400	۱ ،	0	0	0	0	0	0	0	0	0	0	0	1,400	0	1,4
Tŷ Elwyn	1,400	l "i	1,400	ľ	ľ													
Tý Elwyn <i>ICT</i>	1,400	۱	1,400															
	200	0	200	200	0	200	200	0	200	200	0	200	200	0	200	1,000	0	1,0
ICT		0	,		0	200 765	200 1,545	0	200 1,545	200 260	0	200 260	200 470	0	200 470	1,000 3,233	0	1,0 3,2

Capital Programme Capital Project Five Year Total																		
Capital Project 2024/25-2028/29	•	Year 1		,	Year 2			Year 3	3		Year 4	1		Year 5	5		Year 7 /25:20	
COUNCIL FUND	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total
	2	2024/25		:	2025/26			2026/2	7		2027/28	8		2028/2	9	Five	Year 7	otal
	£,000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
REGENERATION																		
Regeneration Schemes Match Funding Town Centres	0	0	0	0	0	0	2,000	0	2,000	2,000	0	2,000	2,000	0	2,000	6,000	0	6,000
Carmarthen Hub - Fit-out Levelling Up Projects	0	0	0	201	0	201	201	0	201	0	0	0	0	0	0	402	0	402
Carmarthen Hub - Levelling Up Fund Llanelli Town Centre - Levelling Up Fund Shared Prosperity Fund (SPF) - Strategic Project and 3rd Party Grant	2,500 0 0	9,000 5,480	2,500 9,000 5,480	2,093 2,500 0	0 6,500 0	2,093 9,000 0	0 0 0	0 0 0	0 0 0		0	0 0 0	0 0 0	0 0 0	0 0 0	4,593 2,500 0	0 15,500 5,480	4,593 18,000 5,480
Swansea Bay City Region Projects City Deal - Pentre Awel Wellness Project	13,044	880	0 13,924	1,569	0	1,569	0	0	0	0	0	0	0	0	0	14,613	880	15,493
Total Regeneration	15,544	15,360	30,904	6,363	6,500	12,863	2,201	0	2,201	2,000	0	2,000	2,000	0	2,000	28,108	21,860	49,968
Total Council Fund Excluding HRA	50,124	36,556	86,680	30,254	27,127	57,381	14,180	3,714	17,894	12,727	3,714	16,441	13,217	650	13,867	120,502	71,761	192,263

	,	Year 1			Year 2			Year 3	,		Year 4	,		Year 5		Five	Year 7	otal
024/25-2028/29		rear i			rear z			rear 3)		rear 4	,		rear :	,	2024/	25:20	28/2
OUNCIL FUND	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Total	County Council Funding	External Funding	Tota
	2	2024/25		:	2025/26	;		2026/27	7		2027/28	8		2028/2	9	Five	Year T	otal
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'00
ources of Funding rrowing: PVLB pital Receipts serves / Revenue phways & Transport Grants onomic Development Grants ucation Grants rer Grants & Funding	21,411 5,487 436 16,725	0 0 2,095 15,360 18,293 808	21,411 5,487 436 16,725 2,095 15,360 18,293 6,873	18,504 0 765 4,920 6,065	0 0 7,395 6,500 13,232 0	18,504 0 765 4,920 7,395 6,500 13,232 6,065	5,013 0 2,112 990 6,065	0 0 0 0 0 0 0 3,714	5,013 0 2,112 990 0 0 3,714 6,065	6,426 0 1,187 16	0 0 0 0 0 0 0 3,714	6,426 0 1,187 16 0 0 3,714 6,065	8,576 0 0 16	0 0 0 0 0 650	8,576 0 0 16 0 0 650 6,065	59,930 5,487 4,500 22,667 0 0 0 30,325	0 0 0 9,490 21,860 39,603 808	59, 5, 4, 22, 9, 21, 39, 31,
otal Capital Programme Funding	50,124	36,556	86,680	30,254	27,127	57,381	14,180	3,714	17,894	13,694	3,714	17,408	14,657	650	15,307	122,909	71,761	194
t Funding Position - Surplus / (Shortfall)	0	0	0	0	0	0	-0	0	-0	967	0	967	1,440	0	1,440	2,407	0	2,
ummary of Expenditure by Services blic Housing vate Housing lture & Leisure ansportation, Infrastructure & Municipal oncomic Development cuation & Children pperty	2,300 1,084 14,612 15,544 11,200 4,991 393	0 808 1,685 15,360 18,293 410 0	2,300 1,892 16,297 30,904 29,493 5,401 393	2,000 0 10,229 6,363 7,625 3,072 965	0 7,395 6,500 13,232 0	2,000 0 17,624 12,863 20,857 3,072 965	2,500 0 2,234 2,201 2,500 3,000 1,745	0 0 0 0 0 3,714 0 0	2,500 0 2,234 2,201 6,214 3,000 1,745	2,500 0 2,267 2,000 2,500 3,000 460	0 0 0 0 0 3,714 0	2,500 0 2,267 2,000 6,214 3,000 460	2,500 0 4,197 2,000 850 3,000 670	0 0 0 0 650 0	2,500 0 4,197 2,000 1,500 3,000 670	11,800 1,084 33,539 28,108 24,675 17,063 4,233	0 808 9,080 21,860 39,603 410 0	11 1 42 49 64 17 4
otal Capital Expenditure by Service	50,124	36,556	86,680	30,254	27,127	57,381	14,180	3,714	17,894	12,727	3,714	16,441	13,217	650	13,867	120,502	71,761	192
f Farmer diturns has December at	1	1																
ummary of Expenditure by Department																		
mmunity Services ice and Infrastrucuture ucation & Children ief Executive generation induding City Deal	3,384 14,657 11,200 5,339 15,544	808 2,095 18,293 0 15,360	4,192 16,752 29,493 5,339 30,904	2,000 10,229 7,625 4,037 6,363	0 7,395 13,232 0 6,500	2,000 17,624 20,857 4,037 12,863	2,500 2,234 2,500 4,745 2,201	0 0 3,714 0 0	2,500 2,234 6,214 4,745 2,201	2,500 2,267 2,500 3,460 2,000	0 0 3,714 0 0	2,500 2,267 6,214 3,460 2,000	2,500 4,197 850 3,670 2,000	0 0 650 0	2,500 4,197 1,500 3,670 2,000	12,884 33,584 24,675 21,251 28,108	808 9,490 39,603 0 21,860	13 43 64 21 49
otal Capital Expenditure By Department	50,124	36,556	86,680	30,254	27,127	57,381	14,180	3,714	17,894	12,727	3,714	16,441	13,217	650	13,867	120,502	71,761	192

Y CABINET

15 IONAWR 2024

CYNLLUN BUSNES 2024-27 Y CYFRIF REFENIW TAI RHAGLEN BUDDSODDIADAU TAI SIR GAERFYRDDIN

Y Pwrpas:

Ar ddechrau pob blwyddyn, rydym yn llunio cynllun busnes sy'n egluro ein gweledigaeth a'r rhaglenni buddsoddiadau tai tair blynedd i gynnal a chadw ein stoc a darparu mwy o dai fforddiadwy.

Mae'n bwysig bod y cynllun yn glir a bod pob darllenydd, gan gynnwys ein tenantiaid, yn deall ei gynnwys.

Mae'r incwm yr ydym yn ei dderbyn drwy renti tenantiaid a ffynonellau cyllid eraill yn ein galluogi i lunio rhaglen buddsoddiadau gwerth mwy na £277m (Cyfalaf - £113m a Refeniw - £164m) i gynnal ein gwasanaethau dros y tair blynedd nesaf. Mae'r cynllun yn rhoi sylw i gyflawniadau'r blynyddoedd blaenorol ac yn cadarnhau'r cynlluniau buddsoddi ariannol (yn seiliedig ar ragdybiaethau cyfredol) ar gyfer darparu mwy o dai fforddiadwy, gwella a chynnal a chadw ein stoc bresennol yn ogystal â datblygu safonau newydd i gyflawni ein hegwyddorion carbon sero net.

I gynnal y lefel hon o fuddsoddiad drwy gynllunio ariannol gofalus, rydym wedi llwyddo i gadw'r cynnydd rhent rhagamcanol i 6.5% (yn amodol ar gymeradwyaeth), sy'n is na chyfradd chwyddiant mis Medi o 6.7% a'r cynnydd rhent uchaf a bennir gan y Gweinidog Tai ar gyfer 2024/25. Yn y cynllun hwn bydd y rhan fwyaf o denantiaid yn cael cynnydd rhent o 6.39% ar gyfartaledd, sy'n sylweddol is na'r lefel a osodwyd gan Lywodraeth Cymru a gwerthoedd chwyddiant cyfredol.

Rydym hefyd wedi ymgorffori £330k o arbedion effeithlonrwydd refeniw yn ein rhagdybiaethau cynllunio ariannol dros y tair blynedd nesaf.

I helpu i gynnal ein rhaglen buddsoddiadau stoc dai, bob blwyddyn rydym yn gwneud cais am grant Lwfans Atgyweiriadau Mawr Llywodraeth Cymru. Rydym yn cael mynediad at y cyllid hwn drwy gael cynllun busnes manwl a pholisi cydymffurfio. Bydd y cais am y Lwfans Atgyweiriadau Mawr ar gyfer 2024/25 yn cyfateb i **£6.2m**.

Yr argymhellion / penderfyniadau allweddol sydd eu hangen:

Cyffredinol

- 1. Cadarnhau'r weledigaeth ar gyfer ein rhaglenni buddsoddiadau tai dros y tair blynedd nesaf
- 2. Cytuno y gellir cyflwyno Cynllun Busnes 2024/25 i Lywodraeth Cymru;

Penodol

- 3. Nodi ein cynnig newydd o ran rheoli ystadau a thenantiaethau a fydd yn sicrhau bod ein swyddogion tai yn fwy gweladwy a hygyrch, gan gydbwyso'r cymorth sydd ei angen ar denantiaid a'r angen i gymryd camau gorfodi pan fo angen;
- 4. Cytuno i weithredu cynllun peilot "tasgmon" newydd ar ystadau sydd â blaenoriaeth;



- 5. Nodi ein hymrwymiad i gadw nifer yr eiddo gwag mor isel â phosibl;
- 6. Cadarnhau ein hymrwymiad i leihau nifer yr atgyweiriadau o ddydd i ddydd sydd yn aros i'w gwneud trwy ailgydbwyso'r rhaniad rhwng contractwyr mewnol ac allanol, a datblygu fframwaith gwaith bach newydd;
- 7. Cadarnhau ein blaenoriaeth i brynu tir ychwanegol a datblygu safleoedd mawr ar gyfer tai Cyngor yn unig a nodi'r cyfraniad y mae'r cynllun hwn yn ei wneud i gynyddu'r cyflenwad o dai fforddiadwy;
- 8. Nodi ein hymrwymiad i wneud ein holl dai yn fwy effeithlon o ran ynni i denantiaid, gan sicrhau sgôr perfformiad ynni Band C o leiaf, gosod Paneli solar ar doeau fel rhan o'n rhaglen ail-doi a datblygu achos busnes ar gyfer gosod paneli solar yn ehangach i gartrefi tenantiaid a chefnogi egwyddorion carbon sero net y Cyngor;
- 9. Cadarnhau ein hymrwymiad i barhau i gynyddu'r cyflenwad o dai arbenigol yn y sir; a
- 10. Nodi pwysigrwydd y buddsoddiad sydd wedi'i gynnwys yn y cynllun hwn a'i rôl o ran ysgogi'r economi leol a chreu swyddi a chyfleoedd hyfforddi lleol.

Y rhesymau:

- Parhau â'n gweledigaeth o ran buddsoddiadau tai, gan gefnogi tenantiaid drwy'r argyfwng costau byw, buddsoddi yn y tai presennol a chynyddu'r cyflenwad o dai fforddiadwy i fodloni lefelau digynsail o anghenion tai a digartrefedd yn y sir;
- Cyflwyno'r cynnig newydd o ran rheoli ystadau a thenantiaethau a fydd yn darparu dull cytbwys o gefnogi tenantiaid a chymryd camau gorfodi pan fo angen;
- Parhau i gefnogi tenantiaid drwy fuddsoddi yn eu tai, gan gynnal y safon a gwneud ein tai'n fwy effeithlon o ran ynni (sicrhau sgôr perfformiad ynni Band C o leiaf), gan helpu i hybu cynhesrwydd fforddiadwy a lliniaru effeithiau tlodi tanwydd. Cynllunnir buddsoddiad cyffredinol o £121m ar gyfer y stoc dai bresennol dros y tair blynedd nesaf, gan gynnwys dros £20m ar fesurau datgarboneiddio ac effeithlonrwydd ynni.
- Lleihau nifer yr atgyweiriadau sydd yn aros i'w gwneud a chadw nifer y tai cyngor gwag mor isel â phosibl;
- Parhau i gynyddu'r cyflenwad o dai fforddiadwy ac arbenigol yn y sir, gan fuddsoddi dros £52m i gynyddu'r cyflenwad o dai drwy'r cynllun hwn;
- Cysylltu ein rhaglen buddsoddiadau tai â mentrau adfywio ehangach gan roi pwyslais gwirioneddol ar ddatblygiadau yn ward Tyisha, Pentre Awel, canol trefi, a threfi a phentrefi gwledig.
- Sicrhau bod aelodau'n ymwybodol bod cyflawni'r Cynllun Busnes yn dibynnu ar gynnydd rhent cyffredinol o 6.5% ar gyfartaledd, gyda chynnydd mwyaf posibl o £1 ar gyfer y tenantiaethau hynny o dan y rhent targed.
- Cael grant o'r Lwfans Atgyweiriadau Mawr gan Lywodraeth Cymru (£6.2m) ar gyfer 2024/25 i helpu i gynnal a chadw ein tai presennol.

Angen i'r Cabinet wneud penderfyniad Angen i'r Cyngor wneud penderfyniad

Oes - 15 Ionawr 2024 Oes - 24 Ionawr 2024

YR AELOD(AU) CABINET SY'N GYFRIFOL AM Y PORTFFOLIO:-

Y Cynghorydd Linda Evans (Dirprwy Arweinydd a Deiliad y Portffolio Tai)

Y Cynghorydd Alun Lenny (Deiliad y Portffolio Adnoddau)



Y Gyfarwyddiaeth Cymunedau Swydd: Cyfeiriadau E-bost a Rhifau Ffôn: Enw Pennaeth y Gwasanaeth: Pennaeth Tai a Diogelu'r JMorgan@sirgar.gov.uk Jonathan Morgan Cyhoedd 01267 228960 Rheolwr y Gwasanaeth RaMDavies@sirgar.gov.uk Buddsoddi a Datblygu Awdur yr Adroddiad: 07884 235714 Swyddog Partneriaeth **Rachel Davies** Arloesi NJHartley@sirgar.gov.uk **Nathan Hartley** 07827 808865

CABINET 15TH JANUARY 2024

HOUSING REVENUE ACCOUNT BUSINESS PLAN 2024-27 CARMARTHENSHIRE HOUSING INVESTMENT PROGRAMME

1. Purpose of the Business Plan

At the start of each year, we develop a business plan which explains our vision and the threeyear housing investment programmes to maintain our stock and deliver more affordable homes.

It is important that the plan is clear and that all readers, including our tenants, understand its contents.

The income that we receive from tenants' rents and other funding sources enables us to build an investment programme exceeding £277m (Capital - £113m and Revenue - £164m) to run our services over the next three years. The plan reflects on previous years achievements and confirms the financial investment plans (based on current assumptions) for delivering more affordable homes, improving and maintaining our existing stock as well as developing new standards to meet our net zero carbon principles.

To maintain this level of investment through careful financial planning we have managed to keep the projected rent increase to 6.5%, which is below the September inflation rate of 6.7% and the maximum rental increase specified by the Housing Minister for 2024/25. In this plan most tenants will receive a 6.39% average rent increase which is significantly below level set by WG and current inflation values.

We have also incorporated £330k of revenue efficiencies into our financial planning assumptions over the next three years.

To help maintain our housing stock investment programme, each year we apply for Welsh Government's Major Repair Allowance (MRA) grant. We access this funding by having a detailed business plan and compliance policy. The MRA application for 2024/25 will equate to £6.2m.

2. Our priorities and direction of travel

The plan is set within the context of continuing cost of living issues that will require further support for our tenants, high inflation, increased costs associated with investment in homes (both construction and repair and maintenance). In addition, there is an unprecedented housing need and homelessness demand due to making sure "no one is left out", a changing private rented market that is affecting supply and that we take our proportionate share to meet



our responsibilities around resettlement schemes.

This year's plan has been developed around five key themes and the following actions are the priorities which will define our direction of travel over the next three years.

We will:

- 3. Introduce a new estate and tenancy management "offer" that will ensure housing officers are more visible and accessible on our estates. This "offer" will balance support for our tenants with enforcement activity where it is appropriate to do so. This will also be aligned to the implementation of a new pilot "handyperson" scheme on priority estates in Carmarthen, Ammanford, Llanelli and rural areas;
- Continue to keep the number of void properties at a low level and reduce the current backlog of day to day repairs. We plan to increase our in-house provision around day to day repairs and re-balance the current split between internal and external contractors;
- 5. Continue to invest in making sure homes are cheaper to run for our tenants and in addition to installing solar panels as we replace roofs, we will develop a business case for the introduction of a wider programme of rooftop solar panels on estates;
- 6. Due to the significant demand for new build homes, we will proactively acquire more land. This will include larger sites where there will be exclusive use for Council housing. This will put further pace and scale into our development programme;
- 7. Further invest in specialist type housing (e.g. learning disability, older people and young person supported housing) to ensure needs are met in the most appropriate way. This will include smaller, more dispersed accommodation in different wards. This investment will also ensure a move away from expensive and inappropriate out of county placements for certain client groups; and
- 8. Procure a new minor works framework for day-to-day repairs and wider improvement projects to ensure a quicker response and to support smaller local contractors across the County.

9. Business Plan Themes

The five key themes that will drive our business forward over the next three years, include:

- 10. Theme 1 Our Estate and Tenancy Management Offer;
- 11. Theme 2 Investing in Homes;
- 12. Theme 3 Promoting Affordable Warmth and Decarbonising our Housing Stock;
- 13. Theme 4 Delivering More Homes; and
- 14. Theme 5 Local Economy, Community Benefits and Procurement.

15. Recommendations

General

- 1. To confirm the vision for our housing investment programmes over the next three years;
- 2. To agree that the 2024/25 Business Plan can be submitted to Welsh Government;

Specific

- 3. To note our new estate and tenancy management offer that will ensure our housing officers are more visible and accessible, balancing the support required by tenants and the need to take enforcement action when required;
- 4. To agree the implementation of a new pilot "handyperson" scheme on priority estates:
- 5. To note our commitment to keeping the number of void properties as low as possible:
- 6. To confirm our commitment to reduce the number of back-logged day to day repairs by



- rebalancing the split between internal and external contractors, and developing a new small works framework:
- 7. To confirm our priority to purchase additional land and develop large sites exclusively for Council housing and to note the contribution this plan makes to increasing the supply of affordable homes;
- 8. To note our commitment to make all our homes more energy efficient for tenants, achieving a minimum Band C energy performance rating (EPC C), installing rooftop solar panels as part of our re-roofing programme and developing a business case for the wider installation of solar panels to tenants homes and supporting the Council's net zero carbon principles;
- 9. To confirm our commitment to continue to increase the supply of specialist housing in the county; and
- 10. To note the importance of the investment included in this plan and its role in stimulating the local economy and creating local jobs and training opportunities.

DETAILED REPORT ATTACHED?	YES – HRA Business Plan 2024/2027

IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report:

Signed: Jonathan Morgan Head of Housing & Public Protection

Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
YES	YES	YES	NONE	YES	NONE	YES

1. Policy, Crime & Disorder and Equalities

The HRA Business Plan will act as the framework for policy development across Housing and Public Protection and will contribute to wider agendas and programmes.

2. Legal

The Housing (Wales) Act 2014 sets out our statutory duty to maintain the Welsh Housing Quality Standard in our existing stock.



3. Finance

Maintaining and investing in our housing stock will continue to present significant financial challenges and risks to the County Council.

A capital investment of £231m has been undertaken to deliver the WHQS by 2015. This included £117m of unsupported borrowing. Since achieving the WHQS, a further £115m will have been spent on maintaining the standard and £80m on providing additional affordable homes in the HRA by the end of 2023/24.

Through careful management, the financial model remains viable to not only maintain the housing stock and evolve the current standard but also delivers more affordable homes. A summary of investment over the next three years is included in the plan.

An overall rent increase of 6.5% with a maximum £1 progression for those below target rent for 2024/25 is also assumed in the plan.

4. Risk Management

The housing investment programme is identified as a moderate risk in the Council's Risk Management Plan. A risk management plan has been developed to mitigate and review all risks associated with the programme.

Failure to deliver a viable Business Plan to Welsh Government by the end of March 2024 will mean the MRA of £6.2m for 2024/25 being withdrawn.

5. Physical Assets

The housing investment programme will involve the management, maintenance and improvement of the Council's housing stock. This will be carried out within the context of our asset management principles which are defined within the plan. Any decision to acquire, convert or dispose of homes, land and/or garage areas will be considered in line with these principles.

This plan will also result in an increase in the number of homes in the Council's housing stock through the Council new build and purchasing private sector homes programmes.



CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below

Signed: Jonathan Morgan Head of Housing & Public Protection

1. Scrutiny Committee request for pre-determination

YES

Scrutiny Committee	Communities, Homes & Regeneration

Date the report was considered:- 13th December, 2023

Scrutiny Committee Outcome/Recommendations:-

UNANIMOUSLY RESOLVED to recommend to Cabinet that the Housing Revenue Account Business Plan 2024-27 Carmarthenshire's Housing Investment Programme be approved.

- 2.Local Member(s) N/A
- 3.Community / Town Council N/A
- **4.Relevant Partners**

Engagement with stakeholders and partners has taken place in order to develop this Plan through digital interaction.

5. Staff Side Representatives and other Organisations

Ongoing engagement with tenants, has taken place in order to develop this Plan.

CABINET MEMBER PORTFOLIO HOLDER(S)	Yes
AWARE/CONSULTED	

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:

THESE ARE DETAILED BELOW

Title of Document	File Ref No.	Locations that the papers are available for public inspection
HRA Business Plan 2024/2027	Housing General Files	Council website- Democratic Services



Housing Revenue Account Business Plan 2024-27

Carmarthenshire's Housing Investment Programme



sirgar.llyw.cymru carmarthenshire.gov.wales



Contents

1.	Contents	2
2.	Foreword by our Cabinet Members	3
3.	Purpose of the HRA Business Plan	5
4.	Priorities and direction of travel	5
5.	2023/2024 Achievements	6
6.	Context	8
7.	Theme 1 – Our Estate and Tenancy Management Offer	12
8.	Theme 2 – Investing in Homes	17
9.	Theme 3 – Promoting Affordable Warmth and Decarbonising our Housing Stock	22
10.	Theme 4 – Delivering More Homes	28
11.	Theme 5 – Local Economy, Community Benefits and Procurement	33
12.	Funding and Risk Management	36
13.	Compliance. Verification and Monitoring	39

Foreword by our Cabinet Members

This Housing Revenue Account (HRA) Business Plan for 2024-2027 sets out our clear direction of travel and priorities to support tenants and estates and to provide significant investment in existing and new Council homes for the next three years.

Our plans are exciting and ambitious that will continue to help stimulate economic growth, improve health and well-being, and build strong sustainable communities.

We are fully aware of the continued difficulties many of our existing and prospective tenants are facing. As a result, we have tried to balance additional income received through the rent increase by making sure we continue to invest in existing homes to make them cheaper to run, including new decarbonisation and energy efficiency technologies, as well as delivering additional new homes for our tenants of the future. This balance is a huge challenge but is one we must all face together and in a positive, pro-active way, as is set out in this plan.

Our new estate and tenancy management offer will ensure that our officers are more visible and accessible on our estates and are carrying out regular wellbeing visits. This will provide help, support and assistance to tenants to ensure that they feel safe and secure in their homes, increasing income levels where possible and ensuring that they are in receipt of all the grants and benefits that they are entitled to. We will continue to provide advice and financial support to help tenants pay their rent and utility bills, buy food and other essential items for their families. No one will be evicted from our homes as a result of financial hardship.

We will also continue to keep the number of void properties at a low level and reduce the current back-log of day to day repairs. We plan to increase our in-house provision around day-to-day repairs and re-balance the current split between internal and external contractors. A new small works framework will also be procured in the summer of 2024 to support local contractors. Furthermore, we will be introducing a new pilot handyperson scheme in targeted estates initially to further support tenants.

We will continue with our ambitious new build programme. In addition we will proactively acquire more land. This will include larger sites where there will be exclusive use for council housing. This will put further pace and scale into our development programme. We will also further invest in specialist type housing (e.g. learning disability, older people, supported housing) to ensure needs are met in the most appropriate way.

This plan shows a firm commitment to supporting the investment required for decarbonising our homes and will make a significant contribution to the Council's net zero carbon agenda. We also will try to implement solar panels at greater scale through the development of a detailed business case.

This plan continues to deliver a comprehensive programme of works to our homes and maintain services to all of our tenants. During the three period of this plan, we will invest over £277m into social housing in Carmarthenshire (Capital £113m and Revenue £164m).

Finally, we would like to thank tenants, staff and members for their continued support in driving our ambitious plans forward. The details within this plan clearly lay out our priorities and how this will benefit tenants and prospective tenants.

We fully appreciate there are challenges ahead on a number of fronts. We will ensure through this plan, however, that each of these challenges are met positively and results in opportunity for all tenants.



Cllr. Linda Davies Evans
Deputy Leader & Cabinet Member for
Housing



Cllr. Alun Lenny Cabinet Member for Resources

Purpose of the HRA Business Plan

At the start of each year, we develop a business plan which explains our vision and the three-year housing investment programmes to maintain our stock and deliver more affordable homes.

It is important that the plan is clear and that all readers, including our tenants, understand its contents.

The income that we receive from tenants' rents and other funding sources enables us to build an investment programme exceeding £277m (Capital - £113m and Revenue - £164m) to run our services over the next three years. The plan reflects on previous years achievements and confirms the financial investment plans (based on current assumptions) for delivering more affordable homes, improving and maintaining our existing stock as well as developing new standards to meet our net zero carbon principles.

To help maintain our housing stock investment programme, each year we apply for Welsh Government's Major Repair Allowance (MRA) grant. We access this funding by having a detailed business plan and compliance policy. The MRA application for 2024/25 will equate to £6.2m.

Priorities and direction of travel

The plan is again set within the context of continuing cost of living issues that will require further support for our tenants, high inflation, increased costs associated with investment in homes (both construction and repair and maintenance). In addition, there is an unprecedented housing need and homelessness demand due to making sure "no one is left out", a changing private rented market that is affecting supply and that we take our proportionate share to meet our responsibilities around resettlement schemes.

As a result, we have identified the following actions as priority areas for our direction of travel within the themes for this year's plan. We will:

- 1. Introduce a new estate and tenancy management "offer" that will ensure housing officers are more visible and accessible on our estates. This "offer" will balance support for our tenants with enforcement activity where it is appropriate to do so. This will also be aligned to the implementation of a new pilot "handyperson" scheme on priority estates in Carmarthen, Ammanford, Llanelli and rural areas.
- Continue to keep the number of void properties at a low level and reduce the current backlog of day to day repairs. We plan to increase our in-house provision around managing and implementing repairs and re-balance the current split between internal and external contractors.
- 3. Continue to invest in making sure homes are cheaper to run for our tenants and in addition to installing solar panels as we replace roofs, we will develop a business case for the introduction of a wider programme of rooftop solar panels on estates.

- 4. Due to the significant demand for new build homes, we will proactively acquire more land. This will include larger sites where there will be exclusive use for council housing. This will put further pace and scale into our development programme.
- 5. Further invest in specialist type housing (e.g. learning disability, older people and young person supported housing) to ensure needs are met in the most appropriate way. This will include smaller, more dispersed accommodation in different wards. This investment will also ensure a move away from expensive and inappropriate out of county placements for certain client groups.
- 6. Procure a new minor works framework for day to day repairs and wider improvement projects to ensure a quicker response and to support smaller local contractors across the County.

Through careful financial management we have also managed to keep the projected rent increase to 6.5%, which is below the September inflation rate of 6.7%. We have also incorporated £330k revenue efficiencies into the financial planning over the three year period.

Advancing the HRA Business Plan

This Plan is updated annually considering the views of tenants and stakeholders, the latest stock condition information, updated financial information, WG guidance and any revised Council policies.

The plan acknowledges the link between good quality housing and estate management with the seven goals in the Well-being of Future Generations Act.

Progress against the actions within the plan, associated budgets and strategic direction will be monitored regularly through the governance arrangements set out in **Appendix A**.

2023/2024 Achievements

Providing help and support for our tenants to ensure that they can continue to live comfortably in their homes, provide food and other essential items for their family has become more important than ever.

Over the last 12 months we have:



- supported almost 800 tenants to maximise their income levels through unclaimed grants and benefits, generating over £820k of additional income. This is the equivalent of approximately £1000 of additional income for each home we have supported;
- developed a robust plan to help tenants and the Council mitigate the financial impact of the roll out of the second phase of Universal Credit.
- based on the success of the MJ Award for Best Social Housing Initiative in 2022/23, we've continued to develop new supported housing schemes by working closely with youth services to help young people live independently and sustain their tenancy;
- continued to implement the actions in the Rapid Rehousing Transition Plan, helping people experiencing homelessness find secure, settled self-contained accommodation as quickly as possible;

- continued to deliver affordable homes across the county, exceeding our targets and delivering in excess of 2,000 additional homes since the start of the programme;
- completed an additional 20 new build Council homes by converting the former Council offices in Spilman Street into 12 apartments and converting the upper floors of the former YMCA building in Llanelli into 8 apartments;
- purchased over 45 homes on the open market, increasing our housing stock quickly;
- been nominated for the Chartered Institute of Housing Welsh Housing Awards 2023 in the Excellence in Housing Innovation category for our supported living project for individuals with learning disabilities and mental health at Coleshill Terrace, Llanelli;
- continued to provide alternative temporary accommodation solutions to individuals and families threatened with homelessness, moving away from the use of bed and breakfast type accommodation;
- reduced the number of Council empty homes (voids) to below 200 which has led to an increase in the number of homes available for letting;
- started the journey of recruiting additional maintenance operatives to deliver more services in-house;
- installed super-fast wi-fi to our sheltered schemes;
- achieved a EPC Band C energy rating for nearly 50% of our housing stock;
- issued new contracts to all our tenants in line with the provisions of the Renting Homes (Wales) Act;
- procured up to date CCTV equipment for our sites and estates; and
- surveyed over 1,360 homes which has allowed us to model stock condition and energy performance in over 55% of our housing stock.

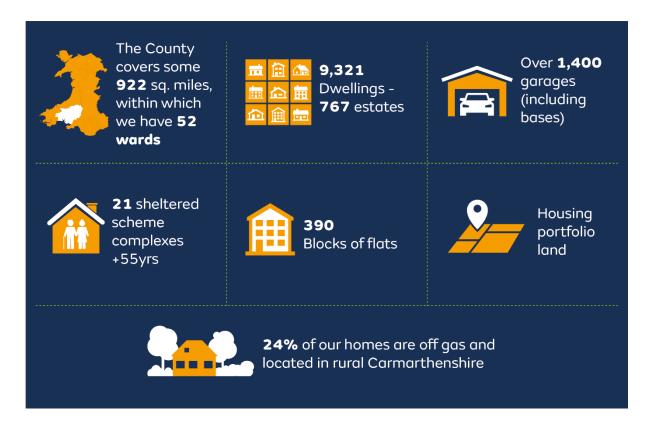
The following sections will provide the context and detail of what we plan to deliver over the next three years. This includes how we intend paying for it and the wider benefits of the investment programme. We will cover five key themes that will drive our business.

Context

The HRA Business Plan

This plan covers all housing services and assets in the Housing Revenue Account (HRA). It sets out our objectives and what this means for tenants and leaseholders across a range of housing activities. The plan relates to policies that affect how we deliver our services and looks at wider on-going events that may impact our tenants and how we plan to resolve/mitigate them whilst still delivering our everyday services.

Our county



Further details of our housing assets and the profile of our tenants and applicants are set out in **Appendix B**.

Recognising the effects of the cost-of-living crisis

The cost-of-living crisis has created difficulties for many tenants and vulnerable families in our communities and this situation is unfortunately likely to continue throughout 2024/25.

We know that poverty and deprivation is already a real issue affecting many households across the County and the cost-of-living crisis has exacerbated this for many families. To ensure that our rents are affordable to our tenants we will regularly review this by participating in assurance exercises and engaging with charitable organisations and foundations. In a recent tenant affordability survey 69% of our tenants told us that our rents were affordable.

Poverty rates are also highest in social rented and private rented households, many of whom are in poverty after paying their housing costs alone. At these difficult times it is more important than ever that we support tenants wherever possible, be sympathetic to those that face financial hardship and give them the reassurance that they will always have a safe and secure home to live in. Our new tenancy and estate management offer will further support this.



The Joseph Rowntree Foundation describes poverty as -

"Not being able to heat your home,
pay your rent, or buy the essentials for
your children. It means waking up
every day facing insecurity,
uncertainty and impossible decisions
about money. It means facing
marginalisation and even
discrimination because of your
financial circumstances."

We know that...

- 34.5% (over 28,000) of all households in Carmarthenshire are living in poverty. The household income in these homes is less than £22,020 per annum;
- The number of households living in poverty in Carmarthenshire is 1.1% higher than the Welsh national average;
- 34.6% of children in Carmarthenshire are living in poverty;
- The average weekly wage for full time workers in Carmarthenshire is £623.40, which is higher than the Wales average of £603.50, but lower than the average for Great Britain at £642.20.
- 18% of pensioners in Wales are living in poverty, equating to nearly 1 in 5 people; and
- 11% of adults who live in households where all adults are in work are in poverty.



To ensure our tenants maximise their income and provide financial security for their families, we will continue working with tenants to enable them to claim grants and benefits they are entitled to and help them through the cost of living crisis.

Helping our tenants we have...

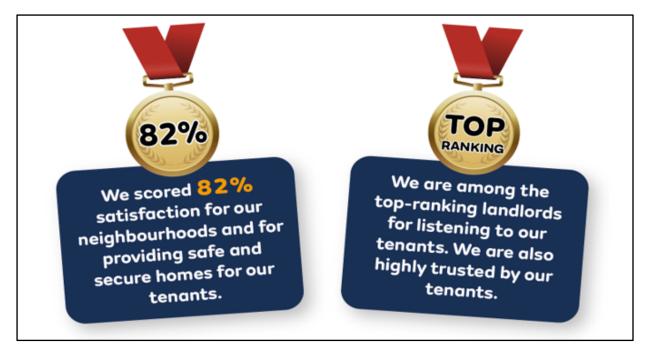
provided support to over **800** tenants to ensure that they claim all benefits and grants that they are entitled to. This has already generated over £820k of additional income for tenants which equates to approximately £1,000 per household.

What our tenants tell us

The commitment and support of tenants and members is important to us. It helps us maintain, improve and expand our housing stock and our services for the future. Tenant and community engagement has always underpinned the delivery of our services and will continue to do so.

1,938 tenants took part in our latest tenant satisfaction survey, which represented a 26% response rate overall. A third of the total number of responses were collected online (660) compared to a quarter of responses received in the last survey and 47 surveys were completed in Welsh (2%).





The table below shows how our survey results compare against other retained Council stock landlords in Wales.

Tenant Satisfaction retained Council Stock Landlords- 11 (STAR survey results from 2021)

	Quartile	Rank- retained Councils (out of 11)	Average satisfaction	CCC
Overall Satisfaction	Mid	6	77%	77%
Repairs and Maintenance	Mid	6	71%	66%
Listening and acting on tenants' views	Тор	2	60%	63%
I trust my Landlord	Тор	2	75%	80%

Generally, our satisfaction rates were greater than the average for other stock retaining authorities. Satisfaction in responding to repairs and carrying out works was also comparable even though delays are still affecting our capacity to carry out responsive repairs.

Managing our assets

The Compliance Policy set out in **Appendix F**, shows how we will continue to manage our assets by allocating adequate resources to maintain our housing standards. This is done by using a robust asset management system, verifying and validating our data to ensure cost certainty over the 30 year financial model.

Theme 1 – Our Estate and Tenancy Management offer

We have developed a new estate and tenancy management offer which ensures that the needs of our tenants and residents are at the centre of the services that we deliver in our communities.

Our offer recognises the key drivers and challenges that we face in an ever-changing environment, set within the context that everyone deserves to have a safe, secure and affordable home, in a nice estate environment.

We know that the cost-of-living crisis continues to create hardship for many of our tenants and paying rent has become increasingly challenging for many. Officers must focus their time supporting and working with tenants to help maximise their income levels and ensuring that they budget properly to avoid going into debt. As a service, however, maintaining our rental income is critical for delivering our revenue and capital investment programmes. We must ensure that our tenants feel that their rent is invested in services that will benefit them and the estates they live in.

The role of the Estate and Tenancy Management Team goes far wider than just a rent collection service. They also:

- manage occupation contracts (tenancies), legal processes, disrepair claims and court actions;
- manage former tenant debt, mutual exchanges, abandonments and re-charges;
- provide the link between the tenant and other services- repairs and maintenance revenue programmes, capital programmes, social care, children services and other key statutory services as well as utility providers etc.
- manage property condition, decants, hoarding, grounds maintenance contracts and estate surveys;
- co-ordinate tenant and local member engagement;
- manage estate Environmental Works projects and ecology projects and the strategic approach to garage sites; and
- manage anti-social behaviour, nuisance, fire safety, community safety and cohesion on council housing estates.

To ensure that we are able to deliver a comprehensive estate and tenancy management service to our tenants and residents, our housing stock is spilt up into 12 patches across the County. There is more dispersed management in rural areas compared with more dense management in and around the three main towns of Llanelli, Carmarthen and Ammanford. Each patch is covered by one Tenancy Support Officer and one Estate Management Officer.

Our patch sizes vary and are dependent on geography, but the challenges continue to get greater. Cases are becoming more complex and complicated which is linked to the increased economic, social and health pressures faced by tenants and residents. We are reaching out further to tenants on estates to provide them with the support they need.

The key priority in our new estate and tenancy management offer is ensuring that are Housing Officers are more visible and accessible on our estates. This will:

- improve communication with tenants, residents and members, helping to respond to their concerns and service requests faster;
- increase our focus on planned and prevention activities, taking action/providing support early and addressing issues before they reach crisis point. This is particularly important in helping tenants with affordability issues, including heating their homes, feeding their families and paying their rent;
- ensure that we carry out home-checker visits to all homes. This will help us identify concerns
 or vulnerability issues that we would otherwise be unaware of. It will also help develop a
 more proactive and preventative service around repairs and maintenance, helping to reduce
 future expenditure on responsive repairs and reduce the number of disrepair claims
 received; and
- help us identify the more complex tenancies issues that need intense bespoke support.

What is our new vision?

Our vision:

We want to provide a service that is more accessible and visible on housing estates, where support is provided when needed to resolve issues, but where we also take firm, decisive action against those who choose not to conform.

We want to listen to tenants needs, act promptly and effectively, ensuring our homes and estates are well maintained and people like living there.

For residents this will mean...

- good services, tailored to meet their needs, preferences and helping to sustain tenancies;
- high levels of satisfaction, more opportunities to give feedback and confidence, listening and acting on concerns, using their comments to shape decisions; and
- they know what to expect from us, are clear what we expect from them and are assured that they will receive best value for money.

For staff this will mean...

- a productive working environment, which enables joined-up, agile working (including hybrid ways of working) in a consistent way;
- that they are environmentally conscious and lower our carbon footprint;
- they have the right numbers, tools and skills to do the job well; and
- they feel engaged and empowered to shape decisions.

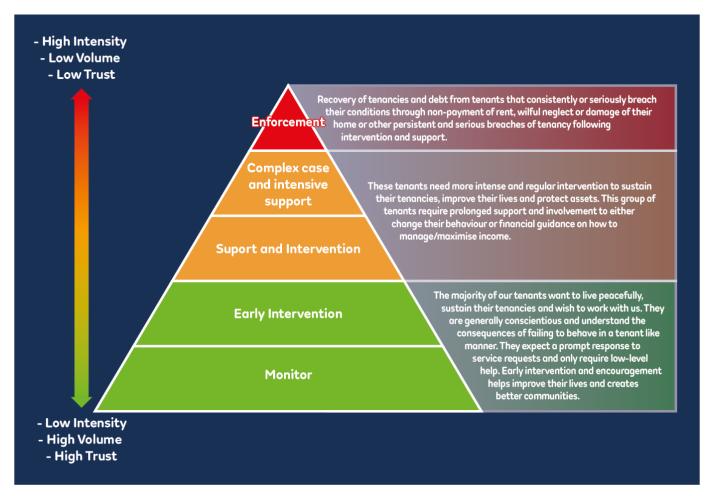
For the future this will mean...

- we make the best use of our assets and have a robust service offer, have a flexible approach
 to managing our homes, reflecting the priorities of local communities, and managing homes
 owned by others;
- we have estates where people want to live for many years and we have greater influence with our partners to make a positive impact on community assets and spaces;

- we protect, maintain and enhance ecology and biodiversity within the greenspaces on our estates; and
- we are more resilient in our service delivery.

How will we deliver our vision?

Our approach to estate and tenancy management must be balanced. It must allow us to support and help our tenants maintain their tenancy whilst also allowing us to take enforcement action against those who breach their tenancy agreement. Our approach to estate and tenancy management is summarised below.



We are committed to keeping evictions to a minimum and there will be no evictions from incidences where a tenant is suffering financial hardship and are doing all they can to work with officers. The most successful enforcement action is dependent on the provision of good support and assistance for tenants to help change their behaviour.

Each stage of our approach is interdependent on one another, and our interventions can be increased or decreased depending on how well or how poorly a tenant responds to our officers.

There is a strong correlation between a pro-active front line housing management service and the positive impact this has on other service areas, including housing repairs, voids and social care (including Childrens Services). For example, a handyperson service will have a positive impact, over time, on day to day repairs, the condition of void properties and the general appearance of our estates. This pro-active approach will reduce long term revenue expenditure by addressing small issues and will avoid them becoming more serious and costly if ignored.

Key to the success of our estate and tenancy management service is the visibility of our officers on our estates. Their ability to work flexibly using technology which helps them work remotely and become more mobile and agile on our estates will be central to the approach. This will be further enhanced as we introduce our new housing management system, which will speed up our work, avoid duplication and improve the customer experience.

Improving the customer experience also includes helping tenants do things for themselves. Developing our front facing systems where people can interact and access information easily, report problems, pay their rent without officer involvement will allow staff more time to monitor, react and deal with more intense support and complex issues.

Our key estate and tenancy management commitments

Our Estate and Tenancy Management Commitments:

Commitment 1

Direct tenant management

We are aiming to achieve a balanced approach to allow us to support and help our tenants maintain their tenancy while allowing us to take enforcement action against those who breach their tenancy agreement. This approach will:

- help prevent evictions and reduce the number of homeless cases as more tenants are able to sustain their tenancies;
- improve the end of tenancy process;
- provide more support on wellbeing and social care issues;
- help maintain and increase rental income levels;
- maintain bad debt provision at £300k well below the historical budget provision of £600k;
- help deal with former tenant debt and the more complicated financial difficulties experienced by tenants; and
- ensure that we deal with low-level neighbour problems.

Commitment 2

Helping tenants maintain their homes and estates

How our tenants look after and live in their homes has an impact on the appearance, the condition of our homes and estates. We need to deliver a service more focused on the condition of homes, providing a link between front facing officers, housing repairs and social care. This approach will help maintain the condition of our homes and estates for longer.

In 2024/25 we will introduce a new handy person service which will give our officers more "tools" to do their job and have direct access to preventative services on our estates. The handy person service will focus on carrying out low level repairs on tenant's homes, ground maintenance and general improvement works on priority estates in the Carmarthen, Ammanford and Llanelli areas.

Commitment 3

We must provide a greater focus and investment on improving our estate environment.

We will deliver a targeted and co-ordinated approach, delivering capital estate improvements that will improve the appearance of our estates, make them feel better for tenants and ensure that they are safe places to live in.

Improving the estate environment

Tenant and community engagement has always underpinned the delivery of our services, but developing a programme of estate improvements with tenants will help us ensure that our tenant shape our future estates and priorities.

Our future estate improvement programme will include:

- estate entrances:
- boundary walls and fencing;
- capital works to gardens that are not sustainable to look after; and
- general communal area improvements that will ensure we make the best use of the land we have available.

To achieve these commitments we have re-directed some of the expenditure in this year's plan to ensure that we are able to increase our investment on supporting and helping our tenants sustain their tenancies. This will mean:

- Reducing our bad debt provision by £250k and investing that funding into increasing housing
 officer capacity on the ground;
- Top slicing £250k from the repairs and maintenance budget and developing a proactive pilot "handyperson" service, initially on priority estates in Carmarthen, Ammanford, Llanelli and rural areas;
- Increasing our capital expenditure on improving our estate environments from £300k per year to over £650k; and
- Continued investment in home adaptations and sheltered housing improvements.

The investment included in this plan for supporting our tenants and residents is summarised in the table below.

Funding	Investment	2024/25 £'000	2025/26 £'000	2026/27 £'000
Capital	Improving the estate environment	650	700	700
	including ecology and biodiversity on			
	greenspaces			
	Adaptations to tenants' homes	2,000	2,000	2,000
	Sheltered housing investment	270	300	650
Revenue	Supervision and management	12,467	12,727	13,002
	Handy-person service	250	250	250
	Bad debt provision	350	357	364
	Grounds maintenance, unadopted	1,265	1,317	1,373
	roads etc.			
Total		17,252	17,651	18,339

Theme 2 – Investing in Homes

In 2015, we completed the WHQS programme of works to all homes where tenants had agreed to the work- well before WG's target of December 2020. This was in line with our previously agreed assumptions that all our homes will achieve the standard and future replacement programmes will be based on condition, not time.

Maintaining the condition of our housing stock

Maintaining the WHQS standard is a statutory duty, and the Council has made a commitment to achieve and maintain the standard. The standard is contained in the **Compliance Policy in Appendix F**. Critical to this work is our ongoing stock condition survey for all housing assets. Surveys have now been completed for 1,350 of our homes which has enabled us to model a further 5,200 homes with the same architype, representing more than 55% of our stock.

This robust stock condition data has enabled us to plan our future programmes for the replacement of elements and components when they fail rather than on the time from when they were first installed. We have also identified key estates for investment, which are reflected in our capital programme. As further homes are surveyed and modelled, this will provide more detailed information to inform our investment plans year-on year.

Carrying out repairs and letting empty Council homes

Tenants tell us that getting repairs done on time and maintaining homes to a good standard is important to them. Both the pandemic and Brexit have had a significant and lasting effect on the local construction market, adversely affecting available skills, capacity, and materials. In addition to this, costs have escalated. Many of our framework contractors have declined housing repair and maintenance works choosing to prioritise higher paid private sector work or larger projects instead. This has seriously affected our ability to carry out responsive repairs and maintenance works on our homes and has caused a significant backlog in the number of repairs we have outstanding.

On average we continue to respond to all emergency work within the day and urgent work within the week, but the backlog of non-urgent repairs is ongoing.

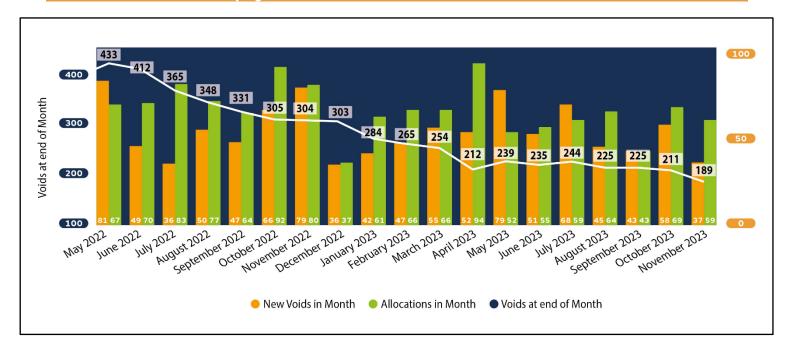
To address this backlog of repairs we must expand our capacity and contractor availability. We have invested in a new Housing Contract & Commissioning Team to develop a new Property Works Framework. We have undertaken extensive engagement with roadshows across the County to encourage a range of local contractors to apply for the opportunity to work on our Council homes. The Framework will cover a range of property maintenance and improvement activity, from day-to-day repairs and servicing to significant improvement programmes across our estates and also covers non-housing property work across the Council. The Framework will start in August 2024 and run for three years, with an option for an additional year.

The contractor capacity issues have also until recently, impacted on the number of empty Council homes that have not been let. Over the last three years we have focused on improving our processes for dealing with and refurbishing empty homes. The following graph shows the number of empty Council homes each month, between the peak of May 2022 (433 homes) and November 2023 (189).

homes). One key change has been the recruitment of a new team of maintenance technicians dedicated to dealing with our empty homes, to reduce our reliance on external contractors, with the potential to increase further.

Our focussed approach has enabled an additional 220 homes being available for families in housing need compared with May 2022.

The number of empty Council homes each month



Reducing complaints and improving our repairs service

Over the last year we have expanded our call handling and repairs scheduling team to improve communication with tenants and to help with following up on outstanding works. This has seen a significant reduction in complaints (from over 100 to a handful) and an increase in compliments. We are also piloting weekend appointments to see whether this will help in reducing the backlog of works and provide more flexibility for tenants.

To continue improving the service we are planning to further expand our in-house teams from the current staffing resource of 80, increasing to 200/300 members of staff, developing our capacity and skills so that we become less reliant on external contractors. To support this, we are now implementing a new repairs scheduling system (Total Connect) which will enable tenants to request and track their repairs and help us ensure that the works carried out on tenants' homes meet their needs and are done at a time that is convenient and suitable for our tenants. The system will also help us to better manage and deploy our in-house operatives and continuously improve efficiency of the service. We will review the outputs from this in the Autumn / Winter period of 2024 to inform our in-house growth plan.

Our on-going consultation with tenants has identified seven key areas of work

Work Area	Context	Action
Repairs and Maintenance	Effective and timely maintenance service, maintaining homes to a high standard and continuing to improve the housing stock	 Keeping in touch with tenants and advising tenants how quickly we can carry out the works when they report minor repairs; Clearing the backlog of non-urgent repairs that have built up; Carrying out repairs in the timescales we have agreed or at a time that is more convenient for the tenant; Introducing an appointments system for our responsive repairs service, using mobile technology; Introducing automatic scheduling of repairs; Developing and implementing a new Property Works Framework that will help widen the availability of contractors; and Developing our in-house teams so that we have the skills and capacity to deliver repairs, adaptations and refurbishments ourselves and reduce our reliance on the private market.
Internal Works	For internal components such as kitchens, bathrooms, electrical upgrading, and central heating, we replace components when they are in disrepair	 Contacting tenants who have previously declined works; Ensuring homes have the appropriate smoke alarms, heat detectors or carbon monoxide detectors, and agree with tenants how we can upgrade these components to protect their safety; and Developing planned programmes of works informed by our ongoing condition surveys.
Damp and Mould	Prolonged exposure to dampness and mould can affect health and wellbeing.	 Continually reviewing and improving our processes for dealing with damp and mould to mitigate risks; Taking a preventative approach to identifying any issues early, through home checker visits and programmed inspections; Providing advice to tenants on what they can do to reduce damp and mould in their homes; and Reviewing the introduction of new technology that will allow us to monitor and intervene early to prevent mould and damp from occurring in tenants' homes.
Servicing	We assess the condition of our gas, oil, electric and solid fuel appliances and meet our statutory servicing obligations. Protecting the health and well-being of our tenants by ensuring that all homes are fitted with fully compliant electrical systems, including hard-wired smoke and carbon monoxide (CO) detectors	 Continuing our annual programme of safety checks on gas fires, and gas or oil boilers, and replacing or upgrading where necessary with energy-efficient appliances; Continuing our five year electrical inspection programme and upgrading where necessary; Inspecting smoke, heat and carbon monoxide detectors installed in homes and upgrading where necessary; Gaining access to ensure that the necessary works are completed; and Installing servicing timers when we gain access (where a tenant repeatedly refuses access), to help protect lives.

External Works and the Environment	Our homes are in a good condition, and we aim to achieve economies of scale by replacing components in disrepair; including the rendering and roofing upgrading or replacement programmes and improving the estate environment around our tenants homes.	 Continuing to review and update our annual roof and rendering programmes to include external wall insulation and solar panels where appropriate; Working with a range of partners to identify opportunities to install low carbon technologies to our homes; Continuing our programme of replacing structural boundary and retaining walls; Ensuring sheds/outhouses, gardens, paths and fencing meet our standards; and Specific investment is planned in a number of estates over the next three years.
Empty Council Homes (Voids)	Our aim is to let empty Council homes as quickly as possible, reducing rent loss and reducing the pressure on front line homelessness services	 Make empty properties available for letting as quickly as possible and reducing the number of empty homes in the Council's housing stock; Completing individual options appraisals if homes are no longer fit for purpose or require significant investment; and Ensuring every new tenant receives relevant information and certification about their new home.
Improving Standards	Tenants have told us they want a standard that continues to evolve	 Giving tenants a say through single-issue meetings, digital participation and challenge panels; Using the data gathered by the Stock Condition and Verification Team to determine the most sensible route for improving our standards; Continuing to implement new IT systems for asset management, repair scheduling and tenancy management for our housing stock that can be used to store data on our homes and conduct our own modelling for improving the energy efficiency performance of our homes.; Maximising funding opportunities that allow us to test new innovative technologies that can reduce our carbon footprint and fuel bills for tenants; Providing adaptations for our tenants to meet their needs and maintain their independence; and Meeting the needs of households on the Accessible Housing Register (AHR) through conversion or where an empty Council property with existing adaptations is matched to a new household.

Specific estate improvement works

In addition to individual investment, where required in specific properties across the county, our ongoing programme of stock condition surveys has identified wider investment requirements that have been built into our next 3-year programme (and beyond). These include:

- **Fencing Enhancement Programme** ongoing investment targeted at replacing fencing in estates where wholesale improvements are required;
- Maes Glas, Llandovery three-year investment programme to upgrade ten homes built using non-traditional construction that are hard to heat;
- **Danybanc & Llundain Fach, Llanelli** a significant site-wide investment programme to address long-term drainage and other issues across the estates;

- Woods Row Court, Carmarthen significant investment to remodel this prominent town centre estate and overcome site-wide roofing and repair issues; and
- Pen y Fan and Clos St Paul, Llanelli reroofing of the estate to overcome water ingress issues and to improved thermal insulation.

Risk reduction measures

Approach to fire management – We have an ongoing review of fire risk assessments to our purpose-built blocks of flats and sheltered schemes. We have identified improvements to be made and an action plan has been developed. This provides a record of present risks, defects identified and the remedial action to be taken in a defined period which are monitored through our governance arrangements as set out in **Appendix A**. A work programme has been developed to improve the detection systems within these blocks of flats, the means of escape and the compartmentalisation of flats in the event of a fire.

Radon testing programme - Following guidance issued by Welsh Government and Public Health Wales, we have an ongoing programme of radon testing in all our homes located in areas where there is a greater probability of high radon levels. The highest risk areas have already been tested and measures to disperse radon are installed, where needed to reduce levels to acceptable levels. Officers from the Council are continuing to install radon detectors for three months to gather data in specific, discreet locations within homes. Remedial action is taken if levels are higher than recommended.

Surge protection upgrade - The demand on the electrical systems and consumer units in our homes has increased over time. The introduction of other renewable energy components and electric vehicle charging points in future will place further strain on the systems installed. Surge protection devices (SPD) are being installed which significantly reduce the risk associated with transient over-voltages.

The investment included in this plan for investing in our homes is summarised in the table below.

Funding	Investment	2024/25 £'000	2025/26 £'000	2026/27 £'000
Capital	Internal & external works	2,170	2,220	2,220
	Void programme & major works to	6,250	5,850	5,750
	homes			
	Estate based refurbishment	850	1,817	2,117
	Risk reduction measures	820	820	820
Revenue	Responsive repairs & maintenance	2,437	2,537	2,645
	Void works	4,421	4,602	4,798
	Servicing	2,282	2,376	2,477
	Minor works	4,088	4,256	4,437
	Supervision & management	3,485	3,639	3,794
Total		26,803	28,117	29,058

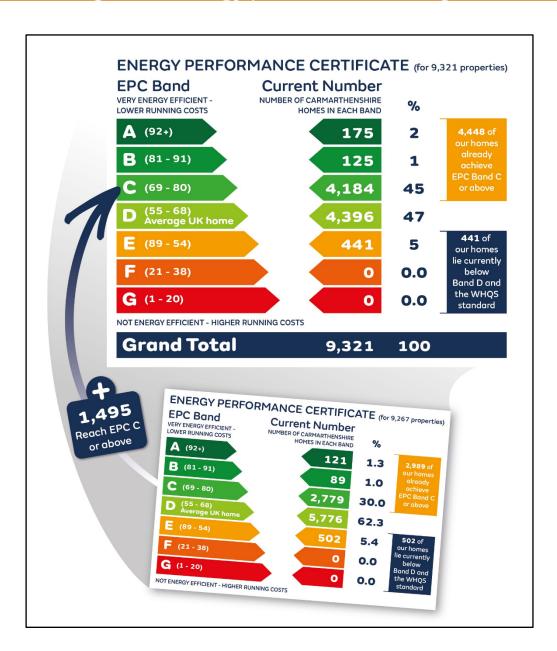
Theme 3 – Promoting Affordable Warmth and Decarbonising our Housing Stock

Promoting affordable warmth, improving the energy performance and decarbonising our housing stock is a key strategic priority for the Council which aligns directly with the Council's net zero carbon principles.

In last year's Business Plan, we made a clear commitment to ensure that all of our homes are energy efficient and affordable for tenants. We will achieve this by bringing all our homes up to a minimum Band C Energy Performance Rating (EPC) as quickly as possible and already nearly 50% of our homes achieve this standard.

The energy performance of our housing stock is shown below, this is inclusive of the improvements made since 2022/23.

Current housing stock energy performance rating



In 2023/24, 1,495 additional homes increased from an energy performance rating of Band D and below, to Band C and above, increasing from 32% of our stock to 48%.

Our approach to improving the energy efficiency of our homes is based on using a fabric first approach which improves the thermal efficiency of our homes. This results in our homes staying warmer for longer, meaning tenants use less energy to heat their homes. Continuing to improve the energy performance of our housing stock will help:

- reduce fuel bills for tenants helping to mitigating fuel poverty, this is particularly important today with the current cost of living crisis affecting so many of our tenants;
- grow the local economy by providing long term investment programmes;
- upskill the local supply chain and provide more training and work opportunities for local people; and
- ensure our tenants homes are fit for purpose now and for generations to come.

During 2024/25 we will continue to invest in making sure homes are cheaper to run for our tenants...

How have we achieved an energy performance rating of band C and above in nearly 50% of our homes?

The work done to our homes to achieve the WHQS by 2015, had a significant effect on the energy performance of our homes. Through this investment programme we upgraded the thermal performance of our homes by:

- installing cavity wall insulation;
- increasing the levels of loft insulation;
- · lagging pipes and hot water cylinders; and
- replacing inefficient heating system with 'A' rated condensing boilers.

The work done to our homes in 2023/24, however, has had a significant effect on improving the energy performance of our housing stock beyond WHQS levels, these works include:

- improving the fabric performance (loft and/or external wall insulation) of over 130 homes across the county as part of our roofing and rendering programmes. This has ensured that more homes are warmer for longer and need less energy to heat the home in the winter;
- carrying out a pilot solar PV programme linked to the re-roofing programme;
- completing a deep retrofit to 18 homes across the county, bringing older homes to the same standard as a modern new build home with added features such as battery storage and nonfossil fuel heating systems, as well as improving the thermal performance of the homes;
- installing LED lighting to existing homes, providing cheaper energy efficient lighting for tenants; and
- installing hybrid heat pumps to 141 homes as a solution to moving towards low carbon heating for homes without putting tenants at risk of paying more for their fuel bills.

In addition to the works carried out on our existing homes over 1,350 stock condition surveys have been completed on our homes, which has not only produced updated energy performance data for the homes surveyed. It has also enabled us to model the stock condition and energy performance of over 5,200 of homes with the same architype. This has then enabled us to update the stock condition data held in our asset management system and produce more accurate energy performance data for the stock.

The new work programmes listed above represents a change in the way we are upgrading the energy performance of our housing stock. We are looking at both the long term aims of decarbonising our homes through deep retrofit and installing fabric performance upgrades as part of our step by step approach to decarbonising homes. This allows us to reach more tenants homes each year and ensuring that no one gets left behind in our bid to combat fuel poverty and provide a greener Carmarthenshire. A summary of the works typically carried out on our homes through the retrofit programmes is shown in **Appendix E**.

Our approach to affordable warmth and decarbonisation in our new build Council homes

Our Council new build standards embrace decarbonisation. Our homes are highly efficient and already achieve a EPC Band A with SAP levels between 92 and 105. We have developed a housing performance matrix that allows us to build to different energy standards depending on the development. A breakdown of the different energy standards we currently use on our new build developments can be seen in **Appendix E**.

Our ambitious plans to support the delivery of more affordable homes will include developing innovative energy efficient homes with low levels of carbon emissions that can produce and store energy. We will continue to focus on using a fabric first approach, renewable technology, maximising the use of local products and where possible we will encourage the use of modern methods of construction (MMC).

The new Welsh Housing Quality Standard 2023 (WHQS 2023)

In 2023/24 the new WHQS 2023 was launched by WG, placing a greater emphasis on social landlords to improve the energy performance of their housing stock.

We have already placed ourselves in a strong position to meet the key milestones of WHQS 2023. We have continued to improve our housing standards from 2015 levels and are already working within the guidelines set by WG. The key milestones of WHQS 2023 for decarbonisation are:

- completing a whole stock assessment and developing individual targeted energy pathways for each home by March 2027, identifying the measures required to achieve EPC Band C initially, and also the additional measures needed to achieve EPC Band A; and
- achieving an EPC Band C rating on all homes by March 2030 using a fabric first approach.

It is, however, recognised by WG that a significant amount of funding will be required to achieve EPC Band A in the social housing stock in Wales, when budgets are already stretched. The main financial challenges include the additional cost associated with renewable technologies required to increase EPC levels from band C to band A. In addition to the financial challenges there are other key issues that also need to be addressed which include:

- supply chain shortages with the availability of renewable technologies both locally and nationally;
- the lack of local skills and trades available to install renewable technologies;
- the limited capacity of the national grid to accept the increased energy demands of additional electrical equipment including heat pumps, solar panels and batteries as they are installed in more homes; and
- an outdated SAP methodology which does not recognise some key decarbonisation measures and the improvements they make to the energy performance of our homes, this

includes electric heating sources and battery storage. These crucial gaps in the current SAP methodology limits the energy performance scores of some of our homes.

Due to the constraints outlined above, achieving EPC Band A is a long term WG commitment, with no prescribed timescale at this time. Each local authority is, however, required to develop a plan identifying what measures are required in their homes to achieve this standard.

Our approach to making our homes more energy efficient already embraces the key milestones set out in WHQS 2023. Our stock condition surveys are already underway and nearly 50% of our stock already achieves EPC Band C using a fabric first approach.

We will continue to work towards meeting our own decarbonisation targets whilst ensuring we comply with criteria of WHQS 2023.

During 2024/25 we will also look in detail at the business case to expand the programme of installing solar panels on Council homes.

Swansea Bay City Deal – Homes as Power Stations (HAPS)

The HAPS City Deal will facilitate the adoption of the Homes as Power Stations approach to integrate energy efficient design and renewable technologies into the development of new build homes and retrofit programmes carried out by the public, private and third sectors. This will tackle fuel poverty while helping residents save money on their energy bills.

The City Deal also focuses on developing a sustainable regional supply chain for renewable technology. It aims to leave a legacy of skilled jobs in the Swansea Bay City Region, ensuring that local businesses are able to grow from the increased demand for renewable technologies. It also aims to ensure that at least one technology is manufactured in the region.

In 2023, the HAPS project released the Financial Incentive Fund (FIF) to increase the level of renewable technology being installed in homes. £5.5m of funding was made available (maximum of £300k per bid) for social landlords and the private sector in the City Deal region (Neath, Swansea, Carmarthenshire and Pembrokeshire).

Ten bids were received for the Carmarthenshire region with the Council securing £616k of HAPS funding to support the development of our Council new build programme. The FIF bids directly support our aim to continue to provide low carbon, non-fossil fuel homes for tenants.

Our investment priorities for 2024/25

Over the next 12 months, we will remain focused on making all of our homes energy efficient and affordable for tenants.

The work planned for 2024/25 is outlined in the table on page 26.

Work Programme	Outcome	Action		
Fabric Improvement Programme	Increasing the fabric performance of our homes that currently fall below EPC Band C.	the external walls to our homes by install measures such as External Wall Insulation (E)		
Installing hybrid heat pumps	Replacing fossil-fuel heating systems with hybrid heat pumps, reducing carbon emissions without increasing tenants fuel bills.	Boiler replacement – Replacing e-grade boilers and boilers that are no longer economical to repair with hybrid heat pumps. These heating systems use a combination of both electric and gas to provide tenants with affordable heating throughout the year.		
Installing LED lighting	Replacing traditional lighting with LED lightbulbs.	Installing LED lighting to all our homes. This is quick and effective way to reduce tenants' energy bills. It also has a positive impact on the SAP score and EPC rating.		
Stock condition and verification programme	_	 Continuing the programme of stock condition and verification surveys to increase the level of detailed data we hold on our housing stock and enabling us to produce robust investment programmes for the future. Developing energy pathways for our homes using the modelling system in SAVA and our own stock condition data, clearly identifying the measures required to achieve EPC Band C and the further measures required to achieve EPC Band A. Completing new EPC surveys for homes where the current EPC's are now out of date or where additional investment works have been carried out. 		
Rooftop solar panels on Council homes and community Electric Vehicle charging points	Increasing the level of renewable technology on tenants' homes	Solar panels and planned roofing upgrading works – we will install solar panels as part of our roofing upgrading programme to all roofs that are suitable. Business case development – we will develop a business case outlining the investment required and the benefits of installing a wider programme of		

rooftop solar panels to tenants' homes and installing community electrical vehicle charging points on our estates. The business cases will consider installation costs, the financial benefits for tenants and the potential reduction in carbon emissions.

The investment included in this plan for promoting affordable warmth and decarbonising our housing stock is summarised in the table below.

	2024/25 £'000	2025/26 £'000	2026/27 £'000
Rendering, external works &	1,000	1,000	1,000
increased thermal insulation			
Re-roofing, increased	1,525	1,679	2,205
thermal insulation and the			
installation of solar panels			
Window & door	500	200	200
Replacement			
Retrofit programme	850	500	500
(improving the energy			
efficiency of homes including			
installing renewable technology)			
technology)			
Rooftop solar panels	328	828	828
Community electric vehicle charging points	50	50	50
Increased fabric insulation to	500	1,000	1,500
achieve EPC Band C and			
above			
Installation of LED light	35	35	35
bulbs			
Hybrid Heating Systems	1,000	1,250	1,500
Total	5,788	6,542	7,818

Theme 4 – Delivering More Homes

We began or ambitious journey to increase the supply of affordable homes in all areas of the county in 2016. So far, we have delivered over 2,000 additional homes exceeding our delivery targets every year, helping to grow the local economy, meeting housing need and helping some of the most vulnerable people and families in our communities.

Our journey so far.....over 2,000 additional homes delivered

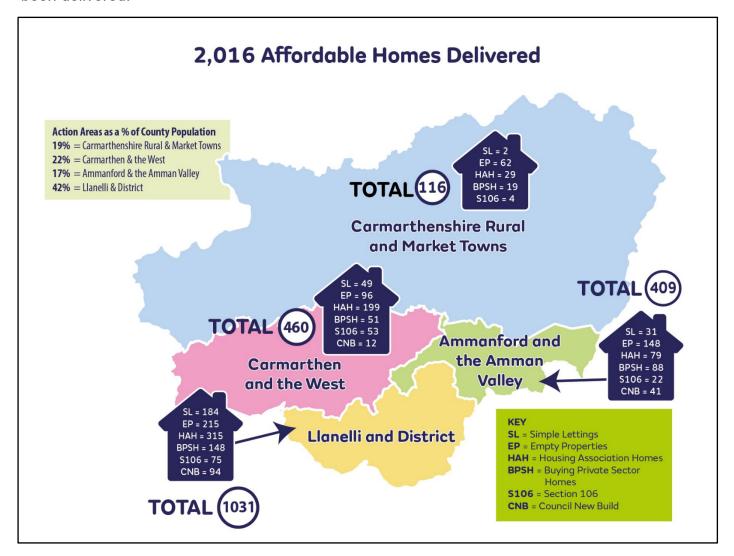


Our current Council new build programme plays a key role in increasing the supply of homes and growing the economy, but we also use a range of other delivery solutions to ensure that the programme is delivered in a cost-effective way and maximises all external funding opportunities, this includes:

- working collaboratively with our Housing Association partners to ensure that their investment programmes align with our strategic housing priorities;
- bringing empty homes back into use in all areas of the County;
- managing private sector rentals through our in-house Simple Lettings Agency;
- delivering affordable homes for low-cost home ownership through the section 106 provisions of the planning system; and
- buying private sector homes to increase our housing stock.

The buying private sector programme has played a key part in our programme. This has helped us increase supply of homes quickly with over 300 properties already purchased.

The map below shows were in the county and how the 2,016 additional affordable homes have been delivered.



Meeting housing need

Meeting housing need has always been our main reason for providing more homes.

Housing need can be met in a variety of different ways, according to the needs of the household, their financial position and the opportunities available. Our plans help address housing need in a number of different ways including:

- providing more homes for social rent, including homes for general needs households (single people and families), specialist supported housing for individuals with complex needs and accommodation for older people;
- providing a choice of mixed tenure assisted living options for older people, including our offer at the innovative Pentre Awel Wellness Village;

- providing more homes for low cost home ownership helping individuals and families own their own home;
- providing mixed tenure developments consisting of social rented, low-cost home ownership
 and open market homes, offering a real choice of tenures for local people and key workers
 depending on their individual circumstances;
- providing more affordable homes for rent and sale in rural towns and villages, helping local people stay in their communities, helping to protect the Welsh language and culture; and
- increasing the residential offer in the primary towns of Ammanford, Carmarthen and Llanelli, increasing footfall through housing-based regeneration and helping to make our town centres vibrant once more.

Over the last two years the Council has seen an unprecedented rise in homelessness cases which has had a significant impact on the demand for affordable housing in the county. This has been caused by additional legislative requirements being imposed since the pandemic, including the "no-one left out" approach. It has also been caused by external market conditions having a direct effect on the private rented sector, which is reducing the supply of homes available for rent, because of:

- private landlords leaving the market due to increasing interest rates and the longer possession timescales imposed by the Renting Homes Act; and
- increasing market rental levels due to the demand for private rented accommodation far exceeding supply. This has made the private rented market unaffordable for many local people, who are now reliant on social housing to meet their housing needs.

Meeting our responsibilities around our proportionate share of resettlement schemes has also created further demand.

These actions have had a significant effect on the supply of affordable homes. Many single person and family households by no fault of their own have become homeless. It has also had a direct effect on the Council being able to discharge its homelessness duty through the private rented sector.

Based on the current levels of housing need in the county it is more important than ever that we invest in delivering more affordable homes at pace.

Our investment priorities for the next three years (2024/25-2026/27)

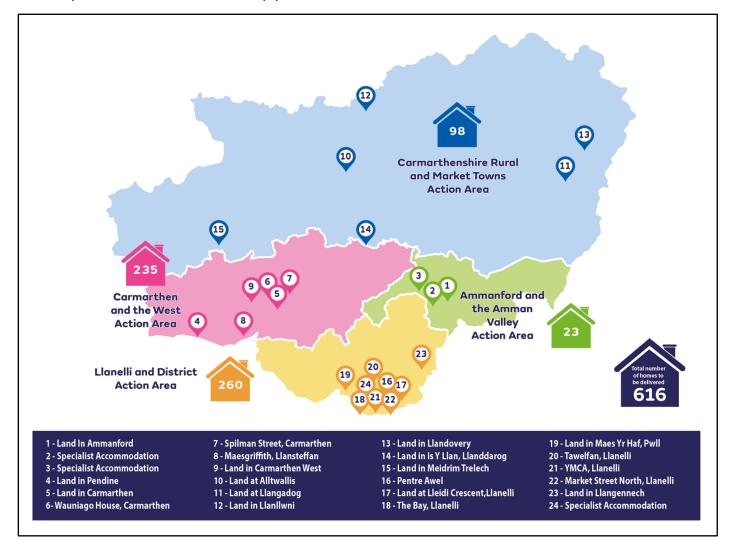
Our plans for the next three years, will continue to increase the supply of homes for both general and specialist housing need. We will also continue to use the social housing direct allocations policy developed by the Scrutiny Task and Finish Group in 2023. This policy helps manage the social housing demand and supply issues, ensuring that our homes are allocated and let to those households in greatest need.

Over the next three years, our current pipeline of Council new build developments will deliver over 600 homes.

Our new build homes will meet the individual needs of our communities and include houses, bungalows and apartments for both individuals and families. All our new build developments follow a clear set of design principles, that create new communities that are sustainable, with a real sense of place.

Our programme will also continue to deliver more homes through other solutions, including buying over 60 private sector homes and bringing empty homes back into use.

The map below shows our current pipeline of Council new build homes.



Specialist accommodation

Our current new build programme includes increasing the supply of specialist accommodation units. These units will be provided as temporary accommodation and accommodation that promotes independent living for individuals with learning disabilities and mental health (LD&MH).

We have already significantly increased the number of specialist accommodation units provided for individuals with LD&MH, creating over 40 units directly within our housing stock. This helps to promote independence, reducing our reliance on costly private sector residential placements, and making significant savings to the Council's care and support services.

Land acquisition

The current Council new build programme has focused on utilising land assets already in Council ownership. These sites have been relatively small and limited our development programme to smaller sites of between 8 and 32 homes.

The Council's land reserves are now exhausted. Our current strategy will limit our ability to continue to increase the supply of homes quickly. In addition to the developments highlighted above, we now need a new pipeline of developments which will enable us to develop large sites. This will include sites exclusively for Council housing.

Our land acquisition programme aims to pro-actively purchase land and focus our future delivery on larger sites. This will include sites that the Council will develop itself as well as working directly with landowners and developers to bring forward sites through package deals. Utilising package deals will enable the Council to accelerate its development programme, increasing supply quickly to meet local demand.

This overarching approach will ensure that our future investment plans deliver more affordable homes at scale and pace.

The investment included in this plan for the delivery of more homes is summarised in the table below.

	2024/25 £'000	2025/26 £'000	2026/27 £'000
Council new build	9,160	10,762	10,240
Land acquisition	1,600	2,500	2,800
Specialist accommodation	2,998	1,950	1,350
Buying private sector homes	3,000	2,000	1,750
Programme management	648	674	700
Total	17,406	17,886	16,840

Theme 5 – Local Economy, Community Benefits and Procurement

We recognise the importance of this plan and its role across the wider capital investment programme to stimulate, support and develop the local economy. To support economic growth, we will continue to look further to develop the Council's approach to procurement to maximise our contribution to local economic growth, focusing on social value and building sustainable communities. Our aim is to grow different economy sectors within the housing and building industry so that they and other local business benefit and thrive. It is therefore important that our investment plans:

- contribute to long term economic growth across the County;
- are sustainable in future years as we continue to invest and maintain our homes;
- enable local businesses, construction and manufacturing industries to develop, grow and lay down strong roots;
- keep the pound local, benefiting our economy and contributing directly to the prosperity of our county and its residents; and
- create new jobs and training opportunities for local people.

The housing stock investment and the Council new build programmes will provide sustained periods of trade and benefit to local contractors and builders. This will create more jobs, training opportunities and other community benefits. Our affordable housing plans have a direct focus on providing more homes in town centres and rural areas, having a direct impact on business and commerce in these areas.

The decarbonisation of our homes is also a fundamental part of our future stock investment programmes, making our homes energy efficient and achieving a minimum EPC Band C. Rolling this out across our entire housing stock will result in increased job opportunities and further training opportunities as we explore new ways of providing low carbon, energy efficient homes for our tenants. A significant proportion of the Council's housing stock is in rural market towns and in rural areas. Encouraging small to medium enterprises (SMEs) to participate in those areas will help with local employment and allow young people to stay in the community where they want to live.

Our procurement strategy aims to develop our programmes using local contractors and suppliers to stimulate the local economy. Where this is not possible initially, because of limitations on the supply and availability of local skills (e.g. homes built using Modern Methods of Construction (MMC)), we will learn from these projects and put measures in place to ensure that the skills and work force needed is available locally. We will also influence this through the Regional Skills and Partnerships workstream and through expanding our own direct employment of staff to deliver work programmes alongside the private sector, including appointment of apprentices and supporting local shared apprentice programmes.

Community benefits directly delivered through housing investment

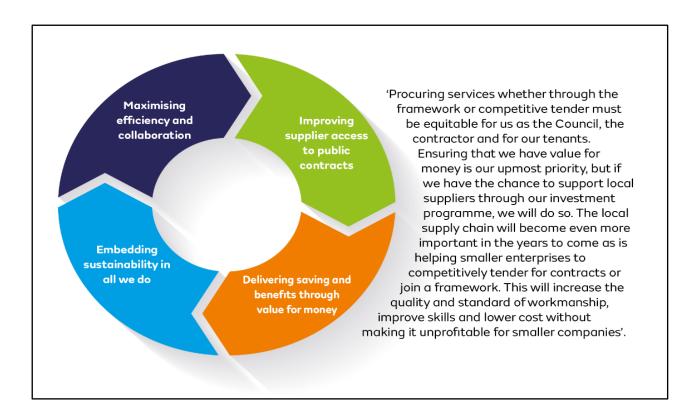
The capital investment programme exceeds £30m per annum. This level of investment will safeguard over 200 jobs every year. Our procurement approach ensures that community benefits are delivered through the capital programme. The table below demonstrates the community benefits already delivered through the Council's first seven new build developments in Llandybie,

Saron, Llanelli, Burry Port, Pembrey and Carmarthen. It also shows the projected level of community benefits that will be delivered through our future housing investment programmes



During construction, contractors will also contribute to the wider local economy by increasing footfall into town centres and spending money in rural market towns/villages by accessing local amenities such as shops, supermarkets, restaurants and cafés.

It is, however, extremely important that all contracts demonstrate good value for money and through the West Wales Regional Contractor Partnering Framework and the new Property Works Frameworks, we will challenge their costs, the principles and methods of construction to make ensure that we achieve this. We will also look to keep the workforce as local as possible and benefit the local economy by including 'environmental benefits' in a tender or contract and insisting that contractors demonstrate how they will reduce their carbon emissions.



Funding and Risk Management

Major Repairs Allowance

Every year we receive over £6 million from WG to support our capital investment. The grant comes with clear guidance on what it can and cannot be used for. The main condition is that it must be spent on property within the HRA. It cannot be used for revenue repairs or maintenance, demolition costs, repayment of borrowing etc. A full breakdown can be found in our MRA acceptance letter issued by WG.

The MRA makes a significant contribution towards achieving and maintaining our housing stock. A reduction in MRA levels would be detrimental to future investment plans.

Planning assumptions

To help us plan our investments, we must make certain assumptions. Changes to our assumptions may mean re-visiting the objectives included in this plan.

The current financial assumptions in the plan are based on a rental increase of 6.5%

To note

- an annual rental increase of 1% will make an additional £470k in revenue income. This additional revenue will generate an additional £6m in capital expenditure every year; and
- this is plan is also based on making £330k of revenue efficiencies over the next three years. This will help to further maximise the investment available to deliver our capital programmes.

INCOME	
Major Repairs Allowance (MRA) (capital funding we get from the WG to maintain our existing stock) and other grants e.g. Social Housing Grant, Housing for Care Funding etc.	£6.2m (MRA) each year. This is on the basis that we receive an average of £682 per home. We assume the receipt of other WG grants totalling £33m over 3 years.
Rent increase 2024/25	WG have set the maximum rent increase for 24/25 at 6.7% because the Consumer Price Index(CPI) sat outside the 3% threshold (6.7% September 2023).
	We have limited the rental increase to 6.5% overall with a maximum £1 progression for those tenancies below target rent. Most tenants will receive a 6.39% average rent increase which is below the level set by WG and current inflation values.
Future rent increase levels based on WG Policy	2.3% for 25/26, 2.5% for 26/27, 2.5% for 27/28, then increased by 0.5% above CPI pending revised rent policy from WG.
Borrowing and direct revenue financing (DRF)	Borrowing £32m and utilising £15m DRF over next 3 years to maintain our housing stock and develop new homes.
Expenditure/income inflation	Employees' pay at 5% for 2024/25 as per the Council Fund and general inflation at 4%.

Right to Buy receipts i.e. money we get from tenants' buying their home Other receipts from developments	No receipts from 1st April 2015 following suspension of Right to Buy Some schemes will generate capital receipts. In this plan we assume £11m in year 3.		
Balances on the revenue account i.e. the amount of money we need to keep in reserve	Minimum of £4.5m (based on £500 per property)		
SPENDING			
Assumed Borrowing costs	Cost of existing and new	Cost of exiting HRAS:	
i.e. the amount it costs to	debt:		
borrow money	2024/25: 4.36%	Average of 4.15%	
	Then 4.4% in future years		
	-		
Provision for Bad debt i.e. debt	2024/25: £350K		
that we will be unable to	2025/26: £357K		
recover	2026/27: £364K		

CAPITAL PROGRAMME	Budget 2024/25 (£'000s)	Budget 2025/26 (£'000s)	Budget 2026/27 (£'000s)
Supporting Tenant and Residents:			
Improving the Estate Environment	650	700	700
Adaptations	2,000	2,000	2,000
Sheltered Housing Investment	270	300	650
Investing in Homes:			
Internal & External Works	2,170	2,220	2,220
Void Programme & Major Works to Homes	6,250	5,850	5,750
Estate Based Refurbishment	850	1,817	2,117
Risk Reduction Measures	820	820	820
Affordable Warmth & Decarbonisation			
Works to deliver Affordable Warmth & Decarbonisation	5,788	6,542	7,818
Delivering More Homes			
Council New Build Programme	9,160	10,762	10,240
Land Acquisition	1,600	2,500	2,800
Buying Private Sector Homes	3,000	2,000	1,750
Specialist Housing Projects	2,998	1,950	1,350
Programme Management	648	674	700
TOTAL	36,204	38,135	38,915
SOURCE OF CAPITAL FUNDING	Budget 2024/25 (£'000s)	Budget 2025/26 (£'000s)	Budget 2026/27 (£'000s)
Welsh Government Grant - MRA	6,225	6,225	6,225
External Grant Funding – IHP, SHG, ICF & Other Grants	9,308	10,970	12,334
Direct Revenue Financing	5,000	5,000	5,000
External Borrowing	15,671	15,940	3,731

Capital Receipts	0	0	11,625
TOTAL	36,204	38,135	38,915
REVENUE PROGRAMME	Budget	Budget	Budget
	2024/25	2025/26	2026/27
	(£'000s)	(£'000s)	(£'000s)
Repair and Maintenance of Homes	17,979	18,728	19,524
Supervision and Management	12,532	12,793	13,067
Support Services e.g. Legal and Finance	1,866	1,903	1,941
Provision for Bad debts	350	357	364
Direct Revenue Financing	5,000	5,000	5,000
Capital Charges	15,266	16,144	16,536
TOTAL	52,992	54,924	56,432
SOURCE OF REVENUE FUNDING	Budget 2024/25 (£'000s)	Budget 2025/26 (£'000s)	Budget 2026/27 (£'000s)
Tenant Rents	50,242	51,601	54,499
Service Charges	1,051	1,293	1,318
Interest Received	611	121	122
Housing Finance Grant 2	246	246	246
Revenue Efficiencies	80	100	150
Grants / Other	1,055	1,076	1,098
TOTAL	53,285	54,437	57,433
Difference between 'Revenue Funding' and 'Revenue Spending'*	293	-487	1,001

HRA END OF YEAR POSITION:	Budget 2024/25 (£'000s)	Budget 2025/26 (£'000s)	Budget 2026/27 (£'000s)
Balance brought forward from last year	12,319	12,612	12,124
HRA budgeted difference *	293	-487	1,001
BALANCE CARRIED FORWARD**	12,612	12,124	13,126

^{*}N.B. + is a surplus in revenue funding over spending and – is a deficit/ shortfall in revenue funding over spending

Risk management

Each year, as part of the HRA business planning process, we identify, assess and prioritise potential risks and consider the likelihood and impact of each. This exercise is carried out by each service delivery area. Once this has been done, we identify ways in which we can reduce or manage the potential risk and impact. These are recorded corporately and monitored regularly.

The greatest risks identified in delivering this plan are:

- maintaining up to date asset information about our stock;
- ensuring sufficient staff resources to manage and deliver our housing investment programmes;
- uncertainty of the impact of market conditions about inflation, pricing and availability of workforce to inform the 30-year cost certainty exercise; and
- the impact of balancing investment in maintaining the existing standard, introducing new measures to support decarbonisation and continuing to deliver our ambitious housing regeneration and development programme.

^{**}The balances carried forward in the plan are fully committed to funding our borrowing requirements in future years.

Compliance, Verification and Monitoring

Compliance and acceptable fails

Recording compliance and acceptable fails is not a simple collection of condition information for things like kitchens, bathrooms, electrics and so on. It is a combination of occupancy and property condition information. Surveying of homes, collating of information, how we manage our data, and the ability to report 100% accurate information, are all data-hungry activities.

An acceptable failure occurs when an individual component e.g. a kitchen or bathroom, has not been completed for one or more of the following reasons:

- cost of remedy;
- timing of remedy;
- resident's choice; and
- physical constraint.

The details of our acceptable fails and compliance are set out in **Appendix D**, and our full Housing Standards compliance document is set out in **Appendix F**.

Energy efficiency

We have had several different programmes running to improve the energy efficiency of homes. These programmes have helped save tenants money on their heating costs and improve the energy performance ratings of their homes. The average SAP level across our whole housing stock is 67, however, nearly 50% of our existing housing stock already achieve an EPC Band C or above (SAP 69-80).

Independent verification

We believe that we report compliance accurately in achieving and maintaining our Housing Stock, and we will continue to do so. We will also back this up with further verification by:

- demonstrating compliance by ensuring there is a clear separation of duties between CCC staff reporting compliance and those staff responsible for improving stock condition;
- using internal staff in conjunction with external support, where necessary, to undertake desktop reviews;
- continuing to carry out a sample programme of stock condition visits every year;
- asking tenants how they would like to be part of the process of verification;
- continuing to use a range of methods to assess compliance. Some data is already independently collected, e.g. boiler inspections, EPCs and electrical tests; and
- providing Home Information packs for all new tenants, informing them of boiler inspections, asbestos advice, Energy Performance Certificates, electrical tests and when any outstanding investment works will be carried out.



Housing Revenue Account Business Plan 2024-27

Carmarthenshire's Housing Investment Programme

Appendix A - E



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Contents

1.	Contents	2
	Appendix A: Well-being Priorities & Governance Structure	
	Governance Structure	
4.	Appendix B: Stock, Tenant and Housing Choice Register Profile	5
5.	Appendix C: How Happy Tenants are with the Services we Provide	g
6.	Appendix D: Acceptable Fails	12
	Appendix E: Decarbonisation and Affordability	

Appendix A: Well-being Priorities & Governance Structure

A more prosperous Wales

A resilient Wales

We will:

Ensuring long-term economic and social benefits for Carmarthenshire through the Swansea Bay City Region and future external funding avenues.

1

We are committed to:

- Contributing to the social, economic and environmental well-being of the wider community.
- Asking tenderers to deliver community benefits in our tendering activities through the delivery of the contracts or frameworks awarded.
- Maximising the value for every pound we spend, applying a community benefits approach to any tender valued over £1million.
- Capturing and recording community benefits utilising WG's community benefits measurement tool.

A healthier Wales

We will focus on:

- Increasing the availability of rented and affordable homes to support the needs of local people by building new homes, bringing empty homes back into use and ensuring an allocation of affordable homes on new developments.
- Supporting tenants through the cost of living crisis, providing help and advice, maximising income levels and where possible ensuring that they are in receipt of all the grants and benefits they are entitled to.
- Providing homes better suited to tenants needs by investing in adapting homes and understanding the future investment needs for our sheltered housing stock.
- Reducing anti-social behaviour by working in partnership with other agencies and communities to tackle local problems.
- We want to get better by engaging as widely as possible and maximising opportunities to help build stronger communities.

3

A more equal Wales

4

A Wales of cohesive communities

5

We believe we should:

• Give our tenants the opportunity to influence decisions about their homes, the area they live in and ensure the services they receive achieve value for money.

A Wales of vibrant culture and thriving Welsh language

• We will focus on what our tenants are telling us:

- We recently undertook a tenant satisfaction survey. In total, 1,938 tenants took part in the survey. This represented a 26% response rate overall. 47 surveys were completed in Welsh (2%).
- We will carry out an in-depth analysis of results to get a better understanding of the differences in satisfaction rates by age, by ward and property type; and revamp our approach to the way we listen and act on tenant's views.

6 A globally responsible Wales

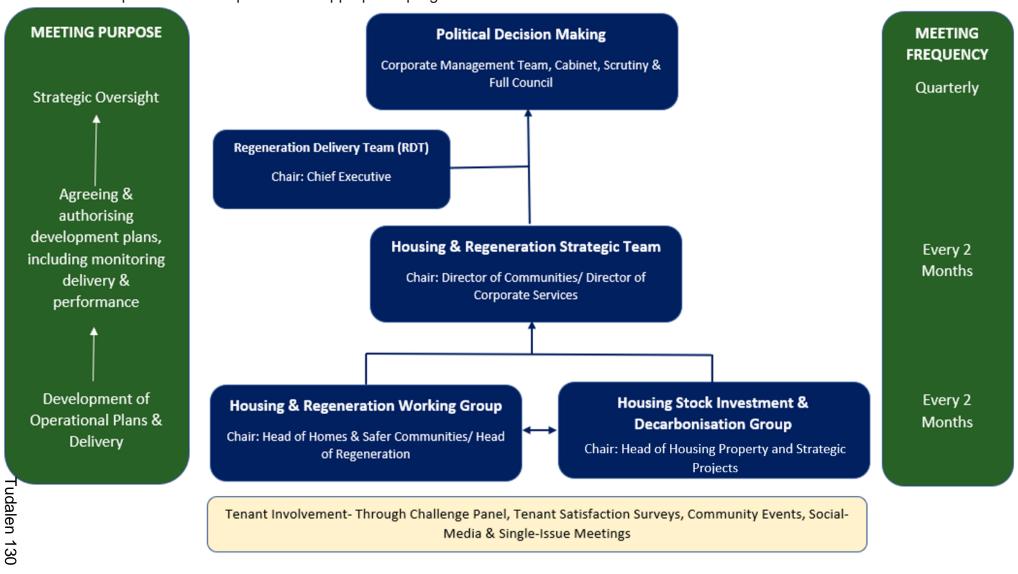
We will ensure that:

 Our homes are energy efficient and achieve a minimum EPC Band C energy performance rating as quickly as possible using a fabric first approach, supporting the Councils net zero carbon principles.

7

Governance Structure

All actions in this Plan will be monitored on a bi-monthly basis by the Housing and Regeneration Strategic Team. This group provides strategic direction and corporate leadership to ensure appropriate progression on the initiatives included.

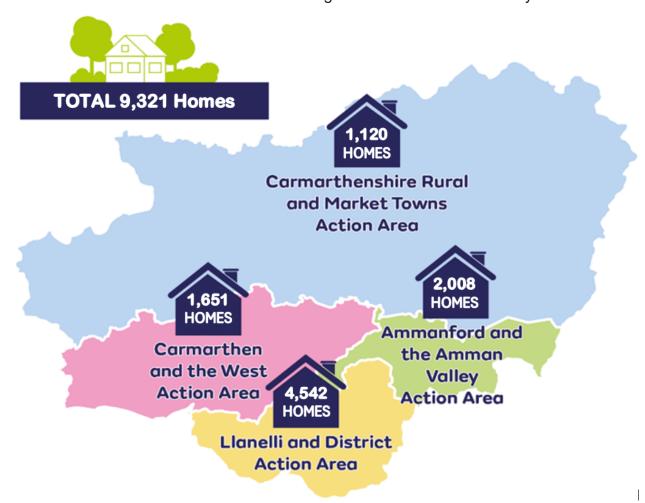


Appendix B: Stock, Tenant and Housing Choice Register Profile

Stock Make Up

Carmarthenshire County Council's HRA stock (as set out below) comprises 9,321 homes.

The housing stock comprises 5,152 houses and 2,180 bungalows, with the remainder made up of 1,981 flats (including sheltered), bedsits and maisonettes. The majority of the stock is 2 and 3 bedroom homes. A breakdown of how our housing mix looks across the county can be seen below.



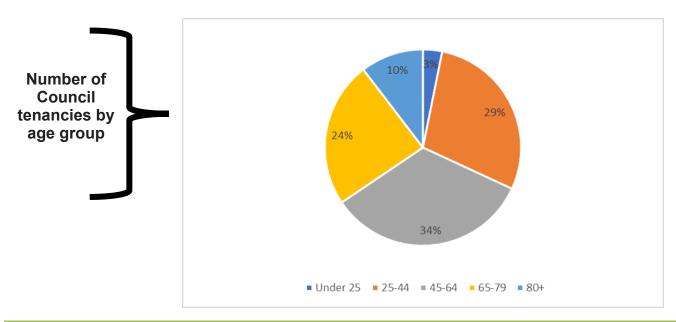
Property Type	Carmarthenshire	Carmarthen &	Ammanford &	Llanelli &
	Rural & MKT	The West	the Amman	District
	Town		Valley	
Bedsit	0	5	0	3
Bungalow	540	499	504	637
Flats (Inc	181	342	512	925
Sheltered)				
House	399	785	991	2977
Maisonette	0	20	1	0

Tenant Profile

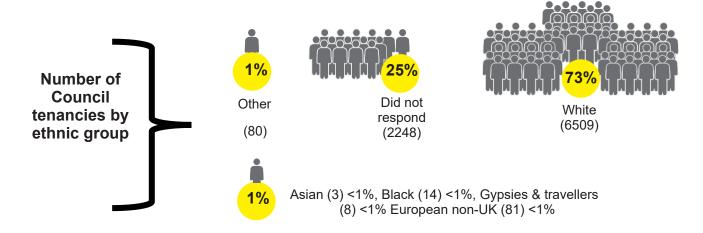
We know that 10% of our lead tenants are aged 80 or over and a further 24% are aged 65 to 79. As a result, 34% of our lead tenants are 65 or above. Only 3% of our lead tenants are under 25, the remaining 63% are aged 25 to 65.

We know that 73% of our lead tenants are white British. A further 25% did not provide information about their ethnic group.

Tenancies by Age Group



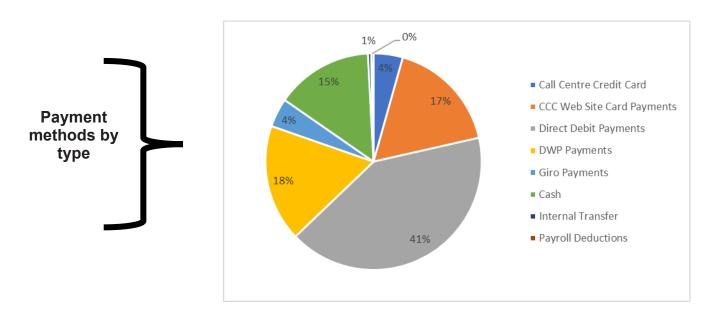
Tenancies by Ethnic Group



Universal Credit Tenant Payment Profile

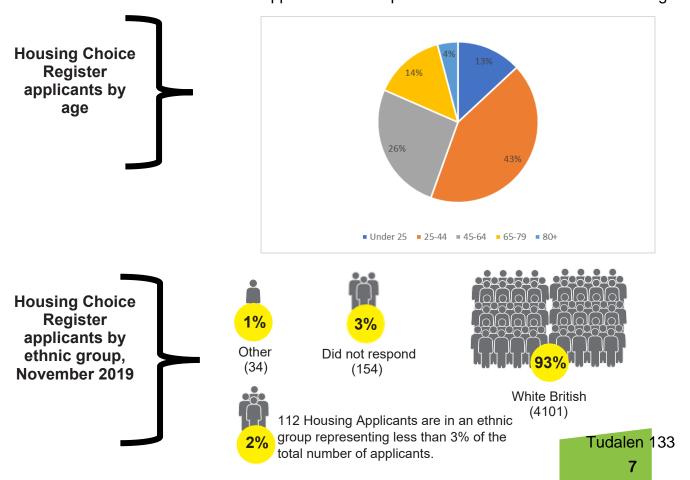
For tenants currently claiming Universal Credit, we know that 41% are paying their rent by direct debit. A further 4% are receiving Universal Credit Payments direct to CCC.

Tenant Payment Methods



Housing Choice Applicants

We know that 43% of our lead applicants are aged 25 to 44 with a further 13% aged under 25. 4% are aged 80+ and the remaining 40% are aged 45 to 79. We know that 88% of applicants are white British and a further 1% of our lead applicants did not provide information about their ethnic group.



Rent Increase Profile (Since 2001)

The graph below highlights the % increase in rent levels from 2001. The rent increase allow us to continue to deliver the services we already offer our tenants and allow for us to continue to build upon previous achievements.



Appendix C: How Happy Tenants are with the Services we Provide

The results shown below are taken from the Survey of Tenants and Residents (STAR) conducted in September 2021. 1,938 tenants took part in the survey with a 26% response rate overall. A third of the total number of responses was collected online (660), and 47 surveys were completed in Welsh (2%).

STAR surveys are conducted every 2 years by all registered social landlords. The latest STAR survey was undertaken in November and December 2023. The results of this survey will be available for the 2025/26 HRA Business Plan.

The Home

75%
Satisfied with the quality of their homes

Value for Money

75% Satisfied with the rent value of money

71_{0/0}
Satisfied with service charge value for money

Repairs & Maintenance

66% Satisfied with repairs and maintenance overall

75% Satisfied with the last completed repair The majority of tenants were satisfied with the quality of their home, however, satisfaction levels had fallen by 4% since the last survey done in 2019. High satisfaction levels with the quality of homes was seen in many rural wards. Conversely, there was some lower satisfaction levels in the Llanelli and Carmarthen Town areas. The lowest ratings were for pre 1965 properties.

The current perception of the rent value for money amongst tenants hadn't changed significantly since the previous survey. There is also some correlation between the quality of the homes and value for money. Older tenants were the most satisfied with value for money. This reflects a pattern seen amongst working age tenants, particularly the younger generations, as they evaluate rent levels compared to other options for affordable housing in the area.

Satisfaction levels with the repairs and maintenance service had the greatest influence on overall satisfaction. There are differences by ward, although in most cases this correlated with the general characteristics of the housing within those locations. The most obvious variable for overall satisfaction levels was property age, which connected directly with issues of ongoing maintenance rather than responsive repairs. That said the majority of tenants that took part were satisfied with the last completed repair on their home.

Communication & Involvement

Felt the Council listened and took their views into account

Satisfied with the chance to take part

Neighbourhood Services

Satisfied with neighbourhood as a place to live

57% Satisfied with the way the Council deals with ASB

> 69% Satisfied with grounds maintenance

> > **Moving In**

Satisfied with the condition of the home upon moving in

84_{0/0}
Satisfied with the overall moving in experience

Our tenants continue to feel that listening to their views and acting on their requests is an important part of the service and should be seen as something that will improve our services. As such, it was positive to find most of the survey respondents were satisfied in response to this question. At the opposite end of the scale only 12% were actively dissatisfied. We need to continue to uphold this standard for tenants and identify ways to communicate better with those least satisfied and act promptly on their requests. Older tenants were more likely to say that that the Council was easy to deal with.

Satisfaction with our neighbourhoods as a place to live had fallen slightly but is still in keeping with the median for other social landlords. Older tenants were generally more satisfied than the younger population and similarly people living in sheltered schemes and bungalows were more satisfied with their surroundings. The predominant reason for this is that older residents are less transient and are likely to have lived in those communities for a considerable time. As expected, geography played an important part in tenants perception with rural wards scoring well and other wards like Tyisha having lower satisfaction levels for their surroundings. Satisfaction with how we deal with ASB was unchanged. Age continues to be a factor and despite older tenants being more likely to report ASB, they were more satisfied with the resolution which correlates again to the area they live in. There are, however, hotspots of dissatisfaction in some Llanelli Wards.

Of particular interest to us is the experience of new tenants who had needed to move home. This group comprised a sizeable 19% of the total survey sample, a third of whom were aged under 35, and half under 50. The overall experience was rated positively by most of this group. However, we must remember that some of the services that were provided over the past 18 months, such as fitted flooring, white goods etc. may have influenced this. Some new tenants were dissatisfied with the condition of the home when they first moved in particularly for pre-war built properties.

The table below shows how our survey results compare against other retained Council Stock Landlords in Wales.

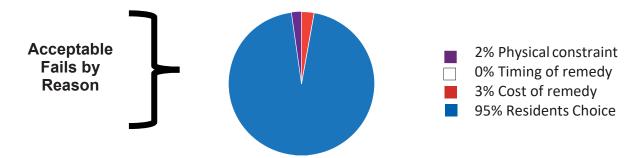
Tenant Satisfaction retained Council Stock Landlords – 11 (STAR survey results from 2021)

	Quartile	Rank- Retained Councils	Average satisfaction	CCC
Overall Satisfaction	Mid	6	77%	77%
Repairs and Maintenance	Mid	6	71%	66%
Listening and acting on tenants' views	Тор	2	60%	63%
I trust my Landlord	Тор	2	75%	80%

Appendix D: Acceptable Fails

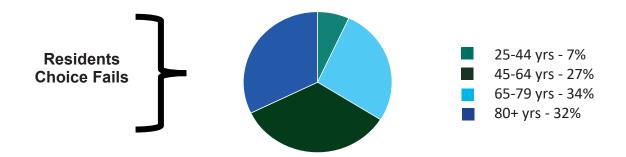
The Welsh Government Outlines 'acceptable fails' as a home which meets the standard but has not had all works carried out to make it fully compliant. There are different reasons for why these acceptable fails would occur.

Some tenants have chosen not to have the work done (Residents' choice) because they were happy with their homes, have made their own improvements or some, particularly older tenants, do not want the disruption. This is, by far, the main reason why homes do not currently meet the standard.



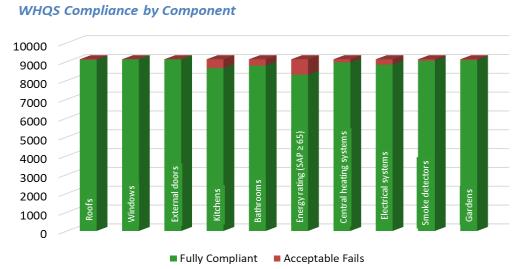
We know that 95% of our acceptable fails are as a result of residents' choice. The remaining 5% being the cost of the remedy or physical constraints.

We also know that 32% of the residents who chose not to have the WHQS works completed are aged 80 or over and a further 34% are between the age of 65 and 79.



Welsh Housing Quality Standard (WHQS) Compliance

The following table set out our achievement of meeting the WHQS in 2015 by components, together with the annual programme to maintain compliance of the WHQS.



Appendix E: Decarbonisation and Affordability

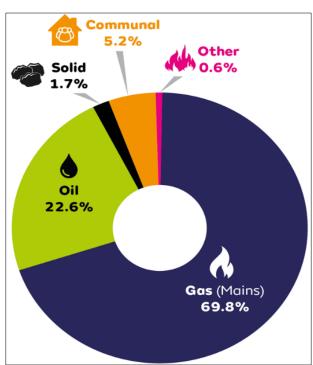
Understanding our Housing Stock Archetypes

Over 80% of the housing stocks architype is post-war construction, built between 1945-1990. 26% of those homes are semi-detached houses. We can use this data to shape our decarbonisation programmes and target our investment programmes.

	End terrace	Mid terrace	Semi- detached	Detached	Flat	Total
Pre 1919	0%	1%	0%	0%	0%	1%
1919-1944	2%	3%	7%	0%	1%	13%
1945-1964	3%	3%	26%	0%	6%	38%
1965-1990	8%	8%	14%	0%	13%	43%
Post 1990	1%	0%	2%	0%	2%	5%
Total	14%	15%	49%	0%	22%	100%

How our Homes are Heated

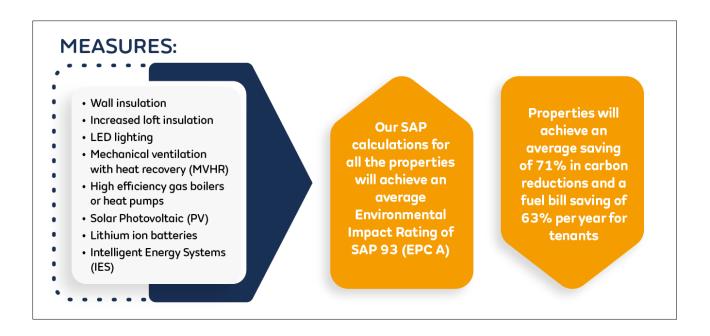
The majority of our homes are heated from mains gas, with nearly a third of our stock heated from oil and other solid fuels.



What Measures we Take

Through our pilot studies as part of the optimised retrofit programme (ORP) we have been able to identify key areas of our homes that have the highest impact on improving the SAP rating of a home and allowing us to achieve EPC A on our older stock. These measures also support carbon reductions and help mitigate fuel poverty for tenants.

A summary of the works typically carried out on our homes through the retrofit programmes is shown below:



We have also produced an energy performance matrix that we apply to our new build developments. The level we build to is determined on a site by site basis, however, the majority of our new builds are built to level 3 and above.

	Energy Performance	Level 1	Level 2	Level 3	Level 4
* ? ?	Roof Floor External Walls Part Walls Windows & Doors SAP Rating / EPC	0.15 W/m2k 0.18 W/m2k 0.20 W/m2k 0.21 W/m2k 1.60 W/m2k	0.12 W/m2k 0.12 W/m2k 0.12 W/m2k 0.12 W/m2k 0.85 W/m2k 97+ / A	0.12 W/m2k 0.12 W/m2k 0.12 W/m2k 0.12 W/m2k 0.80 W/m2k 105+ / A	0.10 W/m2k 0.10 W/m2k 0.10 W/m2k 0.10 W/m2k 0.80 W/m2k 105+ / A
料業	Ventilation	Natural	Natural	Mechanical Ventilation Heat Recovery	Mechanical Ventilation Heat Recovery
	Air Tightness Heating and Renewable Technology	8 Gas Solar PV	Gas or heat pumps Solar PV Battery Storage Optional	Heat Pump or Electric Panel Heaters Solar PV Battery Storage	O.6 Heat Pump or Electric Panel Heaters Solar PV Battery Storage

Housing Revenue Account Business Plan 2024-27

Carmarthenshire's Housing Investment Programme

Appendix F – Compliance Policy



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Contents

1.	Contents	2
	The purpose	
	The context	
4.	Policy statement	3
	Tenants views	
6.	Progress and reporting	5
	Data collection, storage and updating	
8.	Current compliance position	7
9.	Interpretation and current recording of 'Acceptable Fails'	7
10.	Risk reduction measures	8
11.	Independent verification	8
12.	Annual financial statement	8
13.	Recording community benefits	9

1. The purpose

1.1. The purpose of this document is to confirm our approach to repairing and maintaining the Carmarthenshire Council housing stock. It takes account of the guidance produced by the Welsh Government in 2015 in terms of compliance and verification with the Welsh Housing Quality Standard 2002 (WHQS).

2. The context

- 2.1. Carmarthenshire is committed to providing affordable homes for council tenants that are modern, safe, fuel efficient, situated in well maintained neighbourhoods and are well managed.
- 2.2. In 2006, the Council started its ambitious programme to achieve the Welsh Housing Quality Standard (WHQS) by the end of 2015. We are pleased to say that we have delivered this programme, on time, to homes where tenants have agreed to have the work carried out. Even though these programmes have been delivered, this does not mean the end to us investing in our housing stock. We are now focused on bringing all our existing homes to an EPC Band C energy performance rating as quickly as possible. This will help meet our decarbonisation targets and mitigate fuel poverty for tenants as part of efforts to reduce the impact of the on-going cost of living crisis.
- 2.3. We have acknowledged the importance of strategic asset management in providing the foundation for our investment plans, as well as the central role of supporting tenants and residents in everything we do. The 2024/27 business plan covers five key themes that have been identified in terms of future investment. These are:
 - **THEME 1 Our Estate and Tenancy Management Offer**
 - **THEME 2 Investing in Homes**
 - THEME 3 Promoting Affordable Warmth and Decarbonising our Housing Stock
 - THEME 4 Delivering More Homes
 - THEME 5 Local Economy, Community Benefits and Procurement

3. Policy statement

- 3.1. In 2015 we achieved the WHQS to homes where tenants have agreed to have work completed well before WG's target of December 2020. This is in line with our agreed assumptions and timescales, with replacement programmes being based on condition, not time. We now face a range of new targets set out in the newly established WHQS 2023 including:
 - Completing a whole stock assessment and developing individual targeted energy pathways for each home by March 2027;
 - Achieving an EPC Band C rating on all homes by March 2030 using a fabric first approach; and
 - Producing an updated Compliance Policy by March 2025, confirming the Council's approach to meeting the new requirements of WHQS 2023.

- 3.2. Tenants tell us that getting repairs done on time and maintaining homes to a good standard is important to them. Maintaining the standard is a statutory duty, and the Council has made a commitment to this by ensuring that all homes will be:
 - in a good state of repair;
 - free from damp;
 - free from significant condensation;
 - structurally stable;
 - in safe and attractive environments; and
 - suitable for the household.

4. Tenants' views

- 4.1. The commitment and support of our tenants' and members' continues to be important to us to ensure that we maintain and improve the standards our of homes and communities in the future.
- 4.2. Tenant and community engagement have always underpinned the delivery of the housing investment programme, but we want to do more. We want to get better by engaging as widely as possible and maximising opportunities to help build stronger communities.
- 4.3. We also believe we should give our tenants the opportunity to influence decisions about their homes, the area they live and ensure the services they receive achieve value for money. We undertake a survey of tenants and residents' satisfaction levels (STAR) every two years. The most recent survey was carried out in November and December 2023, the results were being analysed when this Compliance Policy was being developed but the table below shows how our 2021 STAR results compared against other retained Council stock landlords in Wales:

Tenant Satisfaction retained Council Stock Landlords- 11 (STAR survey results from 2021)

	Quartile	Rank- retained Councils (out of 11)	Average satisfaction	CCC
Overall Satisfaction	Mid	6	77%	77%
Repairs and Maintenance	Mid	6	71%	66%
Listening and acting on tenants' views	Тор	2	60%	63%
I trust my Landlord	Тор	2	75%	80%

- 4.4. We will evaluate our approach to the way we listen and act on tenant's views. We want to get better by:
 - engaging as widely as possible with tenants, and including those who don't usually take part;
 - keeping in touch with tenants about the repairs that are due to be carried out on their homes. This includes when we will carry out the backlog of repairs that have built up, contractor capacity and market failure;
 - developing our in house team and developing skills and capacity to carryout housing repairs ourselves; and
 - ensuring our tenants have an opportunity to influence decisions about their homes and the area where they live.

This process will be repeated time and time again, so that we continue to improve the service in line with tenants' expectations.

5. Progress and reporting

- 5.1. As of 31st March 2020, the Council was fully WHQS Compliant having met the standard during 2015 utilising a whole house delivery approach. Some of our housing stock does not meet the standard and are considered acceptable failures. The main reason is due to resident's choice (95%). A small number of properties (5%) were not improved because of physical constraints or the cost of remedy.
- 5.2. The following table sets out our achievement of meeting the WHQS in 2015 by components, together with the annual programme to maintain compliance.

WHQS Compliance by Component



5.3. Tenant refusals will be improved by having a rescheduling programme which targets properties when they either become void or whereby an existing tenant who previously refused the works decides to have the work completed.

- 5.4. Future work programmes will be considered in line with the life cycles of components previously upgraded. However, we will be developing a further programme for the following:
 - continuing with our roofing, rendering and fabric improvement programme;
 - boiler replacements and servicing;
 - retrofitting our homes and making them more energy efficient achieving a minimum EPC Band C:
 - improving 'our offer' to older people; and
 - building more homes following our commitment set out in the Housing Regeneration and Development Delivery Plan.
- 5.5. We have a robust Governance structure in place which can be found in the Business Plan (Appendix A-E). We report regularly to local members, scrutiny committees and full Council. Progress, good news stories and general information is promoted to tenants in our 'Tenant 2 Tenant' newsletter/magazine.

6. Data collection, storage and updating

- 6.1. Prior to delivering the WHQS an internal asset management database was developed to produce the programme of works. This was populated through an 80% stock condition survey and information received from major works programmes at the time. The remaining property data was modelled giving a high level of accuracy to achieve the WHQS.
- 6.2. We believe that managing housing assets goes beyond just investing in good repair and improvements. Asset management is also about reviewing and potentially changing the asset base to providing the right accommodation in the right location, supported by excellent, flexible services for our tenants. It must consider quality and value for money, particularly the whole life of a home and how running costs will affect tenants. This is more important than ever with the on-going cost of living crisis.
- 6.3. By applying an effective asset management strategy to our 9,000 plus homes, it will also enable us to meet our legal requirement of maintaining the housing stock in the future and implementing improvement programmes to meet WHQS 2023.
- 6.4. We fully recognise that in order to achieve the above we must ensure that:
 - the right structures, skills, resources, and capacity are in place and are regularly reviewed;
 - robust stock condition information, data and analysis is in place to drive investment;
 - our data is further enhanced and regularly validated by feedback from all programmed and cyclical repairs, and maintenance activities;
 - we complete our cost certainty exercise for our overarching 30-year financial plan;
 and
 - continue with our stock condition and verification surveys to ensure the data we hold for our housing stock is still accurate.

We use two software systems for data collection and modelling. TOTALMobile, is used for job ordering of programmed works, contractor payments and stores work completion dates. We use the data to forecast future investment requirements as well as our overall 30-year

business plan. Also, we use our Housing Management System (OHMS) to collate and store stock compliance information and other asset data such as adaptations. We are currently in the process of replacing the OHMS system and have already purchased a new system which is currently being implemented to manage stock investment. CIVICA CX Assets will replace OHMS for recording compliance information and is now our primary asset management system. Total Connect will replace TOTALMobile and is currently being implemented. Both systems will complement each other. This will improve functionality and facilitate more efficient analysis and scenario modelling to inform future investment programmes such as our cyclical maintenance programmes and energy pathways to achieving EPC Band A for the future.

7. Current compliance position

7.1. Annually, Carmarthenshire County Council completes a WHQS return for the Welsh Government which indicates the condition status of the stock at the end of each financial year. Subject to acceptable fails, Carmarthenshire is 100% WHQS compliant. The table below indicates the most up to date stock compliance status:

CCC CHS+ Status	Total Stock (March 2022)	Total Stock %
Assets	9,321	-
Total Fully Compliant	8,380	90
Total Acceptable Fails	941	10

8. Interpretation and current recording of 'Acceptable Fails'

8.1. We will assess elements of the standard as pass, fail or not applicable. The Council accepts four main reasons for an acceptable fail and follows Welsh Government guidance:

In Line with Welsh Government Guidance, certain aspects for categorising an 'acceptable fail' are open to officer interpretation and therefore each case is reviewed by the responsible officer who will then decide if a property fails to meet the criteria

officer who will then decide if a property falls to meet the criteria					
Tenants' choice refusal	Where a tenant chooses or refuses works that prevents the council from maintaining or improving the house and is recorded as an acceptable fail. All such acceptable fails are reviewed and/ or rescheduled. The asset will be fully refurbished to the appropriate standard at the next available opportunity (void works or through tenants' change of mind). Tenants do not have a choice whether to have smoke or carbon monoxide detectors installed in their homes or to have their boilers serviced.				
Physical Constraint	Physical constraint only accounts for a small percentage (2%) of our acceptable fails whilst this doesn't present a significant problem at this stage it could prevent us from maintaining the standard in future. These properties are				

	clearly identified and measures have been put in place to mitigate this at the earliest possible opportunity.
Timing of Remedy	Although this currently does not present a problem for the council, we may in the future defer works to ensure our investment programmes remain efficient, we may also consider combining works to reduce disruption levels for our tenants.
Cost of Remedy	Future investment to support the standard will be based on an assessment of the building(s) and whether it is lettable. Consideration will be given to future lifecycle costs to maintain compliance. Where it is uneconomical to repair, we will carry out an MSCA assessment to determine its long-term viability.

9. Risk reduction measures

- 9.1. We will continue to respond to changes in legislation, regulations or other statutory guidance that will make our tenants homes safer. Ensuring that our tenants are safe and healthy within their homes is a key priority for the Council. We will adopt new, better standards in timely manner and have the following risk reduction measures in place:
 - approach to fire safety management;
 - · radon testing programme; and
 - serge protection upgrade.

10. Independent verification

- 10.1. We believe that we report compliance accurately in achieving and maintaining the WHQS, and we will continue to do so. We will also back this up with further verification by:
 - demonstrating a clear separation of duties between those reporting compliances and those delivering and enhanced standard of work;
 - using internal staff in conjunction with external support to undertake desktop reviews:
 - continuing to carry out stock condition surveys on our housing stock each year;
 - asking tenants how they would like to be part of the process of verification;
 - use a range of methods to assess compliance including independent collection of data; and
 - complying with internal and external audit requirements.

11. Annual financial statement

11.1. Annually the Council reviews the Housing Revenue Account (HRA) Business Plan which sets out the investment needed to maintain the housing stock investment programmes.

- The Council has a robust 30-year business plan in place and since April 2015 has become self-financing having exited the Housing Revenue Account Subsidy System (HRAS).
- 11.2. Our capital investment programme is supported by funding from the Welsh Governments Major Repairs Allowance (MRA), contributions from revenue, capital receipts as well as prudential burrowing. All of these income streams are used to facilitate the capital investment required to sustain our stock as part of our 30-year business plan.
- 11.3. We will also pursue, where possible, other funding streams and grants to maximise our income that will support and complement the work programmes and/ or services outlined in the Business Plan.

12. Recording community benefits

- 12.1. The Council is committed to stimulating the local economy through our housing investment programme.
- 12.2. Where possible, we will use local contractors from the Minor Works Framework and South West Wales Regional Contract Framework (SWWRF). Not only will this provide value for money, as part of the framework agreement our contractors will provide:
 - employment including apprenticeship schemes;
 - training and work experience for in and out of education;
 - working with local schools and colleges; and
 - non-core community benefits including regeneration schemes.
- 12.3. We are also committed to developing the skills, training and job opportunities within the Council Services. This includes providing apprenticeships and graduate trainee programmes through Coleg Sir Gar and University of Wales Trinity Saint David.
- 12.4. We will measure all contracts awarded through the capital investment programme against the Value Wales Measurement Toolkit (or similar).
- 12.5. We now record targeted recruitment and training person weeks (52 weeks per £1m of a projects value). This is a combination of apprenticeships, work experience placements and jobs and allows us to accurately measure how our projects impact local people.



CYFARFOD Y CABINET 15 IONAWR 2024

CYFRIF REFENIW TAI A PHENNU RHENTI TAI 2024/25

Y Pwrpas:

Dwyn ynghyd y cynigion diweddaraf ar gyfer Cyllidebau Refeniw a Chyfalaf y Cyfrif Refeniw Tai ar gyfer 2024/27. Mae wedi cael ei baratoi ar y cyd â swyddogion o'r Adran Cymunedau.

Adlewyrchu'r cynigion diweddaraf a geir yng Nghynllun Busnes y Cyfrif Refeniw Tai, sef y prif gyfrwng cynllunio ariannol ar gyfer cyflawni Safon Tai Sir Gaerfyrddin a Mwy (STSG+) yn y dyfodol. Mae'r buddsoddiad a gynigir yn y cynllun busnes cyfredol wedi cyflawni STSG+ erbyn 2015 (i'r cartrefi hynny lle cytunodd y tenantiaid i gael y gwaith wedi'i wneud), ac mae'n darparu buddsoddiad i gynnal STSG+ ac yn parhau â'r buddsoddi ar gyfer ein Cynllun Cyflawni ar gyfer Adfywio a Datblygu Tai.

Hefyd mae'r Adroddiad yn amlinellu sut y bydd rhenti'n cynyddu ar gyfer 2024/25.

Mae Atodiad A yn darparu Cyllideb arfaethedig y Cyfrif Refeniw ar gyfer 2024/25.

Mae Atodiad B yn darparu'r Rhaglen Gyfalaf arfaethedig ar gyfer 2024/27.

Mae Atodiad C yn darparu'r newidiad i'r polisi tal gwasanaeth.

Mae Atodiad D yn darparu darn o munudau y Pwyllgor Craffu 13/12/23.

Mae Cyllideb y Cyfrif Refeniw Tai ar gyfer 2024/25 yn cael ei phennu i adlewyrchu'r canlynol:

- Y Polisi Rhenti Tai Cymdeithasol (a bennir gan Lywodraeth Cymru).
- Cynigion yng Nghynllun Busnes Cyfrif Refeniw Tai Sir Gaerfyrddin.
- Cynllun Cyflawni ar gyfer Adfywio a Datblygu Tai.

Yr Argymhellion / Penderfyniadau Allweddol Sydd Eu Hangen:

- 1. Cynyddu'r rhent yn unol â chanllawiau Polisi Rhenti Tai Cymdeithasol Llywodraeth Cymru wrth 6.5% (cyfartaledd) neu £6.47:-
 - Bydd eiddo ar rhenti targed yn cynyddu 6.39% (Mynegai Prisiau Defnyddwyr) a
 - Eiddo lle mae rhent yn is na'r rhent targed, bydd y rhent yn cynyddu 6.39% yn ogystal a dilyniant uchafswm o £1.00
 - Y rhenti sydd yn uwch na'r targed yn cael eu rhewi nes eu bod yn cyrraedd y targed Mae hyn yn creu Cynllun Busnes cynaliadwy, yn cynnal Safon Tai Sir Gaerfyrddin a Mwy (STSG+) ac yn cyflawni ein Cynllun am Tai Adenedigaeth a Datblygu.
- 2. Cynyddu rhent garejis o £9.00 yr wythnos i £9.60 a sylfeini garejis o £2.25 i £2.40 yr wythnos.
- 3.Gweithredu'r Polisi a'i diwygio ynghylch Taliadau am Wasanaethau i sicrhau bod y tenantiaid sy'n elwa ar wasanaethau penodol yn talu am y gwasanaethau hynny (Atodiad C).
- 4.Cynyddu'r taliadau am ddefnyddio ein gwaith trin carthffosiaeth yn unol â'r cynnydd mewn rhenti.
- 5.Cymeradwyo Cyllideb y Cyfrif Refeniw Tai ar gyfer 2024/27 (cyllidebau dangosol yw rhai 2025/26 a 2026/27), fel y nodwyd yn Atodiad A.
- 6.Cymeradwyo'r Rhaglen Gyfalaf arfaethedig a'r cyllido perthnasol ar gyfer 2024/25, a'r gwariant mynegiannol a bennwyd ar gyfer 2025/26 hyd 2026/27, fel y'u nodwyd yn Atodiad B.



Rheswm(ymau)

I alluogi'r Awdurdod i osod ei Gyllideb Cyfrif Refeniw Tai a'r lefelau Rhenti Tai ar gyfer 2024/25.

YR AELOD(AU) CABINET SY'N GYFRIFOL AM Y PORTFFOLIO:-

Y Cynghorydd Alun Lenny (Deiliad y Portffolio Adnoddau)

Y Cynghorydd Linda Evans (Dirprwy Arweinydd a Deiliad y Portffolio Tai)

Y Gyfarwyddiaeth: Adnoddau Corfforaethol	Swydd:	Rhif ffôn: 01267 224120
Enw Pennaeth y Gwasanaeth:		Cyfeiriadau E-bost:
Randal Hemingway	Pennaeth Cyllid	RHemingway@sirgar.gov.uk stewilliams@sirgar.gov.uk
Awdur yr Adroddiad: Stephen Williams	Uwch-gyfrifydd	



EXECUTIVE SUMMARY CABINET 15TH JANUARY 2024

HOUSING REVENUE ACCOUNT AND HOUSING RENT SETTING 2024/25

1. Purpose of the Rent Setting Report

- 1.1. This report explains the proposed 2024/25 Housing Revenue Account (HRA) budget for both revenue and capital. It has been prepared in conjunction with officers from the Communities Department and is presented to Cabinet 15th January 2025. This report was presented to Community & Regeneration Scrutiny committee on 13th December 2023 as part of the budget consultation process, action notes from that meeting attached as Appendix D.
- **1.2.** The HRA budget for 2024/25 is being set to reflect:
 - Welsh Government's Policy for Social Housing Rents (Rent Policy) issued 27/10/23, which this year is governed by the Welsh Government's Minister for Climate Change instruction that the maximum increases in the rent envelope for any local authority does not exceed 6.7%
 - Proposals contained in the Carmarthenshire Housing Revenue Account Business Plan
 - Housing Regeneration and Development Delivery Plan
- **1.3.** Implementing the 6.5% overall increase for Carmarthenshire and implementing rental progression of £1, has the following impact:
 - For those properties at target rent the increase will be: -

Consumer Price Index (CPI for Sept 2023) @6.7%-0.31% = 6.39%

• For those properties where <u>rent is below target</u> rent, the increase can be:

Consumer Price Index (CPI for Sept 2022) @6.7%-0.31% = 6.39%

plus a maximum of £1 progression in order to achieve an average rent increase of 6.5%.

- Those rents above target are frozen until such time that they meet the target, there is only 1 property remaining. When a property becomes empty it is placed at the appropriate rent.
- Based on applying the above for 2024/25 at 6.5% rent increase this would produce an average rent of £105.90 (increase of £6.47).

DETAILED REPORT ATTACHED?

YES – HOUSING REVENUE ACCOUNT AND HOUSING RENT SETTING 2024/25



IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report:

Signed: Randal Hemingway Head of Finance

Policy, Crime	Legal	Finance	ICT	Risk	Staffing	Physical
& Disorder				Management	Implications	Assets
and				Issues		
Equalities						
NONE	NONE	YES	NONE	NONE	NONE	YES

2. FINANCE

The report details the HRA proposals to be considered by pre-cabinet. If the proposals are agreed the budget for the HRA will be set for 2024/25 with an expenditure level of £53M. The average rent will increase from £99.43 to £105.90 (6.5%).

The proposed Capital Programme will be £36.2M for 2024/25, £38.1M for 2025/26 and £38.9M for 2026/27.

6. PHYSICAL ASSETS

The capital programme continues the works to maintain the Carmarthenshire Home Standard+ and deliver the Housing Regeneration and Development Delivery Plan as per the 30-year business plan.

CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below

Signed: Randal Hemingway Head of Finance



1. Scrutiny Committee reques	t for pre-determination	YES
Scrutiny Committee	Communities, Ho	omes & Regeneration
Date	13 th December, 2	023
Scrutiny Committee Outcome/minutes in Appendix D.	•	

- 2.Local Member(s) N/A
- 3.Relevant Partners N/A
- 4. Staff Side Representatives and other Organisations

Engagement with Welsh Government on rent modelling

CABINET MEMBER	PORTFOLIO
HOLDER(S) AWARE	/CONSULTED

Yes

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:

THESE ARE DETAILED BELOW

THESE ARE DETAILED	BELOW	
Title of Document	File Ref No.	Locations that the papers are available for public inspection
Social Housing Rents Policy		Financial Services, County Hall, Carmarthen
30 year Housing Business Plan		Financial Services , County Hall, Carmarthen





REPORT OF THE DIRECTOR OF CORPORATE SERVICES

CABINET

15th JANUARY 2024

HOUSING REVENUE ACCOUNT AND HOUSING RENT SETTING 2024/25

REVENUE AND CAPITAL

DIRECTOR & DESIGNATION. DIRECTORATE TELEPHONE NO.

C Moore Director of Corporate Corporate Services 01267 224120

Services

AUTHOR & DESIGNATION DIRECTORATE TELEPHONE NO

S Williams Senior Accountant Corporate Services 01267 228836

1. INTRODUCTION

1.1. This report explains the proposed 2024/25 Housing Revenue Account (HRA) budget for both revenue and capital. It has been prepared in conjunction with officers from the Communities Department. The Communities, Homes and Regeneration Scrutiny Committee considered the HRA budget on 13th December 2023 as part of the budget consultation process. The views expressed by that committee are attached to this report (Appendix D) for Cabinet's consideration when they set the 2024/25 HRA budget and Housing Rents.

1.2. The HRA budget for 2024/25 is being set to reflect:

- Welsh Government's Policy for Social Housing Rents (Rent Policy) issued 27/10/23, which this year is governed by the Welsh Government's Minister for Climate Change instruction that the maximum increases in the rent envelope for any local authority does not exceed 6.7%
- Proposals contained in the Carmarthenshire Housing Revenue Account Business Plan
- Housing Regeneration and Development Delivery Plan

1.3. The HRA budget is prepared to maintain the HRA Business Plan, deliver our affordable homes aspirations and manage and maintain our homes on a daily basis. As a ring-fenced account this expenditure is balanced by income primarily generated through rents charged to tenants. Supporting the HRA Business Plan is a 30 year financial model which is submitted to and scrutinised/approved by WG annually (as part of the Major Repairs Allowance application).

Carmarthenshire County Council along with the other 10 local authorities (LAs) in Wales who retained their Housing Stock, exited the Housing Revenue Account Subsidy (HRAS) system on 1/4/15, which allows Local Authorities more flexibility in the management of their stock going forward.

Part of the agreement to exit included LAs with retained stock were required to adopt the new Social Housing Rents Policy set by the Welsh Government (WG). It aimed to develop a coherent and consistent rent policy framework that would apply to all social landlords, reflect local variations in affordability and housing market values, providing for a more equitable distribution of rents for social sector tenants across Wales, while at the same time ensuring the viability of individual social landlords. County Council approved the implementation of the policy on 24/02/15. This policy provided consistency for 4 years from 2015/16 to 2018/19. WG provided an interim policy for 2019/20 while they await the results of the Affordable Housing Supply Review. The result of this review was to retain the existing policy for a further 5 years which was implemented in 2020/21 with some additional/amended requirements. Below are the main points detailed in Social Housing Rents Policy and WG letter dated 27/10/23:-

- An annual rent uplift (total rent envelope) of up to CPI+1%, each year for 5 years from 2020-21 to 2024-25 using the level of CPI from the previous September each year. September 2023 was 6.7%.
- CPI+1% will be the maximum increase allowable in any one year but CPI+1% must not be regarded as an automatic uplift to be applied by social landlords. Landlords' decisions on rent should take into account the affordability of rents for tenants as set out below.
- The level of rents for individual tenants can be reduced or frozen or can rise by up to an additional £2 over and above CPI+1%, on condition that total rental income collected by the social landlord increases by no more than CPI+1%. This provision is designed to enable social landlords to restructure rents payable where necessary.
- Should CPI fall outside the range of 0% to 3%, the Minister with responsibility for housing will determine the appropriate change to rent levels to be applied for that year only. <u>As CPI was 6.7% in</u> <u>September 2023 this clause was activated</u> and the Government Minister for Climate Change has instructed that the maximum

increase in the rent envelope for any local authority does not exceed 6.7%. The Minister also commented that affordability remains at the heart of the rent settlement and excessive financial burdens should not be placed upon tenants in these very challenging times.

- Social landlords should advise the Welsh Government where they have concerns about the impact that rent policy has upon their business plan or financial viability, or on their ability to meet their obligations to tenants and lenders.
- As an intrinsic part of the five-year rent policy, social landlords will be expected to set a rent and service charge policy which ensures that social housing remains affordable for current and future tenants. As part of their annual decision on the level of rent uplift/reduction to be applied they should make an assessment of cost efficiencies, value for money and affordability for tenants which should be discussed at the Cabinet/Council.
- During the pandemic, governmental resources have been reprioritised meaning this year's rent data-set collection was suspended. Therefore there is no up to date, robust data available to generate Target Rent Bands for the year ahead. WG have therefore considered the role of the Target Rent Bands in conjunction with representative bodies and individual stakeholders. Discussions revealed that whilst Target Rent Bands played a valuable role when they were introduced, the landscape today is very different and for most landlords they do not play a significant role in local rent setting. WG have therefore taken the decision to suspend them again for this year. The impact of this decision in next year's rent setting, and if there are unexpected and unintended matters arising from this decision, will be re-considered. This results in setting the 2024/25 rents without Target Rent Bands.

Additional commitments and initiatives introduced previously should continue with some further developments:-

- Balance the needs of tenants together with the ability of social landlords to continue to provide the additional non-core services and wider package of support that have proved vital for many tenants as the cost-of-living crisis continues.
- No evictions due to financial hardship for the term of the settlement, (financial year 2024-25), where tenants engage with landlords.
- Provide targeted support to those experiencing financial hardship to access support.
- Maximise the use of all suitable social housing stock, with a focus on helping those in the poorest quality transitional accommodation move into longer term homes that meet their needs.

- Continue focused communication to encourage tenants to talk to their landlord if they are experiencing financial difficulties and access support available.
- Build on existing engagement with tenants in rent setting decisions, including explaining how income from rent is invested and spent.
- Continued commitment to invest in existing homes to keep them safe, warm and affordable to live in.
- Work in partnership with tenants, Welsh Government, funders and other partners to develop a consistent approach to assessing affordability across the social housing sector in Wales.
- Continue to strengthen approaches designed to ensure you minimise all evictions and work effectively with partners to deliver on the commitment not to evict into homelessness.
- Undertake a standardised tenant satisfaction survey and provide the data for publication on a central website to assist tenants in scrutinising and comparing landlord performance. The next submission date, based on the revised core questions, is 28 February 2024 for publication in April.

WG want LA's to consider the "whole cost of living in a property", looking at not only rent and service charges but energy costs also in order to reduce the financial burden on tenants. In recognition of the greater stability and certainty due to the rent policy WG also want to strengthen joint working with LA's in a wider rental agreement. WG also want LA's to produce annual assessments of affordability, value for money and demonstrate finding efficiencies as part of monitoring compliance.

All local authority budgets have been put under increased pressure due to the cost of living crisis, which has followed the difficult covid period and the ongoing war in Europe.

Social housing has not been sheltered from the impacts of the above. Below is a schedule of the main budget components to be impacted significantly (items with * impacted positively):-

- 1. Capital Financing Charges*
- 2. Payaward 2023/24
- 3. Payaward 2024/25
- 4. Interest on cash balances*
- 5. Void loss assumption*
- 6. Revenue R&M
- 7. Central Support Costs
- 8. Additional staffing costs for R&M delivery
- 9. Energy costs relating to Service Charges
- 10. Additional cost of in year ODR's
- 11. Rents*

1.4 Capital investment

A capital investment of £231M was undertaken to deliver the Carmarthenshire Homes Standard+(CHS+) by 2015. This included £117M of unsupported borrowing. This investment was being funded by Major Repairs Allowance received from the WG, capital receipts from the sales of land and dwellings, HRA revenue funding, external grants and borrowing. This ensured the delivery of work programmes to all our tenants' homes (with the exception of where the work was declined by tenants). Since achieving the CHS+, a further £115M will have been spent on maintaining the standard and £80M on providing additional affordable homes in the HRA by the end of 2023/24.

The HRA Business Plan 2024-27 highlights the approach that will be taken over the next three years and will be presented by the Head of Homes and Safer Communities in this meeting. It includes further investment over the next 3 years of £61M to maintain the CHS+ and £52M for our Affordable Homes programme. This will be supported by an on-going cost certainty exercise to ensure our investment is targeted to maintain the CHS+ and deliver our Affordable Homes targets.

The timing and method of potential sale of HRA land is being kept under review to ensure that receipts are maximised to support the Business Plan however there are no anticipated sales in current plan and current land is retained for development of housing. Land sales are scrutinised on an individual basis, decisions on sale/retention depend on housing demand within that area.

The profile of capital expenditure required to maintain the CHS+ and invest in affordable homes is detailed in appendix B. The plan is extremely sensitive to change and is currently being fully reviewed every 6 months, with ongoing monthly monitoring to identify any potential issues.

1.5 Decarbonisation

Welsh Housing Quality Standard (WHQS) 2023 driving towards a Net Zero Wales

WHQS sets out Standards relating to the decarbonisation of social homes and aims to reduce carbon emissions from the Welsh housing stock. This Standard contributes towards governmental climate change goals expressed through the Net Zero Wales plan published in 2021 and updated in 2022. In time, it is anticipated that the Standard will apply to other types and tenures of housing, and this will be kept under regular review.

This will have a significant impact on future investment plans.

The HRA Business Plan details our proposed approach to decarbonisation of our HRA stock, headlines include:-

- Promoting Affordable Warmth
- Improving Energy Performance
- Alignment with Council's net zero principles

2. BUSINESS PLAN ASSUMPTIONS

2.1. There are many assumptions within the Business Plan, including future rental levels, interest rates, inflation, pay awards etc. Business Plan guidance from the WG hasn't been received yet (last year 12/12/22) and requires a submission of a viable plan by 31/03/2024.

Underpinning the HRA Business Plan is the 30 year financial model which has many assumptions including:

- Rents The WG Social Housing rents policy allows local authorities to increase rent by CPI plus 1%. As September 2023 CPI fell outside the 0%-3% parameters in the policy, the Minister for Climate Change set a maximum increase of 6.7%. It is proposed in this report that the rent envelope is increased by 6.5%.
- Major Repairs Allowance (MRA) is a grant from WG which is provided to support our works in maintaining the standard and is audited annually. This has not been increased for future years but has been varied for changing stock numbers. Our MRA is estimated to be £6.2million for 2024/25.
- <u>Capital Receipts</u> We have suspended our Right to Buy for tenants (WG has also subsequently suspended RTBs) so there are no planned receipts from sales of houses. There are planned receipts from 2026/27 in the current plan.
- **Grants** This is an increasingly important element of our financing. We are likely to receive over £9.3M in 2024/25 and £33M in total over the next 3 years. These include Social Housing Grant, Housing with Care Fund, Optimised Retrofit Programme plus others.
- <u>Void Loss</u> incurred on dwellings currently set on long term basis at 2%. Current performance has improved at 2.5% from 3.5% previously. We have assumed this will continue for 2024/25.
- <u>Central Support Costs</u> are based on services received by departments, these have been validated accordingly.
- **Stock Numbers** have been updated based on affordable homes delivery plan.
- <u>Interest on Balances</u> is estimated to be circa £600k based on an interest rate of 5% (average interest earned).

2.2.

Members will be aware that as part of the HRAS exit agreement in 2015 Local Authorities were required to agree a Borrowing Cap, which was a requirement put in place by the UK Government. This restricted what a Local Authority could borrow in respect of the HRA, for this Authority the limit was set at £228M. The minister for Housing and Regeneration wrote to LA's 29/10/2018 detailing that the Chancellor of the Exchequer had confirmed that the removal of HRA borrowing caps applied to Wales as well as England. This was a significant change in policy designed to encourage LA's to build at pace and scale and to deliver their affordable homes ambitions. This places a responsibility on LA's to develop Business Plans which are financially sustainable as well as ambitious. This has led to a review of how we fund our capital investment programme to release additional resources in a prudent manner. We are therefore now developing the New Build programme with a greater number of schemes being commissioned and developed by the Council internally.

However, although the borrowing cap has been released, it should be noted that there is a significant responsibility on the County Council to ensure any borrowing for the HRA is sustainable, prudent and affordable within the HRA financial Business Plan. An officer working group has been developed with WG to establish some key ratios to help manage these plans. Work is currently ongoing.

As most of the schemes delivering Housing projects have a significant lead-in time, there will be an ongoing review of what is needed to maintain CHS+, meet the requirements of WHQS 2023 and deliver our affordable housing ambitions, which will utilise the borrowing available as we develop our plans.

3. EXPENDITURE

The expenditure levels in the Business Plan have been set in line with the anticipated Business Planning guidance.

Maintenance and Stock Improvement

Revenue repairs and maintenance expenditure is forecast to be £18million in 2024/25. This is an increase on the 2023/24 budget (£17.2million) which reflects local building costs, forecast outturn for 2023/24 and changes in stock numbers.

The capital programme provides resources to: -

- maintain our stock to the CHS+ (including carrying out improvements to previously declined properties)
- deliver our Housing Regeneration and Development Delivery Plan commitments.

Maintain our Stock

For 2024/25 the capital programme to maintain the CHS+ is £18.8M. This gives an overall spend of £36.1M on stock improvement and maintenance (the total for 2023/24 was £38.3million). This will be further informed by stock condition data which will be gathered in 2024/25.

Affordable Housing Commitment

Housing Finance Grant 2 (HFG2) funding for new affordable housing ended in 2019/20. This funding was provided as a revenue source, requiring the authority to borrow the money and WG repaying the capital charges. It effectively supported £7 million of capital expenditure, the revenue consequence of this is generating £246k annually.

We have been successful in securing other additional grants totalling £33M over 3 years to support our Affordable Homes delivery.

We have set aside £52million over the next three years as part of the capital programme to increase the supply of affordable homes. Within 2024/25 £17.4M has been identified for the housing development programme (including development costs).

The capital programme and funding sources for this programme up to 2026/27 are detailed in Appendix B.

Validation

The proposed Business Plan includes the following validations for 2024/25, which is in line with the proposed budget strategy:

- general payroll costs are +5% (average). It is recognised that the Chancellor of Exchequer has expressed a view regarding a pay freeze but currently impact of this is unclear and therefore not to allow for payaward would be imprudent.
- general inflation has been accommodated at +4%
- efficiency savings programme to be introduced delivering £330k over 3 years.

Capital Financing and Subsidy

The capital financing costs reflect the borrowing requirement inclusive of the exit from HRAS.

Details of the budget for Housing Revenue Account for the period up to 2026/27 is shown in Appendix A.

4. INCOME

4.1. As outlined in Paragraph 1.3 above, WG have confirmed the policy up to 2024/25 increases in rent being CPI plus 1%.

Carmarthenshire's current average rent for 2023/24 is £99.43. In the private sector median rents are currently for 2 bedrooms are £155, 3 bedrooms are £183 and 4 bedrooms are £230.

4.2. Target Rents

Target rents bands have been removed for 2024/25 (as detailed in 1.3), actual rents including a 6.39% increase are detailed below: -

	Houses	nd Bungalows (£)				Flats (£)				Bedsits (£)
	1Bed	2Bed	3Bed	4Bed	5+Bed	1Bed	2Bed	3Bed	4+Bed	
Actual Rent 2024/25 with 6.39% increase for 53 weeks	94.97	105.52	116.06	126.60	137.18	85.90	95.49	105.01	114.58	76.37

This produces average rent of £105.90 for 2024/25

WG have advised LA's that a 6.7% increase should be the maximum applied in 2024/25.

4.3.

Implementing the 6.5% overall increase for Carmarthenshire and implementing rental progression of £1, has the following impact:

For those properties at target rent the increase will be: -

Consumer Price Index (CPI for Sept 2023) @6.7%-0.31% = 6.39%

For those properties where rent is below target rent, the increase can be:

Consumer Price Index (CPI for Sept 2023) @6.7%-0.31% = 6.39%

plus a maximum of £1 progression in order to achieve an average rent increase of 6.5%.

Those rents above target are frozen until such time that they meet the target, there is only 1 property remaining. When a property becomes empty it is placed at the appropriate rent.

Based on applying the above for 2024/25 at 6.5% rent increase this would produce an average rent of £105.90 (increase of £6.47).

Details of the rent increases on individual households are below:-

Receive an increase of :-	6.5% increase
No increase	1
£4.00 to £4.99	70
£5.00 to £5.99	2,280
£6.00 to £6.99	5,920
£7.00 to £7.99	1,040
£8.00 to £8.99	15

9,326

Table: No .of Householders affected by average increases.

34% of tenants are now in receipt of universal credit, 24% of tenants are on full Housing Benefit (HB), 15% are on partial HB and 27% receive no HB. Of those receiving no assistance in the form of universal credit or housing benefit there are approximately 817 of pensionable age.

The proportion of dwellings below the rent they should be paying is 12% as a result of the £1 progression implemented last year and the rent being changed as a result of properties becoming vacant. This was over 85% when we began the harmonisation process.

4.4. Garage Rental Income

The HRA currently receives a net rental income of £126k per annum. This equates to a weekly charge of £9.00 per week. Garage bases are £2.25 per week. It is proposed to increase these in 2024/25 by the same average increase as dwelling rents of 6.5%.

4.5. Service and Heating charges

Service charges are calculated in line with the policy adopted in 2011. Service charges are payments made by tenants that share communal areas or facilities within our blocks of flats, sheltered schemes, or supported housing projects. It is where we as the landlord provide additional services that are over and above the general rent, therefore Service Charges will not be subject to our general rent increase and are excluded as part of the rent setting policy.

The way that we determine Service Charges for the forthcoming year is to calculate this on the actual expenditure in the previous year. Therefore, no assumptions are made and again the tenants only pay for what they have received. These charges will vary annually as they are based on actual expenditure. We are directed by the Welsh Government Rent and Service Charge Standard 2020-2025 to set service charges which are reasonable and affordable. We are required to review service charges on an annual basis, ensure they provide value for money for our contract holders and are affordable. We are required to list their service charges separately to the rent to allow for transparency. It is necessary that tenants can clearly identify the rent charge and any services charges separately in their bills. Therefore, we make it clear that £X is rent and (a separate sum of) £Y is being charged for (specific) services, which amounts to £X+Y.

The current policy allows for a maximum increase of £3 per tenant per week and is applicable to approximately 1250 tenants. We are proposing an amendment to the maximum increase by introducing a gradual incremental removal of the Cap over a 3-year period to bring all service charges in line with full cost recovery. The cap will only come into effect where charges exceed the agreed weekly cap. This will be reviewed in year 2 to ensure the policy is delivering as intended. Service charge policy cap amendment is attached as appendix C.

4.6. Sewerage Treatment Works

We have 15 pumping stations serving approx. 154 properties, the cost of running and maintaining the stations falls on the HRA. We also have 8 cesspits. It is proposed for 2024/25 that current charges are increased as per our rent increase.

4.7. Commission on Collection of Water Rates

Dwr Cymru served notice of their intention to repatriate this service from April 2023 not only for Carmarthenshire but all the local authority and Registered Social Landlords (RSL's) in Wales which has resulted in losing an income stream of £350k.

4.8. Universal Credit

Universal Credit (UC) is a new monthly payment for people who are either unemployed, or working but on a low income. It will eventually replace six legacy benefits, including Housing Benefit. For Carmarthenshire, it was introduced in December 2018. We currently have approx. 3,171 tenants on Universal Credit.

We anticipate, unless things change, that a further 4,000 tenants could transfer over the next year. From a business point of view, evidence from other social housing providers has shown that rent arrears will increase in the short to medium term and we have allowed for this within this plan in terms of our bad debt provision.

To date, there has only been a slight increase in rent arrears overall. This is lower than we had been expecting and certainly compares very favourably with the experience of other social housing providers.

The CHS+ Business Plan presents more detail on this, including the actions that are being undertaken to mitigate the impact for Council tenants.

5. BALANCES

5.1. If a rental increase is set at 6.5%, the overall proposed budget will result in a surplus on the Housing Revenue Account of £293K for the year, this has been accommodated in the long-term plan leaving £12.6M in balances at the end of 2024/25. It should also be noted in Appendix A that balances are required to support the current strategy of funding our capital expenditure and continue to make our business plan affordable over a 30-year period.

6. PROPOSED RECOMMENDATIONS TO CABINET

- To increase average housing rent by 6.5% (£6.47) per dwelling per week as per WG Social Housing Rents Policy.
 - o Properties at target rents will increase by 6.39% and
 - Properties where rent is below target rent, rent will increase by 6.39% plus a maximum progression of £1.00
 - Those rents above target are frozen until such time that they meet the target.
- This will produce a sustainable Business Plan, maintain CHS+, resource our Housing Regeneration and Development Delivery Plan and is supported by Housing and Regeneration Strategic Team.
- To increase garage rents by 6.5% from £9.00 to £9.60 and garage bases from £2.25 to £2.40.
- Apply the Service Charge Policy to ensure tenants who receive the benefit from specific services pay for those services.
 Inclusive of amendments in Appendix C.
- To increase charges for using our sewerage treatment works in line with rent increase.
- To approve the Housing Revenue Account Budget for 2024/27 (2025/26 & 2026/27 being soft budgets) as set out in Appendix A.
- To approve the proposed Capital Programme and applicable funding for 2024/25 and the indicative spends for 2025/26 to 2026/27 as set out in Appendix B.



ADDENDIV A LIDA DEVENILE	Budget	Budget	Budget
APPENDIX A - HRA REVENUE	2024/25	2025/26	2026/27
REVENUE SPENDING TO:	(£'000s)	(£'000s)	(£'000s)
Repair and maintain homes	17,979	18,728	19,524
Supervision and management	12,532	12,793	13,067
Support services e.g. legal and finance	1,866	1,903	1,941
Provision for Bad debts	350	357	364
Direct Revenue financing	5,000	5,000	5,000
Capital charges	15,266	16,144	16,536
TOTAL	52,992	54,924	56,432
	Budget	Budget	Budget
	2024/25	2025/26	2026/27
REVENUE FUNDING FROM:	(£'000s)	(£'000s)	(£'000s)
Tenant rents	50,242	51,601	54,499
Service charges	1,051	1,293	1,318
Interest received	611	121	122
Housing Finance Grant 2	246	246	246
Revenue Efficiencies	80	100	150
Grants / Other	1,055	1,076	1,098
TOTAL	53,285	54,437	57,433
Surplus/(Deficit in year)	293	- 487	1,001
HRA end of year position			
Balance brought forward from last year	12,319	12,612	12,124
HRA Budgeted surplus(+) / deficit (-)	293	•	1,001
Balance carried forward	12,612	12,124	13,126



APPENDIX B - HRA CAPITAL	Budget 2024/25	Budget 2025/26	Budget 2026/27
	(£'000s)	(£'000s)	(£'000s)
Supporting Tenant and Residents:			
Improving the Estate Environment	650	700	700
Adaptations	2,000	2,000	2,000
Sheltered Housing Investment	270	300	650
Investing in Homes:			
Internal & External Works	2,170	2,220	2,220
Void Programme & Major Works to Homes	6,250	5,850	5,750
Estate Based Refurbishment	850	1,817	2,117
Risk Reduction Measures	820	820	820
Affordable Warmth & Decarbonisation			
Works to deliver Affordable Warmth & Decarbonisation	5,788	6,542	7,818
Delivering More Homes			
Council New Build Programme	9,160	10,762	10,240
Land Acquisition	1,600	2,500	2,800
Buying Private Sector Homes	3,000	2,000	1,750
Specialist Housing Projects	2,998	1,950	1,350
Programme Management	648	674	700
TOTAL	36,204	38,135	38,915

	Budget	Budget	Budget
SOURCE OF CAPITAL FUNDING	2024/25	2025/26	2026/27
	(£'000s)	(£'000s)	(£'000s)
Welsh Government Grant - MRA	6,225	6,225	6,225
External Grant Funding – IHP, SHG, ICF & Other Grants	9,308	10,970	12,334
Direct Revenue Financing	5,000	5,000	5,000
External Borrowing	15,671	15,940	3,731
Capital Receipts	0	0	11,625
TOTAL	36,204	38,135	38,915



Appendix C – Service Charge Policy Cap Amendment

Scrutiny Committee Outcome/Recommendations:-

- to recommend to the Cabinet that Option 2 be adopted as the Councils future Service Charge Policy but that it be subject to regular review.
- That the Committee's concerns on the potential impact the current economic climate, cost of living crisis and the new policy could have on tenants' ability to pay/fall into arrears be conveyed to Cabinet and that officers provide assistance /support to tenants to manage their budgets where necessary.

The below table outlines the recommended option available to consider for amendment in the existing Policy.

Option 2: Gradual incremental removal of the cap Review and amend the existing policy with a view to introducing incremental increases to bring us up to full cost recovery and to ensure we are recovering all eligible service charges. The option could propose an increase of the cap over a 3-year period. Raise the cap yearly over 3 years by a third = £1 per year * Remove the cap completely in the fourth year Rent & service charges financial years Summary * 2025/2026 = maximum increase of £4.40 per week (£4 +40p admin fee of 10% (amended policy) * 2026/2027 = maximum increase of £5.50 per week (£5 +50p admin fee of 10% (amended policy) * 2027/2028 = maximum increase of £6.60 per week (£6 +60p admin fee of 10% (amended policy) * 2028/2027 = Remove cap (amended policy) The cap will only come into effect where charges exceed the agreed weekly cap amount. The contract-holders will remain protected with an incremental increase in the cap gradually increasing by a third over 3 years. Inflation has hit almost every sector, and with overheads and supply costs increasing, everyone can expect last year's charges to be higher this time around, however with the cap remaining in place for 3 years this will soften the **Benefits** impact. The benefit to the wider tenants is that charges are applied equally across the board based on usage. Further education of Contract holders to understand usage and billing through our Tenancy Support and Pre-Accommodation Teams.

Disadvantages	Some contract holders may see increased charges over and above the current £3 per week cap
Risks	All increases must be "reasonable". Price rises linked to inflation may be considered fair, as the costs of delivering these services have gone up. The average UK service charge is £1,500 a year according to the Home Owners Alliance. Inflation has hit almost every sector, and with overheads and supply costs increasing, everyone can expect last year's charges to be higher this time around.
	Having an incremental arrangement will reduce the gap gradually and help maintain the HRA Business Plan income and expenditure. This is similar to how we close the gap for tenancies that are below target rent and up to a £2 progression can be applied.
Timeline	Review the Policy to assess the current economic climate (potentially full removal of the cap by 28/27)

We also considered the following the options for the application or level of a service charge cap moving forward for council tenants.

- Option 1: Do Nothing Keep the existing Service Charge Policy in place with a cap of any possible annual increase in its overall rental charge (including Service Charges) to a maximum rise of £3 per week.
- Option 3: Remove the Cap Remove the cap completely from the existing policy with contract holders meeting the full cost of usage from 2024/25.

All policy documents will be explicit and reflect clear guidelines as to how we calculate rent and service charges. The service charge policy reflects what is utilised by our contract holders. All policies will align with one another.

- Rent Setting Policy
- HRA Business Plan
- Service Charge Policy

APPENDIX D

EXTRACT FROM MINUTES

COMMUNITIES, HOMES & REGENERATION SCRUTINY COMMITTEE

WEDNESDAY, 13 DECEMBER 2023

4. HOUSING REVENUE ACCOUNT AND HOUSING RENT SETTING 2024/25

The Committee considered a report on the Housing Revenue Account (HRA) Budget and Housing Rent Setting for 2024/25, being presented as part of the budget consultation process, that brought together the latest proposals for the Revenue and Capital budgets for the Housing Revenue Account to be presented to the Cabinet and Council for determination.

The Committee was advised that the report had been prepared reflecting the latest proposals contained within the Housing Revenue Account (HRA) Business Plan, being the primary financial planning tool for delivering and maintaining the Carmarthenshire Homes Standard *Plus* (CHS+) for the future. The proposed investment within the current business plan delivered the CHS by 2015 (to those homes where the tenants agreed to have work undertaken) provided investment to maintain CHS+ and continued investment for the Housing Regeneration and Development Delivery Plan.

The report also detailed how rents would increase for 2024/25 with the HRA budget being set to reflect:-

- Social Housing Rent Policy (set by Welsh Government)
- Proposals contained in the Carmarthenshire Housing Revenue Account Business Plan
- Housing Regeneration and Development Delivery Plan

The Committee was reminded that with regard to the setting of the Housing Rents, the Authority on the 24th February 2015 had adopted the Welsh Government's Social Housing Rent Policy for the four year period ending in 2018/19 providing consistency over that period. For 2019/20, the Welsh Government had provided an interim policy while it awaited the results of the Affordable Housing Supply Review. Following that review, the Welsh Government had decided to retain the policy for a further 5year period from 2020/21 with some additional/amended requirements, as detailed within the report.

This policy allowed local authorities to uplift the total rent envelope by CPI + 1% for each of the 5 years running from 2020/21to 2024/25. It also allowed for the level of rent for individual tenants to rise by up to an additional £2 over and above CPI+1% for the rent harmonisation, on condition that the total rental income collected by the social landlord increased by no more than CPI+1%.

However, should CPI fall outside the range of 0% to 3%, the policy provides for the Minister with responsibility for Housing to determine the appropriate change to rent levels to be applied for that year only. As CPI was 6.7% in September 2023, that clause had been activated this year and the Welsh Government Minister for Climate Change had instructed the maximum increase in the rent envelope for any local authority should not exceed 6.7%

Having regard to the above, the report recommended an average housing rent increase of 6.5% (£6.47) per dwelling per week. If the Committee endorsed that increase, it would result in a £293k surplus on the Housing Revenue Account. However, that had been accommodated for within the long-term plan leaving £12.6m in balances at the end of 2024/25. It was also noted that, as Detailed in Appendix A, balances were required to support the current strategy of funding capital expenditure and continuing to make the business plan affordable over a 30year period.

The following issues / questions were raised on the report:

 Reference was made to the potential affect the proposed increases could have on some tenants in the current economic climate.

The Committee was advised that had been recognised as part of the budget preparations. Currently 34% of tenants were in receipt of Universal Credit, 24% received full housing benefit, 15% partial Housing Benefit and 27% received no benefits. It was also acknowledged that the levels of benefits would increase in April 2024 but that the UK Government had yet to announce the level of increase. However, that normally increased by the rate of CPI in the pre-ceding September which had stood at 6.7%

The Committee was further advised that the Council had processes and procedures in place to assist tenants facing financial difficulties from a range of different grant regimes to helping them access benefits payment to which they were entitled but not claiming. In that regard, the housing department's pre-accommodation team had assisted over 1,000 tenants' access over £800k of benefits. It was stressed though that the Council had a no eviction policy in respect of tenants who were unable to pay their rent. The department would also be employing estate managers who would be able to provide help and assistance to tenants. Most importantly, if tenants were facing financial difficulties, they should contact the department at an early stage to access the help and advice available to them.

UNANIMOUSLY RESOLVED THAT IT BE RECOMMENDED TO THE CABINET/COUNCIL:

- 5.1 to increase the average housing rent by 6.5% (£6.47) per dwelling per week as per the Welsh Government's Social Housing Rents Policy i.e.
 - Properties at target rents will increase by 6.39%
 - Properties where rent is below target rent will increase by
 6.39% plus a maximum progression of £1.00

 Those rents above target are frozen until such time as they meet the target.

thereby producing a sustainable Business Plan, maintain CHS+ and resource the Housing Regeneration and Development Delivery Plan, as supported by the Housing and Regeneration Strategic Team;

- To increase garage rents by 6.5% from £9.00 to £9.60 and garage bases from £2.25 to £2.40;
- 5.3 To apply the service charge policy to ensure tenants who received the benefit from specific services paid for those services:
- To increase charges for using the Council's sewerage treatment works in line with the rent increase;
- 5.5 To approve the Housing Revenue Account Budget for 2024/27 (2025/26 & 2026/27 being soft budgets) as detailed in Appendix A;
- 5.6 To approve the proposed Capital Programme and applicable funding for 2024/25 and the indicative spends for 2025/26 to 2026/27, as set out in Appendix B to the report.



Y CABINET 15^{fed} IONAWR 2024

Adroddiad Monitro Cyllideb Refeniw y Cyngor

Yr Argymhellion / Penderfyniadau Allweddol Sydd Eu Hangen:

Sicrhau bod y Cabinet yn derbyn yr adroddiad Monitro Cyllideb ac yn ystyried y sefyllfa cyllidebol a'r camau cywirol priodol.

O ran adrannau yn rhagweld gorwariant sylweddol ar feysydd cyllidebol penodol, dylai'r Prif Swyddogion a Phenaethiaid y Gwasanaethau adolygu'n feirniadol yr opsiynau sydd ar gael iddynt i fynd i'r afael â'r effaith barhaus.

Y Rhesymau:

I ddarparu'r newyddion i'r Cabinet ynglyn a sefyllfa diweddaraf cyllideb 2023/24, ar 31^{ain} Hydref 2023.

Angen i'r Cabinet wneud penderfyniad OES Angen i'r Cyngor wneud penderfyniad NAC OES

YR AELOD O'R CABINET SY'N GYFRIFOL AM Y PORTFFOLIO:-Cyng. Alun Lenny (Adnoddau)

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Tanaar Hommigway	7 11 13 11 10 1	



EXECUTIVE SUMMARY Cabinet

15th January 2024

The revenue budget monitoring reports as at 31st October 2023 are attached and indicate that:

COUNCIL FUND REVENUE ACCOUNT (Appendix A)

Overall, the monitoring report forecasts an overspend for the year at departmental level of £10,900k, with a forecast overspend on the Authority's net revenue budget of £5,312k.

At a high level this is due to a combination of:

- Increased expenditure in adult social care to meet pent up demand as recruitment pressures have begun to ease a little across the sector.
- persistent overspends in service areas where budget reductions have been implemented, but challenges in delivery have made it impossible to keep pace with the level of savings required. Monitoring indicates £3.3m of savings undelivered for 2023/24 and a further £0.6m carried forward from the previous year.
- Significant overspends in Childrens Services, driven by increased levels of demand combined with complexity, not seen before the pandemic. There has been a higher number an increased cost of residential placements, increased agency costs and increased support for children with disabilities.

The capital financing underspend forecast at £3m is due to scheme delays, a reduced need to borrow and increased interest earnt on positive cash balances, partially offset by in year direct revenue funding for a small number of projects as set out in the capital programme update.

The April NJC pay award has now finally been settled, with all staff having received backpay in full. The cost of this has now been built into departmental projections, with the £1.5m contingency budget shown explicitly as a partial offset.

The full year forecast reflects the impact which includes known financial positions at the point of preparation. As such the forecast does not contain the full impact of any additional in-year and grant adjustments. In line with our existing policies, forecast departmental overspends are met out of departmental reserves, where available.



Chief Executive's Department

The Chief Executive Department is anticipating an underspend of £382k for the year. There are overspends on Coroners costs, Land Charges income and some efficiencies within People Management that have yet to be achieved. This is offset by net underspends on Member pay and travelling, Industrial Premises income and staffing savings from vacant posts across the department.

Operational budgets

The Chief Executive's section has an anticipated underspend of £209k, primarily due to staff savings as a result of vacancies and maternity leave in the section.

There is a £282k overspend expected in the People Management section. This consists of a £114k overspend in People Services HR due to £108k of salary efficiencies not yet being met along with an overspend of £75k for unfunded posts to implement a new recruitment system. This is partially offset by savings on vacant posts during the year. There is also an overspend of £97k in payroll due to £80k of current and past year efficiencies not yet being met and agency staff costs to deal with the backlog in recruitment of £41k. This is partially offset by vacant posts during the year. There is an overspend of £99k within the TIC team due to additional support for office downsizing with funding yet to be confirmed (£64k) and a £35k income efficiency target not currently being met. There is an overspend of £27k in Organisational Development due to a prior year efficiency not currently being met. This is offset by an underspend on Business and Projects support of £26k due to a saving on supplies and services and a staff member working reduced hours. There is also an underspend on DBS of £25k, due to fewer checks being undertaken than budgeted for along with a few very small other underspends in the division.

Admin and Law are showing an underspend of £106k. Members pay, and travelling are underspent by £76k, and there is an additional £27k of income for work undertaken on behalf of the HRA. Central Mailing is also underspent by £26k due to a saving on franking machine leasing costs. Democratic Services support is also expecting to be underspent by £63k because of a saving on supplies and services, some additional income and staff vacancies. There is also a £14k underspend on Civic Ceremonial as a result of savings on expenses along with a reduction in vehicle hire costs. This is offset by an overspend on Land Charges of £109k due to a reduction in income, following a fall in demand for the service.

The Marketing and Media section are anticipating a £263k net underspend for the year, mainly due to staff vacancies during the year of £345k. This is offset by an overspend on set up and configuration of communications software within the contact centre of £52k and a reduction in income achieved from renting out office space at Llanelli Hwb due to a fall in demand of £30k. Statutory Services are predicting an overspend of £29k. This is due to a £71k estimated overspend within Coroners. This is as a result of a significant increase in the number of cases being referred to the coroner along with a large increase in charges for toxicology and histology reports, postmortems, undertakers' fees and mortuary costs. This is offset by a saving of £43k for a vacant post within Elections which is unlikely to be filled in this financial year.

The Regeneration, Digital and Policy division is anticipating an underspend of £115k for the year. There is an overspend of £34k on Provision Markets due to a shortfall in income as a result of low occupancy levels, an overspend of £36k on Regeneration Management due to cessation of staff time being able to be recharged to projects and a £36k overspend on Livestock Markets due to a shortfall in income being generated at Carmarthen and Llandovery marts. There is also an £85k shortfall on budgeted income within the corporate property section. Property Maintenance are reporting a £217k overspend mainly due to the Housing Disaggregation, a review of recharges needs to be undertaken to take account of revised operating costs.



These overspends are offset by a £136k underspend on the vacant Property division Head of Service post, £87k saving on Property Design following a review of projected income based on current vacancies and Industrial Premises and Commercial Properties anticipating an underspend of £66k and £16k respectively, both as a result of high occupancy rates, along with large savings across the division due to vacant posts during the year.

Communities

The Communities Department is projecting an overspend of £3,649k for the year.

The forecast assumes that vacant posts will remain vacant in line with the current recruitment freeze.

There are significant variances as the department continues to recover and respond to the post-pandemic phase.

Leisure and Culture are currently forecasting an overspend of £489k due in the main to set up costs and delayed opening of the new Attractor site which has resulted in a projected shortfall of income to budget in the Caban and car parking. A shortfall in Pay Validation of £234k has been reflected in this projection. The Division are working to mitigate this amount by year end.

The forecast out-turn for Social Care services is an overspend of £3,111k which includes £731k net cost of pay awards in excess of budget.

Underspends are largely due to difficulty in the recruitment of staff. Several initiatives have been launched to address this albeit success in recruitment to meet assessed need is likely to worsen the financial position. Overspends are due to increased demand for services e.g. LA/Private Homes and in areas where budget savings proposals remain difficult to deliver as Social Work teams have prioritised the safe delivery of key services, meaning that the department has been unable to progress some of the planned savings' proposals.

Older People's budgets are forecasting an overspend of £1,614k. Overspends are due to the utilisation of alternative methods of meeting increased demands in LA/Private Homes (E.g. Agency staff) (£1,219k); increased volume of care packages due to increased demand and numbers on Home Care waiting lists reducing (£689k) and pressures relating to the increased demand for Direct Payments (£159k). These are offset by on-going staff vacancies (-£397k).

Physical Disabilities services are forecasting an underspend of £313k. Demand for residential placements (-£285k) and supported living placements (-£268k) remains lower than prepandemic levels. These are offset by financial pressures relating to an increased demand for Direct Payments in previous years as an alternative to other service provisions remains (£367k).

In Learning Disability services, there is an overspend of £939k. Budgetary pressure remains on Residential (£388k) and Group Homes / Supported Living (£1,314k). These pressures have been partially offset with savings due to the reduction of Day Services and Community Support (-£967k).

The overspend in Mental Health of £835k. Budgetary pressure remains on Residential (£482k) and Group Homes / Supported Living (£541k). These are partly offset with savings due to the reduction of Community Support (-£77k) and on-going staff recruitment difficulties (-£69k).

Support Services is forecasting an overspend of £35k.

Council Funded Housing and Public Protection Services are reporting a £50k overspend. Income receivable through the court system relating to the work of our financial investigation



team is reduced/delayed £20k and general reduction in income due to reduced activity post covid £169k is broadly offset by reduced spend on employee costs (£234k) & Supplies & Services (£65k). Continued pressure on homelessness services, social lettings agency predicting £160k overspend.

The continued pressure on homeless/temporary accommodation services circa £160k will probably be mitigated by additional targeted grant income. This will become clearer during the financial year.

Corporate Services

The Corporate Services Department is anticipating a £812k underspend for the year.

There is a £432k underspend on pre LGR pension costs along with a £146k underspend on Council Tax Reduction Scheme, and a £96k underspend on Rates Relief due to lower than budgeted take up of both schemes.

There are also underspends on salaries due to vacancies across the department.

This is offset by an overspend in Revenues, primarily due to an increase in bank charges as a result of a rise in card payments, and also an overspend in Local Taxation due to an increase in postage costs in recent years.

Department for Education and Children

The Department for Education and Children is forecasting a net overspend of £6,770k at year end which includes £370k net cost of pay awards in excess of budget. The Director budget still currently retains £283k growth budget to be allocated to specific service pressures once pressures are reviewed in terms of longevity. The Department's Business Support team are forecasting a £58k underspend in relation to part year vacant posts, pending review of service needs once relocated.

The Education Services division is reporting a net overspend of £2k. An overspend within ALN is mainly due to increased Out of County provision £272k, which is partially offset by other savings in relation to vacant posts & utilisation of grant income. Within Education Other Than at School (EOTAS), mainly the PRU settings, an overspend of £167k is due to additional staffing costs for the increased demand and more complex nature of behaviour issues. Early years provision for 3 year olds in non-maintained settings is reporting an underspend of £308k as a WG grant is currently funding what would have otherwise utilised core budget.

The Access to Education division is reporting a net overspend of £734k which is mainly within the Schools Meals service being £468k for primary schools lunch provision and £228k primary free breakfast provisions. Workforce pressures, pay award impact, increased food costs & UPFSM rollout across primary schools contribute to the challenges of providing the service within the meal price across all schools, ranging from providing 15 to 600 meals per site. Ongoing costs of closed school premises forecasts a £121k overspend.

This is partially reduced by a £84k underspend within School Admissions as a result of part year vacant posts, some of which have recently been recruited to and others currently being recruited to.

Strategy and Learner Support division reports a net underspend of £127k due to utilisation of grant funding and part year vacant posts which will contribute to funding pressures across other areas of the department.



Children's Services division forecast a net overspend of £6,504k with pressures across a number of areas. Commissioning and Social Work £1,119k overspend is a mix of increased agency cover costs £962k and increased demand for assistance for clients £346k, partially offset by grant income.

The Commissioned Residential placements budget is sufficient to cover the expected level of provision but there are currently a number of highly complex placements creating an overspend of £2,889k.

£453k of the fostering & other looked after services overspend of £1,138k relates to specialist support packages for 2 children with the remaining £685k funding an increased number of foster placements and additional payments in excess of the existing budget.

Adoption Services £136k overspend is due to increased staffing costs £73k and costs in relation to Inter Agency Adoption fees, Adoption Allowances and Therapy / Counselling costs in line with ongoing service demands.

Residential units £225k overspend is due to ongoing challenges around LHB contribution and staffing pressures generating significant agency expenditure. The new setting additional costs of £514k are forecasted to be grant funded for this year.

Short breaks and direct payments are both meeting an increase in demand generating an overspend of £1,040k.

There is also an overspend of £257k forecast in relation to an increase in the number of Unaccompanied Asylum Seeker Children as part of the UK sponsor scheme resulting in more expensive placement costs in excess of the fixed income received.

These pressures are partially offset by forecast underspends of £387k in relation to maximisation of grant income and part year vacant posts in other service areas.

Schools Delegated Budgets

Schools working budgets are forecasting a net overspend in year of £8.8m, with a mix of supporting their formula funding to enable appropriate provision, continued covid recovery/catch up and some schools utilising their balances for additional maintenance or initiatives that they would not otherwise have had resources to fund.

This level of utilisation of school reserves will reduce the brought forward balance of £11.1m net surplus to £2.3m by year end.

Place and Infrastructure

The Place & Infrastructure Department is forecasting an overspend of £1.675m for the financial year, which includes a £716k deficit in pay budgets due to the pay award.

The Service Improvement and Transformation division is forecasting an overspend of £214k which is mainly due to the deficit in pay budgets as a result of the pay award in Building Cleaning (£180k) and the departmental business support team (£48k).

The Waste and Environmental Services division is forecasting an overspend of £664k which is due to a £775k pressure from the delivery of the interim phase of the waste strategy having increased costs as a result of contingency measures put in place. Cleansing are reporting a £135k overspend, of which £53k deficit is due to the pay award and £100k efficiency not being



met. Grounds Maintenance are also overspent by £62k mainly due to the pay award agreement. These pressures are offset by a £202k underspend due to a realignment review and part year savings of Head of Service post, £91k underspend on Green Waste Collection as a result of increased customer base, £49k saving from staff vacancies in Environmental Enforcement where future needs are being addressed. Highways and Transportation are forecasting a £1.066m overspend for the year. The main variances are £300k due to storm damage to highways which suffered support issues from the recent storms, loss of income on Parking Services of £277k and a £908k overspend on School Transport. The School Transport overspend is due to increased transport costs for operators which subsequently escalate the tendered contract prices for the statutory provision of home to school transport. Transport operators are continuing to experience driver shortages, global supply chain shortages for vehicles and parts and a period of very high fuel prices which make for a challenging operating environment. These overspends are partly offset by a £173k underspend on Traffic Management due to staff vacancies during the year, staff time recharged to grants and a net increase in Traffic Regulation orders income. The Transport departmental account is underspent by £91k due to a vacant post, other areas such as Transport Strategic Planning (£48k), Road Safety (£47k), School Crossing Patrols (£31k) and Highway Lighting (£40k) are underspent due to time recharged to grants and staff vacancies during the year. The Place and Sustainability Division is forecasting a £269k underspend, largely due to vacant posts within the team and planning application income which may vary as the year progresses.



HOUSING REVENUE ACCOUNT (Appendix B)

The HRA is predicting to be overspent by £286k for 2023/24. This will be reviewed as the significant issues identified become clearer from a financial perspective.

Variances in Repairs and Maintenance (R&M) costs (+£1.56m) reflect the managers current position that there is increased demand on allocated resources, there will continue to be upwards pressure if demand continues at current levels.

Supervision and Management cost will be over by approximately £740k primarily due to additional investment in physical works on estates £150k, impact of increased energy costs £200k and the rental costs associated with providing Temporary Accommodation £260k. There is increased pressure on housing management costs including legal £50k, compensation costs £179k and other items detailed in the report. There will be savings due to vacant posts on employee costs -£365k.

Reduced expenditure on the capital programme for HRA and the weighted average debt rate will result in a decrease in capital charges £489k.

Rental/service charge income will be £652k better off due to a reduction in void loss.

There is a variance in additional income of £395k primarily reflecting activity related to Temporary Accommodation (£260k) and other costs recoverable (£135k).

All of the above will result in a relatively small reduction in HRA balances/reserves but these will benefit from significantly higher interest rates than predicted resulting in additional income of £480k.

Lists of the main variances are attached to this report.

DETAILED REPORT ATTACHED?	YES



IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report:

Signed: Chi	ris Moore	Director of Corporate Services					
Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets	
NONE	NONE	YES	NONE	NONE	NONE	NONE	

3. Finance

Council Fund

Overall, the Authority is forecasting an overspend of £5,312k at this point in time.

HRA

The HRA is predicting to be overspent by £286k for 2023/24.



CONSULTATIONS

confirm that the appropriate consultations have taken in place and the outcomes are as detailed below Signed: Chris Moore Director of Corporate Services						
1. Scrutiny Committee	request for p	re-deter	mination	Not applicable		
If yes include the follow	wing informat	ion: -				
Scrutiny Committee						
Date the report was co	nsidered:					
Scrutiny Committee Or	utcome/Recor	mmenda	tions:			
2.Local Member(s) – Not 3.Community / Town Co 4.Relevant Partners – No 5.Staff Side Representat	uncil – Not apot apot applicable					
CABINET MEMBER POR HOLDER(S) AWARE/CO			Include any o	observations here		
NO						
Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report: THESE ARE DETAILED BELOW						
Title of Document	File Ref No.			are available for public inspection		
2023/24 Budget	24 Budget Corporate Services Department, County Hall,					



REPORT OF THE DIRECTOR OF CORPORATE SERVICES CABINET 15th JANUARY 2024

COUNCIL'S BUDGET MONITORING REPORT 2023/24

Director and Designation	Author & Designation	Telephone No	Directorate
C Moore, Director of Corporate Services	R Hemingway, Head of Financial Services	01267 224886	Corporate Services

Table 1

Forecasted for year to 31st March 2024

								-		
Donortmont		Working Budget			-					Aug 2023 Forecasted
Department	0 1 1			T. (.)	Forecasted				Variance for	Variance for
	Controllable Expenditure	Controllable Income	Net Non Controllable	Total Net	Controllable Expenditure	Controllable Income	Net Non Controllable	Total Net	Year Year	Year
	Experialitare	income	Oonti onabie	Not	Experientare	income	Controllable	Net	1 00.	100.
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Chief Executive	60,744	-35,589	-4,515	20,640	63,777	-39,003	-4,515	20,258	-382	-114
Communities	210,644	-93,712	14,233	131,166	215,189	-94,607	14,233	134,815	3,649	2,321
Corporate Services	73,035	-39,833	-1,681	31,520	71,441	-39,052	-1,681	30,708	-812	-920
Education & Children (incl. Schools)	222,802	-44,998	25,009	202,813	244,860	-60,286	25,009	209,583	6,770	6,546
Place and Infrastructure	100,434	-44,010	12,447	68,871	108,981	-50,883	12,447	70,545	1,675	898
Departmental Expenditure	667,659	-258,142	45,493	455,010	704,247	-283,831	45,493	465,910	10,900	8,730
Corporate Contingency				1,510				0	-1,510	0
Capital Charges/Interest/Corporate				-19,513				-22,513	-3,000	-2,250
Levies and Contributions:										
Brecon Beacons National Park				152				152	0	0
Mid & West Wales Fire & Rescue Authority				13,014				13.014	0	0
West Wales Corporate Joint Committee				168				168	0	0
Net Expenditure				450,341				456,731	6,390	6,480
Transfers to/from Departmental Reserves										
- Chief Executive				0				191	191	56
- Communities				0				0	0	0
- Corporate Services				0				406	406	460
- Education & Children (incl Schools)				0				0	0	0
- Place and Infrastructure				0				-1,675	-1,675	-898
Net Budget				450,341				455,654	5,312	6,098

Chief Executive Department

Budget Monitoring - as at 31st October 2023

		Working	g Budget		Forecasted				Oct 2023 Forecasted	Aug 2023 Forecasted
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Variance for Year £'000	Variance for Year £'000
Chief Executive	951	-4	-845	102	739	0	-845	-106	-209	-141
People Management	4,759	-1,714	-2,619	426	5,687	-2,360	-2,619	709	282	257
Admin and Law	5,106	-884	711	4,933	4,974	-858	711	4,827	-106	-67
Marketing & Media	2,743	-604	-1,432	707	2,417	-541	-1,432	444	-263	-203
Statutory Services	1,532	-410	281	1,404	1,763	-612	281	1,432	29	49
Regeneration, Digital & Policy	45,651	-31,972	-612	13,067	48,197	-34,633	-612	12,953	-115	-9
GRAND TOTAL	60,744	-35,589	-4,515	20,640	63,777	-39,003	-4,515	20,258	-382	-114

Chief Executive Department - Budget Monitoring - as at 31st October 2023 **Main Variances**

CABINET 15th JANUARY 2024

CABINET 13013ANOAKT 2024	Working	Budget	Forec	Oct 2023	
Division	Expenditure	Income	Expenditure	Income	Forecasted Variance for Year
	£'000	£'000	£'000	£'000	£'000
Chief Executive					
Chief Executive Business Support Unit Other variances	709	-4	502	0	-204 -5
People Management					
TIC Team	246	-101	304	-61	99
Business & Projects Support	262	0	236	0	-26
Payroll	913	-386	1,029	-404	97
People Services – HR	913 507	-291	1,012	-276	114
Organisational Development DBS Checks	143	-42 0	703 121	-211 -2	27 -25
Other variances	140	0	121		-4
Admin and Law					
Democratic Services	2,237	-304	2,161	-331	-103
Democratic Services - Support	550	-8	514	-36	-63
Civic Ceremonial	28	0	14	0	-14
Land Charges	105	-287	124	-197	109
Central Mailing Other variances	49	0	27	-4	-26 -9
Marketing & Media					
Marketing and Media	790	-69	715	-61	-67
Marketing and Media ប ស	. 30	30			
ranslation	576	-56	481	-56	-95
Qustomer Services Centres	1,267	-380	1,132	-376	-131
Yr Hwb, Rhydamman a Llanelli	110	-99	90	-48	30

	Aug 2023
Notes	Forecasted Variance for Year
	£'000
Underspend on salaries due to one staff member being on maternity leave, three	
vacant posts, no commitment due to recruitment freeze.	-111
	-30
Additional support for office downsizing, funding to be confirmed (£64k). Income	
efficiency target (£35k) not likely to be delivered in 2023/24.	95
£18k salary efficiency target not met. Offset by savings on Supplies and Services	30
and staff member working reduced hours.	-18
Salary efficiency targets not met (£80k) along with £41k in year overspend on	
agency staff to deal with volume of recruitment work being undertaken. This is	
partially offset by vacant posts during the year.	72
£108k salary efficiency savings not met. £75k temp unfunded posts to implement	
new recruitment system. This is partially offset by vacant posts during the year.	94
Income efficiency target not achieved	31
Underspend based on this and past year's expected volume of checks required.	-25
	9
Underspend on members pay & allowances (£76k) along with additional income	
from the HRA (£27k)	-101
Underspend on supplies & services (£16k), short term vacant posts during the year	-101
(£42k), additional income for work undertaken by Partneriaeth (£5k)	-35
Underspend on members hospitality/expenses, & transport cost savings following	
reducing from two vehicles to one.	-12
Shortfall in income due to low demand for searches due to downturn in the housing	
market	105
Saving on franking machine leasing costs	-24
	0
Underground due to three vegent poets not being filled due to requiting of fire	F0
Underspend due to three vacant posts not being filled due to recruitment freeze Underspend on salaries, one staff member on maternity leave, one vacant post that	-58
will now to be filled in the current financial year, along with smaller underspends on	
supplies & services	-80
Underspend on salaries due to short term vacant posts (£183k), offset by an	-00
overspend on set up and configuration of new communications software.	-97
Shortfall in income mainly due to decreased demand for desk space rental	32
	<u></u>

Chief Executive Department - Budget Monitoring - as at 31st October 2023 **Main Variances**

CABINET 15th JANUARY 2024

	Working	Budget	Forec	asted	Oct 202
Division	Expenditure	Income	Expenditure	Income	Variance for Year
	£'000	£'000	£'000	£'000	£'000
Statutory Services					
0	200	0	407	0	_
Coroners	366 281	0	437 239	0	7 -4
Electoral Services - Staff	281	0	239	U	-4
Regeneration, Digital & Policy					
Regeneration Management	311	0	347	0	3
Information Technology	5,786	-970	5,703	-963	-7 -2
Welsh Language	141	-11	117	-11	-2
December	4.040	0.5	040	40	
Property Commercial Properties	1,016 54	-95 -486	916 126	-10 -574	-1 -1
Commercial Properties	34	-400	120	-574	
Provision Markets	719	-584	660	-491	3
Administrative Buildings	4,647	-888	4,426	-728	-6
Industrial Premises	613	-1,638	857	-1,947	-6 -6
The Beacon	252	-151	253	-138	1
Livestock Markets	65	-120	20	-38	3
Property Division Business Unit	136	0	0	0	-13
Property Maintenance Operational Property Design - Business Unit	12,151 2,634	-12,507 -3,010	15,881 2,853	-16,019 -3,317	21
Other variances	2,034	-3,010	2,000	-3,317	2
Carlot Variations					
Grand Total					-38
-		<u> </u>			

iaiii va	li ic	11
ct 2023		
2023 Forecasted Variance for		N
£'000		
71 -43		L C m U V
36 -76 -24		
-15 -16		p d R
34		is £
-61		S
-61 -66 13		R
		P
36 -136		tu
-136		£
217 -87 29		re
20		I.
23		
		H

	Aug 2023
Notes	Forecasted Variance for Year
	£'000
Large increase in number of cases being referred to the Coroner in general. Corresponding increase in volume and cost of toxicology and histology reports. Post mortem fees have doubled in the last 2 years due to increase in rates charged. Undertakers fees increased by 11.5%, Mortuary Fees increased by 5%.	99
Vacant post. Not being filled in current year.	-50
Overspend due to cessation of staff time that we are able to charge to grants 6 vacant posts which will not now be filled as a result of the recruitment freeze. Part year vacant post not currently being filled due to recruitment freeze	38 -23 -9
Shortfall of £85k in external income offset by £66k staffing savings due to 3 vacant posts in early part of the year. 1 post currently vacant not currently being replaced	
due to recruitment freeze. £34k underspend on non salary budgets.	-19
Reasonably high occupancy rates currently Low occupancy rates has resulted in a shortfall of £93k in anticipated income. This is offset by savings made in premises related costs.	-5 40
£42k savings on employee costs due to vacancies and recruitment freeze. £19k savings estimated on premises related running costs.	-4
Relatively High occupancy rates currently	-67
Decrease in demand for office space. Potential shortfall in income at Llandovery and Carmarthen Marts pending receipt of	-4
turnover figures from the respective operators	27
Vacant HOS post awaiting further review of new divisional structure £18k deficit due to pay award. Following Housing Disaggregation a review of	-136
recharges needs to be undertaken to take account of revised operating costs.	194
Review of projected income based on current vacancies	-55
Trovion of projected income based on current vacancies	14
	14
	-114

Department for Communities
Budget Monitoring - as at 31st October 2023

		Working	Budget Forecasted					Oct 2023 Forecasted	Aug 2023 Forecasted	
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Variance for Year £'000	Variance for Year £'000
Adult Services Older People	76,961	-26,538	3,701	54,125	78,272	-26,235	3,701	55,738	1,614	675
Physical Disabilities	9,123	-1,910		7,489	9,282	-2,381	276	7,176	-313	-370
Learning Disabilities	48,410	-11,960	1,475	37,925	49,171	-11,782	1,475	38,864	939	811
Mental Health	12,043	-4,443	234	7,834	12,806	-4,371	234	8,669	835	665
Support	11,260	-7,631	1,114	4,743	11,130	-7,466	1,114	4,778	35	246
Homes & Safer Communities Public Protection	3,651	-1,417	532	2,766	3,510	-1,263	532	2,779	13	110
Council Fund Housing	28,678	-28,288	521	910	30,695	-30,268	521	947	37	-61
Leisure & Recreation Leisure & Recreation	20,519	-11,525	6,380	15,374	20,324	-10,841	6,380	15,863	489	244
GRAND TOTAL	210,644	-93,712	14,233	131,166	215,189	-94,607	14,233	134,815	3,649	2,321

	Working	Budget	Forec	asted	Oct 2023		Aug 2023
Division	Expenditure	Income	Expenditure	Income	Forecasted Variance for Year	Notes	Forecasted Variance for Year
	£'000	£'000	£'000	£'000	£'000		£'000
Adult Services							
Older People							
Older People - Residential Care						Staff agency costs remain high due to a mixture of general higher dependency of residents, vacancies and sickness. In the coming months we will developing an inhouse agency pilot for the Llanelli based homes that will deliver a more flexible pool of casual staff. It is hoped that this will be rolled out in April 2024 with a view, if successful, of deploying across the County in the summer of 2024. We will continue to monitor sickness closely and consistently as well as being more efficient in the	
Homes (Local Authority Provision)	10,354	-4,554	11,140	-4,389	951	way we recruit.	472
Older People - Residential Care Homes Older People - Direct Payments	31,792 1.349	-14,062 -313	32,061 1,508	-14,062 -313	269 159	Numbers on waiting lists are reducing as assessed needs are being met in alternative ways. However care packages are increasing as capacity develops in care sector. Financial pressures from previous years remain.	249 204
,	1,040	310	1,500	313	133	Numbers on waiting lists are reducing as assessed needs are being met in alternative ways. However care packages are increasing as capacity develops in	204
Older People - Private Home Care	10,038	-2,638	10,868	-2,638	829	care sector.	981
Older People - Reablement	2,225	-527	1,974	-600	-324	Staffing vacancies	-386
Older People - Private Day Services	247	0	145	0	-103	Provision of day services is reduced compared to pre-pandemic levels.	-103
Older People - Other variances					-167		-743
Physical Disabilities							
Phys Dis - Residential Care Homes	1,652	-314	1,367	-314	-285	Demand led - projection based on care packages as at October 2023	-261
Phys Dis - Group Homes/Supported	.,002		1,001	<u> </u>		projection and a second	
Living	1,520	-174	1,252	-174	-268	Demand led - projection based on care packages as at October 2023	-320
Phys Dis - Direct Payments	3,164	-603	3,531	-603	367	Financial pressures from previous years remain.	212
Phys Dis - Other variances			•		-127	· · ·	-0

CABINE I 15th JANUARY 2024	Working	Budget	Forec	asted	Oct 2023		Aug 2023
Division	Expenditure	Income	Expenditure	Income	Forecasted Variance for Year	Notes	Forecasted Variance for Year
	£'000	£'000	£'000	£'000	£'000		£'000
Learning Disabilities							
Learn Dis - Employment & Training	2,195	-410	1,691	-209	-303	Provision of LD day services is reduced compared to pre-pandemic levels.	-283
Learn Dis - Residential Care Homes	13,970	-4,524	14,358	-4.524	388	Progress being made in the right sizing of individual packages and in developing alternatives to residential care. This is mitigated by an increase in demand and complexity in those with a learning disability or mental health issue. In the meantime, high cost independent providers are being commissioned and the current budget allocation does not reflect this demand.	515
	13,970	-4,324	14,336	-4,324	300	Progress being made in the right sizing of individual packages and in developing alternatives to residential care. This is mitigated by an increase in demand and complexity in those with a learning disability or mental health issue. In the	313
Learn Dis - Group Homes/Supported						meantime, high cost independent providers are being commissioned and the	
Living	11,515	-2,295	12,829	-2,295	1,314	current budget allocation does not reflect this demand.	808
Learn Dis - Community Support	3,568	-162	3,229	-162	-338	Demand led - projection based on care packages as at October 2023	-102
Learn Dis - Adult Placement/Shared						Provision of respite care is reduced compared to pre-pandemic levels and part-year	
Lives	3,095	-2,104	3,136	-2,341	-195	vacant posts	-69
Learn Dis - Other variances					72		-59
Mental Health							
M Health - Residential Care Homes	6,986	-3,394	7,468	-3,394	482	Progress being made in the right sizing of individual packages and in developing alternatives to residential care. This is mitigated by an increase in demand and complexity in those with a learning disability or mental health issue. In the meantime, high cost independent providers are being commissioned and the current budget allocation does not reflect this demand.	390
M Health - Group Homes/Supported			·			Progress being made in the right sizing of individual packages and in developing alternatives to residential care. This is mitigated by an increase in demand and complexity in those with a learning disability or mental health issue. In the meantime, high cost independent providers are being commissioned and the	
Living	1,707	-446	2,249	-446	541	current budget allocation does not reflect this demand.	531
M Health - Other variances					-188		-256
Support							
Sther Variances - Support	11,260	-7,631	11,130	-7,466	35		246
D Capport	11,200	7,001	11,100	7,400	- 33		2-10
_	l .						

CABINE I 15th JANUARY 2024	Working	Budget	Forec	asted	Oct 2023		Aug 2023
Division	Expenditure	Income	Expenditure	Income	Forecasted Variance for Year	Notes	Forecasted Variance for Year
	£'000	£'000	£'000	£'000	£'000		£'000
Homes & Safer Communities							
Public Protection							
PP Business Support unit	163	0	143	0	-20	Underspend on salaries - Staff Vacancy	-23
Noise Control	230	0	196	-0	-34	Underspend on salaries - Staff Vacancy	-21
Animal Welfare	90	-87	82	-44	36	Under achievement of income	39
						Short fall in income - income target increases year on year, but the number of	
Licensing	378	-358	373	-303	50	licensable businesses remains largely the same.	48
Safeguarding, Licensing & Financial							
Investigation	97	0	45	0	-52	Underspend on salaries	-53
Fair Trading	236	-68	230	4	58	Underachievement of an unrealistic income target. Income dependent on criminal case progressing through the court system and the award of fees and costs recoverable.	73
Financial Investigator	126	-527	185	-567	20	Shortfall in salary budget	54
Other Variances	120	-527	100	-507	-45	Shortiali in Salary budget	- 6
Other variances					-43		-0
Council Fund Housing							
Independent Living and Affordable						Underspend on salaries due to grant funding and underspend on Supplies &	
Homes	124	-45	131	-79	-27	Services	-0
Home Improvement (Non HRA)	661	-284	693	-376	-61	Underspend on salaries - Staff vacancy	-3
Penybryn Traveller Site	188	-137	205	-130	24	Under achievement of Income	9
Non HRA Re-Housing (Inc Chr)	177	0	138	0	-39	Underspend on salaries - Staff vacancy	-12
Non Fire rousing (inc on)	177	0	130		-59	Oridersperia ori salaries - Stair vacarity	-12
Social Lettings Agency	887	-879	825	-653	164	Reduction in forecast income. Mainly commission to retain landlords in the scheme.	0
Other variances	007	0/ 0	020	000	-24	reduction in forecast meeting. Mainly commission to retain fariations in the solicine.	-55
Carior variances							
Leisure & Recreation							
Millennium Coastal Park	334	-94	334	-83	11	Forecast shortfall in income for Parking Fees & Season Tickets	-5
-						Legal / Mtce costs relating to Burry Port Marina not budgeted £14k plus forecast	
Burry Port Harbour	24	-143	37	-127	29	shortfall in income for Parking Fees	26
		0	31	,		Forecast shortfall in income for Board & Accommodation to budget with smaller	
Pendine Outdoor Education Centre	525	-375	375	-197	28	group bookings	51
H	525	3/3	313	101	20	Forecast shortfall in income from Beach Kiosk Sales due mainly to the bad summer	
ਦੂੰ ∰embrey Beach Kiosk	0	-80	0	-46	34	weather over school holidays	34
Armarthen Leisure Centre	1,955	-1,674	1,965	-1,644	40	Pay validation £30k plus forecast income shortfall of £10k	-28
Plandovery Swimming Pool	478	-1,074	497	-1,044	47	Pay validation plus forecast income shortfall	34
Gwendraeth Sports Centre	0	0	-43	-103	-43	Accrual for NNDR no longer required	-43
Actif Communities	384	-39	356	-41	-30	In year vacancy	-25
Cactif health, fitness and dryside	242	-156	206	-109	11	Slight shortfall on higher income target set	18
mon ricani, niness and dryside	242	-130	200	-103		Ongrit shortian on riigher moonie target set	10

CABINE I 15th JANUARY 2024	Working	Budget	Forec	asted	Oct 2023		Aug 2023
Division	Expenditure	Income	Expenditure	Income	Forecasted Variance for Year	Notes	Forecasted Variance for Year
	£'000	£'000	£'000	£'000	£'000		£'000
Llanelli Leisure Centre	1,567	-1,075	1,597	-1,043	63	Pay validation £26k plus forecast income shortfall linked to sports hall booking cancellations due to roof leaks	40
Outdoor Recreation - Staffing costs	287	0	348	0	61	Forecast overspend on Employees due to shortfall of validation £20k plus long term sickness cover	-18
Pembrey Country Park	1,144	-1,352	1,139	-1,392	-44	Forecast to overachieve budgeted income for Admission and Season Tickets however lost over £40k income due to Wi-Fi issues, £72K essential expenditure on campsite works and alternative Wi-Fi solution	-37
Pembrey Country Park Restaurant Carmarthen Library	651 581	-524 -32	712 584	-546 -17	40	Pay validation, price of food increase, ambitious income setting targets, and loss of income due to Wi-Fi issues affecting position at mid-year point with aim to recover by year-end Pay validation £12k plus utilities	18
Llanelli Library	530	-32	580	-19	63	Forecast overspend on Employees - in part Pay validation, utilities £14k, income shortfall £13k; offset with vacancies in Libraries general	9
Community Libraries	275	-7	261	-6	-12	In year vacancies	-25
Libraries General	1,258	-1	1,180	-1	-78	In year vacancies	-3
Carmarthen Museum, Abergwili.	198	-31	159	-35	-43	In year vacancies	-8
Museums General	412	-1	438	-0	26	Unable to achieve vacancy factor	8
Laugharne Boathouse	158	-129	163	-90	43	Forecast to not fully achieve income budgeted due to weather & limitations of staffing structure. Staff capacity stretched through the opening of MOLS and the restructuring period, which is now concluded.	21
Louis Theorem	000	4.45	047	000	40	Predicted shortfall in income to budget, offset by other theatres income (managed	40
Lyric Theatre Ammanford Miners Theatre	622 86	-445 -17	617 82	-399 -25	-12	as one overall target) Predicted to over achieve income to budget	46 -6
Entertainment Centres General	585	-98	616	-142	-13	In year vacancies	-9
					-10	Budget set at steady state year and occupation. Current forecast includes income shortfall as we build to expected room occupation rates; circa £40k shortfall in parking income (pending barrier / enforcement); £80k income shortfall with Adventure Golf opening 2024. Forecast also includes a £12k pay validation shortfall	
Attractor - Hostel	687	-656	673	-396	247	along with £42k 'one off' set up costs.	211
Attractor - Externals	5	-65	5	-42	23	Forecast shortfall in income for Parking Fees	19
Heisure Management	398	-4	341	-4	-57	In year vacancies	-44
Other Variances					-4		-44
<u>po</u> mGrand Total					3,649		2,321
שומות וטומו					3,049		2,321

Corporate Services Department Budget Monitoring - as at 31st October 2023

		Working	Budget		Forecasted				
Division	Expenditure £'000	•				Income £'000	Net non- controllable £'000	Net £'000	
Financial Services	14,147	-3,055	-852	10,240	13,474	-2,818	-852	9,805	
Revenues & Financial Compliance	58,888	-36,779	-830	21,279	57,967	-36,234	-830	20,903	
GRAND TOTAL	73,035	-39,833	-1,681	31,520	71,441	-39,052	-1,681	30,708	

Oct 2023 Forecasted Variance for Year £'000	Aug 2023 Forecasted Variance for Year £'000
-436	-429
-376	-491
-812	-920

Corporate Services Department - Budget Monitoring - as at 31st October 2023 Main Variances

CABINET 15th JANUARY 2024

	Working	Budget	Forec	Oct 2023		
Division	Expenditure	Income	Expenditure	Income	Forecasted Variance for Year	
	£'000	£'000	£'000	£'000	£'000	
Financial Services						
Accountancy	1,942	-510	1,940	-476	3:	
Bank Charges	64	0	52	0	-1:	
Miscellaneous Services Other variances	8,111	-131	7,556	-20	-44 -1:	
Revenues & Financial Compliance						
Procurement	643	-37	581	-37	-6: -2: -3	
Business Support Unit	150	0	128	0	-2	
Corporate Services Training	55	0	25	0	-3	
Local Taxation	1,040	-776	1,156	-725	16	
Council Tax Reduction Scheme	18,385	0	18,238	0	-14	
Rent Allowances	34,823	-35,040	34,409	-34,599	-9°	
Rates Relief	251	0	155	0	-9	
Housing Benefits Admin	1,766	-755	1,347	-661	-32	
Revenues	1,089	-148	1,235	-175	118	
Other variances					_	
Grand Total					-81	

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Forecasted	Note
0	
	£35k
	incor
32	posts
-12	Fore
444	£432
-12	
	Unde
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-30	Unde
	Larg
400	£115
168 146	costs Unde
27	Proje
-96	Low
	Net s
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	10.5 £116
118	payn
-7	
212	

Notes
£35k overall shortfall on income targets consisting of a £22k shortfall on deputyship income and £13k of other smaller income shortfalls. £29k net underspend on vacal posts during the year; £26k net overspend on supplies and services. Forecast underspend on Bank Charges £432k underspend on pre LGR pension costs. £12k underspend on Subscriptions
Underspend on staff, due to 2 being on maternity leave, one on reduced hours and 2 vacancies during the first quarter of the year. Vacant post during year. Will not be filled in 2023/24. Underspend based upon current demand for courses. Large overspend on postage costs following price increases in recent years of £115k, along with a reduction in anticipated income received from recovering court costs based on 2022/23 figures. Underspend anticipated based on current levels of demand. Projection based on 2022/23 claims. Low take-up anticipated based on current demand. Net shortfall on grants income receivable of £94k compared with budget, offset by 10.5FTE current vacant posts within the section due to difficulties with recruitment. £116k overspend on bank charges due to significant increase in the number of carpayments in recent years.

Aug 2023

Department for Education & Children Budget Monitoring - as at 31st October 2023

	Working Budget Forecasted							Oct 2023 Forecasted	Aug 2023 Forecasted	
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Variance for Year £'000	Variance for Year £'000
Schools Delegated Budgets Transfer from Reserves	155,160	-18,492	0	136,668 0	163,945	-18,492 -8,785	0	145,453 -8,785	8,785 -8,785	8,513 -8,513
Director & Strategic Management	1,690	0	-109	1,581	1,349	0	-109	1,240	-342	-395
Education Services Division	15,766	-4,704	20,122	31,184	17,425	-6,362	20,122	31,186	2	20
Access to Education	12,359	-7,954	1,403	5,808	13,747	-8,609	1,403	6,542	734	1,145
Strategy & Learner Support	6,608	-3,972	828	3,464	6,762	-4,253	828	3,336	-127	-27
Children's Services	31,218	-9,875	2,764	24,108	41,632	-13,784	2,764	30,612	6,504	5,804
TOTAL excluding schools	67,642	-26,506	25,009	66,145	80,915	-33,008	25,009	72,916	6,770	6,546
GRAND TOTAL	222,802	-44,998	25,009	202,813	244,860	-60,286	25,009	209,583	6,770	6,546

Department for Education & Children - Budget Monitoring - as at 31st October 2023 Main Variances

	Working	Budget	Forec	Oct 2023	
Division	Expenditure	Income	Expenditure	Income	Forecasted Variance for Year
	£'000	£'000	£'000	£'000	£'000
Director & Strategic Management					
	4 000		202		
Director & Management Team Business Support	1,282 408	0	999 350	0	-283 -58
Business Support	408	U	350	0	-58
Education Services Division					
Early Years Non-Maintained 3 year old					
Provision	941	-542	633	-542	-308
School Improvement	777	0	1,163	-340	46
·			,		
Additional Learning Needs	4,756	-2,525	4,822	-2,542	49
Education Other Than At School	,	Í	,	,	
(EOTAS)	5,099	-565	5,475	-774	167
Music Services for Schools	348	0	1,400	-1,022	30
Other variances					17
Access to Education			101		
School Admissions	485	0	401	0	-84
School Modernisation	144	0	311	-46	121
School Meals & Primary Free Breakfast Services	11,729	-7,954	13,034	-8,563	696
Strategy & Learner Support					
Youth Support Service & Participation	2,311	-1,294	2,311	-1,368	-74
Data & Education Systems	1,079	-30	1,030	-30	-49
Other variances	.,0.0		.,000		-4
Children's Services					
D D D D D D D D D D D D D D D D D D D	8,019	-115	9,554	-530	1,119
k)	0,019	-115	9,004	-530	1,119
Corporate Parenting & Leaving Care	1,035	-91	948	-91	-87

	Aug 2023
Notes	Forecasted Variance for Year
	£'000
Growth budget to be allocated as the relevant recruitment and reviews progress. Any temporary in year underspend will support other service pressures. Part year vacant posts pending review of service needs once relocated.	-335 -60
WG are currently providing grant for non maintained settings, releasing core budget on a temporary basis to support pressures in other services Partneriaeth RCG Income less than anticipated for 2023/24	-308 54
£272k pressure in relation to Out of County placements, partially offset by part year vacant posts and utilisation of grant income	114
Increased agency costs due to staff absences across the 4 settings Increased staff cover costs relating to long term absence	109 20 31
Part year vacant posts currently being recruited to Ongoing costs for closed school premises following school reorganisations	- <mark>96</mark>
Updated costs & income levels for primary school meals has reduced the forecast overspend to £468k which is down to the meal price being insufficient to cover costs per meal, paid and UPFSM funded. Primary breakfast contributions for care element shortfall £96k & increased costs of food & labour £132k	1,140
Part year vacant posts and using core staff to utilise grant income	-29
Part year vacant posts and using core staff to utilise grant income	-7 9
Increased agency staff costs forecast £962k re additional demand & difficulty recruiting permanent staff - forecast has increased due to extending of agency staff to March 2024 and also 2 additional agency Social Workers. Increased demand for assistance to clients and their families £346k, which again is a further increase	
compared to August. This is partly offset by additional grant income. Maximisation of grant income supporting priorities the service had already identified and have staff working on	536 -77

Department for Education & Children - Budget Monitoring - as at 31st October 2023 Main Variances

CABINET 15th JANUARY 2024

	Working	Working Budget Fore			Oct 2023
Division	Expenditure	Income	Expenditure	Income	Forecasted Variance for Year
	£'000	£'000	£'000	£'000	£'000
Fostering & Other Children Looked After Services	4,843	0	6,120	-139	1,138
Unaccompanied Asylum Seeker	_	_			
Children (UASC) Commissioned Residential Placements	0	0	1,603	-1,346	257
(CS)	469	0	3,369	-12	2,889
Residential Settings	1,421	-361	2,728	-1,444	225
Respite Settings	1,094	0	1,178	0	84
Adoption Services	591	0	1,136	-409	136
Short Breaks and Direct Payments Other Family Services incl Young	657	0	1,880	-184	1,040
Other Family Services incl Young					
Carers and ASD Children's Services Mgt & Support (inc	1,023	-643	1,021	-687	-46
Eclipse)	1,366	-164	1,287	-208	-123
School Safeguarding & Attendance	827	-512	759	-575	-131
ther Variances					4
D MGrand Total					6,770
©					٥,٠٠٠

	Aug 2023
Notes	Forecasted Variance for Year
	£'000
Increased costs associated with providing specialist support and fostering placements for young people / children looked after, some with highly complex needs £453k, Special Guardianship Orders (SGO's) £62k, Fostering £762k. This is partly offset by additional WG grant £139k	892
Increase in number of Unaccompanied Children resulting in more expensive placement costs in excess of the fixed income received. Additional grant income identified since August return	322
Several ongoing highly complex placements in 2023/24	2,770
£225k Garreglwyd - agency staff costs forecast due to difficulty recruiting & sickness cover. £514k forecast overspend for new setting Ty Magu / Ross Avenue, which is being offset by £514k WG grant	191
Increased staffing costs £54k re meeting service demand, vacancy / absence cover and impact of increased pay award in excess of budget, increased vehicle costs in relation to additional vehicles needed £20k and also additional premises maintenance costs forecast £10k in relation to essential works needed following outcome of recent playground inspection at Llys Caradog	19
Overspend in relation to increased staffing costs, including agency staff and travelling costs re ongoing service demands £73k. Also, additional costs in relation to Inter Agency Adoption fees, Adoption Allowances and Therapy / Counselling costs, again in line with service demands £63k	151
Increased demand for Direct Payments with further pressures linked to post covid & lack of commissioned services available £376k. Also increased demand for 1-2-1 support under Short Breaks due to lack of available location based services £664k	1,229
Maximisation of grant income, partially offsetting overspends elsewhere within the division	-53
Part year vacant posts recently recruited to Maximisation of grant income, partially offsetting overspends elsewhere within the	-107
division	-74 6
	6,546

Place and Infrastructure Department Budget Monitoring - as at 31st October 2023

		Working	g Budget			Forec	casted		Oct 2023 Forecasted	Aug 2023 Forecasted
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Variance for Year £'000	Variance for Year £'000
Service Improvement and Transformation	5,031	-4,117	478	1,392	5,250	-4,123	478	1,606	214	-4
Waste & Environmental Services	30,004	-4,926	1,341	26,420	31,368	-5,626	1,341	27,083	664	262
Highways & Transportation	57,865	-31,474	10,247	36,638	65,010	-37,553	10,247	37,704	1,066	802
Place and Sustainability	7,533	-3,493	381	4,422	7,353	-3,582	381	4,152	-269	-162
GRAND TOTAL	100,434	-44,010	12,447	68,871	108,981	-50,883	12,447	70,545	1,675	898

Place and Infrastructure Department - Budget Monitoring - as at 31st October 2023 Main Variances

CADINET ISHTSANOART 2024	Working	Budget	Forec	asted	Oct 2023
Division	Expenditure	Income	Expenditure	Income	Forecasted Variance for Year
	£'000	£'000	£'000	£'000	£'000
Service Improvement &					
Transformation					
Facilities Management - Building	4 704	4.047	4.070	4.050	400
Cleaning Business Support	4,731	-4,017	4,972 175	-4,059	199 55
Business Support	120	-35	1/5	-35	53
Departmental - Core	117	0	87	0	-30
Other variances					-9
Waste & Environmental Services					
Environmental Infrastructure	134	0	99	0	-35
Waste & Environmental Services Unit	-145	0	-312	-0	-167
Trade a Environmental Convices Chil	110	Ü	012	Ü	
Environmental Enforcement	566	-19	518	-20	-49
Public Conveniences	230	-9	244	-9	14
Cleansing Service	2,660	-103	2,801	-108	135
Waste Services	21,198	-1,400	22,279	-1,707	775
Green Waste Collection	671	-602	643	-665	-91
Grounds Maintenance Service and					
urban parks	3,953	-2,696	4,077	-2,758	62
Closed Landfill Sites	292	0	325	0	33
Other variances					-14
Highways 9 Transportation					
Highways & Transportation Departmental - Transport	41	0	FO	0	04
Departmental Pooled Vehicles	0	0	- <u>50</u> 14	0	-91 14
Civil Design	1,308	-1,943	1,262	-1,910	-13
Transport Strategic Planning	442	0	395	0	-48
H				- J	
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udallen					
ਜ਼					
School Transport	13,683	-994	14,863	-1,267	908
<u> </u>	,		,	•	

	Aug 202
	Va
	Variance for Year
Notes	iance Year
) fo
	£'000
	2.000
	1
£180k budget deficit following the pay award	
£48k budget deficit following the pay award	
£25k vacant post not estimated to be filled in this financial year due to recruitment	
freeze	
Dort year acting due to Head of Carries neet being yearnt until July 2022	
Part-year saving due to Head of Service post being vacant until July 2023	-3
Net £149k underspend on pay costs due to a realignment review & recruitment	
freeze.	
Underspend relates to vacated post, maternity leave and flexible retirement. Future	
needs are being addressed.	{
Increase in Danfo contract cost over and above validation £53k deficit in pay budgets due to pay award and £100k efficiency not met	
Delivery of the interim phase of the waste strategy has increased costs due to	
contingency measures put in place. Outturn includes draw-down from reserves.	-
£183k pay budget deficit following pay award. Increased customer base and £5k budget deficit following pay award	57
increased customer base and LSK budget deficit following pay award	
Deficit in pay budget due to pay award	-4
Increased electricity costs in both sites.	
	_*
Vacant post, management review underway	-4
Under-utilisation of pool vehicles	1
Based on current income projections	
Vacant posts during the year	-
Increased transport costs for operators which subsequently escalate the tendered	
contract prices for the statutory provision of home to school transport. Transport	
operators are continuing to experience driver shortages, global supply chain	
shortages for vehicles and parts and a period of very high fuel prices make for a	
challenging operating environment. £57k deficit budget on Passenger Assistants as	64
a result of the pay award.	66

Place and Infrastructure Department - Budget Monitoring - as at 31st October 2023 Main Variances

CABINET 15th JANUARY 2024

	Working	Budget	Forec	asted		Oct 2023
Division	Expenditure	Income	Expenditure	Income		Forecasted Variance for Year
	£'000	£'000	£'000	£'000		£'000
Traffic Management	557	-262	897	-776		-173
Car Parks	2,268	-3,593	2,064	-3,112		277
Nant y Ci Park & Ride	17	-7	36	-7		19
Storm Damage Road Safety	0 251	0 -11	- <u>2</u> 194	302 0	•	300 -47
School Crossing Patrols Highway Lighting Other variances	160 3,096	0 -1,029	129 3,203	0 -1,176		-31 -40 -9
Discound Suprainability						
Place and Sustainability Place & Sustainability Unit	585	-18	655	-151		-62
Building Control	706	-560	662	-411		104
Strategic Policy & Placemaking	775	0	741	-0		-34
Development Management	1,967	-1,169	1,870	-1,312		-240
Net Zero Carbon Plan	188	0	117	0		-70
AB - Sustainable Drainage approval Body Unit Other Variances	139	-134	138	-110		23 10
Grand Total						1,675
Grand Total		1	1		L	1,073

staff vacancies during the year, staff time recharged to grants and net increa raffic Regulation orders income	se in
Parking income not achieving income targets due to reduced footfall in town or pogether with year on year validation applied to budget. Parking fees increase ue to be implemented from March 2024.	
Overspend following the cessation of the service after the start of the financia ue to statutory notice periods.	al year
s a result of the recent storms, two sections of the highway suffered support with estimated reconstruction costs of £300k; A485 Alltwalis culvert replacer 100k and C2043 Bwlchnewydd road collapse £200k. Awaiting decision from additional funding from Resilient Roads Fund.	ment
staff time recharged to grants deveral posts have become vacant and will not be refilled - in line with the Na dafety Criteria to ensure posts exist at locations a patrol is required only. dacant post estimated to be filled from January 2024	ational
Inderspend on supplies & services shortfall in building reg fee income due to an increase in competitors and the conomic climate. Projection is based on actual income in the first 7 months hay vary as the year progresses	
Inderspend on salaries due to maternity leave and vacant post during the yelled from November 2023	ear -
190k underspend on net pay costs due to vacancies within the year & current curitment freeze; £142k additional planning application income forecast based tual income received in the first 7 months of the year, this may vary as the	sed on
rogresses.	leave
rogresses. /acant post won't be filled this year due to recruitment freeze, and maternity rom November 2023	

Aug 2023

Variance for Year

£'000

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Aug 23

£'000

1,735 -1,610

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Housing Revenue Account - Budget Monitoring as at 31st October 2023

		_	Oct 23
	Working Budget	Forecasted	Variance for Year
	£'000	£'000	£'000
Expenditure			
Repairs & Maintenance			
Responsive	3,053	4,862	1,809
Minor Works	3,917	3,568	-349
Voids	5,191	5,191	-0
Servicing	2,127	2,284	157
Drains & Sewers	165	150	-15
Grounds	891	851	-40
Property & Strategic Projects	1,065	1,065	-0
Unadopted Roads	123	123	0
•			
Supervision & Management			
Employee	7,377	7,012	-365
Premises Transport	1,757 47	2,368 55	611
Supplies Recharges	904	1,392 -2,078	488
Provision for Bad Debt	606	606	0
Capital Financing Cost Central Support Charges Direct Revenue Financing	15,001 2,403 10,000	14,512 2,403 10,000	-489 0
2.1.00t 1.to.101.td0 1.11.td1.1011.tg	1		
Hotal Expenditure	52,549	54,363	1,814

overspend on responsive repairs (£1.8m up from £1.735m) and a reduction in the underspend on minor works (from £1.6m to £349k). Additional electrical periodic testing will result in overspend on servicing of £157k while grounds maintenance charges are likely to come in £40k under budget. Savings from vacant posts. Additional forecast energy costs in sheltered schemes £200k. Additional Estate improvement works predicted to be £150k over original budget. Re-alignment of most of the Temporary Accommodation function from Council Fund to HRA (in line with advice received) increasing expenditure with corresponding increase in Other Income £261k. Additional spend related to legal costs in housing management £50k, compensation costs £179k, fees/project costs £170k and office refurbishments £39k. General Office Supplies of postage, photocopying etc £50k Capital HRA programme is predicting a £5m underspend on the revised budget of £33.9m. This, in conjunction with increased grant funding in 2022/23 and 2023/24 has decreased the borrowing
overspend on responsive repairs (£1.8m up from £1.735m) and a reduction in the underspend on minor works (from £1.6m to £349k). Additional electrical periodic testing will result in overspend on servicing of £157k while grounds maintenance charges are likely to come in £40k under budget. Savings from vacant posts. Additional forecast energy costs in sheltered schemes £200k. Additional Estate improvement works predicted to be £150k over original budget. Re-alignment of most of the Temporary Accommodation function from Council Fund to HRA (in line with advice received) increasing expenditure with corresponding increase in Other Income £261k. Additional spend related to legal costs in housing management £50k, compensation costs £179k, fees/project costs £170k and office refurbishments £39k. General Office Supplies of postage, photocopying etc £50k Capital HRA programme is predicting a £5m underspend on the revised budget of £33.9m. This, in conjunction with increased grant funding in 2022/23 and 2023/24 has decreased the borrowing
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Additional forecast energy costs in sheltered schemes £200k. Additional Estate improvement works predicted to be £150k over original budget. Re-alignment of most of the Temporary Accommodation function from Council Fund to HRA (in line with advice received) increasing expenditure with corresponding increase in Other Income £261k. Additional spend related to legal costs in housing management £50k, compensation costs £179k, fees/project costs £170k and office refurbishments £39k. General Office Supplies of postage, photocopying etc £50k Capital HRA programme is predicting a £5m underspend on the revised budget of £33.9m. This, in conjunction with increased grant funding in 2022/23 and 2023/24 has decreased the borrowing
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requirement in year from £8.4m to approximately £5.9m. The impact on mid-year CFR and therefore interest is significant, reducing capital charges by £568k. This does assume an interest rate of 4.01% which may change if other elements of the capital programme on Council Fund vary.

Housing Revenue Account - Budget Monitoring as at 31st October 2023

		-	Oct 23
	Working Budget	Forecasted	Variance for Year
	£'000	£'000	£'000
Income			
Rents	-46,247	-46,815	-568
Service Charges	-981	-1,065	-84
Supporting People	-70	-70	0
Interest on Cash Balances	-137	-618	-481
Grants	-296	-296	0
Insurance	-171	-171	0
Other Income	-49	-444	-395
Total Income	-47,951	-49,479	-1,528
Net Expenditure	4,598	4,884	286

Notes	Au for Year &
Void loss has reduced in year from a budget of 3.5% to 2.3% and is forecast to continue at this level for the remainder of the financial year, saving over £0.5m in foregone rental income.	-49
Impact of fewer voids	-8
Interest rate significantly above 0.9% budgeted, assumed current year average of 4.25% by year end	
Transfer of the Temporary Accommodation function from Council Fund to HRA with increased	
income £261k offset by increase in expenditure in Supervision & Management premises. Additional fees and costs recoverable.	-18
	-76
	8

HRA Reserve	£'000
Balance b/f 01/04/2023	16,998
Budgeted movement in year	-4,598
Variance for the year	-286
Balance c/f 31/03/2024	12,114

Y CABINET

15^{fed} IONAWR 2024

DIWEDDARU RHAGLEN GYFALAF 2023/24

Y Pwrpas: I adrodd yr alldro rhagamcanol diweddaraf yn y rhaglen gyfalaf ar gyfer y flwyddyn ariannol.

Yr Argymhellion / Penderfyniadau Allweddol Sydd Eu Hangen:

- 1. I dderbyn yr adroddiad diweddaraf ar y rhaglen gyfalaf.
- 2. Bod y prosiectau newydd fel y nodir yn cael eu cytuno.

Y Rhesymau:

I ddarparu diweddariad ynglyn a sefyllfa gyllideb ddiweddaraf y rhaglen gyfalaf 2023/24, ar 31^{ain} Hydref 2023.

Angen i'r Cabinet wneud penderfyniad OES

Angen i'r Cyngor wneud penderfyniad NAC OES

YR AELOD O'R CABINET SY'N GYFRIFOL AM Y PORTFFOLIO:

Cyng. Alun Lenny (Adnoddau)

Randal Hemingway

Y Gyfarwyddiaeth: Swydd: Rhif ffôn: 01267 224886

Gwasanaethau Corfforaethol

Enw Cyfarwyddwr y
Gwasanaethau Corfforaethol:

Pennaeth Gwasanaethau

Cyfeiriad E-bost:

RHemingway@si

Swasanaethau Corfforaethol: | Fermaeth Gwasanaethau | RHemingway@sirgar.gov.uk | Ariannol

Awdur yr Adroddiad:
Randal Hemingway



CABINET 15th January 2024

CAPITAL PROGRAMME 2023/24 UPDATE

The current capital programme is based on information available as at the end of October 2023. **Appendix A** shows a forecasted net spend of £89,434k compared with a working net budget of £142,641k, giving a **-£53,207k** variance.

The net budget includes the original H.R.A. and General Fund capital programmes approved by Council on 1st March and slippage from 2022/23. Some of the budgets have also been amended to account for differences in actual grant allocations compared with the anticipated allocations at the time the programme was approved, and new grant awards received during the year to date.

It should be noted that following a department reorganisation, the property services projects which have previously been reported as part of the Department of Place and Infrastructure are now reported as part of the Chief Executive Department portfolio.

Appendix B details the main variances within each department.

New Projects and virements to note and approve for the current year:

Leisure:

Projects supported from funds from the Development Fund £195k for Pembrey Country Park Electrical Infrastructure Upgrade £150k for Pendine Miniature Golf Course.

There is an additional £5k for Burry Port Car Park Development funded from Revenue.

Place and Infrastructure:

New grant awarded from the WG for Flood Defence Works of £16k for Pen Y Fan, Llanelli.

Approved £45k to be slipped from the 2023-24 decarbonisation budget, to match fund the 2024-25 grant relating to installation of Heat Source Pumps in schools.

Education:

A virement of £25k from the deferred grant funding for the provision of feminine hygiene hardware to the capital maintenance – education budget for eligible works undertaken at Ysgol Gyfun Emlyn (which sits under the Chief Executive budget).

Chief Executive:

A virement of £25k from Provision of Feminine Hygiene Hardware (from Education) to the Capital maintenance budget for NCE School works.

DETAILED	REPORT	ATTACHED?
,	•	

YES



I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report:

Signed:	Randal Hemingway	/ Head of	Financial Services

Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
NONE	NONE	YES	NONE	NONE	NONE	YES

3. Finance

The capital programme shows an in-year forecasted variance of -£53,207k against the 2023/24 approved budget as at 31st October 2023.

7. Physical Assets

The capital programme will have an impact on the physical assets owned by the Authority.



CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below					
Signed:	Randal Hemingway	Head of Financial Services			
(Please spe the followin	cify the outcomes of consulta g headings)	tions undertaker	n where they arise against		
1. Scruting	Committee request for pre-d	etermination	N/A		
If yes inclu	ide the following information:	-			
Scrutiny C	ommittee				
Date the re	eport was considered:				
Scrutiny C	ommittee Outcome/Recomme	ndations:			
2.Local Men	nber(s): N/A				
3.Communi	ty / Town Council: N/A				
4.Relevant F	Partners: N/A				
5.Staff Side	Representatives and other Or	ganisations: N/A	•		
	EMBER PORTFOLIO AWARE/CONSULTED	Include any o	bservations here		

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:				
Title of Document	File Ref No.	Locations that the papers are available for public inspection		
2023/24 Capital Programme		Corporate Service Department, County Hall, Carmarthen.		
		On-line via corporate website – Minutes of County Council Meeting 1 st March 2023.		



Capital Programme 2023/24

Capital Budget Monitoring - Report for October 2023

	Working Budget			Forecasted			Variance
Department	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000	for Year
Public Housing	33,836	-15,472	18,364	28,949	-15,619	13,330	-5,034
Private Housing	3,451	-468	2,983	3,451	-468	2,983	0
Leisure	4,754	-1,264	3,490	2,803	-147	2,656	-834
Social Care	2,243	-337	1,906	2,178	-321	1,857	-49
Place & Infrastructure	47,674	-23,242	24,432	20,536	-11,305	9,231	-15,201
Education & Children	29,983	-10,373	19,610	18,300	-2,796	15,504	-4,106
Chief Executive	10,536	0	10,536	6,440	-24	6,416	-4,120
Regeneration	106,383	-45,063	61,320	71,477	-34,020	37,457	-23,863
TOTAL	238,860	-96,219	142,641	154,134	-64,700	89,434	-53,207

Mae'r dudalen hon yn wag yn fwriadol

Capital Programme 2023/24								
Capital Budget Monitoring - Rep	ort for	Octobe	r 2023	- Main	Variand	es		
	Wor	king Bu	dget	F	orecaste	d	_	
DEPARTMENT/SCHEMES	Expenditure £'000	Income £'000	Net	Expenditure £'000	Income £'000	Net £'000	Variance for Year £'000	
COMMUNITIES								
- Public Housing	33,836	-15,472	18,364	28,949	-15,619	13,330	-5,034	
Sewage Treatment Works Upgrading	20	0	20	30	0	30	10	
Internal and External Works (Property)	13,755	0	13,755	12,478	0	12,478	-1,277	The main variances are £ and -£1,218k Risk Reduct M&E Works and Risk Recresource within the Team projects. The overspend of decant properties. This wicapital programme.
Environmental Works (Housing Services)	350	0	350	281	0	281	-69	
Adaptations and Equalities Works (Building Services)	2,000	0	2,000	2,000	0	2,000	0	
Programme Delivery and Strategy	1,916	0	1,916	414	0	414	-1,502	Main variances are CHS p Survey -£416k.
Housing Development Programme (New builds & Stock Increase Programme)	14,080	0	14,080	12,031	-147	11,884	-2,196	This main variances are development (slip to 2024 in the Strategic Regenera Regeneration Schemes is Street and Brynmefys.
Retrofit and Decarbonisation	1,715	0	1,715	1,715	0	1,715	0	
MRA and IHP Grants Income	0	-15,472	-15,472	0	-15,472	-15,472	0	
- Private Housing	3,451	-468	2,983	3,451	-468	2,983	0	
Disabled Facilities Grant (DFG)	2,688	-100	2,588	2,688	-100	2,588	0	
ENABLE - Adaptations to Support Independent Living	368	-368	0	368	-368	0	0	
Empty Properties Initiatives	379	0	379	379	0	379	0	
Care & Repair Small Repairs Scheme	16 4,754	0	16 3,490	16	0 -147	16 2,656	0	
- Leisure Leisure Centres	1,995	-1,264	1,995	2,803 2,002	-147	2,002	-834	
Leisure Centres	,	U	•	2,002		2,002	- /	Slip to 2024/25. Project n
Oriel Myrddin Redevelopment	1,802	-1,000	802	106	0	106	-696	site in January 2024.
Libraries & Museums	409	-264	145	261	-147	114	-31	Slip to 2024/25. Two-year
Country Parks	548	0	548	434	0	434	-114	Slip to 2024/25. £30k aga Bacas Path.
- Social Care	2,243	-337	1,906	2,178	-321	1,857	-49	
PLACE & INFRASTRUCTURE (Including Fleet)	47,674	-23,242	24,432	20,536	-11,305	9,231	-15,201	
Countryside Recreation & Access Coastal Protection & Flood Defence Works	176	-105	71	177	-105	72	1	
	1,412	-899	513	1,423	-899	524	11	
Fleet Replacement Murray Street Multi Storey Car park	4,496	0	4,496	1,638	0	1,638	-2,858	Slip to 2024/25.
Muliay Street Multi Storey Car park	177	0	177	83	0	83	-94	Slip to 2024/25 - Needed
Bridge Strengthening & Replacement	809	0	809	828	0	828	19	
Road Safe Improvements and Grant Project	727	0	727	727	0	727	0	Increased programmes ass
Highways Infrastructure	1,937	0	1,937	2,167	0	2,167	230	Increased programme cos negative slippage. Fund f

Comment

£1,617k Voids, -£1,349k Planned M&E Works uction Measures. The underspends in Planned Reduction Measures are owing to a severe lack of am which is restricting the ability to delivery on the on Voids is due to additional expenditure on will be funded from underspends within the HRA

programme -£1,086k and Stock Condition

e-£1,185k due to slippage of the Tyisha 24/25), -£1,611k in Council New build and £750k ration Schemes. The overspend in Strategic is due to accelerated works on 5-8 Spilman

t now secured all funding, scheduled to start on

ar scheme on car parking at Abergwili Museum.

gainst the Cycling Hub, and £84k against Morfa

d for ongoing works.

costs due to material increases - accommodate as d from future year allocation.

art for							
וטו	Octobe	er 2023	- Main	Variand	es		
	king Bu	dget	Fo	orecaste	ed	. <	
Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000	ariance for Year £'000	Со
370	0	370	54	0	54	-316	Slip to future years.
5,730	0	5,730		0	100	-5,630	Slip to 2024/25, vehicles likely to be
2,214	-2,180	34			34	0	
	-100			-100		-312	Slip to 2024/25.
	0			0		0	
964	-932	32	962	-932	30	-2	
18,377	-11,751	6,626	1,117	0	1,117	-5,509	Agreed land purchases and associa potential to rise as more deals are
					•		
_					-		
6,605	-4,891	1,714	5,580	-4,705	875	-839	Slip to 2024/25.
29,983	-10,373	19,610	18,300	-2,796	15,504	-4,106	,
994	0	994	675	0	675	-319	Main variance is -£279k Mobile Cla
10,299	-7,500	2,799	0	0	0	-2,799	Waiting for WG approval on project specific projects when approval is re-
291	0	291	151	0	151	-140	Delays with acquiring land for Laug
515	0	515	591	0	591	76	
676	0	676	825	0	825	149	The main variances are £250k Hec £336k Bryngwyn School Refurbishr offset by underspends in other area
6,346	0	6,346	6,361	0	6,361	15	
36	0		94	0	94		To be funded from MEP reserves.
0	0	0	17	0	17	17	
5,465	0	5,465	5,409	0	5,409	-56	Savings on ventilation measures.
1,838			1,442	-1,261		-319	Slip to future years.
2,166	-1,345	821	2,166	-1,345	821	0	
650	0	650	46	0	46	-604	 -£621k slip to 2024/25. Overspends Nantgaredig School Car Park £13k budget.
190	-190	0	223	-190		33	
517	0	517	300	0	300	-217	
	### 10,299 291 515 676 6,346 36 0 5,465 1,838 2,166 650	Type Type	370 0 370 5,730 0 5,730 2,214 -2,180 34 451 -100 351 620 0 620 964 -932 32 18,377 -11,751 6,626 881 -881 0 420 -263 157 568 -500 68 740 -740 0 6,605 -4,891 1,714 29,983 -10,373 19,610 994 0 994 10,299 -7,500 2,799 291 0 291 515 0 515 676 0 676 6,346 0 6,346 36 0 36 0 0 0 5,465 0 5,465 1,838 -1,345 821 650 0 650 190 -190	Type of the life Type of the life<	Type of the color of	The book of the	No. No.

	Comment
Clip to future	vente
Slip to future Slip to 2024/2	years. 25, vehicles likely to be procured in 2024/25.
Slip to 2024/2	25.
	ourchases and associated fees due to be completed shortly se as more deals are agreed. Slip to 2024/25.
Slip to 2024/2	25.
Main variance	e is -£279k Mobile Classrooms provision - slip to 2024/25.
Main variance	e is -£279k Mobile Classrooms provision - slip to 2024/25. /G approval on project under design. Will be assigned to cts when approval is received.
Main variance Waiting for W specific proje	/G approval on project under design. Will be assigned to
Main variance Waiting for W specific proje Delays with a	/G approval on project under design. Will be assigned to cts when approval is received.
Main variance Waiting for W specific proje Delays with a Snagging/def The main var £336k Bryngv	/G approval on project under design. Will be assigned to cts when approval is received.
Main variance Waiting for W specific proje Delays with a Snagging/def The main var £336k Bryngv offset by under	/G approval on project under design. Will be assigned to cts when approval is received. cquiring land for Laugharne Primary School. fects ongoing. iances are £250k Heol Goffa - scheme out to tender and wyn School Refurbishment - reviewing costs. These are
Main variance Waiting for Water project Delays with a Snagging/def The main var £336k Bryngvoffset by under	/G approval on project under design. Will be assigned to cts when approval is received. cquiring land for Laugharne Primary School. fects ongoing. iances are £250k Heol Goffa - scheme out to tender and wyn School Refurbishment - reviewing costs. These are erspends in other areas due to MEP review.
Main variance Waiting for Water project Delays with a Snagging/def The main var £336k Bryngvoffset by under	/G approval on project under design. Will be assigned to cts when approval is received. cquiring land for Laugharne Primary School. ects ongoing. ciances are £250k Heol Goffa - scheme out to tender and wyn School Refurbishment - reviewing costs. These are erspends in other areas due to MEP review.

Capital Programme 2023/24							
Capital Budget Monitoring - Report for October 2023 - Main Variances							
	Wor	king Bu	dget	Forecasted			_
DEPARTMENT/SCHEMES	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000	Variance for Year £'000
CHIEF EXECUTIVE	10,536	0	-,	6,440	-24	6,416	-4,120
IT Strategy Developments	1,890	0	1,890	853	0	853	-1,037
Block 3, St David's Park	1,203	0	1,203	1,203	0	1,203	0
Glanamman Industrial Estate Redevelopment	76	0	76	25	0	25	-51
Rural Estates Capital Schemes	0	0	0	15	-15	0	0
Capital maintenance	4,595	0	4,595	3,300	-9	3,291	-1,304
Main Administrative Buildings Works	2,772	0	2,772	1,044	0	1,044	-1,728
REGENERATION	106,383	-45,063	61,320	71,477	-34,020	37,457	-23,863
Llanelli Coast JV	221	0	221	224	-3	221	0
SPF (Shared Prosperity Fund) - Sustainable Communities Anchor	0	0	0	800	-800	0	0
Swansea Bay City Region Projects	72,226	-31,413	40,813	59,201	-31,713	27,488	-13,325
Rural Employment Spaces JV	0	0	0	0	0	0	0
Business Grants & Strategic Capital Projects	5,069	0	5,069	814	0	814	-4,255
Employment Sites	5,068	0	5,068	5,038	59	5,097	29
Town Centres	694	0	694	96	-48	48	-646
Transforming Towns Strategic Projects	3,833	0	3,833	3,549	-16	3,533	-300
Arfor Innovation Fund	300	-300	0	300	-300	0	0
Business Support for Renewable Energy Initiatives	456	0	456	92	0	92	-364
Ten Town Growth Plan	1,000	0	1,000	144	0	144	-856
Transforming Towns - Place Making (TTPM)	1,680	-925	755	7	0	7	-748
Levelling Up Fund - Carmarthen Hwb	15,836	-12,425	3,411	949	-949	0	-3,411
SPF - Place - Tackling Town Centres	0	0	0	263	-250	13	13
TOTAL	238,860	-96,219	142,641	154,134	-64,700	89,434	-53,207

Comment
Slip to 2024/25.
Onp to 2024/25.
Slip to 2024/25. Needed for flooding and drainage works.
Slip to 2024/25.
Ty Elwyn works -£952k, slip to 2024/25, County Hall works -£776k slip to 2024/25 and 2025/26.
Slip to 2024/25. On schedule to be completed in Autumn 2024.
·
Pendine International Visitors Destination £86k to be funded from Leisure Nominal Funding. Remainder of underspend to slip to 2024/25.
Balance to be funded via Joint Venture.
Slip to 2024/25.
Slip to 2024/25 - Delays with purchasing properties.
Slip to 2024/25.
Slip to future years.
Slip to 2024/25, project delayed.
Slip to 2024/25.

Mae'r dudalen hon yn wag yn fwriadol

CABINET

15fed IONAWR 2024

CYNLLUN GOSTYNGIADAU'R DRETH GYNGOR, 2024/25

Y Pwrpas:

Diben yr adroddiad hwn yw gofyn am fabwysiadu'n ffurfiol Gynllun Gostyngiadau'r Dreth Gyngor (a gyflwynwyd yn lle Budd-dal y Dreth Gyngor ym mis Ebrill 2013) am 2024/25

Gall y cynllun gael ei gymeradwyo yn amodol ar y rheoliadau ym gael eu cymeradwyo gan y Senedd a'u bod yn dod i rym.

Does dim disgwyl i'r rheoliadau drafft newid a nhw fydd y fersiwn a ddarperir ar gyfer dadl y Senedd ar 16eg Ionawr 2024. Os ydynt yn cael eu cymeradwyo, bydd y rhain yn dod i rym ar 19eg Ionawr 2024.

YR ARGYMHELLION / PENDERFYNIADAU ALLWEDDOL SYDD EU HANGEN:

Argymhellir bod y Cyngor yn gwneud fel a ganlyn ar gyfer 2024/25:

- 1. Mabwysiadu'n ffurfiol Gynllun safonol Cymru Gyfan ar gyfer Gostyngiadau'r Dreth Gyngor a ddarperir yn
 - a. Rheoliadau Cynlluniau Gostyngiadau'r Dreth Gyngor a Gofynion Rhagnodedig (Cymru) 2013.
- Gweithredu'r ffigurau uwchraddio blynyddol (a ddefnyddir wrth gyfrifo hawl) a'r mân ddiwygiadau technegol eraill sydd wedi'u cynnwys yn Rheoliadau Cynlluniau Gostyngiadau'r Dreth Gyngor (Gofynion Rhagnodedig a'r Cynllun Diofyn) (Diwygio) (Cymru) 2024 a fydd yn dod i rym 19eg Ionawr 2024. a hefyd.
- 3. Parhau i arfer ei ddisgresiwn o ran elfennau disgresiynol cyfyngedig y cynllun rhagnodedig, fel y'u hamlinellir yn y Crynodeb Gweithredol.

Y Rhesymau:

- a) Mae Llywodraeth Cymru wedi llunio rheoliadau sy'n cadw Cynllun Gostyngiadau'r Dreth Gyngor, 2013/14 (gyda diwygiadau cyfyngedig) am 2014/15 a'r blynyddoedd dilynol.
- b) Mae rhwymedigaeth ar awdurdodau i (ail)fabwysiadu cynllun Gostyngiadau'r Dreth Gyngor yn ffurfiol erbyn 31^{ain} Ionawr bob blwyddyn neu bydd y "Cynllun Diofyn" yn weithredol sy'n golygu na fydd y Cyngor yn gallu arfer ei ddisgresiwn o ran yr elfennau disgresiynol cyfyngedig yn y cynllun rhagnodedig.
- c) Os yw'r Cyngor yn dymuno arfer ei bwerau o ran y meysydd disgresiwn cyfyngedig sydd ar gael iddo, mae'n ofynnol iddo wneud hynny fel rhan o'r broses mabwysiadu cynllun ffurfiol.



Angen i'r Bwrdd Gweithredol wneud penderfyniad: Oes

Angen i'r Cyngor wneud penderfyniad: Oes 24ain Ionawr 2024

YR AELOD O'R CABINET SY'N GYFRIFOL AM Y PORTFFOLIO:-

Cyng Alun Lenny (Adnoddau)

Y Gyfarwyddiaeth:

Enw Pennaeth y Gwasanaeth:

Helen Pugh

Awdur yr Adroddiad:

Ann Thomas

Swyddi: Pennaeth Refeniw a Chydymffurfio Ariannol

Rhifau ffôn:

Cyfeiriadau E-bost:

HLPugh@sirgar.gov.uk

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AnThomas@sirgar.gov.uk

01267 228740

CABINET 15TH JANUARY 2024

COUNCIL TAX REDUCTION SCHEME 2024/25

- As part of the Welfare Reforms introduced in recent years the former Council Tax Benefit scheme (CTB) was abolished with effect from April 2013. In its place is a localised Council Tax Reduction (CTR) scheme which in Wales has been devolved to Welsh Government, although with significantly less funding than the cost of the former CTB scheme.
- The standard scheme introduced by Welsh Government for 2013/14 and (with minor amendments) subsequent years, is a uniform all-Wales scheme, albeit with limited areas of local discretion available to authorities.
- Despite being an all-Wales scheme, individual Councils are required by the Prescribed Requirements Regulations to formally adopt a Council Tax Reduction Scheme by 31st January each year.
- The limited areas of local discretion, and the policy adopted by Council in respect of those discretions, are shown below for information. There is no recommendation for change:

<u>Discretion</u>: to disregard part or the whole amount of War Disablement pensions and War Widows Pensions when calculating income.

<u>Policy</u>: The Council exercises its discretion and fully disregards War Disablement pensions, War Widows Pensions and analogous payments, when calculating income for the purposes of assessing entitlement to Council Tax Reduction.

<u>Discretion</u>: The ability to increase the standard extended payment period of 4 weeks given to people after they return to work, when they have been in receipt of a relevant qualifying benefit.

<u>Policy</u>: The Council does not exercise its discretion in relation to extended payments and therefore continues to adopt the 4 week period within the standard scheme.

<u>Discretion</u>: The ability to backdate the application of Council Tax Support awards for working age and/or pension age, customers beyond a standard period of 3 months prior to the claim.

<u>Policy</u>: The Council does not exercise its discretion in relation to backdating applications and therefore continues to adopt the 3 month maximum period within the standard scheme.

<u>Discretion</u>: The ability to provide more than the minimum information prescribed as part of the notifications of decisions procedures.

<u>Policy</u>: The Council does not exercise its discretion in relation to the provision of additional information and continues to provide the information prescribed as part of the notifications decisions procedures.



The scheme will be materially unchanged for 2024/25 however, in addition to the normal annual up-rating of certain financial figures used for assessing individual entitlement and some technical adjustments (as is being provided for in *The Council Tax Reduction Schemes (Prescribed Requirements and Default Scheme) (Amendment) (Wales) Regulations 2024)*, the statutory instrument makes a number of other amendments as follows:

Widowed Parents Allowance and Bereavement Support back payments

- ➤ The proposed amendment to the 2013 CTRS Regulations will ensure no applicant living in Wales is negatively impacted because they have received a Widowed Parents Allowance (WPA) back payment or a retrospective Bereavement Support Payment (BSP).
- ➤ The amendment makes provision to disregard certain payments received from the calculation of an applicant's capital under the scheme.
- ➤ The amendment proposes that any backdated BSP award would be aligned with the existing provision for BSP awards and disregarded for a period of 12 months. Any WPA back payments will continue to be disregarded from a person's capital.

Post Office Compensation payments

- ➤ The UK Government has announced funding to enable the Post Office to deliver compensation schemes and arrangements for various cohorts of postmasters. These include the Horizon Shortfall Scheme, compensation arrangements for postmasters whose convictions were overturned and a compensation scheme for postmasters who did not receive remuneration during a suspension period.
- An amendment will ensure no applicant living in Wales is negatively impacted because they receive any compensation or support payment made in connection with the failings of the Post Office Horizon system.
- ➤ The amendment makes provision to disregard any compensation or support payment received from the calculation of an applicant's capital. The amendment also applies to a non dependant's deduction under the scheme.

The Vaccine Damage Payment scheme

- ➤ The Vaccine Damage Payment Scheme (VDPS) incorporated COVID-19 from December 2020, and the scheme is now processing these claims. The majority of VDPS awards are already disregarded relating to compensation for personal injury. However, this does not currently apply to the partners of vaccinated individuals who receive a payment derived from a VDPS award.
- ➤ The proposed amendment to the 2013 CTRS Regulations will ensure that no applicant living in Wales is negatively impacted because they receive a payment under the Vaccine Damage Payments Act 1979 in respect of a partner.
- > The amendment makes provision to disregard a payment received from the calculation of an applicant's capital under the scheme.



The Infected Blood Inquiry

- The Infected Blood Inquiry published its first interim report in July 2022: this made a number of recommendations for a framework for compensation and redress for the victims of infected blood. The report recommended that interim compensation payments of £100,000 be made to infected persons and bereaved partners who registered with a UK infected blood support scheme.
- ➤ Where an infected person or their bereaved partner died before the interim payment could be made, the Government agreed that the interim payment of £100,000 would be made to that person's estate.
- An amendment to the 2013 CTRS Regulations will ensure that no applicant living in Wales is negatively impacted because they receive an interim infected blood compensation payment from their deceased parent's estate.
- > The amendment makes provision to disregard a payment received from the calculation of an applicant's capital under the scheme.

• Minor technical and consequential amendments

- ➤ Some further minor technical amendments are proposed to the 2013 CTRS Regulations to align provisions in Wales with England and housing benefit provisions. These ensure an applicant who is a pensioner and responsible for a young person who is in receipt of an Armed Forces Independence Payment is taken into account when calculating eligibility.
- ➤ The amendment also ensures that the list of matters which must be disregarded in relation to non-dependant deductions in relation to working-age people also applies to pensioners.
- ➤ A consequential amendment will also reflect changes to the legislative landscape as a result of The Tertiary Education and Research (Wales) Act 2022 which becomes operational from April 2024.
- ➤ The amendment ensures that where access funds are paid to students on a discretionary basis by the Commission for Tertiary Education and Research, such funds are taken into account when determining eligibility for Council Tax Reduction.

DETAILED REPORT ATTACHED?	YES



IMPLICATIONS



I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report:

Signed: Chris Moore Director of Corporate Services

Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
YES	YES	YES	NONE	NONE	NONE	NONE

1. Policy, Crime & Disorder and Equalities

The Council Tax Reduction scheme retained for 2014/15 and subsequent years will continue to assess claimants' entitlement on their full Council Tax liability, as happened under the 2013/14 scheme and the former UK-wide Council Tax Benefit scheme.

A local equalities impact assessment was undertaken by the Council in anticipation of the original draft 2013/14 scheme which if implemented, would have reduced all claimants' entitlement. In the event the final 2013/14 scheme was more generous with claimants' entitlement being based on the full charge as will be the case for subsequent years, unless changed. It has not therefore been considered necessary to undertake a further EIA.

The only changes to the scheme other than the normal annual up-rating of the financial figures used to assess applicant's entitlement, and some technical adjustments are the following:

- Certain backdated Bereavement Support Payment award would be aligned with the
 existing provision for Bereavement Support Payment awards and disregarded for a
 period of 12 months. Any Widowed Parents Allowance back payments will continue to
 be disregarded from a person's capital.
- Any Post Office compensation or support payment received will be disregarded from the calculation of an applicant's capital and a non dependant deduction.
- Payments under the Vaccine Damage Payments Scheme will be disregarded from the calculation of an applicant's capital.
- The amendment makes provision to disregard a payment received from the Infected Blood Inquiry from the calculation of an applicant's capital.

•



- Some further minor technical amendments are proposed to the 2013 CTRS Regulations to align provisions in Wales with England and housing benefit provisions. These ensure an applicant who is a pensioner and responsible for a young person who is in receipt of an Armed Forces Independence Payment is taken into account when calculating eligibility. The amendment also ensures that the list of matters which must be disregarded in relation to non-dependant deductions in relation to working-age people also applies to pensioners.
- A consequential amendment will also reflect changes to the legislative landscape as a result of The Tertiary Education and Research (Wales) Act 2022 which becomes operational from April 2024
- The amendment ensures that where access funds are paid to students on a discretionary basis by the Commission for Tertiary Education and Research, such funds are taken into account when determining eligibility for Council Tax Reduction.

Council has no power to vary these amendments.

2. Legal

Under the Prescribed Requirements Regulations the Council is obliged to make a Council Tax Reduction Scheme each year.

The legislation provides for a default scheme to apply in the absence of the Council making a scheme; the Council is nevertheless under a statutory duty to adopt its own scheme, even if it chooses not to apply any of the discretionary elements.

The National Assembly for Wales on the 26th November 2013 approved the Regulations governing the operation of Council Tax Reduction Schemes in Wales for 2014/15 and subsequent years.

The Council Tax Reduction Schemes amending Regulations for 2024/25 have been laid on 5th December 2023 and are scheduled for debate on 16th January 2024 and if approved by Welsh Government will come into force on 19th January 204. They will up-rate figures contained in the main regulations that are used to calculate a claimant's entitlement to a reduction under a council tax reduction scheme and introduce further technical / procedural amendments. Council has no power to vary these.



3. Finance

The scheme for 2024/25 continues to have financial implications for authorities.

The former Council Tax Benefit system was fully funded by the Westminster Government however less funding was given to Welsh Government with regard to the replacement scheme.

The initial funding distributed to Councils by Welsh Government has not increased since the new scheme was introduced in 2013/14. Accordingly individual authorities must make up ongoing shortfalls due to higher expenditure as a result of any additional caseload and/or higher Council Tax levels.

The Council's proposed provisional budget provision for 2024/25 is £18 936 050

The additional cost to the Council to continue exercising its discretionary powers and disregarding War Widow and War Disablement Pensions (and other analogous payments) is estimated as £14k.

CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below

Signed: Chris Moore Director of Corporate Services

- 1. Scrutiny Committee N/A
- 2.Local Member(s) N/A
- 3. Community / Town Council N/A
- 4.Relevant Partners N/A
- 5. Staff Side Representatives and other Organisations

As there are no proposed changes to the scheme other than those over which Council has no jurisdiction, no public consultation exercise has been undertaken.

There is no requirement to consult and no formal consultation has been undertaken in respect of statutory instrument in *The Council Tax Reduction Schemes (Prescribed Requirements and Default Scheme) (Amendment) (Wales) Regulations 2024).*

CABINET MEMBER PORTFOLIO
HOLDER AWARE/CONSULTED

Yes

Section 100D Local Government Act, 1972 – Access to Information				
Title of Document	Locations that the papers are available for public inspection			
The Council Tax Reduction	One Drive - Council Tax Reduction folder			
Schemes and Prescribed	https://carmarthenshire.sharepoint.com/sites/SP CFPO R			
Requirements (Wales)	B/Benefits/Forms/AllItems.aspx?id=%2Fsites%2FSP%5FC			
Regulations 2013	FPO%5FRB%2FBenefits%2FCouncil%20Tax%20Reductio			
	n%20Scheme%202024%2D25&viewid=0bd8faa6%2D931			
	d%2D4a3b%2Db433%2D3f77bbf1e75e			



Council Tax Reduction Schemes (Prescribed Requirements and Default Scheme) (Wales) (Amendment) Regulations 2014	CFP - Council Tax Reduction folder http://www.legislation.gov.uk/wsi/2014/66/contents/made
Council Tax Reduction Schemes (Prescribed Requirements and Default Scheme) (Wales) (Amendment) Regulations 2023	SL(6)425 - Rheoliadau Cynlluniau Gostyngiadau'r Dreth Gyngor [Gofynion Rhagnodedig a'r Cynllun Diofyn) (Diwygio) (Cymru) 2024 SL(6)425 - The Council Tax Reduction Schemes (Prescribed Requirements and Default Scheme) (Amendment) (Wales) Regulations 2024 (senedd.wales) [laid before the National Assembly for Wales on 5 th December 2023:]



APPENDIX A

Council Tax Reduction Scheme 2024-25 - Detailed Report

1. Introduction

- 1.1 With effect from April 2013, the Council Tax Benefit system was replaced with a localised Council Tax Reduction scheme. In Wales, the replacement scheme was devolved to Welsh Government but continues to be administered by local authorities.
- 1.2 The former Council Tax Benefit system was fully funded by the Westminster Government, however, less funding was given to Welsh Government with regard to the replacement scheme. However Welsh Government made a late decision to make up the shortfall which meant that up to 100% reduction would still be available to qualifying claimants.
- 1.3 The initial funding distributed to Councils by Welsh Government has not increased since the new scheme was introduced in 2013/14. Accordingly individual authorities must now make up any on-going shortfalls due to higher expenditure as a result of any additional caseload and/or higher Council Tax levels.

2 Council Tax Reduction scheme – 2014/15 Onwards

- 2.1 The Council Tax Reduction Schemes and Prescribed Requirements (Wales) Regulations 2013 are the regulations that govern the operation of Council Tax Reduction Schemes in Wales for 2014/15 and subsequent years. These were approved by Welsh Government on the 26th November 2013. Also approved were the default regulations which would apply if an authority failed to adopt the scheme.
- 2.2 The Prescribed Scheme regulations and Default Regulations are extensive and detailed, comprising almost 300 pages and are not therefore appended to this report.
- 2.3 The scheme is subject to the annual up-rating of certain figures used by authorities to assess individual customers' entitlement and is also subject to periodic technical adjustments. These amendments are contained in *The Council Tax Reduction Schemes (Prescribed Requirements and Default Scheme) (Amendment) (Wales) Regulations 2024.*
- 2.4 These regulations have been laid in the Welsh Assembly on 5th December 2024 and will be debated by Welsh Government on 16th January 2024. If approved, they will come into force on 19th January for 2024/25. These complex regulations will update the main regulations and therefore form part of the 2024/25 scheme.

- 2.5 This statutory instrument amends the previous Regulations to uprate certain figures used to calculate entitlement to a council tax reduction, and the amount of any such reduction awarded in the 2024/25 financial year.
- 2.6 These will include Personal Allowances as well as carer and disabled premiums, and the financial figures in respect of these allowances have been increased in line with the cost of living crisis. They have been uprated in line with the Consumer Price Index September figure from the previous year (2023), which is 6.7%.
- 2.7 The financial figures in respect of pensioner rates have been amended and are aligned with Housing Benefit. These have been calculated with assistance from the Department for Work and Pensions.
- 2.8 The financial figures for the income bands and deductions made in respect of non- dependants have also been uprated.
- 2.9 In addition to uprating the financial figures, the statutory instrument makes a number of other amendments as follows.

Widowed Parents Allowance and Bereavement Support back payments

- 2.10 The proposed amendment to the 2013 CTRS Regulations will ensure no applicant living in Wales is negatively impacted because they have received a Widowed Parents Allowance (WPA) back payment or a retrospective Bereavement Support Payment (BSP).
- 2.11 The amendment makes provision to disregard certain payments received from the calculation of an applicant's capital under the scheme.
- 2.12 The amendment proposes that any backdated BSP award would be aligned with the existing provision for BSP awards and disregarded for a period of 12 months. Any WPA back payments will continue to be disregarded from a person's capital.

Post Office Compensation Payments

- 2.13 The UK Government has announced funding to enable the Post Office to deliver compensation schemes and arrangements for various cohorts of postmasters. These include the Horizon Shortfall Scheme, compensation arrangements for postmasters whose convictions were overturned and a compensation scheme for postmasters who did not receive remuneration during a suspension period.
- 2.14 An amendment will ensure no applicant living in Wales is negatively impacted because they receive any compensation or support payment made in connection with the failings of the Post Office Horizon system.
- 2.15 The amendment makes provision to disregard any compensation or support payment received from the calculation of an applicant's capital. The

amendment also applies to a non dependant's deduction under the scheme.

The Vaccine Damage Payment Scheme

- 2.16 The Vaccine Damage Payment Scheme (VDPS) incorporated COVID-19 from December 2020, and the scheme is now processing these claims. The majority of VDPS awards are already disregarded relating to compensation for personal injury. However, this does not currently apply to the partners of vaccinated individuals who receive a payment derived from a VDPS award.
- 2.17 The proposed amendment to the 2013 CTRS Regulations will ensure that no applicant living in Wales is negatively impacted because they receive a payment under the Vaccine Damage Payments Act 1979 in respect of a partner.
- 2.18 The amendment makes provision to disregard a payment received from the calculation of an applicant's capital under the scheme.

The Infected Blood Inquiry

- 2.19 The Infected Blood Inquiry published its first interim report in July 2022, this made a number of recommendations for a framework for compensation and redress for the victims of infected blood. The report recommended that interim compensation payments of £100,000 be made to infected persons and bereaved partners who registered with a UK infected blood support scheme.
- 2.20 Where an infected person or their bereaved partner died before the interim payment could be made, the Government agreed that the interim payment of £100,000 would be made to that person's estate.
- 2.21 An amendment to the 2013 CTRS Regulations will ensure that no applicant living in Wales is negatively impacted because they receive an interim infected blood compensation payment from their deceased parent's estate.
- 2.22 The amendment makes provision to disregard a payment received from the calculation of an applicant's capital under the scheme.

Minor Technical and consequential amendments

2.23 Some further minor technical amendments are proposed to the 2013 CTRS Regulations to align provisions in Wales with England and housing benefit provisions. These ensure an applicant who is a pensioner and responsible for a young person who is in receipt of an Armed Forces Independence Payment is taken into account when calculating eligibility. The amendment also ensures that the list of matters which must be disregarded in relation to

- non-dependant deductions in relation to working-age people also applies to pensioners.
- 2.24 A consequential amendment will also reflect changes to the legislative landscape as a result of The Tertiary Education and Research (Wales) Act 2022 which becomes operational from April 2024.
- 2.25 The amendment ensures that where access funds are paid to students on a discretionary basis by the Commission for Tertiary Education and Research, such funds are taken into account when determining eligibility for Council Tax Reduction.

3. Discretionary Powers

- 3.1. Although a national scheme has been approved by Welsh Government, within the Prescribed Requirements Regulations there continues to be limited discretion given to Councils to apply additional discretionary elements that are more generous than the national scheme. It should be noted however, that there are no additional monies available from Welsh Government to fund the discretionary elements.
- 3.2. There are four areas of discretion available to authorities, as follows:
 - a) Discretion to increase the amount of War Disablement Pensions, War Widows Pensions and analogous payments, that are disregarded when calculating income of the claimant;

[Note: The Council, in common with all other authorities in Wales, has previously, exercised its discretion and fully disregarded War Disablement pensions, War Widows Pensions in the calculation of Housing Benefit and Council Tax Benefit.

This approach has been retained by the Council for the Council Tax Reduction scheme. The estimated cost to the Authority for 2024/25 is approximately £14k.]

b) The ability to increase the standard extended reduction period of 4 weeks given to persons after they return to work where they have previously been receiving a Council Tax Reduction that will cease as a result of their return to work;

[Note: The 4 week "run on" was an established feature of the former Council Tax Benefit scheme, the existing Housing Benefit scheme and is retained for the all-Wales, standard Council Tax Reduction scheme.

If the Council were to increase this period it would deviate from the established arrangements, create a serious anomaly with the on-going Housing Benefit system and increase the cost to the Council]

c) The ability to backdate the application of Council Tax Reduction with regard to late claims prior to the new standard period of three months before the claim;

[Note: The previous Council Tax Benefit regulations allowed maximum backdating of 6 months for working age customers, 3 months for pension age customers]

d) The ability to provide more than the minimum information prescribed as part of the notifications of decisions procedures.

[Note: The Regulations already provide for the provision of detailed information to be included in the notification of decisions including the ability to advise of the impact and consequences of failure to notify a change in circumstances.

3.3. In relation to its discretionary powers, the Council has to date, adopted the following approach since Council Tax Reduction scheme was introduced:

Council:

- a) exercises its discretion and fully disregards War Disablement pensions, War Widows Pensions and analogous payments when calculating income for the purposes of assessing entitlement to Council Tax Reduction
- b) does not exercise its discretion in relation to extended payments and therefore adopts the 4 week period specified within the standard scheme,
- does not exercise its discretion in relation to backdating applications and therefore adopts the 3 month maximum period specified within the standard scheme
- d) does not exercise its discretion in relation to the provision of additional information, and continues to provide the information prescribed as part of the notifications decisions procedures

4. Adoption of Scheme

- 4.1. Under the requirements of the Council Tax Reduction Schemes and Prescribed Requirements (Wales) Regulations 2013 the Council is obliged to make a Council Tax Reduction scheme. Furthermore, in order to do so, the regulations require the Council to determine its approach to the discretion powers available to it.
- 4.2. It is therefore recommended that subject to the regulations being approved and coming into force for 2024/25:

- a) Council adopts a scheme in accordance with the Council Tax Reduction Schemes and Prescribed Requirements (Wales) Regulations 2013 and any subsequent amendments that may be required by legislation from time to time, in particular:
 - i. Council Tax Reduction Schemes (Prescribed Requirements and Default Scheme) (Amendment) (Wales) Regulations 2024

and

b) Council adopts the discretionary powers as follows:

- Council exercises its discretion and for the purposes of assessing entitlement to Council Tax Reduction disregards in full War Disablement Pension, War Widows & Widowers Pensions and any analogous payments as permitted under the Regulations.
- Council does not exercise its discretion in relation to extended payments and therefore applies the 4 week period specified within the standard scheme.
- iii. Council does not exercise its discretion in relation to backdating applications and therefore adopts the 3 month maximum period specified within the standard scheme.
- iv. Council does not exercise its discretion in relation to the provision of additional information and continues to provide the information prescribed as part of the notifications decisions procedures.

Y CABINET 15 IONAWR 2024

PWNC:

DEDDF TRWYDDEDU 2003 ADOLYGIAD O'R BOLISI TRWYDDEDU AC ASESIADAU EFFAITH GRONNOL

Y Pwrpas:

 Mae rhwymedigaeth statudol i adolygu'r Polisi Trwyddedu bob pum mlynedd ac Asesiadau Effaith Gronnol bob tair blynedd.

Yr argymhellion / penderfyniadau allweddol sydd eu hangen:

- Dewis opsiwn tri fel yr opsiwn polisi mwyaf priodol i'r Asesiadau Effaith Gronnol hyrwyddo'r amcanion trwyddedu yn Sir Gaerfyrddin orau.
- Cymeradwyo Datganiad Polisi Trwyddedu sy'n adlewyrchu'r opsiwn a ddewisir.

Y rhesymau:

 Rhaid i'r polisi trwyddedu adlewyrchu'r camau gweithredu mwyaf priodol i hyrwyddo'r amcanion trwyddedu, gan ystyried y dystiolaeth a grynhoir yn y ddogfen ymgynghori ac effaith bosibl Asesiadau Effaith Gronnol ar safleoedd trwyddedig yn yr ardaloedd a nodwyd.

Angen i'r Cabinet wneud penderfyniad OES - 15 Ionawr 2024

Angen i'r Cyngor wneud penderfyniad OES - 14 Chwefror 2024

YR AELOD CABINET SY'N GYFRIFOL AM Y PORTFFOLIO:-

Y Cynghorydd A. Vaughan Owen (Newid Hinsawdd, Datgarboneiddio a Chynaliadwyedd)

Y Gyfarwyddiaeth: Swydd: Rhif Ffôn / Cyfeiriad E-bost:

Cymunedau

Enw Pennaeth y Pennaeth Tai a Diogelu'r jmorgan@sirgar.gov.uk

Gwasanaeth: Cyhoedd

Jonathan Morgan Arweinydd Trwyddedu Ffôn 01267 228717

Arweinydd Trwyddedu eorjones@sirgar.gov.uk

Awdur yr Adroddiad:

Emyr Jones



CABINET 15TH JANUARY 2023

LICENSING ACT 2003 REVIEW OF LICENSING POLICY AND CUMULATIVE IMPACT ASSESSMENTS

Purpose

Legislation requires the licensing policy to be reviewed every five years and Cumulative Impact Assessments (CIAs) every three years, to ensure that they are still appropriate.

Consultation

The review process requires the authority to undertake a consultation exercise which took place between the 30th of May and the 8th of August 2023. In addition to reviewing the existing Cumulative Impact Assessments in force for Station Road, Llanelli and Lammas Street, Carmarthen, the consultation also sought views regarding the adoption of a further Cumulative Impact Assessment for **Nott Square**, **King Street and Queen Street**, **Carmarthen**.

Consideration of this additional CIA follows a request made by Carmarthen Town Council because of the levels of Crime and Disorder being reported to them. Nott Square, King Street and Queen Street, Carmarthen are already identified at paragraph 6.12 of the existing Licensing Policy as Hot Spot areas of alcohol related Crime and Disorder.

The outcome of the consultation process is summarised in the attached consultation report. Members are asked to balance the benefits of the additional regulatory controls offered by the CIA's, against the desirability of supporting investment in licensed premises within the identified areas.

In view of this and in light of the evidence submitted the following options are being considered:

Options

Options	Pros	Cons
Option 1: Retain the existing CIAs within the updated policy without creating a new CIA for Nott Square, King Street and Queen Street, Carmarthen.	 Does not increase regulatory controls on licensed premises in Nott Square, King Street and Queen Street, Carmarthen. Aligns with the recently adopted PSPO in Llanelli The retained CIAs will continue to have a positive impact on crime and disorder in those areas. Aligns with the aims of the Transforming Tyisha project and is supported by officers leading that project. Exceptions* in the CIAs permit new licences to be approved where they will not undermine the licensing objectives and will support economic regeneration. 	 Not adopting a CIA for Nott Square, King Street and Queen Street, Carmarthen will result in the concerns expressed by the Police, local businesses, local members and residents not being addressed in the Policy. The existing enforcement powers available to the Licensing Authority and Police are not sufficient to address the cumulative impact of the high



		concentration of licensed premises in Nott Square, King Street and Queen Street, Carmarthen.
Option 2: Remove all CIAs from the updated policy.	 Reduces regulatory control in affected areas. Reduces barriers to new licensed premises in affected areas. Reduced costs / resources needed for CIA policy review and consultation. 	 Likely to result in an increase in licensed premises, outside of the exceptions policy*. Experience suggests this is likely to increase crime and disorder in the area. Doesn't reflect the evidence provided by the Police, local residents and businesses during the consultation. Would be contrary to the aims and objectives of the Tyisha project.
Option 3: Adopt a new CIA for Nott Square, King Street, Queen Street, Carmarthen and retain the existing assessments within the updated Policy, to include an 'exceptions' policy as per current Statement of Licensing Policy.	 Retaining the existing CIA for station Road Llanelli aligns with the aims of the Transforming Tyisha project and also the new PSPO in addressing ongoing alcohol related ASB in that part of Llanelli. Retaining the existing CIA for Lammas Street, Carmarthen will address the ongoing issues of alcohol related ASB in that part of Carmarthen and aligns with the views of the Police, local members, Carmarthen Town Council and residents. Adopting a CIA for Nott Square would help address the increase in alcohol related ASB in that part of the town and aligns with the views of the Police, local members, Carmarthen Town Council, businesses and residents. Exceptions policy* would permit the approval of licenses where applicants can demonstrate that the proposed licensed premises would not contribute to the alcohol related disorder and support economic regeneration in the CIA. 	 Increase regulatory controls in those areas. Creates barriers to new licensed premises and changes to existing licenses in affected areas.



*Exceptions Policy

Example exceptions paragraph from Licensing Policy

An exception might arise where an application proposes:

- (a) To effect a real reduction in capacity
- (b) To replace vertical drinking with seated consumption and waiter service.
- (c) To transfer an operation from one premises to another, where the size and location of the second premises is likely to cause less detrimental Impact and will promote the licensing objectives.
- (d) The substitution of existing licensable activity at a premises with licensable activities which would have less impact on the area and would be more likely to further the licensing objectives.

DETAILED REPORT ATTACHED? • Licensing Policy Consultation Report • Licensing Policy Statement – Licensing Act 2003 • Matrix report of consultation responses



IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report:

Signed: Jonathan Morgan			Head of Housing and Public Protection			
Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
YES	YES	NONE	NONE	NONE	NONE	NONE

1. Policy, Crime & Disorder and Equalities

The proposed amendments to the Licensing Policy promote the prevention of crime and disorder. The Policy complies with the Authority's duty under section 17 of the Crime and Disorder Act.

An equalities impact assessment is being prepared.

2. Legal

Legal services are satisfied that the proposed amendments comply with the Licensing Act 2003 and the statutory guidance issued by the Secretary of State.

Failure to approve the policy would bring the cumulative impact assessments in Station Road and Lammas Street to an end and undermine the council's promotion of the crime prevention objective in the Licensing Act 2003.



CONSULTATIONS

I confirm that the app below	propriate consultations	s have taken in place and	the outcomes are as detailed
Signed: Jonatha	an Morgan	Head of Housing and	d Public protection
1. Scrutiny Con	nmittee request for	pre-determination	N/A
Scrutiny Commi	ittee		
Date the report	was considered:-		
Scrutiny Comm	ittee Outcome/Reco	ommendations:-	
3.Community / To Town and Comm 4.Relevant Partners Relevant partners meetings. 5.Staff Side Repressible	were consulted thro own Council unity Councils were ers s were consulted the esentatives and oth	e consulted through on the consulted through on the correspondent of the correspondence of the corres	correspondence.
CABINET MEMBE HOLDER(S) AWA	RE/CONSULTED		
Section 100D Loc	YES Pal Government Act	 t, 1972 – Access to Inf	formation
	nd Papers used in t	the preparation of this	
Title of Document	File Ref No.	Locations that the paper	rs are available for public inspection
Consultation Responses	Review of Licensing Policy 2023	3, Spilman Street , C	armarthen
Home Office Guid	dance Review of Licensing Policy 2023	3, Spilman Street , C	Carmarthen



Licensing Policy

Consultation Report

2023

carmarthenshire.gov.wales



Contents

Introduction and Context	3
Outline of Approach and Consultation Methods	3
Key Quantitative Findings from the Survey	5
Conclusions	23
Appendix A – Licensing Policy survey	28
Appendix B – Police consultation Response	46
A Separate Matrix Table with Analysis of General Comments from the Survey has been prepared.	

CARMARTHENSHIRE COUNTY COUNCIL Licensing Policy Consultation

INTRODUCTION & CONTEXT

On a periodic basis – at least once every five years – the local authority is legally required to review its Licensing Policy under the Licensing Act 2003 to ensure fitness for purpose. The current policy was adopted by the authority in March 2021 following a limited consultation exercise due to the impact of the Coronavirus pandemic.

Consultation is an intrinsic part of this process: the policy must be responsive to local needs, it should take under advisement comments from myriad stakeholders and seek evidence that will help evaluate progress against its statutory objectives.

This report, incorporating the results of the public consultation and the authority's response in summary form, will go to the Licensing Committee and then on to Cabinet and finally to full Council.

This report:

- 1) Outlines the approach and consultation methods deployed;
- 2) Summarises results and key findings;
- 3) Considers free-text responses from residents, licence holders, organisations and town and community councils;
- 4) Provides a conclusion

1) OUTLINE OF APPROACH AND CONSULTATION METHODS

A mixed-methods approach to ascertaining views on Carmarthenshire's Licensing Policy was employed to gather quantitative and qualitative data for analytical and evaluative purposes. Specifically, the consultation focused on identifying whether alcohol related anti-social behaviour continues to be a problem in Lammas Street, Carmarthen and Station Road, Llanelli and whether there is evidence to support retaining the Cumulative Impact Assessments (CIAs) for Lammas Street, Carmarthen and Station Road, Llanelli. The consultation also sought views regarding the adoption of a further Cumulative Impact Assessment for Nott Square, King Street and Queen Street, Carmarthen.

In accordance with the Licensing Act 2003, a number of statutory consultees were engaged throughout the consultation. This included:

- the chief officer of police
- the fire authority
- persons/bodies representative of local premises licence holders

- persons/bodies representative of local club premises certificate holders
- persons/bodies representative of local personal licences
- persons/bodies representative of businesses and residents in the area

More generally, the following mechanisms and consultation channels were utilised:

Publicity

The consultation was publicised through the Council's press office, through means including: information on the Council's website; online consultation portal and through social media feeds. We also raised awareness of the consultation with the Disability coalition and ageing well forums.

Workshop

The licensing committee on the 27th of July 2023 was used as an opportunity to take members of committee through the consultation document.

Survey

Surveys are a cost-effective method for finding out stakeholders' views and can be administered in a variety of different ways. An electronic and paper survey was thus selected as the principal method for gathering data. The survey contained a number of fixed-response (closed) and free-response (open) questions. Furthermore, the survey encouraged respondents to upload/attach evidence to support their submission.

The on-line survey was made available through Carmarthenshire County Council's consultation page. In addition to listed statutory consultees, links to the survey were circulated to county councillors and town and community councils, licence holders, licensing solicitors, MPs and AMs. Taken as a whole, consultation invites were sent to over 1000 individuals and organisations.

The consultation exercise resulted in **35 submissions** from a wide section of the community.

Are you responding as a..

Member of the public (18) 53%
Local business (5) 15%
Responsible authorities (i.e. Police, Health board, etc.) (5)
Premises licence holder (3) 9%
Body/person representing members of the public (Town & Community Council, C (2) 6%
Personal licence holder (1) 3%
Club premises certificate holder (-)
Body representing licence holders/clubs (-)
Body representing local businesses (-)

2) KEY FINDINGS FROM THE SURVEY

In order to illustrate the key findings of the survey, this section will be structured by considering each survey question in turn along with a summary of the submissions of respondents and example comments. Comments from the consultation are listed along with analysis in a separate matrix table.

1. Respondents were asked whether they believe that certain issues are problematic in their local area. Respondents were asked to what extent are specific alcohol-related issues a problem in their local area. A summary is provided in the table below:

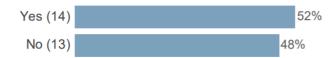
	Serious problem	Moderate problem	Minor problem	Not a problem
Anti social behaviour	50.00%	25.00%	7.00%	18.00%
Alcohol related violence	19.00%	50.00%	12.00%	19.00%
Alcohol related litter	61.00%	18.00%	3.00%	18.00%
Street drinking	39.00%	32.00%	11.00%	18.00%
Noise disturbance	42.00%	31.00%	10.00%	17.00%
Criminal damage	20.00%	36.00%	16.00%	28.00%
other	31.00%	8.00%	0.00%	61.00%

It is worth noting that in comparison with responses to the 2020 consultation exercise there has been a significant % increase in terms of concerns regarding Anti social behaviour (previously 22.2%), Alcohol related violence (previously 5.6%), Street drinking (previously 5.6%) and Noise disturbance (previously 22.2%) being a serious

problem. The majority of the locations identified by respondents to this part of the survey correspond with the cumulative impact assessment areas under consideration.

Respondents were also encouraged to provide any other businesses, activities or events which should be included in the policy. 51.9% of respondents indicated that the policy should include additional businesses and events. A total of 14 respondents took the opportunity to note that Festivals / events (n=7) and restaurants / food business (n=3) should be included.

Are there any types of business, activities or events that should be encouraged by the policy? e.g Festivals, restaurants, late night takeaways or bars.



Respondents were asked whether they agree that the Licensing policy hot spots should remain and whether additional areas needed to be added. At present the Licensing Policy identifies areas as hot spots of alcohol related crime and disorder.

The hot spot areas have been identified by Dyfed Powys Police and are intended to highlight areas within the county where applicants and existing licence holders are strongly advised to have appropriate measures in place to prevent crime and disorder on these streets. The areas include:

Ammanford - Quay Street, Wind Street.

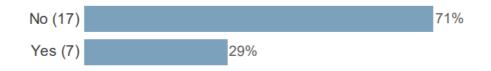
Carmarthen - Coracle Way, Lammas Street, Water Street, Priory Street, Queen Street, King Street, Nott Square.

Llanelli - Murray Street, Station Road, Stepney Street, Ann Street.

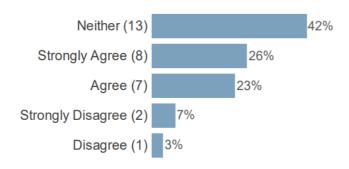
Please tell us: (Should these areas remain?)



Please tell us: (Should any others be added?)



To what extent do you agree that there continues to be a problem with alcohol related anti-social behaviour in Lammas Street, Carmarthen?



As pictured in the chart above, 49% of respondents either agreed (23%) or strongly agreed (26%) that Lammas Street, Carmarthen continues to have a problem with alcohol related anti-social behaviour. This amounted to 15 out of 31 of responses to this question. It was also seen that 42% of responses neither agreed nor disagreed with the statement. It was seen that 10% disagreed that there continues to be a problem.

The following question asked residents to indicate on a likert scale their agreement to these statements.

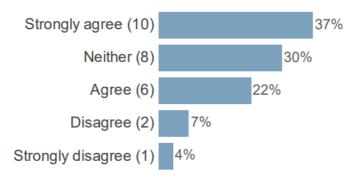
- A Cumulative impact assessment is still needed for Lammas Street, Carmarthen
- The cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption on the premises.

- The cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption off the premises.
- The cumulative impact assessment should continue to apply to premises that wish to provide late night refreshment (e.g. Take away premises).

Firstly, 59% (n=16) of respondents agreed that a Cumulative Impact Assessment is still needed for Lammas Street, Carmarthen. It was seen that 37% (n=10) of participants strongly agreed with this statement whilst 22% (n=6) agreed. Conversely,11%(n=3) of respondents felt that there is no need for a Cumulative Impact Assessment for Lammas Street. The results can be seen in the bar chart below.

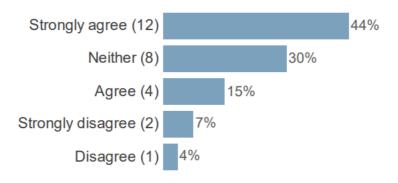
Q24a) A Cumulative Impact Assessment is still needed for Lammas Street,

<u>Carmarthen</u>



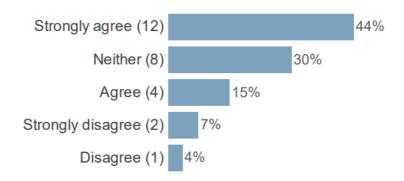
Q24b) The cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption on the premises.

When examining respondents thoughts on whether they agreed that the assessment should continue to apply to premises that wish to sell alcohol for consumption on the premesis, it was seen that 44% strongly agreed. Moreover, 15% of respondents agreed with this statement. 30% of participants noted that they neither agreed nor disagreed with the statement. Whilst 4% (n=1) disagreed and 7% (n=2) that the assessment should continue to apply to premises that wish to sell alcohol for consumption on the premesis on Lammas Street. The results can be seen in the table below.



Q24c) The cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption off the premises.

59% of respondents strongly agreed or agreed that the Cumulative Impact Assessment should continue to apply to premises that wish to sell alcohol for consumption off the premises on Lammas Street. Most of the respondents 'strongly agreed' with the question (44%) whilst another 15% agreed. 30% of participants noted that they neither agreed nor disagreed. 10% of the respondents noted that they disagree. Results can be seen in the table below.

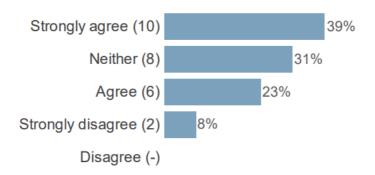


Overall, it was seen that respondents strongly agree that there is a need for a Cumulative Impact Assessment should continue to apply to premises that wish to sell alcohol for consumption off the premises on Lammas Street.

Q24d) The cumulative impact assessment should continue to apply to premises that wish to provide late night refreshment (e.g. Take away premises).

62% of respondents strongly agreed or agreed that the Cumulative Impact Assessment should continue to apply to premises that wish to provide late night refreshment (e.g. Take away premises) on Lammas Street. Most of the respondents 'strongly agreed' with the question (39%) whilst another 23% agreed. 31% of

participants noted that they neither agreed nor disagreed. 8% of the respondents noted that they strongly disagree. Results can be seen in the table below.



Overall, it was seen that respondents agree that there is a need for a Cumulative Impact Assessment should continue to apply to premises that wish to provide late night refreshment (e.g. Take away premises) on Lammas Street.

Respondents strongly agree that there is a need for a Cumulative Impact Assessment (CIA) to continue to apply to Lammas Street, Carmarthen and that the assessment should continue to apply to premises selling alcohol for consumption both on and off the premises as well as premises providing Late Night Refreshment.

72% of respondents to the survey indicated that alcohol related Anti Social Behaviour (ASB) is still a problem in Lammas Street Carmarthen.

Here are some examples of responses submitted relating to Lammas Street –

"The problems have reduced which demonstrates that this is working, there remain issues with anti-social behaviour, criminal damage and litter so it hasn't all been resolved but is worse in other parts of the town that don't have a cumulative impact assessment."

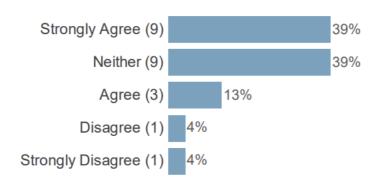
"People gathered after a night drinking in one place leads to fighting and rubbish. Lammas Street is often a mess due to damaged windows and litter".

"As a Town and County Councillor for the area since 2017 I would like to relay the following observation and comment with regards the review of the effectiveness of the existing Cumulative Impact Assessment area in Carmarthen and the possibility of an additional Assessment in the Nott Square, King Street and Queen Street area of town. I think it important for the review to take into account that from my perspective the establishment of the existing CIA in the Lammas Street area has been a great success. Complaints of Anti-social behaviour and alcohol related disturbances, assaults, criminal damage and noise etc have reduced to such an extent that complaints are now few and tend to be associated with gatherings in the vicinity of the

late night take away premises. Given the very noticeable difference I would therefore very much support the current arrangements to continue."

This is supported by the Dyfed Powys Police submission at page 44 of this report which indicates that during 2021 to 2023, Lammas Street has significant numbers of ASB incidents (13), Alcohol Related Crimes(24) and Alcohol related safety welfare issues(46). Complaint data supplied by EH indicates that they receive complaints regarding the noise from licensed premises and regarding persons congregating outside licensed premises. Licensing complaint data shows the section receiving 22 referrals/ complaints regarding licensed premises in Lammas Street since 2020. Whilst the number of licensed premises has remained static since the introduction of the CIA in 2019, the section has since received enquiries regarding licensing other premises in the street from operators who have then chosen to license late night venues in other parts of the town. Observations by licensing officers working in Lammas Street confirm the statements made by respondents to the survey, that at certain peak times, including the early hours of the morning, persons congregate in the street outside the licensed premises, including takeaways.

Q29. To what extent do you agree that there continues to be a problem with alcohol related anti-social behaviour in the specific area of Station Road, Llanelli?



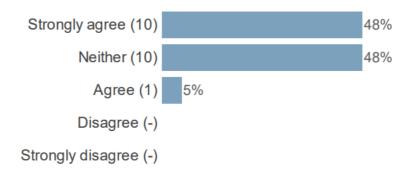
As pictured in the chart above, 52% of respondents either agreed (13%) or strongly agreed (39%) that Station Road, Llanelli continues to have a problem with alcohol related anti-social behaviour. This amounted to 12 out of 23 of responses to this question. It was also seen that 39% of responses neither agreed nor disagreed with the statement. It was seen that 8% disagreed that there continues to be a problem. That the majority of respondents consider there continues to be a problem with alcohol related anti-social behaviour on Station Road. Llanelli.

The following question asked respondents to note to what extent did they agree or disagree with the following statements:

- A cumulative impact assessment is still needed for the specific area of Station Road, Llanelli.
- The cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption on the premises.
- The cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption off the premises.
- The cumulative impact assessment should continue to apply to premises that wish to provide late night refreshment (e.g. Take away premises).

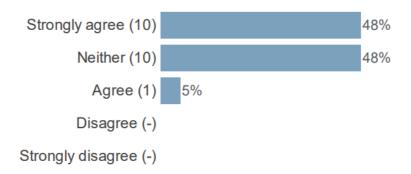
Firstly, it was seen that 53% (n=11) of the respondents agreed that the cumulative impact policy is still needed for the specific area of Station Road, Llanelli. Of the 53% that agreed, 48% strongly agreed with this statement. 10 individuals (48%) noted that they did not agree nor disagree with the statement whilst 0% disagreed. Results can be seen in the bar graph below.

Q34a) A cumulative impact assessment is still needed for the specific area of Station Road, Llanelli



Secondly, when asked if respondents agree that the cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption on the premises, it was seen that 53% (n=10) and 5% (n=1) of respondents strongly agreed and agreed, respectively. A high percentage of respondents (48%; n=10) neither agreed nor disagreed with the question. 0% of participants indicated that they disagree with the statement. Moreover, not one respondent noted that they strongly disagree with the question. The results are displayed in the bar chart below.

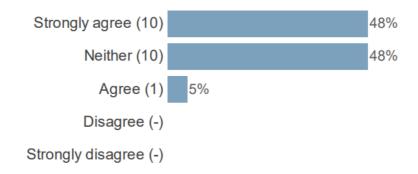
Q34b) The cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption on the premises.



Overall, it was seen that respondents agreed that the cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption on the premises on Station Road, Llanelli.

Q34c) The cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption off the premises.

The majority of participants (53%) either strongly agreed 48% or agreed 5% that the cumulative impact policy should continue to apply to premises that wish to sell alcohol for consumption off the premises on Station Road, Llanelli. It was seen that 48% of respondents neither agreed or disagreed with the proposal. One participant 5% noted that they disagreed with the question. Results are demonstrated in the table below.



Overall, it was seen that respondents agreed that the cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption off the premises on Station Road, Llanelli.

Q34d) The cumulative impact assessment should continue to apply to premises that wish to provide late night refreshment (e.g. Take away premises).

A high percentage of respondents (48%) neither agreed nor disagreed that the cumulative impact assessment should continue to apply to premises that wish to provide late night refreshment (e.g. Take away premises) Station Road, Llanelli. It was seen that an equal number of respondents (10) either strongly agreed 43% or agreed 5%. Only one participant (5%) noted that they disagreed with the question. Results are demonstrated in the table below.



Overall, it was seen that respondents agreed that the cumulative impact assessment should continue to apply to premises that wish provide late night refreshment (e.g. Take away premises) in Station Road, Llanelli.

Respondents strongly agree that there is a need for a Cumulative Impact Assessment to continue to apply to a portion of Station Road, Llanelli and that the assessment should continue to apply to premises selling alcohol for consumption both on and off the premises as well as premises providing Late Night Refreshment.

52% of respondents to the survey indicated that alcohol related ASB is still a problem in Station Road, Llanelli. In addition, 48% of respondents strongly agreed that the cumulative impact assessment is still needed for the specific area of station road and no respondents disagreed with the need for the assessment to continue.

Here are some examples of responses relating to Station Road, Llanelli

"The underlying issues are not yet fixed let alone to be considered for relaxation"

"Issues continually raised by public in area relating to drunk and disorderly on streets."

"Accosted by drunks and people high on substances continually"

"Live in area ,alcohol consumption witnessed from early morning to late evening"

"The Transforming Tyisha team would support the continuation of the cumulative impact assessment within the Station Road area of Llanelli. We feel that the implementation of these restrictions falls in line with the aims and objectives set out by the project at it's outset. The Transforming Tyisha Project was established following the completion of a Planning for Real exercise. This exercise allowed members of the community to raise the concerns and issues they felt should be addressed as part of a regeneration project. This exercise presented a number of themes within which the community would seek improvement. These included housing and environmental conditions, community cohesion, crime, disorder and anti-social behaviour. We feel that the implementation of the cumulative impact assessment will ensure proactive steps are being taken for the management of issues relating to waste, noise, crime and anti-social behaviour. The proactive steps to reduce these issues falls in line with the goal of the project as set out".

"These concerns are persistently raised within our community meetings, and during conversations with residents. Further to this, we continue to receive updates regarding issues outside our working hours from Dyfed Powys Police"

"A number of street drinking incidents have been witnessed by our Community Wardens. This has included groups of adults within the PSPO area drinking alcohol. We feel that the restriction of sale for off premises consumption creates a barrier to this behaviour, that could dissuade those from partaking in consumption of alcohol within the areas immediately around Station Road, Llanelli. In turn this dissuasion should assist in the reduction of associated issues. This includes the substantial issue of littering related to alcohol containers. In restricting the sale of alcohol for off premises restriction, the number of alcohol containers available in the area will reduce, and as such the littering of these containers should reduce".

"The Safer Communities Partnership (SCP) is working closely with the police due to concerns about alcohol-related crime and ASB in an area of Llanelli Town Centre, which includes Station Road, and the SCP is currently looking to introduce a new Public Spaces Protection Order. The SCP would therefore support any interventions aiming to prevent both cumulative impact in the geographic area and it continuing to be a hotspot area".

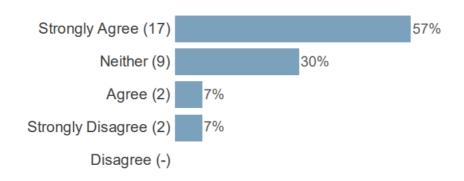
The submissions made by respondents and detailed in the matrix table are supported by the submission from Dyfed Powys Police which can be found at Appendix B. The Police submission indicates that the street suffers with significant levels of alcohol related crime and disorder. The submission prepared by Sgt Ashton also notes that "Station Road is the most called to street in the entire Dyfed Powys Police area."

The CIA is also within the Llanelli Public Spaces Protection Order (PSPO) area and the Police submission details alcohol seizures within Station Road under the

provisions of the PSPO. The response from the Safer Communities partnership confirms that an updated PSPO is to be introduced, as a result of continuing problems with alcohol related crime and ASB in this part of Llanelli.

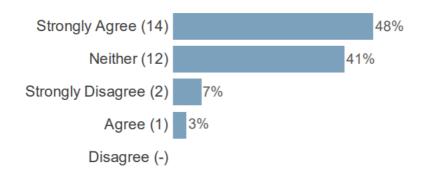
The licensing section has received 28 complaints and referrals regarding licensed premises in Station Road between 2021 and 2023. Since the CIA was introduced the Licensing Committee has referred to the assessment when determining licence applications for premises located within this portion of Station Road, Llanelli.

Q39a.To what extent do you agree that there is a problem with alcohol related anti-social behaviour in Nott Square, Carmarthen?



As pictured in the chart above, 64% of respondents either agreed (7%) or strongly agreed (57%) that Nott Square, Carmarthen has a problem with alcohol related antisocial behaviour. This amounted to 19 out of 30 of responses to this question. It was also seen that 30% of responses neither agreed nor disagreed with the statement. It was seen that 7% disagreed that there is a problem.

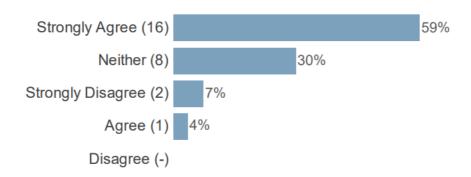
Q39bTo what extent do you agree that there is a problem with alcohol related anti-social behaviour in King Street, Carmarthen?



As pictured in the chart above, 51% of respondents either agreed (3%) or strongly agreed (48%) that King Street, Carmarthen has a problem with alcohol related antisocial behaviour. This amounted to 15 out of 29 responses to this question. It was

also seen that 41% of responses neither agreed nor disagreed with the statement. It was seen that 3% disagreed that there is a problem.

Q39cTo what extent do you agree that there is a problem with alcohol related anti-social behaviour in Queen Street, Carmarthen?



As pictured in the chart above, 64% of respondents either agreed (4%) or strongly agreed (59%) that Queen Street, Carmarthen has a problem with alcohol related antisocial behaviour. This amounted to 17 out of 27 responses to this question. It was also seen that 30% of responses neither agreed nor disagreed with the statement. It was seen that 4% disagreed that there is a problem.

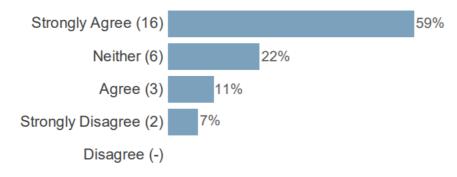
The following question asked respondents to note to what extent did they agree or disagree with the following statements:

- A cumulative impact assessment is needed for Nott Square, King Street and Queen Street. Carmarthen
- A cumulative impact assessment should apply to premises that wish to sell alcohol for consumption on the premises.
- A cumulative impact assessment should apply to premises that wish to sell alcohol for consumption off the premises.
- A cumulative impact assessment should apply to premises that wish to provide late night refreshment (e.g. Take away premises).

Q52 cumulative impact assessment is needed for Nott Square, King Street and Queen Street, Carmarthen

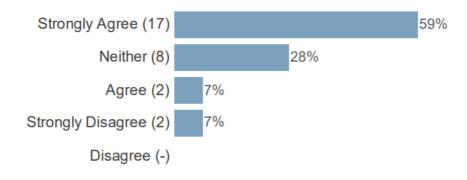
Q52a Nott Square, Carmarthen

Firstly, it was seen that 70% (n=19) of the respondents agreed that a cumulative impact assessment is needed for Nott Square, Carmarthen. Of the 70% that agreed, 59% strongly agreed with this statement. 6 individuals (22%) noted that they did not agree nor disagree with the statement, whilst 7% strongly disagreed. Results can be seen in the bar graph below.



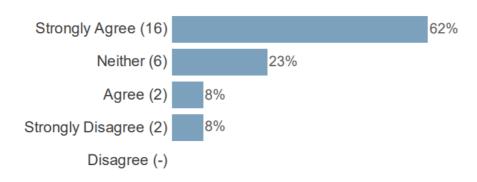
Q52b King Street, Carmarthen

Firstly, it was seen that 66% (n=19) of the respondents agreed that a cumulative impact assessment is needed for King Street, Carmarthen. Of the 66% that agreed, 59% strongly agreed with this statement. 8 individuals (28%) noted that they did not agree nor disagree with the statement whilst 7% strongly disagreed. Results can be seen in the bar graph below.



Q52c Queen Street, Carmarthen.

Firstly, it was seen that 70% (n=18) of the respondents agreed that a cumulative impact assessment is needed for Queen Street Carmarthen. Of the 70% that agreed, 62% strongly agreed with this statement. 6 individuals (23%) noted that they did not agree nor disagree with the statement whilst 8% strongly disagreed. Results can be seen in the bar graph below.

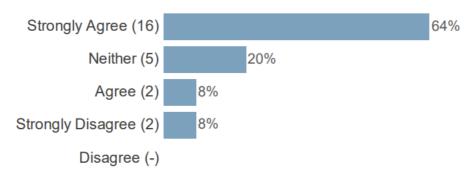


Q62 A cumulative impact assessment should apply to premises that wish to sell alcohol for consumption on the premises.

When asked if respondents agree that the cumulative impact assessment should apply to premises that wish to sell alcohol for consumption on the premises, the following responses were received:-

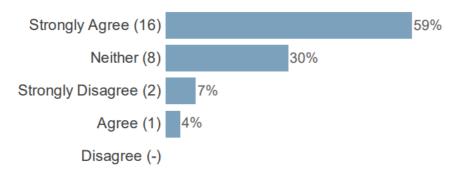
Q62a Nott Square, Carmarthen

It was seen that 64% (n=16) and 8% (n=2) of respondents strongly agreed and agreed, respectively. 20% of respondents (n=5) neither agreed nor disagreed with the question. 8% of participants indicated that they strongly disagree with the statement. The results are displayed in the bar chart below.



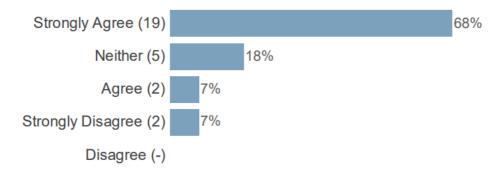
Q62b King Street, Carmarthen

It was seen that 59% (n=16) and 4% (n=2) of respondents strongly agreed and agreed, respectively. 30% of respondents (n=8) neither agreed nor disagreed with the question. 7% of participants indicated that they strongly disagree with the statement. The results are displayed in the bar chart below.



Q62c Queen Street, Carmarthen

It was seen that 75% (n=21) and 7% (n=2) of respondents strongly agreed and agreed, respectively. 18% of respondents (n=5) neither agreed nor disagreed with the question. 7% of participants indicated that they strongly disagree with the statement. The results are displayed in the bar chart below.

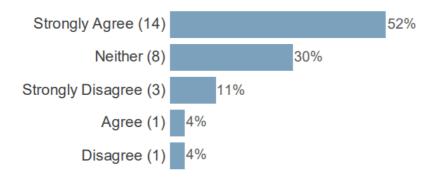


Overall, it was seen that respondents agreed that a cumulative impact assessment should apply to premises that wish to sell alcohol for consumption on the premises in Nott Square, King Street and Queen Street, Carmarthen

Q66 A cumulative impact assessment should apply to premises that wish to sell alcohol for consumption off the premises.

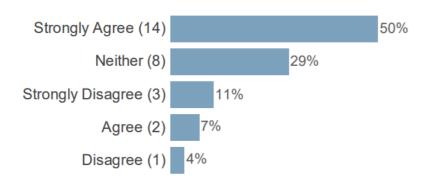
Q66a Nott Square, Carmarthen

56% of respondents strongly agreed or agreed that the cumulative impact assessment should apply to premises that wish to sell alcohol for consumption off the premises in Nott Square, Carmarthen. Most of the respondents 'strongly agreed' with the question (52%) whilst another 4% agreed. 30% of participants noted that they neither agreed nor disagreed. 15% of the respondents noted that they disagree. Results can be seen in the table below.



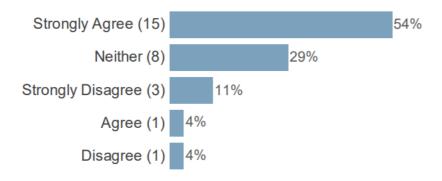
Q66b King Street, Carmarthen

57% of respondents strongly agreed or agreed that the cumulative impact assessment should apply to premises that wish to sell alcohol for consumption off the premises in King Street, Carmarthen. Most of the respondents 'strongly agreed' with the question (50%) whilst another 7% agreed. 29% of participants noted that they neither agreed nor disagreed. 15% of the respondents noted that they disagree. Results can be seen in the table below.



Q66c Queen Street, Carmarthen

58% of respondents strongly agreed or agreed that the cumulative impact assessment should apply to premises that wish to sell alcohol for consumption off the premises in King Street, Carmarthen. Most of the respondents 'strongly agreed' with the question (54%) whilst another 4% agreed. 29% of participants noted that they neither agreed nor disagreed. 15% of the respondents noted that they disagree. Results can be seen in the table below.

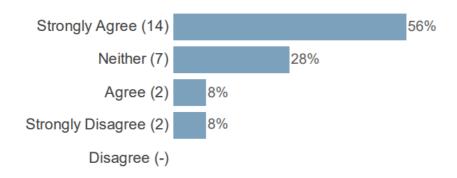


Overall, it was seen that respondents agreed that a cumulative impact assessment should apply to premises that wish to sell alcohol for consumption off the premises in Nott Square, King Street and Queen Street, Carmarthen

Q70 A cumulative impact assessment should apply to premises that wish to provide late night refreshment (e.g. Take away premises).

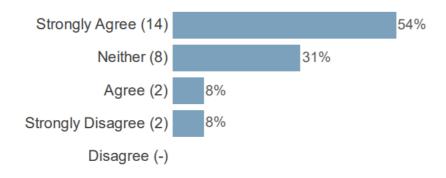
Q70a Nott Square, Carmarthen

64% of respondents strongly agreed or agreed that the Cumulative Impact Assessment should apply to premises that wish to provide late night refreshment (e.g. Take away premises) in Nott Square, Carmarthen. Most of the respondents 'strongly agreed' with the question (56%) whilst another 8% agreed. 28% of participants noted that they neither agreed nor disagreed. 8% of the respondents noted that they strongly disagree. Results can be seen in the table below.



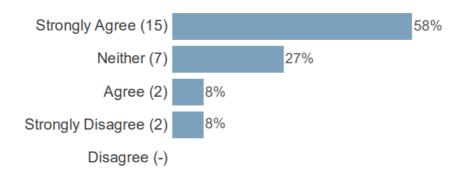
Q70b King Street, Carmarthen

62% of respondents strongly agreed or agreed that the Cumulative Impact Assessment should apply to premises that wish to provide late night refreshment (e.g. Take away premises) in King Street, Carmarthen. Most of the respondents 'strongly agreed' with the question (56%) whilst another 8% agreed. 31% of participants noted that they neither agreed nor disagreed. 8% of the respondents noted that they strongly disagree. Results can be seen in the table below.



Q70c Queen Street, Carmarthen

66% of respondents strongly agreed or agreed that the Cumulative Impact Assessment should apply to premises that wish to provide late night refreshment (e.g. Take away premises) in King Street, Carmarthen. Most of the respondents 'strongly agreed' with the question (58%) whilst another 6% agreed. 27% of participants noted that they neither agreed nor disagreed. 8% of the respondents noted that they strongly disagree. Results can be seen in the table below.



Overall, it was seen that respondents agreed that a cumulative impact assessment should apply to premises that wish provide late night refreshment (e.g. Take away premises) in Nott Square, King Street and Queen Street, Carmarthen

Respondents to the survey agree that there is a need for a Cumulative Impact Assessment to apply to Nott Square 70%, King Street 66% and Queen Street 70%. Respondents also agreed that the assessment should apply to premises selling alcohol for consumption both on and off the premises as well as premises providing Late Night Refreshment.

Respondents to the survey indicated that alcohol related ASB is still a problem in Nott Square 64% King Street 51% and Queen Street 64%.

Here are some examples of the responses received:-

"concentration of Licensed Premises with late hours of operation and residential units which means that there are potential sources and receivers present in the same vicinity"

"It has become very difficult to sleep at night because of loud music and disruptive behaviour".

"The constant sound/threat of violence and aggression is seriously negatively impacting my health"

"Residents have already complained and provided proof of excessive noise and antisocial behaviour"

"Loads of aggression caused by alcohol on this street, intimidating unpleasant atmosphere at night"

"Drunk people on this street until dawn, loud aggressive noise, fighting, litter and refuse"

"Drunk people outside the late night venues, alcohol related refuse covers the streets on weekend mornings, lots of fighting"

"High concentration of clusters of worse-for wear people with the potential for antisocial behaviour/criminal damage. the longer they're hanging around the higher the likelihood of urine and vomit deposits"

"As a Town and County Councillor for the area since 2017 I would like to relay the following observation and comment with regards the review of the effectiveness of the existing Cumulative Impact Assessment area in Carmarthen and the possibility of an additional Assessment in the Nott Square, King Street and Queen Street area of town. I think it important for the review to take into account that from my perspective the establishment of the existing CIA in the Lammas Street area has been a great success. Complaints of Anti-social behaviour and alcohol related disturbances, assaults, criminal damage and noise etc have reduced to such an extent that complaints are now few and tend to be associated with gatherings in the vicinity of the late night take away premises. Given the very noticeable difference I would therefore very much support the current arrangements to continue. Unfortunately the same cannot be said of the Notts Square/Queen Street and King Street area which over recent years has become the new "hot spot" area of complaint of rowdiness, noise, and alcohol related violence, criminal damage, public nuisance and littering in town, Most, but not all of the complaints I have received over recent years relate primarily to one particular licensed premises but such a significant number of similar club like premises operating in such a condensed street environment inevitably brings issues of antisocial behaviour, noise and alcohol related issues. The cumulative effect of such a concentration of similar premises within such a small area operating over a similar and relatively short period of time, is, I believe, clear to see and should be able to be evidenced by the various agencies. With that in mind, and given the undoubted success of the existing Impact Assessment area in Lammas Street, I would strongly support the continuation of the existing Assessment Area in Carmarthen and also to establish an additional Culminative Assessment Area in the Nott Square, King Street and Queen Street Area."

The licensing section indicate that there are currently 23 premises licences in force for this area of Carmarthen Town. Since 2017 the number of licences in force has increased and there have also been a number of applications to extend the permitted hours or to increase the licensed area of premises in this location.

Nott Square, King Street and Queen Street are listed in section 6 of the existing licensing policy as hotspots of alcohol related crime and disorder.

It is also worth noting the character of the areas under consideration, both King Street and Queen Streets are narrow one way streets with a mixture of commercial and residential properties. There are currently 22 licensed premises adjacent to these streets. Nott Square is a relatively compact space with an area measuring approximately 950 square meters which is roughly equivalent to 15% of the area of a standard football pitch. There are currently 5 licensed premises which open on to this small square. Many of the licensed premises in this area have permitted hours extending into the early hours of the morning and the area is a hub for the night time economy within the town.

The majority of these licensed premises do not have external areas within their boundaries for their customers to use. This requires customers who wish to smoke to have to do so in the adjoining street. Licensing Officers undertaking compliance visits during the evening and early hours of the morning have noted customers of several licensed premises as well as members of the public gathering outside, which adds to the noise in the street. Examples of this have been captured by licensing officers on body worn video.

Between 2017 and 2021 inclusive, the licensing section had received 16 complaints and referrals in relation to licensed premises in these locations, between 2022 and August 2023 the section has received 78 complaints and referrals regarding licensed premises in these locations.

Whilst undertaking compliance visits licensing staff have witnessed violent incidents taking place in this area of town and have also see individuals who have been injured as a result of violent altercations, which have not been notified to the Police and listed on weekly incident reports shared by the Police with the licensing section.

The Police submission supports the adoption of a cumulative impact assessment for this part of Carmarthen. It details levels of alcohol related ASB and alcohol related crime in this part of Carmarthen which are similar to those listed for Lammas Street which is an existing cumulative impact assessment area. It is also significant to note that 79% of crimes (23 crimes) occurring in Nott Square between July 2022 and 2023 occurred in the street and 21% (6 crimes) in licensed premises. The Police submission also lists incidents of alcohol related safety welfare, again the levels noted for this part of Carmarthen Town are significant and second only to Lammas Street, the existing cumulative impact assessment. The police report acknowledges "The statistics provided in relation to alcohol crime and incidents are likely to represent an under estimation of the true nature and extent of the problem. The picture is confused by

the fact that different sources of information suggest different conclusions. Police data particularly can underestimate the amount of alcohol related violent crime taking place. It is estimated that less than a quarter of violent offences resulting in treatment in Accident and Emergency Departments are reported to the Police".

Respondents to the consultation have indicated that a cumulative impact assessment should apply to late night refreshment premises, e.g. Takeaway premises. Whilst there are no late-night takeaway premises within this part of the town currently, there is evidence within the responses relating to Lammas Street, Carmarthen which highlight the effect of the operation of such premises within an area with high concentrations of persons leaving licensed premises.

Environmental Health have noted in their consultation response that they have received 17 complaints regarding licensed premises between 2018 and 2022 inclusive. 16 of those complaints were submitted in 2021 and 2022.

4) Conclusion

A separate options paper will be prepared and will reference that:-

- 1. As a result of the consultation exercise there is sufficient evidence to retain the Cumulative Impact Assessments in relation to Lammas Street, Carmarthen and Station Road, Llanelli.
- 2. As a result of the consultation exercise there is sufficient evidence to support the introduction of a Cumulative Impact Assessment in relation to Nott Square, King Street and Queen Street, Carmarthen.

Appendix A – Licensing Policy Survey

Dewiswch pa iaith y byddai'n well gennych ei ddefnyddio/ Please choose which language you would prefer to use

☐ Cymraeg/Welsh

☐ Saesneg/English

Licensing Act 2003 **Review of Licensing Policy Consultation Document 2023**

PART ONE

ABOUT YOU:

Are you responding as a.. Premises licence holder

- Personal licence holder
- ☐ Club premises certificate holder☐ Member of the public

- Local business
 Body representing licence holders/clubs
- Body/person representing members of the public (Town & Community Council, County Councillors etc)
- Body representing local businesses
- Responsible authorities (i.e. Police, Health board, etc.)

Are you responding as an individual or on behalf of the premises/club?

Individual

☐ On behalf of the premises/club

Name of Organisation/Business/Body:

Part Two: To what extent are the following alcohol-related issues a problem in your local area? Serious Problem Moderate Problem Minor Problem Not a Problem Anti Social Behaviour Alcohol related violence Alcohol related litter Street drinking Noise disturbance Criminal damage Other Please identify the location and briefly outline the nature of the anti social behaviour issue: Town/Village Nature of problem Please identify the location and briefly outline the nature of the alcohol related violence issue: Town/Village Nature of Problem

Please identify the location a	and briefly outline the nature of the alcohol related litter issue:	
Street		
	_	
Town/Village		
	_	
Nature of Problem		
	_	
Diana idansifi sha laasian .	and briefly outline the nature of the street drinking issue:	
Street	and briefly outline the nature of the street drinking issue:	
	_	
Town/Village		
Town/ village		
	_	
Nature of Problem		
	_	
-	and briefly outline the nature of the noise disturbance issue:	
Street		
	_	
Town/Village		
	_	
Nature of Problem		
	_	
Please identify the location a	and briefly outline the nature of the criminal damage issue:	
Street		
	_	
Town/Village		
_	_	
Nature of Problem		
Diana danaka dan	of the 'other' alcohol-related issue:	
riease describe the nature o	or the other alconol-related issue:	
_		

Please identify the loca	tion and briefly outline the 'other' alcohol-related issue:
Street	
	_
Town/Village	
	_
Nature of Problem	
Are there any types of	business, activities or events that should be encouraged by the policy? e.g Festivals, restaurants, late
night takeaways or bar	
☐ Yes	□ No
Diana state the time of	f business, activity or event that should be encouraged by the policy.
riease state the type o	r business, activity or event that should be encouraged by the policy.
ud I I I	
Where do you believe t	they should be located and why? Please outline your reasons below.
_	
Hot	Spots of Alcohol Related Crime and Disorder
	•
•	Policy identifies areas as hot spots of alcohol related crime and disorder. The hot spot areas have
	Powys Police and are intended to highlight areas within the county where applicants and existing
	ly advised to have appropriate measures in place to prevent crime and disorder on these streets.
Please refer to section 6.	12 of the Licensing Policy for further information).
hese areas are:	
nese areas are.	
mmanford - Quay Street	. Wind Street.
	y, Lammas Street, Water Street, Priory Street, Queen Street, King Street, Nott Square.
	tation Road, Stepney Street, Ann Street.
Please tell us:	

Should these areas remain?	Yes	NO 🗖		
Should any others be added?		٥		
Please outline the reasons that these areas should	remain:			
Please outline the reasons that these areas should be removed:				
_				
Please tell us which areas should be added and give your reasons for this:				

Cumulative Impact Assessments (Previously Cumulative Impact Policies)

The Council's licensing policy identifies two specific locations within the County which are subject to Cumulative Impact Assessments:-

- 1) Lammas Street, Carmarthen. (See Plan)
- 2) A specific section of Station Road, Llanelli (See Plan)

There is a presumption that additional licences or variations of existing licences for the sale of alcohol, late night refreshment and regulated entertainment will not be granted for premises in the defined areas.

The assessments were adopted as a result of clear evidence from residents and other organisations that the licensed premises in that area were a source of late-night noise, alcohol related anti-social behaviour and crime and disorder. The assessments allow for exceptions to be made in certain circumstances.

The legislation now requires Licensing Authorities to review each Cumulative Impact Assessment at least every three years to ensure that there is evidence that it is still required.

Please follow this link to section 10 of the current Licensing Policy which sets out details of the existing Cumulative Impact assessments.

For further detailed information please follow this link to sections 14.20 – 14.48 of the Statutory Guidance issued by the Home Office relating to Cumulative Impact Assessments.

Cumulative Impact Assessment Lammas Street, Carmarthen. (See Plan)

To what extent do you agree that there continues to be a problem with alcohol related anti-social behaviour in Lammas Street, Carmarthen?					
☐ Strongly Agree ☐ Agree	☐ Neither		☐ Disagree		Strongly Disagree
Please tell us why?					
_					
Where in Lammas street is it a problem?	What time is it a p	oroblem?		Why do you th	ink it is a problem?
To what extent do you agree with the follo	wing statements				
A cumulative impact assessment is still needed for Lammas Street, Carmarthen (For information on cumulative impact assessments see paragraphs 14.20 - 14.48 of the S182 guidance published by th Home Office)	Strongly agree	Agree	Neither	Disagree	Strongly disagree
The cumulative impact assessment should continu to apply to premises that wish to sell alcohol for consumption on the premises.	ie 🗖				
The cumulative impact assessment should continu to apply to premises that wish to sell alcohol for consumption off the premises. (Please see paragraph 14.27 of the statutory guidance).	e 🗖		٥		
The cumulative impact assessment should continu to apply to premises that wish to provide late night refreshment (a.g. Take away promises)					

You agree that a cumulative impact and evidence to support your answer		needed for Lammas S	treet, Carma	rthen. Please pr	ovide your reasons
					
You agree that the cumulative impa consumption on the premises. Pleas incidents).			•		
You agree that the cumulative impa consumption off the premises. Pleas incidents).					
_					
You agree that the cumulative impa refreshment (e.g. Take away premis incidents)					
	Cumulative	Impact Asses	sment		
		d, Llanelli. (Se			
To what extent do you agree that th area of Station Road, Llanelli.	nere continues to b	e a problem with alco	hol related a	anti-social behav	iour in the specific
☐ Strongly Agree ☐ Agree		Neither	■ Disagree		Strongly Disagree
Please tell us why?					
Where in Station road, Llanelli is it					
a problem?	What time	is it a problem?		Why do you thi	nk it is a problem?

To what extent do you agree with the follow	ing statements				
A cumulative impact assessment is still needed for the specific area of Station Road, Llanelli (For information on cumulative impact assessments see paragraphs 14.20 - 14.48 of the S182 guidance published by the Home Office)	Strongly agree	Agree	Neither	Disagree	Strongly disagree
The cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption on the premises.		٥	0		0
The cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption off the premises. (Please see paragraph 14.27 of the statutory guidance).	0		0		٥
The cumulative impact assessment should continue to apply to premises that wish to provide late night refreshment (e.g. Take away premises).		٥	0		0
You agree that a cumulative impact assessme		for the spec	ific area of Statio	on Road, Lland	elli. Please provide
your reasons and evidence to support your a	nswers.				
You agree that the cumulative impact assess consumption on the premises. Please outline incidents).			•		
You agree that the cumulative impact assessi consumption off the premises. Please outline					
You agree that the cumulative impact assess refreshment (e.g. Take away premises). Pleas incidents)		• • •	•	•	

Cumulative Impact Assessment Nott Square, King Street and Queen Street, Carmarthen. (See Plan)

The Licensing Authority has been asked covered by a Cumulative Impact Assessi		t Square, Kir	ng Street and Que	en Street Car	marthen should be
To what extent do you agree that the and Queen Street, Carmarthen.	re is a problem with alco	hol related a	anti-social behavi	our in Nott So	uare, Kings Street
Nott Square	Strongly Agree	Agree	Neither	Disagree	Strongly Disagree
King Street					
Queen Street					
Nott Square Please tell us why?					
Where in Nott Square, Carmarthen is it a problem?	What time is it a p	roblem?	w	hy do you thi	nk it is a problem?
King Street					
Please tell us why?					
Please tell us why?					

Where in King street, Carmarthen is it a problem?	What time is it a problem?			hy do you thi	nk it is a problem?
Queen Street					
Please tell us why?					
Where in Queen street, Carmarthen is it a problem?	What time is it a p	roblem?	w	hy do you thi	nk it is a problem?
Co Nott Square, King St	umulative Imp reet and Quee			en (cont	inued)
To what extent do you agree that a Cun Carmarthen as highlighted on the plan?		ment is need	led for Nott Squa	re, King Stree	t and Queen Street,
Nott Square	Strongly Agree ☐	Agree	Neither	Disagree	Strongly Disagree
King Street					
Queen Street					
Nott Square					
Please tell us why?					
Please specify what part of Nott square.	Please provide you evidence that such not required for N	n a policy is /			

King Street		
Please tell us why?		
_		
Please specify what part of King Street.	Please provide your reasons and evidence that such a policy is / is not required for King Street.	
Queen Street		
Please tell us why?		
_		
Please specify what part of Queen Street.		
Please provide your reasons and evidence that such a policy is / is not required for Queen Street.		

To what extent do you agree that a cun consumption on the premises?	nulative impact assessi	ment should	apply to premise	s that wish to	sell alcohol for
Nott Square	Strongly Agree	Agree	Neither	Disagree	Strongly Disagree
King Street					
Queen Street					
Please outline your reasons and eviden	ce for requiring the ab	ove (e.g. Exa	mples of incident	ts in Nott Squ	are)
_					
Please outline your reasons and eviden	ce for requiring the ab	ove (e.g. Exa	mples of incident	ts in King Stre	et)
Please outline your reasons and eviden	ce for requiring the ab	ove (e.g. Exa	mples of incident	ts in Queen S	treet)
_					
To what extent do you agree that a cun	aulativo impact accorr	mant chauld	annly to promise	e that wich to	sell alcohol for
consumption off the premises? (Please	•			s that wish to	sen alconor for
Nott Square	Strongly Agree ☐	Agree	Neither	Disagree	Strongly Disagree
King Street					
Queen Street					
Please outline your reasons and eviden	ce for requiring the ah	ove le a Eva	mnles of incident	s in Nott Sau	are)

— Plana autlina vanu vanana	and evidence for requiring the ab	(Eve		ta in Oussen S	tt\
riease outline your reasons a	ind evidence for requiring the ab-	ove (e.g. Exai	npies of incluen	its in Queen 3	treetj
_					
•	that the cumulative impact assent	ssment shoul	d continue to ap	pply to premis	es that wish to
Nott Square	Strongly Agree	Agree	Neither	Disagree	Strongly Disagree
ing Street					
Queen Street	٥				
lease outline your reasons a	and evidence for requiring the ab	ove (e.g. Exar	mples of inciden	ts in Nott Squ	are)
_					
Please outline your reasons a	and evidence for requiring the ab	ove (e.g. Exar	mples of inciden	ts in King Stre	eet)

Any further comments... Is there anything else that you want us to take into account when reviewing the Licensing Policy? Yes Please outline the matter you wish us to consider: Please give us the reasons and provide evidence below:

Part 3: Your Details

How we will use your information

We are collecting personal data about you on this form to comply with requirements in the Licensing Act 2003 on carrying out consultations.

This personal data will only be used for the purpose of this consultation exercise by the Licensing team and will not be shared with any other Council service or external organisation. When we publish a report on this consultation this will not contain your personal details.

To find out more about how we will use your information, including your Data Protection rights, please contact the Licensing Section on 01267 228717

characteristics, such as those listed in the Equality Act 2010. Your responses cannot be traced back to you as an individual. Age: What is your age group?
Under 16
16-24 35-44 Prefer not to say □ 65-74 75-84 45-54 25-34 □ 55-64 Pregnancy and maternity/paternity: Please indicate if any of the following apply to you (please tick all that apply). ☐ I am expecting a baby☐ I have had a baby in the last six months □ I am currently on paternity leave ☐ None of these ☐ I am currently on maternity leave □ Prefer not to say Sex: How would you describe yourself? ☐ Male
☐ Female ■ Prefer another term □ Prefer not to say Please speficy 'prefer another term'. The Equality Act 2010 states that a person has a disability for the purposes of this Act if he/she has or has had 'a physical or mental impairment which has had a substantial and long term adverse effect on his/her ability to carry out normal day to day activities'. Long term has been defined as meaning having lasted 12 months or is likely to last at least 12 months Disability: Are your day-to-day activities limited because of a health problem or disability which has lasted, or is expected to last, at least another 12 months? (Please tick only one) ☐ Prefer not to say

The following demographic questions are asked within the survey so that we can find out the views of people with different

Gender reassignment: Is your present ger	nder the same as the on	ne assigned to you at birth? (please tick only one)
☐ Yes	□ No	☐ Prefer not to say
Caring Responsibilities: Do you provide re	gular, unpaid, substant	tial care for a relative, friend or neighbour who is unable to
manage at home without help because of	sickness, age or disabil	lity? (please tick only one)
Yes	□ No	☐ Prefer not to say
Sexual Orientation: What is your sexual or	rientation (please tick o	only one)
☐ Heterosexual/straight ☐ Gay Man	☐ Gay woman/lesbian☐ Bisexual☐	☐ Other☐ Prefer not to say
Ethnic Group: What is your ethnic group?	(Please tick only one)	
 White (Welsh, English, Scottish, Irish, British) 	☐ Asian/Asian British	 Any other ethnic group (please specify)
 Other White, including Gypsy or Irish Traveller 	☐ Black/African/Caribbe	ean/Black British
☐ Mixed/multiple ethnic groups	☐ Prefer not to say	
Please specify 'any other ethnic group'		
_		
Marriage and civil partnership: Are you?	(please tick only one)	
□ Single □ Married □ In a Civil Partnership	, ,	□ Divorced/separated □ Widowed □ Prefer not to say
Religion: What is your religion? (please tid		
□ No religion □ Christian (all denominations) □ Buddhist	☐ Hindu☐ Jewish☐ Muslim	☐ Sikh☐ Prefer not to say☐ Any other religion (please specify)
Please specify any other religion:		

_		
Household Income: Approximately h	ow much income comes into your ho	usehold each year? (please tick only one)
☐ Under £15,000 ☐ £15,001 > £30,000	☐ £30,001 > £45,000 ☐ Over £45,000	☐ Prefer not to say
Welsh Language: Can you understan	d, speak or write Welsh? (Tick all tha	t apply)
□ Understand spoken Welsh□ Speak Welsh	☐ Read Welsh ☐ Write Welsh	☐ None of the above
What is your main language?		
□ Welsh	☐ English	Other (please specify)
Please specify your other 'main lang	uage':	
_		
Are you or your partner serving OR h Regular or Reserves Forces, National		in Her Majesty's Armed Forces? This includes
☐ Yes	□ No	☐ Prefer not to say
•	h and on treating the Welsh language	uld have on the Welsh language, specifically on e no less favourably than English. What effects do gative effects be mitigated?
_		
Please also explain how you believe effects or increased positive effects or		pe formulated or changed so as to have positive e Welsh language.

Following 'SA', what are the tool (SA).	st two <u>numbers</u> or your postcode? (e.g. if your postcode was SA <u>50</u> 2PG the numbers we require are
Under certain circumstance	, we may wish to contact you to follow-up on your response, either to ask for additional
comment or to reply to the	oints you have raised. Do you consent to CCC using your details in this way?
☐ Yes - I am happy to be cont	ted
Please enter your details b	ow:
Name:	
	_
Address:	
Email:	
Dhana	
Phone:	
	Thank you for taking the time to complete this survey

Appendix B – Police Consultation Responses

Station Road, Llanelli

Submission of PS Ben Ashton

I am Police Sergeant Ben Ashton within the Carmarthenshire Prevention Hub and have worked in Llanelli Neighbourhood Policing Team for the last 3 years.

I am supportive of continuing the Cumulative Impact Assessment for Station Road, Llanelli. I have provided demand data in a separate document but in addition will share the views of the local neighbourhood policing team.

Station Road is a long urban road running through Llanelli connecting Tyshia and Glanymor to the Town Centre. It runs through Tyisha which according to the 2019 Welsh Index of Deprivation is ranked as the 17th most deprived streets in Wales. The street comprises of a mixture of commercial building, private and social dwellings. There are a number of licensed premises selling alcohol, late night food and off licence. The area is part of the Tyisha regeneration project.

Station Road is the most called to street in the entire Dyfed Powys Police area. The types of incidents most reported in the street are public order offences, Assaults and domestic violence. These types of offences are often associated with alcohol consumption.

Out of the 10 most attended premises on Station Road, 6 are licensed premises causing the most demand for officers after 9pm most evenings with peak demands at the weekend. It is reasonable to assume any increase in the number of licensed premises would increase the number of incidents in that area. This would have a detrimental impact on the community, potentially increasing the likelihood of becoming a victim or at the very least reducing their perceived level of safety. The result of which would increase demand on local policing resources.

During busy evenings and nights, the volume of intoxicated persons cascading out from licensed premises does lead to antisocial behaviour and crime and disorder and these are often at times when police resources are stretched.

There is a PSPO in place covering Station Road and adjoining streets. This is currently under review but is expected to be extended for another 3 years. The PSPO was introduced as a measure to reduce and prevent antisocial behaviour caused by intoxication. Since the introduction there have been well over 300 seizures of alcohol. While only a small proportion of seizures have been made on Station Road itself most seizures have been made within a 5-minute walk of the street. This is likely due to the lack of areas to sit and socialise compared to other areas close by.

During patrols police community support officers identify a large amount of littering on Station Road and adjoining alleys and streets. This littering regularly includes alcohol related broken glass and alcoholic cans. This continues despite the existing cumulative impact assessment, and it is reasonable to assume it would increase if the availability of alcohol was increased in that location.

There is a large number of residential properties in Station Road in the form of flats over commercial properties and at the southern end in social and HMO houses. Residents in these homes would be subject to an increase of noise and disturbance if more licensed premises open up. I am aware noise complaints have already been made to the local authority about some venues playing loud music into the early hours of the morning.

Llanelli Neighbourhood policing team support the continuation of measures taken to have a higher degree of assessment for any proposed new licences in Station Road as we believe it is in the best interest of all members of the community including existing businesses, local residents, emergency services and local authority.

Llanelli Town Overview

Considering Llanelli town as a whole (Bigyn, Elli, Glanymor, Hengoed, Lliedi and Tyisha wards combined), between July 2022 and July 2023 there were a total of 13,737 incidents reported to Dyfed Powys Police (DPP). Approximately 1833 incidents are recorded as involving alcohol.

As a result of those incidents, 3857 crimes were recorded.

During the same period, there were a total of 675 calls to DPP relating to incidents of anti-social behaviour, 91 of those ASB incidents were recorded as being alcohol related.

Public Space Protection Order

Llanelli Town has in effect a PSPO until October 2023 which is currently being reviewed with the view to extend it. The PSPO prevents the consumption of alcohol in a designated area and makes it an offence to refuse to stop drinking or surrender alcohol when required to do so. The designated area includes Station Road. Since October 2020 and July 2023 there have been 386 recorded alcohol seizures. 32 Alcohol seizure have been made on Station Road.

Alcohol Related Crime in Station Road, Llanelli

Of those 13,737 incidents recorded within Llanelli, 966 (7%) were recorded to have occurred on Station Road. The number of incidents involving alcohol were 118 (12%). The number of crimes recorded was 158 crimes were recorded, of which 47 involved alcohol.

Figure 1: Alcohol related Crime in Station Road by Location Type

Location Type	Total Volume	% Alcohol Related
Dwelling	4	9
Public House/Night Club	24	51
Public Highway	18	38
Other Commercial/Retail Premises	1	2
Total	47	100%

The table on the subsequent page (figure 2) gives a breakdown of the 47 alcohol related crimes committed in Station Road by crime type.

Figure 2: Alcohol Related Crime in Station Road by Crime Type

Crime Type	Total Alcohol Related	% Alcohol Related
Assaults	26	55
Criminal Damage	6	13
Harassment	5	11
Possession of a Weapon	1	2
Public Order	3	6
Robbery	1	2
Sexual Offences	2	4
Road Traffic (RTC)	3	6
Total	47	100%

Alcohol Related ASB in Station Road, Llanelli

Of the 679 reported incidents of ASB in Llanelli Town during the review period, 8% occurred along Station Road (51 incidents). The table below (figure 3) gives a breakdown of where those 51 incidents occurred and what volume of those incidents were alcohol related. Again, this figure is likely to be underestimated.

Figure 3: ASB in Station Road by Location Type

Location Type	Total Volume	Volume Alcohol Related	% Alcohol Related
Dwelling	7	3	43
Public House/Night Club	9	2	22
Other Licensed Premises	3	0	0
Public Highway	22	4	18
Other Commercial/Retail Premises	9	2	22
Other Building	1	1	100
Total	51	12	24%

Temporal Factors

During the 12-month review period there were a total of 1017 alcohol related incidents between the hours of 10pm and 6am across Llanelli Town, 12% of those (118) occurred along Station Road.

This can be broken down further to days of the week and times. With Sunday being the peak day for alcohol related crimes (relative to the late night and evening economy from the Saturday night) followed by Saturday, Friday and Tuesday. The peak times where these crimes are reported are between 10pm and 3am.

Data Limitations

- 1. The statistics provided in relation to alcohol crime and incidents are likely to represent an under estimation of the true nature and extent of the problem. The picture is confused by the fact that different sources of information suggests different conclusions. Police data particularly can under estimate the amount of alcohol related violent crime taking place. It is estimated that less than a quarter of violent offences resulting in treatment in Accident and Emergency Departments are reported to the Police.
- 2. All information in this report has been derived from search of searches of Dyfed Powys Police crime and incident systems. Records used in gauging the level of alcohol related incidents have been extracted where a tag or modus operandi stat has been added indicating that alcohol was a factor that was present. Research has shown that these tags or stats have not been applied in all instances and due to this limitation, it is possible that not all relevant records that relate to alcohol have been reviewed.
- 3. It is too complex to give the true picture in terms of how many crimes and incidents have been committed by a person under the influence of alcohol (alcohol related offender / suspect) due to proportion of offences having no suspect or offender identified or there may be a time lapse in the reporting of an offence making it difficult to establish if the offender / suspect was under the influence of alcohol at the time of the offence. In addition to this, offender(s) may have left the scene of the crime or incident prior to police arrival.
- 4. The manner in which some anti-social behaviour is recorded, it is not always possible to distinguish between types of incidents. Many incidents contain a wide variety of behaviours that can be deemed anti-social and there is a considerable chance that one incident can be reported by more than one complainant and to more than one agency. In addition to this, in a number of instances the person reporting may not know if the perpetrators are under the influence of alcohol or reversely the complainant may perceive the perpetrator to be under the influence, when in fact they are not.

Nott Square, King Street, Queen Street and Lammas Street Carmarthen.

Submission of PC Alex James

I am a Police Constable within the Neighbourhood Police Team in Carmarthen and have held this role for the past 3 years. Prior to this I was a response officer working Carmarthen section and have extensive knowledge of the town and the issues which require police involvement.

I am supportive of adoption for a further Cumulative Impact Assessment for Nott Square, King Street and Queen Street, Carmarthen as these areas already have many licensed premises and are in close proximity to one another in the same area of Carmarthen town.

Nott Square is a small pedestrianised area in the town centre which currently has four open licensed premises consisting of restaurants, pubs and night clubs. King Street and Queen street both fork off from Notts Square; Queen Street currently having three open licensed venues which are pubs/nightclubs, one of which has a 24 hour licence. There are a further four open licensed pubs and restaurants on King Street. With all these licensed venues within a small area of one another it provides the police considerable challenges when managing the night-time economy. During busy evenings/nights the volume of intoxicated persons cascading out into these streets leads to an increase of crime and disorder and at times when police resources are stretched cannot be managed safely. This area is a 'hot spot' for alcohol and drug related crime such as Public orders, assaults, criminal damage, drug possession and drug supply.

Customer demand for the existing licensed premises other than Saturday evenings is low and we have seen some of these venues open up as 'under 18' discos as there is more money to be made from a business point of view to open them up to children. These discos have presented the town and police in particular with a different type of problem which again puts great strain on the police service. These disco's will be held once or twice a month where up to 300 teenagers will come to the Notts Square area who will already be intoxicated through drink and/or drugs. This paints a very negative image of Carmarthen town with many of the local public being harassed, alarmed and distressed with what they see and hear. These teens will hide alcohol around the town, congregate in large groups causing intimidation, shout/swear and vomit in the streets. It is recognised that no alcohol is sold by the venue hosting these parties, but it is common for teenagers as young as 13 years to be stumbling around the town in an intoxicated state. From engagement with other businesses and public in the town this behaviour has driven customers away who do not want to be subjected to this anti-social behaviour.

What we do not want to see is more licensed premises coming to the area and due to a lack of trade they open up as 'under 18' discos which are very popular with that age demographic, and will always attract the business.

There are several residential properties in the three areas under discussion who again would be subject to an increase of noise and disturbance if more licensed premises open up. I am aware that noise complaints have already been made to the local authority from some of the venues who play loud music into the early hours of the morning.

Carmarthen Neighbourhood policing team will welcome any additional measures taken to have a higher degree of assessment for any proposed new licences in the

three mentioned streets as we believe it is in the best interest of the existing businesses, local residents, emergency services and local authority.

Carmarthen Town Overview

Considering Carmarthen town as a whole (Carmarthen South, Carmarthen West Carmarthen Town and Llangunnor wards combined), between July 2022 and July 2023 there were a total of 8989 incidents reported to Dyfed Powys Police (DPP). Approximately 1114 of these incidents are recorded as involving or referencing alcohol.

As a result of all incidents reported to DPP, 2116 crimes were recorded.

During the same period, there were a total of 227 reports of anti-social behaviour (ASB). Of which 50 were recorded as being alcohol related or making reference to intoxication.

Carmarthen Town ASB

Between 2021 and 2023 there were 4 incidents of alcohol related ASB occurring specifically in Notts Square. Three of these incidents occurred in the last 12 months. The table below shows a comparison of other night-time economy streets in Carmarthen.

Location	ASB Incidents (2021-2023)	ASB Incidents (last 12 months)
GUILDHALL SQUARE, CARMARTHEN	3	2
KING ST, CARMARTHEN	6	4
LAMMAS ST, CARMARTHEN	13	5
NOTTS SQUARE, CARMARTHEN	4	3
QUEEN ST, CARMARTHEN	2	2

Carmarthen Town Crime

Between July 2022 and July 2023 DPP recorded 2116 crimes across Carmarthen town. There were 343 crimes linked to alcohol or intoxication.

Between July 2022 and July 2023 DPP recorded 29 crimes occurring in Nott Square. The majority of offences (25) occurred between the hours of 1900hrs-0600hrs with the highest demand on a Saturday and Sunday.

Туре	Number of Crimes	%
Violence Against the Person	23	79
Public Order	3	10
Criminal Damage	1	3
Drugs	1	3
Robbery	1	3
Total	29	

The majority of crimes took place on the public highway where 21% of crimes took place in licensed premises.

Location Type	No of Crimes	% of crimes
Public House/Night Club	6	21
Public Highway	23	79
Total	29	100%

Between 2021-2023 there were 9 alcohol related crimes recorded in Nott Square of which 8 were in the last 12 months. All except one of these occurred during late Saturday night or the early hours of Sunday morning.

The table below shows a comparison of other night-time economy streets in Carmarthen.

Location	Alcohol Related Crimes (2021 – 2023)	Alcohol Related Crimes (last 12 months)
GUILDHALL SQUARE, CARMARTHEN	6	5
KING ST, CARMARTHEN	8	6
LAMMAS ST, CARMARTHEN	24	23
NOTTS SQUARE, CARMARTHEN	9	8
QUEEN ST, CARMARTHEN	5	5
JACKSONS LANE, CARMARTHEN	1	1

Carmarthen Town Alcohol related safety welfare

Safety welfare incidents are those that are not crime related but typically require police attendance to prevent serious injury or death. Examples of these are collapsed or injured persons. These types of incidents often require additional resources such as paramedics and accident and emergency teams.

Between July 2022 and July 2023 DPP responded to 528 safety welfare incidents across Carmarthen town. Of which 149 incidents relate to alcohol or intoxication.

The table below shows there were 10 safety welfare incidents involving alcohol in Nott Square between 2021 and 2023. Six of those incidents occurred in the last 12 months.

Location	Safety Welfare (2021-2023)	Safety Welfare (Last 12 Months)
GUILDHALL SQUARE, CARMARTHEN	11	9
KING ST, CARMARTHEN	16	10
LAMMAS ST, CARMARTHEN	46	27
NOTTS SQUARE, CARMARTHEN	10	6
QUEEN ST, CARMARTHEN	6	4

Temporal Factors

During the last 12 months there were a total of 369 alcohol related incidents between the hours of 10pm and 6am across Carmarthen Town. 7 incidents (2%) occurred in Nott Square. When including neighbouring streets of Nott square (Queen St, King St, Guildhall Square) there were 49 incidents (13%)

This can be broken down further to days of the week and times. With late Friday and Saturday night and the early hours of the following morning. The peak times incidents are reported are between 2000hrs and 0700hrs.

Limitations

- 1. The statistics provided in relation to alcohol crime and incidents are likely to represent an under estimation of the true nature and extent of the problem. The picture is confused by the fact that different sources of information suggest different conclusions. Police data particularly can underestimate the amount of alcohol related violent crime taking place. It is estimated that less than a quarter of violent offences resulting in treatment in Accident and Emergency Departments are reported to the Police.
- 2. All information in this report has been derived from search of searches of Dyfed Powys Police crime and incident systems. Records used in gauging the level of alcohol related incidents have been extracted where a tag or modus operandi stat has been added indicating that alcohol was a factor that was present. Research has shown that these tags or stats have not been applied in all instances and due

to this limitation, it is possible that not all relevant records that relate to alcohol have been reviewed.

- 3. It is too complex to give the true picture in terms of how many crimes and incidents have been committed by a person under the influence of alcohol (alcohol related offender / suspect) due to proportion of offences having no suspect or offender identified or there may be a time lapse in the reporting of an offence making it difficult to establish if the offender / suspect was under the influence of alcohol at the time of the offence. In addition to this, offender(s) may have left the scene of the crime or incident prior to police arrival.
- 4. The manner in which some anti-social behaviour is recorded, it is not always possible to distinguish between types of incidents. Many incidents contain a wide variety of behaviours that can be deemed anti-social and there is a considerable chance that one incident can be reported by more than one complainant and to more than one agency. In addition to this, in a number of instances the person reporting may not know if the perpetrators are under the influence of alcohol or reversely the complainant may perceive the perpetrator to be under the influence, when in fact they are not.

Licensing Policy Statement

Licensing Act 2003

2024

carmarthenshire.gov.wales



Contents

Introduction4
Background6
Fundamental Principles6
Conditions of Licence7
Licensing Objectives – General Comments 8
Prevention of Crime and Disorder10
Public Safety13
Prevention of Public Nuisance
Protection of Children From Harm
Cumulative Impact Assessments
Licensing Hours26
Films27
Integrating Strategies and the Avoidance of Duplication 28
Live Music, Dancing and Theatre29
Small Scale Temporary Events30
Larger Occasional Events31
The Licensing Process32

License Reviews 34
Dispute Resolution
Enforcement
Appendix A
Appendix B
Appendix C41
Appendix D41
Appendix E42
Appendix F45
Appendix G46
Appendix H47
Appendix I48
Appendix J

STATEMENT OF LICENSING POLICY

1. INTRODUCTION

- 1.1 This policy has been developed in accordance with the Licensing Act 2003 ('the Act'), regulations made under that Act, and guidance issued by the Home Office. This policy should be considered in conjunction with these documents.
- 1.2 The Licensing Authority will carry out its duties under the Act with a view to promoting the four Licensing Objectives. These are:
 - a) The prevention of crime and disorder
 - b) Public safety
 - c) The prevention of public nuisance
 - d) The protection of children from harm

The Licensing Authority believes that these objectives are of equal importance.

See sections 5-9 below for further details.

- 1.3 This policy has been formulated as a result of a wide-ranging consultation exercise involving (but not limited to):
 - a) The Police
 - b) The Fire Service
 - c) Other Responsible Authorities
 - d) Licence Holders and their representatives
 - e) Holders of club premises certificates and their representatives
 - f) Local businesses and their representatives
 - g) Local residents and their representatives

Due consideration has been given to all those who have responded.

- 1.4 This policy relates to all those licensable activities identified as falling within the provisions of the Act, namely:
 - a) Retail sale of alcohol (including via the Internet or Mail Order)
 - b) Supply of alcohol to members of registered clubs
 - c) The supply of hot food and/or drink from any premises between 11pm and 5am (late night refreshments)
 - d) Provision of 'regulated entertainment' (as defined by schedule 1, part 1, paragraph 2 of the Act) to the public, club members or with a view to profit. This includes:
 - i) A performance of a play
 - ii) An exhibition of a film
 - iii) An indoor sporting event

STATEMENT OF LICENSING POLICY

- iv) Boxing or wrestling entertainment
- v) A performance of live music
- vi) Any playing of recorded music
- vii) A performance of dance
- 1.5 The Act contains a number of exceptions and exemptions, which have been amended and increased in recent years by, the Live Music Act, Deregulation Act and other legislative orders. It is not intended to set out these changes in detail in this policy, but they are explained in the guidance issued by the Home Office under section 182 of the Act. They should be carefully considered by any person considering providing entertainment. For further advice, applicants are advised to contact the Licensing Section.

1.6 Types of Authorisations

There are four types of authorisations:

- a) **Premises Licence** a licence granted in respect of any premises, which authorises them to be used for one or more licensable activities.
- b) **Personal Licence** a licence granted by the Licensing Authority to an individual which authorises them to supply alcohol (or authorise the supply of alcohol) in accordance with a premises licence.
- c) Club Premises Certificate a certificate granted in respect of premises occupied and used for the purposes of a club.
- d) **Temporary Event Notice** where it is proposed to use premises for one or more licensable activity during a period not exceeding 168 hours.
- 1.7 It is recognised that the licensing process can only seek to address those measures within the control of the licensee, and in the vicinity of licensed premises. The licensing process is not a mechanism for the general control of anti-social behaviour by individuals once they are away from licensed premises and beyond the direct control of the licence holder. However where it can be established that a licensed premises is linked to anti-social behaviour or any other activity which undermines the licensing objectives, the matters may be pursued under the licensing process. The Licensing Authority will therefore continue to work in partnership with neighbouring authorities, the police, fire service, the NHS, the licensed trade, local businesses and local people towards the promotion of these four objectives.
- 1.8 It is intended that this policy statement will remain in existence for a period of up to five years from the 14th of February 2024. However the policy will be kept under constant review during this period, and where necessary, changes made, subject to the statutory consultation requirements being met.
- 1.9 As part of the above the Licensing Authority will consider the impact of licensing on regulated entertainment and particularly live music and dancing.

STATEMENT OF LICENSING POLICY

2. BACKGROUND

- 2.1 Carmarthenshire is the third largest county in Wales in demographic terms, with a population in 2013 of 184,681 of whom 11.6% were between the ages of 15 and 24, and 22.1% were between the ages of 25 and 44. It is these two age groups, who are currently most likely to make use of, and be employed within, the night time economy. However, 22% of the population is of pensionable age and therefore it is an aim of this policy to make the night time economy accessible to everyone, not just the young.
- 2.2 As a primarily rural area, Carmarthenshire has a strong agricultural base with a 'necklace' of key market towns providing the needs of communities in those rural areas. South East Carmarthenshire is the most densely populated part of the county, and is characterised by close knit former industrial communities. These contrasting types of environment present very different opportunities and challenges to those involved in the night time economy.
- 2.3 The night time economy within the county is extremely diverse, ranging from night clubs in the town centres to traditional local pubs, pub/restaurants, small village halls and community halls. These smaller venues have an important role to play in preserving and promoting the rich cultural and linguistic heritage of the county. On the 1st of October 2023 the Authority had 879 premises with Premises Licences, 69 with Club Premises Certificates and 2821 individual Personal Licence Holders.
- 2.4 Whilst the night time economy undoubtedly has benefits in terms of jobs, wealth creation, tourism and the promotion of cultural diversity, there are also obvious disadvantages. Alcohol related public nuisance, and crime and disorder are found not just in the larger town centres, but also in the smaller rural communities.

3. FUNDAMENTAL PRINCIPLES

- 3.1 Each application received under the provisions of the Act will be dealt with upon its own merits. However, the Licensing Authority's discretion will not be engaged unless representations are received.
- 3.2 Nothing in this policy will undermine the right of a person to apply for a variety of permissions under the Act.
- 3.3 Absolute weight will be given to all relevant representations received by the council in respect of any application or request made under the Act. However representations, which are frivolous, vexatious or repetitious, will not be considered.

STATEMENT OF LICENSING POLICY

- 3.4 The Licensing Authority will not operate a quota of any kind, which would predetermine any application.
- 3.5 The Licensing Authority does not currently impose general limitations on trading hours in particular areas.
- 3.6 In carrying out its functions under the Act, the Licensing Authority will have due regard to all relevant legislation.

CONDITIONS OF LICENCE

- 4.1 In order to avoid duplication with other statutory regimes as far as possible, the Licensing Authority, where representations are received, will not attach conditions of licence unless they are considered appropriate for the promotion of the licensing objectives. Conditions will generally be considered inappropriate if issues are already adequately covered by other legislation.
- 4.2 The Licensing Authority cannot impose standard conditions of licence across the board.
- 4.3 In 2010 the Licensing Act 2003 (Mandatory Licensing Conditions) order set out five new mandatory licence conditions. In 2014 those conditions were replaced by five new conditions introduced by an amendment order.

The new mandatory licence conditions relate to:-

- 1) Prohibition of irresponsible drinks promotions.
- 2) Provision of free tap water for customers
- 3) Requiring the adoption and use of an Age Verification Policy
- 4) Giving customers the choice of small measures
- 5) Banning the sale of alcohol below the cost of duty plus VAT.

The five conditions apply to all premises licences and club premises certificates which authorise the sale of alcohol for consumption on the premises.

Mandatory condition 3 is the only one which applies to premises which authorise off sales of alcohol only.

In certain circumstances conditions attached to licences will not take effect due to the operation of the Live Music Act, Deregulation Act and other legislative orders. For further advice contact the licensing section.

STATEMENT OF LICENSING POLICY

Licence holders are encouraged to contact the Licensing Section to discuss any proposed drinks promotion prior to their commencement. Further detailed guidance along with a new page outlining the conditions have been sent to each licence holder. Further copies of this advice is available from the Licensing Section.

4.4 For advice regarding any pools of model conditions which may be available please contact the licensing section.

5. THE LICENSING OBJECTIVES – GENERAL COMMENTS

- 5.1 Applicants for new premises licences and those seeking variation of existing licences/permissions are advised to demonstrate how they intend to promote the four licensing objectives.
- In order to do this applicants are advised to carry out a comprehensive and detailed assessment which should cover, amongst other things:
 - a) The scope and nature of the licensable activities to be carried out.
 - b) The duration of such activities.
 - c) The nature and location of the premises in which the activities are to take place (this may include reference to beer gardens, smoking shelters or any other open areas forming part of the premises, or used by the premises for the carrying on of licensable activities and/or consumption of alcohol).
 - d) The nature and location of other premises in the vicinity and their occupants.
 - e) The skills and knowledge levels of persons engaged in carrying out those activities.
- 5.3 The Licensing Authority advises that such an assessment should identify issues which could lead to the licensing objectives being undermined.
- 5.4 The Licensing Authority advises that such an assessment, and its conclusions, be incorporated within, or be annexed to, the operating schedule, which forms part of the application. Where an applicant chooses not to submit a risk assessment they are advised instead to provide a statement explaining why in their opinion one is not needed.
- 5.5 The Licensing Authority advises that the operating schedule sets out in detail the control measures the applicant intends to put in place to deal with the risks identified in the assessment.

STATEMENT OF LICENSING POLICY

5.6 Applicants are reminded that, where representations are made in relation to an application, the Licensing Authority has the power to place conditions upon the licence where it considers it appropriate to do so to promote the licensing objectives.

The Licensing Authority believes that the effective management of licensed premises by suitability experienced and trained staff is essential for the promotion of the four licensing objectives.

Designated Premises Supervisors

- 5.7 Applicants are reminded that where they wish the premises licence to include the sale or supply of alcohol that they need to appoint a Designated Premises Supervisor (DPS), who must hold a personal licence. The Licensing Authority strongly recommends to all applicants that the Designated Premises Supervisor (DPS) be the person who has day-to-day control of the premises.
- 5.8 The Licensing Authority recognises that where a large organisation such as a pub or supermarket chain has a number of premises from which it intends to sell/supply alcohol, that organisation may wish a more senior member of staff such as an Area Manager to act as Designated Premises Supervisor (DPS) for more than one premises. In those circumstances, the Licensing Authority strongly advises applicants to clearly set out in their operating schedules on how the DPS will ensure that the licensing objectives are to be promoted at the premises in question. The Licensing Authority recommends that this includes:
 - a) The frequency of visits by the DPS to the premises.
 - b) The maintenance of proper records at the premises relating to the Licensing Objectives and their inspection by the DPS.
 - c) The identification of the person or persons responsible for the day-to-day management of the premises.
 - d) The proper training of staff at the premises, having regard to their individual roles and the nature of the licensable activities carried on at the premises.

5.9 Adult Entertainment

Following the amendment of the Local Government (Miscellaneous Provisions) Act 1982 to introduce a new category of establishment called Sexual Entertainment Venues, applicants and existing licence holders who are providing adult entertainment such as Lap Dancing, Pole Dancing or Table Dancing are advised to contact the Authority to check whether they require a separate Sexual Entertainment Venue licence for the premises. Further guidance regarding the provision of adult entertainment is available from the Licensing Section.

STATEMENT OF LICENSING POLICY

5.10 When preparing their Operating Schedules, applicants are advised to have regard to the guidance issued under Section 182 of the Licensing Act 2003 and any other guidance referred to therein.

6. THE PREVENTION OF CRIME AND DISORDER

- 6.1 In order for applicants to properly address this objective, the Licensing Authority advises that the operating schedule where appropriate includes (amongst other things) reference to the following:
 - a) The use of CCTV cameras, both inside and outside the premises. It is recommended that such cameras, where installed, meet the standard set out in the Operational Requirements Guidance document issued by the Carmarthenshire Division of the Dyfed Powys Police and that images are retained for thirty one days. Where cameras are installed, applicants are advised to provide a declaration that Police and Licensing Officers can have immediate access to the images at any time during the opening hours of the premises.
 - b) The CCTV system shall be recording whenever the premises is open for licensable activities and at least one hour before opening time and one hour beyond the closing time.
 - c) That a competent person capable of producing a copy of CCTV footage upon request of any investigating agency is available at the premises.
 - d) The CCTV system be installed and maintained to the satisfaction of the Dyfed Powys Police and local Community Safety Officer.
 - e) The Premises Licence holder shall ensure that the CCTV system is kept in a good working order.
 - f) The licensee or another appropriate person must randomly examine any available recordings in an attempt to satisfy themselves that all relevant policies are being adhered to and act accordingly where there is any suspicion that staff are not following policy, such as requesting identification or questioning potential 'proxy sales'.
 - g) The installation of a security system for the whole of the premises, including the stock area of an approved standard.
 - h) Procedures for risk assessing promotions (e.g. drinks promotions) and special events with potential to cause crime and disorder. Plans to minimise the risks identified.
 - i) Means to prevent the use and supply of illegal drugs.
 - Training of staff, including the obtaining of qualifications to a national standard. Applicants are advised to keep written records of all staff training.
 - k) The use of security staff, including the number to be deployed, methods of operation, training and qualifications. Applicants are reminded of the requirements of the Securities Industry Act. Applicants will be expected to maintain a register, detailing the security staff on duty at any one time and

STATEMENT OF LICENSING POLICY

- allow the Police and Licensing Officers access to that register at any time during the opening hours of the premises.
- I) That where Door Supervisors are employed it be in the ratio of two door supervisors for the first one hundred persons and one per hundred thereafter. If applicants wish to employ a different ratio, it is recommended they explain why.
- m) In the case of nightclubs and venues used for live entertainment and concerts, the use of metal detectors and/or other search facilities and procedures.
- n) Door supervisors whenever on duty must wear high visibility style clothing both indoors and outdoors. The type of clothing to be used indoors must be clearly visible and readily identifiable in premises where the lighting may be dim, so that they are recognisable to members of the public, police officers and licensing officers. Whenever on duty door supervisors must complete a register of the time they start and finish duty, the register must contain the contact details of the individual door supervisor.
- O) Certain premises, particularly those with access restrictions for under 18's are advised to consider arranging for trading standards officers to deliver the free training regarding age verification, detailed in paragraph 9.10, for key staff such as door supervisors.
- 6.2 Applicants are strongly advised to state clearly in their operating schedules the measures to be taken to prevent customers removing glasses and/or open bottles/cans of alcohol from the premises.
- 6.3 All applicants are advised for the purposes of the prevention of crime and disorder that they include within the operating schedule, a capacity limit for the premises and the control measures to ensure it is enforced.
- 6.4 Applicants are advised to outline measures to be taken to supervise customers within any outside location at the premises either a beer garden or street café, in respect of the consumption of alcohol or smoking.
- 6.5 Applicants are advised that where they are planning to place tables and chairs on the highway or on private land, to indicate how they intend to control patrons at those locations and when they intend to remove those tables and chairs. Applicants are advised to contact the Street Scene section for advice regarding relevant permits under the Highways Act 1980.
- 6.6 It is recommended that Licensees support the Dyfed Powys Police in any initiatives to prevent crime and disorder such as passive drugs dogs, Itemiser drug scanning machine or any other relevant resource tool.
- 6.7 Licensees are encouraged to actively participate in an appropriate Pub Watch, LVA, Club Watch, Club Radio, Behave or be Banned, Best Bar None, and Home Watch Scheme or any other similar scheme. Applicants are advised to indicate whether or not they are willing to participate and also whether they are willing to contribute financially to the cost of such schemes.

STATEMENT OF LICENSING POLICY

- 6.8 Licensees are encouraged to promote and take part in any local or national initiatives, strategies or campaigns such as the 'Safer Clubbing Guide' and have regard to the Working Together to Reduce Harm The Substance Misuse Strategy For Wales 2008 2018 (Welsh Government 2008)
- 6.9 Applicants are advised where age restrictions on access apply, to put in place measures to control such activities, including staff training and the adoption of schemes such as "Challenge 25"
- 6.10 Licensees are reminded of their statutory duties to display certain licence documents and notices, Proper access to the licence and the display of the summary documents are vital elements of both the premises management and enforcement regimes. The Dyfed Powys Police and the Licensing Authority are of the view that in order to comply with these requirements, the premises summary document needs to be displayed in full public view, at a convenient height, not obscured and in such a way that each page of the document can easily be read by any person at the premises. Police and Licensing Officers will expect the responsible person at the premises to be able to produce the licence without delay.
- 6.11 Applicants requiring further information regarding the above or local crime prevention strategies should contact the Police at the address given in Appendix B.
- 6.12 The Dyfed Powys Police have identified the following areas within the County as hot spots of alcohol related crime and disorder. Applicants and existing Licence holders are strongly advised to pay special attention to measures aimed at preventing Crime and Disorder at premises located on these streets and in the vicinity.

Llanelli

Murray Street, Station Road, Stepney Street, Ann Street.

Carmarthen

Coracle Way, Lammas Street, Water Street, Priory Street, Queen Street, King Street. Nott Square

Ammanford

Quay Street, Wind Street.

STATEMENT OF LICENSING POLICY

7. PUBLIC SAFETY

7.1 Applicants are reminded that the safety of staff and patrons on licensed premises is the responsibility of the licensee.

7.2 New Psychoactive Substances

A recent trend has been the use and availability of New Psychoactive Substances (NPS), so called' legal highs'. The authority recognises that legislation is sometimes slow to change to deal with such substances and that both the Police and local authority have powers under other legislation to tackle premises supplying substances that could be considered as legal highs. The Licensing Authority expects licence holders and qualifying clubs to actively discourage and prevent the use or supply of such substances in licensed premises.

- 7.3 All applicants are strongly advised to include within their operating schedule details of the maximum numbers of persons to be allowed in the premises at any time, how that figure was reached, and the control measures to ensure it is enforced.
- 7.4 Applicants are reminded that such maximum numbers should be calculated to ensure that premises can be safely evacuated in the event of any emergency, not just in the event of fire (which is the subject of separate legislation). The proposed maximum numbers and control measures should therefore also provide for other types of emergency (e.g. violent disorder, flooding, bomb threats etc).
- 7.5 All applicants are strongly advised to assess as to when the use of alternatives to glass, such as plastic bottles, plastic glasses and/or toughened glasses may be appropriate. The Licensing Authority believes that this is of particular relevance not just to high volume premises such as nightclubs and large town centre pubs, but also to other premises during peak periods such as bank holidays, other special occasions and external beer gardens and street cafes. Failure to properly address this issue could result in representations being submitted by the responsible authorities.
- 7.6 Applicants are advised to set out how they intend to make adequate first aid provisions for staff and customers.
- 7.7 The Licence Holder are advised to ensure that there is in force an appropriate public Liability Insurance Policy relating to his/her use of the premises for licensable activities. A copy of which should be on display at the principal point of entry and be produced to a Police Officer or an officer of the Licensing Authority on request.
- 7.8 Applicants are reminded electrical safety is of paramount importance.

 Applicants should be aware of the importance of ensuring that the electrical

STATEMENT OF LICENSING POLICY

installations of a venue are maintained in safe correct working order, and are periodically checked to ensure they remain in such a condition.

Applicants are advised that the electrical installation in the premises should be in accordance with the requirements contained in the Institution of Electrical Engineers Regulations for the Electrical Equipment of Buildings (IEE Wiring Regulations – issued as BS 7671:2001-amd 2002: Requirements of electrical installations). The Local Authority also advises that the electrical installation of the premises should be inspected and tested annually by a qualified electrical engineer. Applicants are encouraged to keep a record of such certificates for a period of twelve months.

- 7.9 Applicants are reminded that in circumstances where temporary structures (e.g. stages, marquees, seating etc) and/or temporary installations (e.g. generators, heaters) are used, it is the applicant's responsibility to ensure that they are suitable for their intended use and they are erected/installed correctly. Applicants are encouraged to ensure only competent people install/erect temporary structure(s) and installations, and the applicant is strongly advised to obtain completion / conformity certificates from the persons responsible for erecting or installing the structure. In addition, applicants are encouraged to keep a record of such certificates for a period of 12 months following obtaining the certificate.
- 7.10 The use of LPG is not uncommon, in particular, at outdoor events. In circumstances where LPG is intended to be used and stored, applicants are urged to familiarise themselves with the requirements of the LPG Association code of practices and follow such codes.
- 7.11 Applicants and existing licence holders are reminded of the need to comply with the requirements of The Regulatory Reform (Fire Safety) Order 2005. Advice regarding Fire safety can be obtained from the Mid and West Wales Fire Brigade, contact details for their Fire Safety department appear in Appendix B.
- 7.12 The Licensing Authority recommends that applicants contact the Fire Brigade, Health and Safety Executive and or Carmarthenshire County Council Commercial Services as appropriate for further information and guidance on these issues. (See Appendix B for relevant contact details).
- 7.13 Licensees are strongly advised to consider staff transport as an integral part of operating a safe business. Licensees are encouraged to engage in campaigns such as the "Get Me Home Safely" campaign and to consider what can they do to ensure their staff are safe. Examples to consider are:-
 - The cost of travel
 - The lack of available public transport at end of shift
 - The distance to walk to their car, taxi, train or bus
 - The route the staff member will need to take
 - How will they get home
 - Ask staff of their concerns

STATEMENT OF LICENSING POLICY

Licensees are strongly advised to identify workable solutions to facilitate safe travel home, by introducing measures such as:-

- Shift patterns where no individual leaves alone
- Suitable times for end of shift for those requiring public transport to ensure they are able to make the journey
- Buddying up, so that no individual staff member is to travel alone
- Providing transport such as a taxi or minibus to convey staff home
- Providing contact numbers of taxi companies within the area
- Getting supplemented taxi travel for late shift workers.
- Include the above in a risk assessment

8 THE PREVENTION OF PUBLIC NUISANCE

- 8.1 Applicants are reminded that licensed premises do not exist in isolation and that their operation contains an inherent risk of public nuisance.
- 8.2 Applicants are advised, as part of the assessment referred to in paragraph 5.2, to identify potential instances of public nuisance, arising from the operation of the premises and the measures to be implemented to control them.
- 8.3 Inaudibility The simple presence of noise at a complainant's premises would not itself be sufficient to determine the matter as being a Public Nuisance or statutory noise nuisance as defined by the Section 79 of the Environmental Protection Act 1990. In determining the existence of a public nuisance or statutory noise nuisance a number of factors must be taken into consideration such as time, duration, frequency and loudness of the noise.
- 8.4 Applicants are reminded that their responsibilities in this respect are not limited to activities taking place within the premises during opening hours. Applicants are advised to have regard to (amongst other things) the manner in which their premises are prepared for opening (e.g. cleaning and deliveries), the management of patrons entering and leaving the premises and the manner in which the premises is closed down, including the way in which glass bottles are disposed of.

Applicants are also advised to consider:-

- a) Displaying Neighbour courtesy notices to be displayed at the premises.
- b) Adopting a Dispersal Policy for the premises in respect of any person leaving the premises after midnight.
- 8.5 Applicants are reminded that public nuisance is not limited in scope to noise nuisance. Regard should therefore be had to (amongst other things) issues of light pollution, odour pollution, vibration etc.

STATEMENT OF LICENSING POLICY

- 8.6 As a result of the introduction of The Health Act 2006 and subsequently The Smoke-free Premises etc. (Wales) Regulations 2007, a large number of premises have erected external shelters and smoking areas, a number of which use street furnishings. Applicants should consider carefully the layout and locations of such external areas and are advised that such furnishings be situated in locations so as not to cause obstruction to the public.
- 8.7 Prior to erecting smoking structures applicants are reminded to consider whether their structure may conflict with relevant planning/building control permission for the premises. If the applicant is unsure whether this is the case or where they are aware of such a conflict, then they should contact the relevant Section of the Authority to resolve this matter.
- 8.8 Applicants are advised to consider how noise arising from the use of external smoking shelters/smoking areas is controlled. Applicants are advised to locate such areas away from residential properties if possible. It is also advised that applicants consider restricting the access to such areas and the activities undertaken within the areas e.g. alcohol not to be used in the external areas beyond a particular time and carefully manage access to and use of such areas.
- 8.9 Applicants are advised not to provide entertainment such as music and televisions in the external smoking areas. Not only can the noise from the entertainment cause disturbance, but external entertainment encourages people to stay outside for prolonged periods of time and this itself can give rise to noise and disturbance
- 8.10 Advertising by means of fly posting is increasing and can have a detrimental effect on the surroundings. Applicants who use such methods of advertisement are recommended to have procedures in place to ensure that the advertisements are removed as soon as possible. Applicants are reminded that fly posting may give rise to criminal liability, both for those who fly post and the business that is being advertised.
- 8.11 Applicants are advised to consider how customers using the smoking areas dispose of their used cigarettes. Applicants are encouraged to provide receptacles for the used cigarettes and also to have systems in place to ensure the area is kept free from litter.
- 8.12 The Public Health Team has encountered a number of cases where trade waste is not being effectively managed by Licensed Premises. The result of which can give rise to Public Health problems such as rodent infestations, flies and odours. Situations have also arisen where premises (especially food premises) have been depositing their waste oil into the foul drainage system that resulted in blocked drainage system. Applicants are therefore reminded of their obligation to comply with legislation in relation to these issues.

STATEMENT OF LICENSING POLICY

- 8.13 Carmarthenshire County Council Public Health Services has produced further detailed guidance to assist applicants to address the public nuisance licensing objective. The Licensing Authority advise applicants to have regard to this guidance when producing operating schedules.
- 8.14 The Public Health Team has a duty to investigate nuisance complaints and therefore should be the first point of contact in cases where individuals are experiencing problems of nuisance from licensed premises.

9 THE PROTECTION OF CHILDREN FROM HARM

- 9.1 The Licensing Authority will not seek to require that access to any premises is given to children at all times. Under normal circumstances this will be left to the discretion of the licensee. Generally the Licensing Authority will not seek to limit access of children to any premises unless it is necessary for the prevention of harm to them. Applicants are reminded that their general responsibilities towards staff and customers are increased where such staff/customers are children.
- 9.2 Applicants are advised to include within their operating schedules a clear statement as to when children will be employed at the premises and/or when they will be allowed on the premises as customers or performers in regulated entertainment. Applicants are reminded of the existence of local by laws governing the employment of children, and are advised to contact Education and Children Services in relation to this issue.
- 9.3 The range of alternatives which may be considered for limiting the access of children include:
 - a) Limitations on the hours when children may be present.
 - b) Limitations on the exclusion of the presence of children under certain ages when particular specified activities are taking place.
 - c) Limitations on the parts of premises to which children might be given access.
 - d) Age limitations (below 18).
 - e) Requirements for accompanying adults.
 - f) Full exclusion of people under 18 from premises when licensable activities are taking place.
- 9.4 Where applicants intend to allow children to enter their premises they are advised to establish and enforce clear codes of conduct to be observed at all times when children are present. The Licensing Authority suggests such codes to be incorporated within or annexed to operating schedules and to include reference to (amongst other things):

STATEMENT OF LICENSING POLICY

- a) The prohibition of foul and abusive language
- b) The prohibition of threatening behaviour
- c) The prohibition of entertainment of an adult or sexual nature
- d) The prohibition of entertainment of a violent nature
- e) The prohibition of gambling (other than small numbers of AWP machines).
- 9.5 Applicants are advised to clearly state which parts of the premises children are allowed to enter, the circumstances in which this can take place and the control measures to ensure this is enforced. Applicants should seek advice from the Licensing Authority and Children's Services on a case by case basis.
- 9.6 Applicants are advised to include within their operating schedule a declaration that children of school age will not be allowed into their premises during school hours.
- 9.7 Applicants whose premises are used to provide services specifically to children and/or family groups are advised to adopt the following measures:
 - a) Security checks on all staff, including temporary staff.
 - b) Training for key staff in relation to child protection and safety issues.
 - c) The adoption of fixed time deadlines after which children of a certain age will generally be expected to leave the premises. The Licensing Authority recommends that on a day preceding a school day this should be 8pm for children up to and including primary school age, and 10pm for secondary school children.
 - d) Procedures to ensure that unaccompanied children have the means to travel home safely.
- 9.8 In respect of licensed premises that hire their function rooms for private events, they adopt a system where all bookings are checked and details of the event or functions are verified as being bona fide. Such details to be recorded to include name of person who took the booking, contact details of person make the booking and what steps were taken to confirm that the event or function was not for persons under 18 years of age. This is to prevent the possibility of licensing offences being committed by the premises or those attending the function, such as an under 18's party, school proms or similar events where the majority of those attending will be under 18.
- 9.9 Applicants whose premises are to be used for Parties or events aimed primarily at 18 year olds and under are advised that the following arrangements are prudent to protect children from harm.
 - Bookings for such events should only be taken from an adult. A
 requirement of an accompanying adult to supervise should be considered.
 - A Designated Premises Supervisor should be present whenever the premises is in use for such events

STATEMENT OF LICENSING POLICY

- Specific arrangements need to be made by the premises to ensure that children and young people are able to get home safely. For example having a freephone available for booking local taxis.
- Specific arrangements need to be made to ensure that children and young people that turn up at the premises and are denied access due to intoxication get home safely to the care of a parent or carer or responsible adult.
- Fixed time deadlines at which such parties will generally be expected to leave the premises.
- 9.10 Consideration should be given to the age of bar staff serving at these events and the potential impact that peer pressure could have on the likelihood of alcohol being served to underage persons. Arrangements should include the supervision and training of these staff to deal with peer pressure.
- 9.11 Applicants are reminded of research carried out on behalf of the Department of Children & Families by Newcastle University, which concluded that children who misuse alcohol are likely to suffer harm to their physical and mental health, educational development and personal safety.
- 9.12 Applicants whose premises are to be used for the sale and/or supply of alcohol are advised to set out in their operating schedules the steps that will be taken to prevent the sale and/or supply of alcohol to persons under age. This may include (but not necessarily be limited to):
 - a) The Implementation of a "Challenge 25" policy to ensure that all staff will insist on appropriate ID if they believe that a purchaser may be 25 or under "No ID No Sale".
 - b) The provision of notices / posters to be clearly displayed in store, near the point of sale areas, to emphasise to customers that they will be challenged if they look 25 or under. It is recommended that similar posters relating to the sale of age related products to be clearly displayed near the products themselves.
 - c) What forms of proof of age will be accepted at the premises e.g. Photocard driving licence, passport, Validate card or any PASS accredited proof of age card.
 - d) A requirement that all new employees to undergo induction training in relation to the sale of age restricted products, immediately on commencing employment, and a written record and details be kept of such training.
 - A requirement that all relevant staff undertake refresher training in relation to the sale of age restricted products at least once every 6 months.
 - f) That such training include information on the acceptable forms of ID, and in particular the "Validate" proof of age card, promoted within Carmarthenshire. Sample "Validate" ID cards, should be made available, for staff, to assist confidence in their understanding of information contained on such cards.
 - g) A Requirement that a "Refusals Log" be maintained, kept at the till area, and entries completed every time a sale is refused. These "refusals"

STATEMENT OF LICENSING POLICY

should be examined and analysed by an appropriate person within the organisation, at regular intervals, and any potential concerns addressed immediately. Any such actions should be recorded, signed and dated.

- h) Where a person under is 18 is employed, a signed record should be made by the relevant "supervisor" in charge of that person, prior to them commencing duty on each day.
- i) The Premises Licence Holder should have installed a CCTV system that covers the checkout area. The licensee or another appropriate person should randomly examine any available CCTV recordings, in an attempt to satisfy themselves that all relevant policies are being adhered to, and act accordingly where there is any suspicion that staff, are not following policy, such as not requesting ID, or questioning potential "proxy sales".
- j) The preparation of a written policy in relation to the sale of age restricted products, a copy of which to be provided to all staff. Such a policy should be annually reviewed and if relevant, updated to reflect changes in the law, and / or guidance issued by relevant bodies.
- k) Where an EPOS system is in use, a till prompt is automatically generated to alert staff that an alcoholic product has been scanned, and that staff need to acknowledge this, before such a sale can continue.
- I) Arranging for the DPS to be in full time employment at the premises, with an active "hands on" role in, and responsibility for, overseeing staff. The DPS should have successfully completed, and provide evidence of such, a nationally accredited "personal licence" course.
- m) Ensuring that all documents referred to above, are kept at the premises and made available on request, at all times to Police, Trading Standards or Licensing Officers. Applicants are advised that where such a requirement is made a condition of licence, a failure to produce could be interpreted as documents "not being available", which could be a breach of licensing conditions.
- 9.13 The Trading Standards Services Section offer free training for premises staff in relation to the sale of alcohol and other age restricted products. Licence holders wishing to take advantage of this service must make arrangements well in advance by contacting the Trading Standards Section using the contact details contained in Appendix B.
- 9.14 Applicants should have regard to such advice and guidance as may be issued from time to time by the Police and the Carmarthenshire County Council's own Trading Standards Officers.
- 9.15 Applicants are reminded that the advice to keep training records set out in paragraph 6.1 in this policy is equally applicable in this context.
- 9.16 The Licensing Authority recognises that the Department for Education and Children of Carmarthenshire Council is the competent body to advise on matters relating to the protection of children from harm. The address to which applicants should forward copies of their application is contained in Appendix E.

STATEMENT OF LICENSING POLICY

9.17 The Licensing Authority strongly advises applicants to make a commitment in their operating schedules to follow the Portman Group code of practice on the naming, packaging and promotion of alcoholic drinks. Failure to do so may be regarded as intelligence of irresponsible drinks promotions under section 19 (2) of this policy.

10 CUMULATIVE IMPACT ASSESSMENTS

Station Road, Llanelli

10.1 The Licensing Authority considers that the number of premises licences and club premises certificates in force for premises in the lower end of Station Road ,Llanelli, between it's junction with Queen Victoria Road south to the railway crossing is such that granting further licences would be inconsistent with the authority's duty to promote the licensing objectives. The area is shown on the plan attached at appendix F.

This Cumulative Impact Assessment applies to any property which has a boundary on the relevant portion of Station Road.

This cumulative impact assessment applies to premises that sell alcohol for consumption both on and off the premises as well as premises that supply late night refreshment.

- 10.2 Where relevant representations are received, it is the Licensing Authority's intention to refuse applications in respect of the lower end of Station Road, Llanelli, between its junction with Queen Victoria Road south to the railway crossing as shown on the plan attached at appendix F for;
 - (a) New Premises Licences
 - (b) The variation of such licences that are considered likely to add to the existing cumulative impact.

The assessment is intended to be strictly applied and will only be overridden in genuinely exceptional circumstances

Exceptions are unlikely to be made on the grounds that the premises are, or will be, well managed

Exceptions should be directed at the reasons underlying the assessment.

An exception might arise where an application proposes;

- (a) To effect a real reduction in capacity
- (b) To replace vertical drinking with seated consumption and waiter service.

STATEMENT OF LICENSING POLICY

- (c) To transfer an operation from one premises to another, where the size and location of the second premises is likely to cause less detrimental Impact and will promote the licensing objectives.
- (d) The substitution of existing licensable activity at a premises with licensable activities which would have less impact on the area and would be more likely to further the licensing objectives.

Variation applications which are likely to be considered to add to the existing cumulative impact include;

- (a) An increase in the capacity of the premises
- (b) An extension in the hours of operation of the premises
- (c) Introducing opportunities to consume alcohol other than ancillary to table meals
- (d) Introducing opportunities to take food away from the premises
- (e) Introducing dance floors or similar facilities
- (f) Any other change to the way the premises operate which is likely to have an impact on the promotion of the licensing objectives.
- (g) The varying of an existing licence condition attached to a premises licence, which is likely to have an impact on the promotion of the licensing objectives.

The reasons for adopting this assessment are as follows;

- 1. The portion of Station Road, Llanelli, between it's junction with Queen Victoria Road south to the railway crossing as shown on the plan attached at appendix F contains a total of 21 licensed premises, including pubs, nightclubs, off licences and late night take away outlets.
- 2. The Road is in close proximity to a large number of residential streets. There is clear evidence that these streets are subject to alcohol related crime and disorder by persons who have purchased alcohol in Station Road.
- 3. Station Road is the location for a number of licensed premises. There is clear evidence linking these premises to late night noise and anti social behaviour in Station Road and the surrounding residential streets.
- 4. Evidence has been received that late night food outlets attract passing custom from people leaving the town centre, leading to a greater concentration of people than would otherwise be the case, before dispersing through nearby residential streets.
- 5. There have been licence applications relating to premises in Station Road which have highlighted issues of alcohol related anti-social behaviour and crime and disorder.
- 6. The evidence to support the above is contained in the Policy review file and on the individual premises files held by the Licensing Section.
- 7. The Police have supplied evidence to support the ongoing need for a Cumulative Impact Assessment for Station Road. This is attached at appendix J.
- 8. The evidence from the consultation shows that residents are continuing to be affected by alcohol related crime and disorder, however this is primarily

STATEMENT OF LICENSING POLICY

between it's junction with Queen Victoria Road south to the railway crossing, as shown on the plan attached at appendix F.

Lammas Street, Carmarthen.

10.3 The Licensing Authority considers that the number of premises licences and club premises certificates in force for premises in Lammas Street, Carmarthen is such that granting further licences would be inconsistent with the authority's duty to promote the licensing objectives. The area is shown on the plan attached at appendix G.

This Cumulative Impact Assessment applies to any property which has a boundary on Lammas Street, Carmarthen.

This cumulative impact assessment applies to premises that sell alcohol for consumption both on and off the premises as well as premises that supply late night refreshment.

- 10.4 Where relevant representations are received, it is the Licensing Authority's intention to refuse applications in respect Lammas Street, Carmarthen as shown on the plan attached at appendix G for;
 - (a) New Premises Licences
 - (b) The variation of such licences that are considered likely to add to the existing cumulative impact.

This Assessment is intended to be strictly applied and will only be overridden in genuinely exceptional circumstances

Exceptions are unlikely to be made on the grounds that the premises are, or will be, well managed

Exceptions should be directed at the reasons underlying the Assessment.

An exception might arise where an application proposes;

- (a) To effect a real reduction in capacity
- (b) To replace vertical drinking with seated consumption and waiter service.
- (c) To transfer an operation from one premises to another, where the size and location of the second premises is likely to cause less detrimental Impact and will promote the licensing objectives.
- (d) The substitution of existing licensable activity at a premises with licensable activities which would have less impact on the area and would be more likely to further the licensing objectives.

Variation applications which are likely to be considered to add to the existing cumulative impact include;

STATEMENT OF LICENSING POLICY

- (a) An increase in the capacity of the premises
- (b) An extension in the hours of operation of the premises
- (c) Introducing opportunities to consume alcohol other than ancillary to table meals
- (d) Introducing opportunities to take food away from the premises
- (e) Introducing dance floors or similar facilities
- (f) Any other change to the way the premises operate which is likely to have an impact on the promotion of the licensing objectives.
- (g) The varying of an existing licence condition attached to a premises licence, which is likely to have an impact on the promotion of the licensing objectives.

The reasons for adopting this Assessment are as follows;

- Lammas Street, Carmarthen, shown on the plan attached at appendix G contains a total of 15 licensed premises, including pubs, nightclubs, off licences and late night take away outlets.
- 2. The Road is in close proximity to a large number of residential streets. There is clear evidence that these streets are subject to alcohol related crime and disorder by persons who have purchased alcohol in Lammas Street.
- 3. Lammas Street is the location for a number of licensed premises. There is clear evidence linking these premises to late night noise and anti-social behaviour in Lammas Street and the surrounding residential streets.
- 4. Evidence has been received that late night food outlets attract passing custom from people leaving the town centre, leading to a greater concentration of people than would otherwise be the case, before dispersing through nearby residential streets.
- 5. There have been licence applications relating to premises in Lammas Street which have highlighted issues of alcohol related anti-social behaviour and crime and disorder.
- 6. The evidence to support the above is contained in the licensing policy review file and on the individual premises files held by the Licensing Section.
- 7. The Police have supplied evidence to support the ongoing need for a Cumulative Impact Assessment for Lammas Street. This is attached at appendix J.
- 8. The evidence from the consultation shows that residents are continuing to be affected by alcohol related crime and disorder in the area shown on the plan, attached at appendix G.

Nott Square, King Street and Queen Street, Carmarthen.

10.5 The Licensing Authority considers that the number of premises licences in force for premises in Nott Square, King Street and Queen Street, Carmarthen is such that granting further licences would be inconsistent with the authority's

STATEMENT OF LICENSING POLICY

duty to promote the licensing objectives. The area is shown on the plan attached at appendix H.

This Cumulative Impact Assessment applies to any property which has a boundary on Nott Square, King Street and Queen Street, Carmarthen. This cumulative impact assessment applies to premises that sell alcohol for consumption both on and off the premises as well as premises that supply late night refreshment.

- 10.6 Where relevant representations are received, it is the Licensing Authority's intention to refuse applications in respect of Nott Square, King Street and Queen Street, Carmarthen as shown on the plan attached at appendix H for;
 - (a) New Premises Licences
 - (b) The variation of such licences that are considered likely to add to the existing cumulative impact.

This Assessment is intended to be strictly applied and will only be overridden in genuinely exceptional circumstances

Exceptions are unlikely to be made on the grounds that the premises are, or will be, well managed

Exceptions should be directed at the reasons underlying the Assessment.

An exception might arise where an application proposes;

- (a) To effect a real reduction in capacity
- (b) To replace vertical drinking with seated consumption and waiter service.
- (c) To transfer an operation from one premises to another, where the size and location of the second premises is likely to cause less detrimental Impact and will promote the licensing objectives.
- (d) The substitution of existing licensable activity at a premises with licensable activities which would have less impact on the area and would be more likely to further the licensing objectives.

Variation applications which are likely to be considered to add to the existing cumulative impact include;

- (a) An increase in the capacity of the premises
- (b) An extension in the hours of operation of the premises
- (c) Introducing opportunities to consume alcohol other than ancillary to table meals
- (d) Introducing opportunities to take food away from the premises
- (e) Introducing dance floors or similar facilities
- (f) Any other change to the way the premises operate which is likely to have an impact on the promotion of the licensing objectives.
- (g) The varying of an existing licence condition attached to a premises licence, which is likely to have an impact on the promotion of the licensing objectives.

STATEMENT OF LICENSING POLICY

The reasons for adopting this Assessment are as follows;

- 1. Nott Square, King Street and Queen Street, Carmarthen, shown on the plan attached at appendix H contains a total of 22 licensed premises, including pubs, nightclubs and shops selling alcohol.
- 2. The streets are in close proximity to a number of residential streets. There is clear evidence that these streets are subject to alcohol related crime and disorder by persons who have purchased alcohol in Nott Square, King Street and Queen Street, Carmarthen.
- 3. Nott Square, King Street and Queen Street, Carmarthen are the location for a number of licensed premises. There is clear evidence linking these premises to late night noise and anti-social behaviour in Nott Square, King Street and Queen Street, Carmarthen and the surrounding streets.
- 4. There has been an increase in the number of complaints regarding alcohol related anti-social behaviour, noise nuisance and crime and disorder in Nott Square, King Street and Queen Street, Carmarthen.
- 5. The evidence to support the above is contained in the licensing policy review file and on the individual premises files held by the Licensing Section.
- 6. The Police have supplied evidence to support the adoption of a Cumulative Impact Assessment for Nott Square, King Street and Queen Street, Carmarthen. This is attached at appendix J.
- 7. The evidence from the consultation shows that residents and businesses are being affected by alcohol related crime and disorder, in the area shown on the plan attached at appendix H.

11 LICENSING HOURS

- 11.1 The Licensing Authority recognises that fixed and artificially early closing times in certain areas can lead to peaks of disorder and disturbance on the streets when large numbers of people tend to leave licensed premises at the same time. Longer licensing hours may therefore be an important factor in reducing friction at late night food outlets, taxi ranks and other sources of transport in areas where there have already been incidents of disorder and disturbance.
- 11.2 However, the Licensing Authority recognises that in certain cases, the presumed benefits of longer licensing hours may be outweighed by the disadvantages of increased public nuisance, crime and disorder. This may be particularly the case in rural or residential areas. The Licensing Authority advises applicants to address this possibility when preparing their operating schedules in accordance with section 5 of this policy.

STATEMENT OF LICENSING POLICY

- 11.3 As far as the Licensing Authority's overall approach to licensing hours is concerned, it has not introduced any form of zoning at present.
- 11.4 Instead, regard will be given to the individual characteristics of the premises concerned and the area in which it is located. It is recognised that pubs, nightclubs, restaurants, hotels, theatres, members clubs and community venues all contribute to the night time economy but with contrasting styles and characteristics. Proper regard will be had to those differences and the impact they are likely to have on the local community.
- 11.5 Premises licensed to sell alcohol will generally be permitted to do so during the normal hours they intend to open for business
- 11.6 Where representations are received, the Licensing Authority will deal with the issue of licensing hours on the individual merits of each application. For example, when issuing a licence, stricter controls may be imposed in the case of premises which are situated in the vicinity of residential accommodation.
- 11.7 Applicants for new licences, or those seeking variation of their existing licences and permissions, are advised to set out in detail in their operating schedules the control measures which they intend to adopt to address the licensing objectives.
- 11.8 Applicants are strongly recommended to include provision for drinking up time in their operating schedules.

12. FILMS

12.1 In the case of premises which are used for film exhibitions, conditions will be imposed restricting access only to those who meet the required age limit in line with any certificate granted by the British Board of Film Classification or, in specific cases, a certificate given to the film by the Licensing Authority itself. The Licensing Authority has adopted a procedure for processing classification requests. Anyone wishing to obtain a certificate to show an unclassified film at a specific location is advised to contact the licensing section for a copy of the procedure prior to arranging a screening.

In recent years, the Act has been amended to exempt some types of film entertainment provided at certain locations from the requirement to be licensed between the hours of 8am and 11pm. Persons considering providing film entertainment are advised to contact the licensing section for detailed guidance regarding these exemptions.

STATEMENT OF LICENSING POLICY

13. INTEGRATING STRATEGIES AND THE AVOIDANCE OF DUPLICATION

- 13.1 The Policy is not intended to duplicate existing legislation and regulatory regimes that already place obligations on employers and operatives.
- 13.2 The Licensing Authority will endeavour to secure proper integration with local crime prevention, substance misuse action plans and strategies, planning, transport, tourism, cultural and health, social care and well-being strategies.
- 13.3 Where any protocols agreed with the police identify a particular need to disperse people from any areas swiftly and safely to avoid concentrations which could lead to disorder and/or nuisance, the Licensing Authority will aim to inform those responsible for providing local transportation so that arrangements can be made to reduce the potential for problems to occur.
- 13.4 The licensing authority will seek to encourage licensable activities which do not undermine the licensing objectives and which are consistent with the economic regeneration strategies and objectives of the authority, particularly those of the Llanelli town centre task force.
- 13.5 The Licensing Authority recognises that licensing applications should not be seen as a re-run of the planning application process and that there should be a clear separation of the planning and licensing regimes to avoid duplication and inefficiency. Therefore, the Licensing Authority will not insist that a premises has the benefit of appropriate planning consent before considering an application, although applicants are reminded that the local planning authority, as a relevant authority, has the power to object to the granting of a licence and/or request the imposition of conditions upon any licence granted. Applicants are also reminded that the fact that planning consent may permit them to operate until a particular hour does not mean that they will necessarily be granted a licence on the same terms as different statutory criteria is applied under the planning and licensing regimes.
- 13.6 The Licensing Authority recognises that, apart from the licensing function, there are a number of other means available for addressing issues of disorder and nuisance that can occur away from licensed premises, including:
 - a) Planning Controls.
 - b) Positive measures to create a safe and clean town centre environment in partnership with (amongst others) local businesses, transport operators and other departments of the Local Authority.
 - c) The provision of CCTV surveillance in town centres, ample taxi ranks, provision of public conveniences open late at night, street cleaning and litter patrols.

STATEMENT OF LICENSING POLICY

- d) Powers of Local Authorities to designate parts of the Local Authority area as places where alcohol may not be consumed publicly.
- e) Police enforcement of the general law concerning disorder and anti-social behaviour, including the issuing of fixed penalty notices.
- f) The prosecution of any personal licence holder or member of staff at such premises, selling alcohol to people who are drunk.
- g) The confiscation of alcohol from adults and children in designated areas.
- h) Police powers to close down instantly for up to 24 hours any licensed premises or temporary events on the grounds of disorder, or the likelihood of disorder or noise from the premises causing a nuisance.
- i) The powers of the police, other relevant authority or a local resident or business to seek a review of the licence or certificate in question.
- j) The powers of Public Health Services to issue abatement notices under Section 80 of the Environmental Protection Act 1990 to prevent statutory nuisance.
- 13.7 The Licensing Authority will continue to address issues of this type through the Carmarthenshire Community Safety Partnership.

14. LIVE MUSIC, DANCING AND THEATRE

- 14.1 In recent years, the Act has been amended by the Live Music Act, Deregulation Act and other legislative orders, which have exempted some types of entertainment provided at certain locations from the requirement to be licensed between the hours of 8am and 11pm. It should be noted that exempt entertainment is still subject to the powers under the Environmental Protection Act 1990 and that live music provided at licensed premises under The Live Music Act must still promote the licensing objectives and could still be subject to a licence review. Persons considering providing entertainment are advised to contact the licensing section for detailed guidance regarding these exemptions.
- 14.2 When determining applications for live and/or community-based events the Licensing Authority will take into account the need to encourage and promote live music, dancing and theatre for the wider cultural benefit of the community as a whole, and in particular the need to support and promote the linguistic and cultural heritage of Carmarthenshire.
- 14.3 If representations are made concerning the potential for disturbance in a particular neighbourhood as a result of such activities, such representations will be balanced against the wider benefits to the community of such events taking place.

STATEMENT OF LICENSING POLICY

- 14.4 When attaching conditions to licences granted for such events, the Licensing Authority recognises the need to avoid measures that might deter live music, dancing or theatre by the imposition of substantial indirect costs.
- 14.5 The Licensing Authority acknowledges the advice previously received from the DCMS in this context that the views of vocal minorities should not be allowed to predominate over the general interests of the community.
- 14.6 Only conditions strictly appropriate for the promotion of the licensing objectives will be attached to licences for activities of this nature.

15. SMALL SCALE TEMPORARY EVENTS

15.1 The Act provides for certain occasions when small-scale events (for no more than 499 people at any one time and lasting for no more than 168 hours) do not need a premises licence providing that advance notice is given to the Police, Environmental Health and the Licensing Authority. Only the Police or Environmental Health can object to such a Temporary Event Notice if they believe the event is likely to undermine any of the licensing objectives.

Standard Temporary Event Notices

15.2 Persons wishing to hold such events under the authority of a standard temporary event notice (TEN) must give a **minimum of 10 clear working days** notice to the Police, Environmental Health and the Licensing Authority. The addresses to which such notices must be sent can be found in Appendix C to this policy.

Late Temporary Event Notices

- 15.3 A late temporary event notice can be submitted up to **five clear working days prior to the start** of an event and must be served in the same way as
 set out above for standard TENs. However if one of the authorities objects to
 a late TEN, the Notice will not be valid and the event will not be able to go
 ahead.
- 15.4 The Licensing Authority recommends that responsible event organisers give far greater notice of events however, to ensure that potential problems can be identified and resolved well in advance. Ideally the Licensing Authority would like to receive three months notice of such 'small' temporary events, although it is recognised that this may not be practicable in some cases.

STATEMENT OF LICENSING POLICY

- 15.5 Those submitting Temporary Event Notices are therefore strongly recommended to contact licensing officers early in the planning of such events to obtain further guidance regarding the process.
- 15.6 Those submitting Temporary Event Notices are advised to consider the advice about organising events for 18 year olds and under which can be found at paragraph 9.9 and the impact of alcohol consumption on young people which can be found at 9.10
- 15.7 Organisers of Temporary Events are strongly advised to refer to the good practice advice contained in other sections of this policy document. In particular :-
 - Section 6 The Prevention of Crime and Disorder,
 - Section 7 Public Safety
 - Section 8 The Prevention of Public Nuisance and
 - Section **9** The Protection of Children From Harm

Organisers are also strongly advised to consult the Authorities listed in Annex B for advice regarding their obligations under other separate legislation.

16 LARGER OCCASIONAL EVENTS

- 16.1 Organisers of larger Occasional events involving 500 or more people will be required to submit applications for premises licences. The Licensing Authority again strongly recommends that event organisers contact licensing officers early in the planning stages of the event. Ideally the Licensing Authority would like to receive 12 months notice of any such event, although it is again recognised this may not be practicable in some cases.
- 16.2 The Following table is included as a suggested minimum period of time prior to an event for submitting a complete application, following consultations with the responsible authorities.

Maximum number of	Minimum notice period
attendees at any time	
500 - 999	Not less than 2 months
1000 - 2999	Not less than 3 months
3000 - 4999	Not less than 4 months
5000 - 19999	Not less than 5 months
20000 – 49999	Not less than 6 months
50000 +	Not less than 7 months

STATEMENT OF LICENSING POLICY

- 16.3 Organisers of all occasional events, irrespective of their size and duration, are reminded that failure to consult with the Licensing Authority and Responsible Authorities well in advance of the event taking place increases the risk of objections to the event, and the subsequent cancellation of the event itself.
- 16.4 Organisers of occasional events are advised to prepare an Event Management Plan setting out details of all aspects of the arrangements for the event. Organisers are advised to contact the licensing section for advice and guidance regarding the preparation of such management plans.
- 16.5 The Licensing Authority will establish a multi-agency advisory group, consisting of the emergency services and other council services such as Highways and Public Health, to advise and co-ordinate planning for public events in the County, irrespective of their size and duration.
- 16.6 Organisers of occasional events are advised to consider the advice about events aimed at 18 year olds and under that can be found at 9.9 and the impact of alcohol consumption on young people which can be found at 9.10.

17. THE LICENSING PROCESS

- 17.1 The powers of the Licensing Authority under the Act will be carried out either by the Licensing Committee, by a sub-committee of that committee, or by one or more officers of the council in accordance with the scheme of delegation, which is prescribed from time to time by regulations and guidance under the Act. See Appendix A.
- 17.2 In general terms however, the Licensing Committee will have a largely supervisory role, contested applications will be dealt with by sub-committees, and uncontested applications by officers. See Appendix A.
- 17.3 Applicants are strongly encouraged to consult the Licensing Authority, responsible authorities, local businesses and residents whilst preparing their applications. The Licensing Authority firmly believes that this will assist applicants in identifying potential problems so that they can be addressed before they occur, and allay the fears of such businesses and residents as to the impact of the new licensing regime.
- 17.4 Applicants are strongly encouraged to make themselves aware of any relevant planning and transportation policies, tourism and cultural strategies or local crime prevention strategies and to have taken these into account, where appropriate, when formulating their operating schedules.

STATEMENT OF LICENSING POLICY

17.5 There is a presumption that a Sub Committee will not undertake site visits.

A site visit will only be arranged where a valid representation is received and in the opinion of the licensing officer the sub committee may benefit from such a visit when determining the application. Officers will consult the chairman of the relevant Sub Committee prior to arranging a site visit.

If when dealing with applications where a site visit has not been arranged, the sub committee subsequently feels that a site visit is necessary in order to determine the application, the hearing may be deferred to allow this to take place.

17.6 Minor Variations

The Licensing Act 2003 has been amended by the insertion of Section 41A to 41C relating to minor variations. This allows for certain small variations to be processed through a simplified 'minor variations' process.

Minor variations will generally fall into four categories:

- Minor variations to the structure or layout of the premises
- Small adjustments to licensing hours
- The removal of out of date, irrelevant or unenforceable conditions or addition of volunteered conditions
- The addition of certain licensable activities

Applicants are advised to contact the Licensing Section to discuss their proposed application prior to submitting a formal application.

17.7 Community Premises

The Licensing Act 2003 has been amended to allow certain community premises which have, or are applying for, a premises licence that authorises alcohol sales to be exempted from the need to have a designated premises supervisor.

Such an application may only be submitted where the licence holder is the management committee, who would then be responsible for the supervision and authorisation of all alcohol sales made.

Community premises are defined as church or chapel halls, village or community halls or similar buildings.

Applicants are advised to discuss their proposals with the Licensing Section prior to submitting a formal application.

STATEMENT OF LICENSING POLICY

Making Representations

- 17.8 Persons considering making representations in relation to an application may wish to contact the licensing section for further information regarding the application and for guidance regarding the process of making representations.
- 17.9 The Authority advises individuals wishing to make representations against submitting a petition, as it is often difficult to verify that all the signatories meet the criteria contained in the legislation for relevant representations. In line with advice from LACORS, where lengthy petitions are submitted in relation to licence applications, a lead contact should be given and the Authority will then only correspond directly with that individual. Information regarding the application will be made available upon reasonable request to other signatories of the petition.
- 17.10 In the interests of Local Authority cost and efficiency, where large numbers of representations are received regarding an application, copies of all the representations may not be distributed to all persons. The relevant documents will however be made available for inspection.
- 17.11 Any persons who have submitted representations are strongly advised to attend the hearing arranged to determine the application, as the committee may have to attach less weight to their representation if they are not present to answer questions regarding matters raised.
- 17.12 Where a person does not agree for their personal information being disclosed to an applicant, they are advised that this may result in less weight being attached to their representations.
- 17.13 Where a person has a genuine and well founded fear of intimidation and may be deterred from making a representation, they are advised to consider contacting the relevant Responsible Authority to discuss their concerns regarding the application.
- 17.14 Any person may make relevant representations in respect of licence applications.
- 17.15 Persons who make representations are expected to set out in detail the problems complained of and how they affect them.

18. LICENCE REVIEWS

18.1 At any stage following the grant of a premises licence, any person or responsible authority may ask the Licensing Authority to review the licence because of problems arising at the premises in connection with any of the four

STATEMENT OF LICENSING POLICY

licensing objectives. In addition, a review of the licence will normally follow any action by the police to close down premises for up to twenty-four hours on grounds of disorder or public nuisance.

- 18.2 Any person who wishes to apply to review a licence or certificate are reminded that such an application cannot be made on a confidential basis. It is a requirement of the Act that the identity of the person or organisation making the application be disclosed in order for the request to be valid.
- 18.3 Where the application for a review originates with a person other than a responsible authority the Licensing Authority will first consider whether the request made is irrelevant, vexatious, frivolous or repetitious. This decision will be made by officers of the Licensing Authority in conjunction with the Chair or Vice Chair of the Licensing Committee.
- 18.4 Nothing in this policy shall be taken to prevent any individual making separate applications for the review of different licences, or more than one application for the review of the same licence where such requests are based on different complaints or evidence.
- 18.5 Following receipt of an application for review or where the closure procedures referred to in paragraph 18.1 above apply, the Licensing Authority will arrange a hearing, which will be conducted in accordance with the prescribed regulations.

19. DISPUTE RESOLUTION

- 19.1 In the first instance, individuals or groups with concerns about particular premises are encouraged to raise their concerns directly with the applicant or licensee concerned.
- 19.2 Where the following have occurred the Licensing Authority will offer to arrange for mediation between the parties concerned to try to address, clarify and resolve the issues in dispute:
 - a) A valid representation regarding a licence application
 - b) A valid request for the review of a licence
 - c) A valid complaint about licensed premises.
- 19.3 This offer will not override the right of any party to ask that the Licensing Committee (through it's sub-committees) consider their representation, request or objection, nor the right of any applicant or licensee to refuse to take part in the mediation process.

STATEMENT OF LICENSING POLICY

20. ENFORCEMENT

- 20.1 The Licensing Authority has established protocols with the police and other enforcing authorities. These protocols will provide for the targeting of unlicensed premises, problem premises and high-risk premises, but with a lighter touch being applied to those premises which are shown to be well managed and maintained.
 - The authority has established a Licensing Action Group to provide a forum for representatives of the responsible authorities to meet regularly to focus coordinated action in respect of clubs or premises which are a source of complaint or concerns.
- 20.2 In establishing whether premises are high risk, regard will be had to the following:
 - a) Intelligence relating to disorder and/or nuisance at, or in the vicinity of the premises.
 - b) Intelligence relating to the sale/consumption of alcoholic drinks at, or in the vicinity of the premises by persons under age.
 - c) Intelligence relating to drug taking and/or dealing at, or in the vicinity of the premises.
 - d) Intelligence relating to irresponsible drinks promotions at the premises.
 - e) Intelligence relating to binge drinking at the premises.
 - f) Whether the premises can be categorised at any time as high volume or high-density vertical drinking establishments.
- 20.3 In general, action will only be taken in accordance with set enforcement principles and in line with the Licensing Authority's own enforcement policy. To this end, the key principles of consistency, transparency and proportionality will be maintained.

Appendix A

DELEGATION OF FUNCTIONS

Matter to be dealt with	Full Committee	Sub Committee	Officers
Application for personal		If a Police	If no objection
licence		objection	made
Application for personal		All cases	
licence with unspent			
convictions			
Application for premises		If a relevant	If no relevant
licence/club premises		representation	representation
certificate		made	made

STATEMENT OF LICENSING POLICY

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Application for provisional statement	If a relevant representation made	If no relevant representation made
Application to vary	If a relevant	If no relevant
premises licence/club	representation	representation
premises certificate	made	made
Application to vary	If a Police	All other cases
Designated Premises	objection	7 5 5 5 5
Supervisor		
Request to be removed as		All cases
Designated Premises		7 55.55
Supervisor		
Suspension or revocation	All Cases	
of a personal licence	7 34000	
Application for transfer of	If a Police	All other cases
premises licence	objection	7 5 6 5 5
Applications for interim	If a Police	All other cases
authorities	objection	7 5 6 5 5
Application to review	All cases	
premises licence/club	7 111 00000	
premises certificate		
Decision on whether a		All cases
representation or review		(In consultation with
application is irrelevant,		the Chair or Vice
frivolous, vexatious etc.		Chair of Licensing)
Decision to object when	All cases	
local authority is a	7 55.555	
consultee and not the		
relevant authority		
considering the application		
Determination of a Police	All cases	
objection to a temporary	1 23.232	
event notice		
Adjourning a sub		In consultation with
committee where all		sub-committee
parties consent		chairperson
Film Classification	Film not	Previously
Request	previously	classified film to be
	classified	shown at different
		premises

STATEMENT OF LICENSING POLICY

Appendix B

CONTACT DETAILS

Licensing Authority

Licensing Section
Department for Communities
Carmarthenshire County Council
3 Spilman Street
Carmarthen
Carmarthenshire
SA31 1LE

Tel No. 01267 234567

e-mail: PublicProtection@Carmarthenshire.gov.uk

Police Licensing Officer
Dyfed Powys Police
Ammanford Police Station
Foundry Road
Ammanford
Carmarthenshire
SA18 2LS

Tel No. 101 Ext 26464

e-mail: dee.paffett@dyfed-powys.police.uk

The relevant Planning Authority for your premises:-

Either

Head of Planning Carmarthenshire County Council 3 Spilman Street Carmarthen Carmarthenshire SA31 1LE

Tel No. 01267 242454

e-mail: Planning@Carmarthenshire.gov.uk

Or

Brecon Beacons National Park, for premises within its administrative area

STATEMENT OF LICENSING POLICY

Enforcement Officer
Brecon Beacons National Park Authority
Plas Y Ffynnon
Cambrian Way
Brecon
Powys
LD3 7HP

Tel No: 01874 620431

Email: planning.enquiries@breconbeacons.org

Fax: 01874 622524

Commercial Services Manager
Department for Communities
Carmarthenshire County Council
Ty Parcyrhun,
Ffordd y Rhyd
Ammanford,
Carmarthenshire
SA18 3EP

Tel No. 01267 234567

e-mail: PublicProtection@Carmarthenshire.gov.uk

Trading Standards Manager
Department for Communities
Carmarthenshire County Council
3 Spilman Street
Carmarthen
Carmarthenshire
SA31 1LE

Tel No. 01267 234567

e-mail: PublicProtection@Carmarthenshire.gov.uk

County Commander
Mid and West Wales Fire and Rescue Services
Carmarthenshire County Command HQ
Lime Grove Avenue
Carmarthen
Carmarthenshire
SA31 1SP

Tel No. 0870 6060699

e-mail: Mail@Mawwfire.gov.uk

Department for Education and Children Carmarthenshire County Council Building 2

STATEMENT OF LICENSING POLICY

St. Davids Park Jobs Well Road Carmarthen SA31 3HB

Tel No. 01267 246544

e-mail. SocialCare@Carmarthenshire.gov.uk

The relevant Health and Safety authority for your premises

Either

Commercial Services Manager Department for Communities Carmarthenshire County Council 3 Spilman Street Carmarthen SA31 1LE

Tel No. 01267 234567

e-mail: PublicProtection@Carmarthenshire.gov.uk

Or

Health and Safety Executive Services Division Ty Myrddin Old Station Road Carmarthen Carmarthenshire SA31 1LP

Tel No. 01267 244230 Fax No 01267 223267

Applicants for licences in respect of vessels should contact the Licensing Authority for additional information.

STATEMENT OF LICENSING POLICY

Appendix C

ADDRESSES FOR SERVICE OF TEMPORARY EVENT NOTICES

Licensing Section
Department for Communities
Carmarthenshire County Council
3 Spilman Street
Carmarthen
Carmarthenshire
SA31 1LE

Commercial Services Manager
Department for Communities
Carmarthenshire County Council
Ty Parcyrhun,
Ffordd y Rhyd
Ammanford,
Carmarthenshire
SA18 3EP

Police Licensing Officer
Dyfed Powys Police
Ammanford Police Station
Foundry Road
Ammanford
Carmarthenshire
SA18 2LS

Tel No. 101 Ext 26464

e-mail: dee.paffett@dyfed-powys.police.uk

Envelopes should be marked 'URGENT TEMPORARY EVENTS NOTICE'

Appendix D

ADDRESS FOR SERVICE OF APPLICATIONS ON THE LICENSING AUTHORITY

Licensing Section
Department for Communities
Carmarthenshire County Council
3 Spilman Street
Carmarthen
Carmarthenshire
SA31 1LE

STATEMENT OF LICENSING POLICY

Appendix E

ADDRESSES FOR SERVICE OF RESPONSIBLE AUTHORITIES

Licensing Authority

Licensing Section
Department for Communities
Carmarthenshire County Council
3 Spilman Street
Carmarthen
Carmarthenshire
SA31 1LE

Police Licensing Officer
Dyfed Powys Police
Ammanford Police Station
Foundry Road
Ammanford
Carmarthenshire
SA18 2LS

The Relevant planning Authority

Either,

Head of Planning Carmarthenshire County Council 3 Spilman Street Carmarthen Carmarthenshire SA31 1LE

Or

Brecon Beacons National Park, for premises within its administrative area

Enforcement Officer
Brecon Beacons National Park Authority
Plas Y Ffynnon
Cambrian Way
Brecon
Powys
LD3 7HP

STATEMENT OF LICENSING POLICY

Commercial Services Manager (for public nuisance issues)
Department for Communities
Carmarthenshire County Council
Ty Parcyrhun,
Ffordd y Rhyd
Ammanford,
Carmarthenshire
SA18 3EP

Trading Standards Manager
Department for Communities
Carmarthenshire County Council
3 Spilman Street
Carmarthen
Carmarthenshire
SA31 1LE

County Commander
Mid and West Wales Fire and Rescue Services
Carmarthenshire County Command HQ
Lime Grove Avenue
Carmarthen
Carmarthenshire
SA31 1SP

Department for Education and Children Carmarthenshire County Council Building 2 St. Davids Park Jobs Well Road Carmarthen SA31 3HB

The relevant Health and safety authority for your premises,

Either

Commercial Services Manager (for public safety issues)
Department for Communities
Carmarthenshire County Council
3 Spilman Street
Carmarthen
SA31 1LE

STATEMENT OF LICENSING POLICY

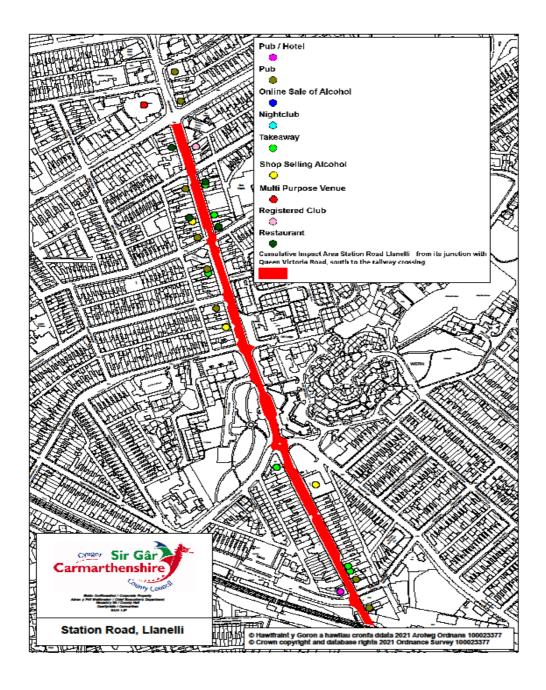
Or

Health and Safety Executive Services Division Ty Myrddin Old Station Road Carmarthen Carmarthenshire SA31 1LP

Applicants for licences in respect of vessels should contact the Licensing Authority for additional information.

STATEMENT OF LICENSING POLICY

Appendix F

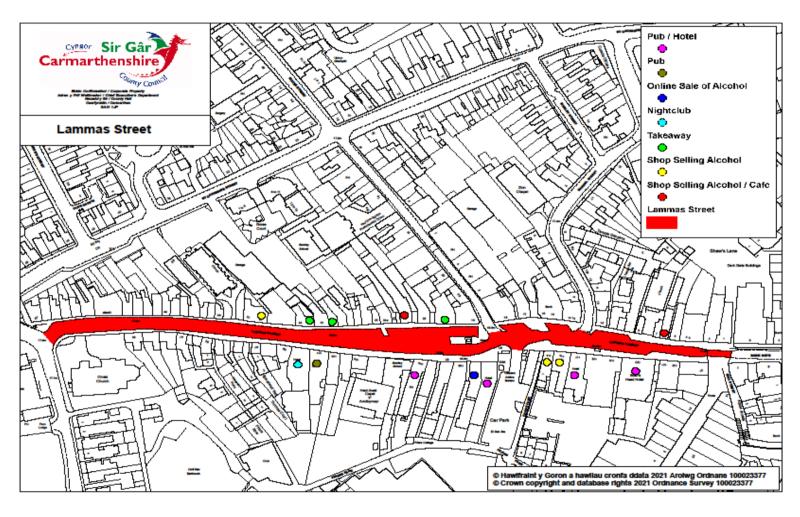


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LICENSING ACT 2003

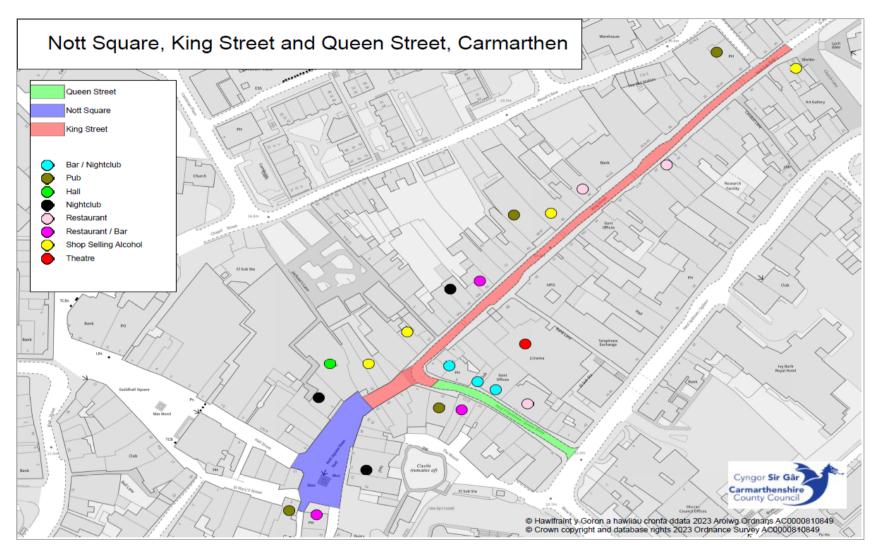
STATEMENT OF LICENSING POLICY

Appendix G



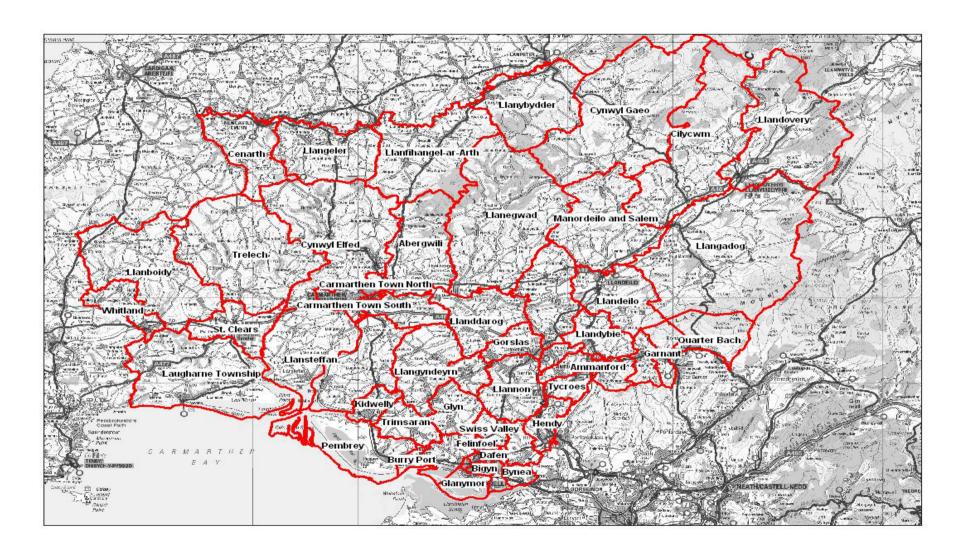
STATEMENT OF LICENSING POLICY

Appendix H



STATEMENT OF LICENSING POLICY

Appendix I



Tudalen 345

LICENSING ACT 2003

STATEMENT OF LICENSING POLICY

Appendix J

Licensing Policy Consultation 2023 Cumulative Impact Assessments Station Road, Llanelli, Lammas Street, Nott Square, King Street and Queen Street, Carmarthen

Station Road, Llanelli

Submission of PS Ben Ashton

I am Police Sergeant Ben Ashton within the Carmarthenshire Prevention Hub and have worked i Llanelli Neighbourhood Policing Team for the last 3 years.

I am supportive of continuing the Cumulative Impact Assessment for Station Road, Llanelli. I have provided demand data in a separate document but in addition will share the views of the local neighbourhood policing team.

Station Road is a long urban road running through Llanelli connecting Tyshia and Glanymor to the Town Centre. It runs through Tyisha which according to the 2019 Welsh Index of Deprivation is ranked as the 17th most deprived streets in Wales. The street comprises of a mixture of commercial building, private and social dwellings. There are a number of licensed premises selling alcohol, late night food and off licences. The area is part of the Tyisha regeneration project.

Station Road is the most called to street in the entire Dyfed Powys Police area. The types of incidents most reported in the street are public order offences, Assaults and domestic violence. These types of offences are often associated with alcohol consumption. Out of the 10 most attended premises on Station Road, 6 are licenced premises causing the most demand for officers after 9pm most evenings with peak demands at the weekend. It is reasonable to assume any increase in the number of licensed premises would increase the number of incidents in that area. This would have a detrimental impact on the community, potentially increasing the likelihood of becoming a victim or at the very least reducing their perceived level of safety. The result of which would increase demand on local policing resources.

STATEMENT OF LICENSING POLICY

During busy evenings and nights, the volume of intoxicated persons cascading out from licensed premises does lead to antisocial behaviour and crime and disorder and these are often at times when police resources are stretched.

There is a PSPO in place covering Station Road and adjoining streets. This is currently under review but is expected to be extended for another 3 years. The PSPO was introduced as a measure to reduce and prevent antisocial behaviour caused by intoxication. Since the introduction there have been well over 300 seizures of alcohol. While only a small proportion of seizures have been made on Station Road itself most seizures have been made within a 5-minute walk of the street. This is likely due to the lack of areas to sit and socialise compared to other areas close by.

During patrols police community support officers identify a large amount of littering on Station Road and adjoining alleys and streets. This littering regularly includes alcohol related broken glass and alcoholic cans. This continues despite the existing cumulative impact assessment, and it is reasonable to assume it would increase if the availability of alcohol was increased in that location.

There is a large number of residential properties in Station Road in the form of flats over commercial properties and at the southern end in social and HMO houses. Residents in these homes would be subject to an increase of noise and disturbance if more licenced premises open up. I am aware noise complaints have already been made to the local authority about some venues playing loud music into the early hours of the morning.

Llanelli Neighbourhood policing team support the continuation of measures taken to have a higher degree of assessment for any proposed new licenses in Station Road as we believe it is in the best interest of all members of the community including existing businesses, local residents, emergency services and local authority.

Llanelli Town Overview

Considering Llanelli town as a whole (Bigyn, Elli, Glanymor, Hengoed, Lliedi and Tyisha wards combined), between July 2022 and July 2023 there were a total of 13,737 incidents reported to Dyfed Powys Police (DPP). Approximately 1833 incidents are recorded as involving alcohol.

As a result of those incidents, 3857 crimes were recorded.

During the same period, there were a total of 675 calls to DPP relating to incidents of anti-social behaviour, 91 of those ASB incidents were recorded as being alcohol related.

Public Space Protection Order

Llanelli Town has in effect a PSPO until October 2023 which is currently being reviewed with the view to extend it. The PSPO prevents the consumption of alcohol in a designated area and makes it an offence to refuse to stop drinking or surrender alcohol

STATEMENT OF LICENSING POLICY

when required to do so. The designated area includes Station Road. Since October 2020 and July 2023 there have been 386 recorded alcohol seizures. 32 Alcohol seizure have been made on Station Road.

Alcohol Related Crime in Station Road, Llanelli

Of those 13,737 incidents recorded within Llanelli, 966 (7%) were recorded to have occurred on Station Road. The number of incidents involving alcohol were 118 (12%). The number of crimes recorded was 158 crimes were recorded, of which 47 involved alcohol.

Figure 1: Alcohol related Crime in Station Road by Location Type

Location Type	Total Volume	% Alcohol Related
Dwelling	4	9
Public House/Night Club	24	51
Public Highway	18	38
Other Commercial/Retail	1	2
Premises		
Total	47	100%

The table on the subsequent page (figure 2) gives a breakdown of the 47 alcohol related crimes committed in Station Road by crime type.

Figure 2: Alcohol Related Crime in Station Road by Crime Type

Crime Type	Total Alcohol Related	% Alcohol Related
Assaults	26	55
Criminal Damage	6	13
Harassment	5	11
Possession of a Weapon	1	2
Public Order	3	6
Robbery	1	2

STATEMENT OF LICENSING POLICY

Sexual Offences	2	4
Road Traffic (RTC)	3	6
Total	47	100%

Alcohol Related ASB in Station Road, Llanelli

Of the 679 reported incidents of ASB in Llanelli Town during the review period, 8% occurred along Station Road (51 incidents). The table on the subsequent page (figure 3) gives a breakdown of where those 51 incidents occurred and what volume of those incidents were alcohol related. Again, this figure is likely to be under estimated.

Figure 6: ASB in Station Road by Location Type

Location Type	Total Volume	Volume Alcohol Related	% Alcohol Related
Dwelling	7	3	43
Public House/Night Club	9	2	22
Other Licensed Premises	3	0	0
Public Highway	22	4	18
Other Commercial/Retail Premises	9	2	22
Other Building	1	1	100
Total	51	12	24%

Temporal Factors

During the 12 month review period there were a total of 1017 alcohol related incidents between the hours of 10pm and 6am across Llanelli Town, 12% of those (118) occurred along Station Road.

Tudalen 349

LICENSING ACT 2003

STATEMENT OF LICENSING POLICY

This can be broken down further to days of the week and times. With Sunday being the peak day for alcohol related crimes (relative to the late night and evening economy from the Saturday night) followed by Saturday, Friday and Tuesday. The peak times where these crimes are reported are between 10pm and 3am.

Data Limitations

- 1. The statistics provided in relation to alcohol crime and incidents are likely to represent an under estimation of the true nature and extent of the problem. The picture is confused by the fact that different sources of information suggests different conclusions. Police data particularly can under estimate the amount of alcohol related violent crime taking place. It is estimated that less than a quarter of violent offences resulting in treatment in Accident and Emergency Departments are reported to the Police.
- 2. All information in this report has been derived from search of searches of Dyfed Powys Police crime and incident systems. Records used in gauging the level of alcohol related incidents have been extracted where a tag or modus operandi stat has been added indicating that alcohol was a factor that was present. Research has shown that these tags or stats have not been applied in all instances and due to this limitation, it is possible that not all relevant records that relate to alcohol have been reviewed.
- 3. It is too complex to give the true picture in terms of how many crimes and incidents have been committed by a person under the influence of alcohol (alcohol related offender / suspect) due to proportion of offences having no suspect or offender identified or there may be a time lapse in the reporting of an offence making it difficult to establish if the offender / suspect was under the influence of alcohol at the time of the offence. In addition to this, offender(s) may have left the scene of the crime or incident prior to police arrival.
- 4. The manner in which some anti-social behaviour is recorded, it is not always possible to distinguish between types of incidents. Many incidents contain a wide variety of behaviours that can be deemed anti-social and there is a considerable chance that one incident can be reported by more than one complainant and to more than one agency. In addition to this, in a number of instances the person reporting may not know if the perpetrators are under the influence of alcohol or reversely the complainant may perceive the perpetrator to be under the influence, when in fact they are not.

Nott Square, King Street, Queen Street and Lammas Street Carmarthen.

Submission of PC Alex James

STATEMENT OF LICENSING POLICY

I am a Police Constable within the Neighbourhood Police Team in Carmarthen and have held this role for the past 3 years. Prior to this I was a response officer working Carmarthen section and have extensive knowledge of the town and the issues which require police involvement.

I am supportive of adoption for a further Cumulative Impact Assessment for Nott Square, King Street and Queen Street, Carmarthen as these areas already have many licensed premises and are in close proximity to one another in the same area of Carmarthen town.

Nott Square is a small pedestrianised area in the town centre which currently has four open licensed premises consisting of restaurants, pubs and night clubs. King Street and Queen street both fork off from Notts Square; Queen Street currently having three open licensed venues which are pubs/nightclubs, one of which has a 24 hour licence. There are a further four open licensed pubs and restaurants on King Street. With all these licensed venues within a small area of one another it provides the police considerable challenges when managing the night-time economy. During busy evenings/nights the volume of intoxicated persons cascading out into these streets leads to an increase of crime and disorder and at times when police resources are stretched cannot be managed safely. This area is a 'hot spot' for alcohol and drug related crime such as Public orders, assaults, criminal damage, drug possession and drug supply.

Customer demand for the existing licensed premises other than Saturday evenings is low and we have seen some of these venues open up as 'under 18' discos as there is more money to be made from a business point of view to open them up to children. These discos have presented the town and police in particular with a different type of problem which again puts great strain on the police service. These discos will be held once or twice a month where up to 300 teenagers will come to the Notts Square area who will already be intoxicated through drink and/or drugs. This paints a very negative image of Carmarthen town with many of the local public being harassed, alarmed and distressed with what they see and hear. These teens will hide alcohol around the town, congregate in large groups causing intimidation, shout/swear and vomit in the streets. It is recognised that no alcohol is sold by the venue hosting these parties, but it is common for teenagers as young as 13 years to be stumbling around the town in an intoxicated state. From engagement with other businesses and public in the town this behaviour has driven customers away who do not want to be subjected to this anti-social behaviour.

What we do not want to see is more licensed premises coming to the area and due to a lack of trade they open up as 'under 18' discos which are very popular with that age demographic and will always attract the business.

There are several residential properties in the three areas under discussion who again would be subject to an increase of noise and disturbance if more licensed premises open up. I am aware that noise complaints have already been made to the local authority from some of the venues who play loud music into the early hours of the morning.

Carmarthen Neighbourhood policing team will welcome any additional measures taken to have a higher degree of assessment for any proposed new licences in the three mentioned streets as we believe it is in the best interest of the existing businesses, local residents, emergency services and local authority.

STATEMENT OF LICENSING POLICY

Carmarthen Town Overview

Considering Carmarthen town as a whole (Carmarthen South, Carmarthen West Carmarthen Town and Llangunnor wards combined), between July 2022 and July 2023 there were a total of 8989 incidents reported to Dyfed Powys Police (DPP). Approximately 1114 of these incidents are recorded as involving or referencing alcohol.

As a result of all incidents reported to DPP, 2116 crimes were recorded.

During the same period, there were a total of 227 reports of anti-social behaviour (ASB). Of which 50 were recorded as being alcohol related or making reference to intoxication.

Carmarthen Town ASB

Between 2021 and 2023 there were 4 incidents of alcohol related ASB occurring specifically in Notts Square. Three of these incidents occurred in the last 12 months. The table below shows a comparison of other night-time economy streets in Carmarthen.

Location	ASB Incidents (2021-2023)	ASB Incidents (last 12 months)
GUILDHALL SQUARE, CARMARTHEN	3	2
KING ST, CARMARTHEN	6	4
LAMMAS ST, CARMARTHEN	13	5
NOTTS SQUARE, CARMARTHEN	4	3
QUEEN ST, CARMARTHEN	2	2

Carmarthen Town Crime

Between July 2022 and July 2023 DPP recorded 2116 crimes across Carmarthen town. There were 343 crimes linked to alcohol or intoxication.

Between July 2022 and July 2023 DPP recorded 29 crimes occurring in Nott Square. The majority of offences (25) occurred between the hours of 1900hrs-0600hrs with the highest demand on a Saturday and Sunday.

Tudalen 352

LICENSING ACT 2003

STATEMENT OF LICENSING POLICY

Туре	Number of Crimes	%
Violence Against the Person	23	79
Public Order	3	10
Criminal Damage	1	3
Drugs	1	3
Robbery	1	3
Total	29	

The majority of crimes took place on the public highway where 21% of crimes took place in licensed premises.

Location Type	No of Crimes	% of crimes
Public House/Night Club	6	21
Public Highway	23	79
Total	29	100%

Between 2021-2023 there were 9 alcohol related crimes recorded in Nott Square of which 8 were in the last 12 months. All except one of these occurred during late Saturday night or the early hours of Sunday morning.

The table below shows a comparison of other night-time economy streets in Carmarthen.

	Alcohol Related	Alcohol Related
Location	Crimes	Crimes
	(2021 - 2023)	(last 12 months)

STATEMENT OF LICENSING POLICY

GUILDHALL SQUARE, CARMARTHEN	6	5
KING ST, CARMARTHEN	8	6
LAMMAS ST, CARMARTHEN	24	23
NOTTS SQUARE, CARMARTHEN	9	8
QUEEN ST, CARMARTHEN	5	5
JACKSONS LANE, CARMARTHEN	1	1

Carmarthen Town Alcohol related safety welfare

Safety welfare incidents are those that are not crime related but typically require police attendance to prevent serious injury or death. Examples of these are collapsed or injured persons. These types of incidents often require additional resources such as paramedics and accident and emergency teams.

Between July 2022 and July 2023 DPP responded to 528 safety welfare incidents across Carmarthen town. Of which 149 incidents relate to alcohol or intoxication.

The table below shows there were 10 safety welfare incidents involving alcohol in Nott Square between 2021 and 2023. Six of those incidents occurred in the last 12 months.

Location	Safety Welfare (2021-2023)	Safety Welfare (Last 12 Months)
GUILDHALL SQUARE, CARMARTHEN	11	9
KING ST, CARMARTHEN	16	10
LAMMAS ST, CARMARTHEN	46	27
NOTTS SQUARE, CARMARTHEN	10	6
QUEEN ST, CARMARTHEN	6	4

Temporal Factors

Tudalen 354

LICENSING ACT 2003

STATEMENT OF LICENSING POLICY

During the last 12 months there were a total of 369 alcohol related incidents between the hours of 10pm and 6am across Carmarthen Town. 7 incidents (2%) occurred in Nott Square. When including neighbouring streets of Nott square (Queen St, King St, Guildhall Square) there were 49 incidents (13%)

This can be broken down further to days of the week and times. With late Friday and Saturday night and the early hours of the following morning. The peak times incidents are reported are between 2000hrs and 0700hrs.

Limitations

- 1. The statistics provided in relation to alcohol crime and incidents are likely to represent an under estimation of the true nature and extent of the problem. The picture is confused by the fact that different sources of information suggest different conclusions. Police data particularly can underestimate the amount of alcohol related violent crime taking place. It is estimated that less than a quarter of violent offences resulting in treatment in Accident and Emergency Departments are reported to the Police.
- 2. All information in this report has been derived from search of searches of Dyfed Powys Police crime and incident systems. Records used in gauging the level of alcohol related incidents have been extracted where a tag or modus operandi stat has been added indicating that alcohol was a factor that was present. Research has shown that these tags or stats have not been applied in all instances and due to this limitation, it is possible that not all relevant records that relate to alcohol have been reviewed.
- 3. It is too complex to give the true picture in terms of how many crimes and incidents have been committed by a person under the influence of alcohol (alcohol related offender / suspect) due to proportion of offences having no suspect or offender identified or there may be a time lapse in the reporting of an offence making it difficult to establish if the offender / suspect was under the influence of alcohol at the time of the offence. In addition to this, offender(s) may have left the scene of the crime or incident prior to police arrival.
- **4.** The manner in which some anti-social behaviour is recorded, it is not always possible to distinguish between types of incidents. Many incidents contain a wide variety of behaviours that can be deemed anti-social and there is a considerable chance that one incident can be reported by more than one complainant and to more than one agency. In addition to this, in a number of instances the person reporting may not know if the perpetrators are under the influence of alcohol or reversely the complainant may perceive the perpetrator to be under the influence, when in fact they are not.

ANALYSIS OF COMMENTS - SUMMARY MATRIX TABLE - 2023

- **Table of Qualitative Responses to Licensing Policy Review Consultation 2023**
- This table now considers comments expressed in the survey's free-text questions. Note is made of the respondents ID number (to provide a traceable record), comment(s) received, the Council's response and, where appropriate, changes to the licensing policy as a result of the consultation.

Respondents that have not submitted detailed comments are omitted from the table but are included in the analysis contained in the consultation report.

Resp.	Qst				
No.	No.	Comments	Appraisal	Response	Changes
	21	Where in Lammas street is it a problem?			
3	21	Alleyways and golden lion dog piano	Noted	This will be taken into account when reviewing the Policy	No further change to the Policy necessary
4	21	Outside The Golden Lion	Noted	This will be taken into account when reviewing the Policy	No further change to the Policy necessary
9	21	Outside pubs	Noted	This will be taken into account when reviewing the Policy	No further change to the Policy necessary
13	21	Nightclub end	Noted	This will be taken into account when reviewing the Policy	No further change to the Policy necessary
Tudalen	21	outside Golden Lion Hotel and Savanahs night club	Noted	This will be taken into account when reviewing the Policy	No further change to the Policy necessary
355	24	New Cold	Neted	This will be taken into account	No further change to
26	21	Near Gold	Noted	when reviewing the Policy	the Policy necessary

			See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
	34	21	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
	34			Noted	when reviewing the rolley	Terrect triis
		22	What time is it a problem?			
					This will be taken into account	No further change to
	2	22	At night	Noted	when reviewing the Policy	the Policy necessary
					This will be taken into account	No further change to
	3	22	All day and night	Noted	when reviewing the Policy	the Policy necessary
			7 iii day and night	Noted	when reviewing the rolley	the Folicy freeessury
					This will be talway into account	No frontless sless see to
		22	After a set detailed	N	This will be taken into account	No further change to
	4	22	After midnight	Noted	when reviewing the Policy	the Policy necessary
					This will be taken into account	No further change to
	13	22	After midnight	Noted	when reviewing the Policy	the Policy necessary
					This will be taken into account	No further change to
	21	22	Night	Noted	when reviewing the Policy	the Policy necessary
					,	, ,
					This will be taken into account	No further change to
	22	22	after 10nm	Noted		
	22		after 10pm	Noted	when reviewing the Policy	the Policy necessary
					This will be taken into account	No further change to
	26	22	Evenings	Noted	when reviewing the Policy	the Policy necessary
			See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
	34	22	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
Tudalen 356		23	Why do you think it is a problem?			
ale				1		
ň					This will be taken into account	No further change to
35(3	22	Type of people the places attract / drugs / alcohol	Noted		
رن	3	23	Type of people the places attract / drugs / alcohol	Noted	when reviewing the Policy	the Policy necessary

				T .		
			The Colden Lieu steve enemiete un issue. The decreateff de not		This will be taken into account	No from box above a to
	4	22	The Golden Lion stays open late, no issue. The door staff do not	Noted	This will be taken into account	No further change to
	4	23	do enough regarding drug use.	Noted	when reviewing the Policy	the Policy necessary
			People are allowed to drink themselves stupid in pubs/clubs 24		This will be taken into account	No further change to
	13	23	hours a day	Noted		the Policy necessary
	13	23	liours a day	Noteu	when reviewing the Policy	the Policy necessary
					This will be taken into account	No further change to
	14	23	university students	Noted	when reviewing the Policy	the Policy necessary
	14	23	university students	Noteu	when reviewing the Folicy	the Folicy necessary
					This will be taken into account	No further change to
	21	23	Disruptive, loud, doesn't feel safe	Noted	when reviewing the Policy	the Policy necessary
			Distribute, rodd, doesii t reer sare	Noted	when reviewing the roney	the roney necessary
					This will be taken into account	No further change to
	22	23	Drinking too much	Noted	when reviewing the Policy	the Policy necessary
					This will be taken into account	No further change to
	26	23	Alcohol, the pubs, clubs, park. Cheap booze shop.	Noted	when reviewing the Policy	the Policy necessary
			, , , , , , , , , , , , , , , , , , , ,		, , , , , , , , , , , , , , , , , , ,	, ,
			See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
	34	23	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
			·			
			You agree that a cumulative impact assessment is still needed			
			for Lammas Street, Carmarthen. Please provide your reasons			
		25	and evidence to support your answer			
			, , ,			
					This will be taken into account	The Assessment Will
	3	25	Trouble area with heavy volume of low grade bars	Noted	when reviewing the Policy	reflect this
Tudalen 357			I'm more interested in the problems at Queen Street		Response is not relevant to the	
alei	9	25	Carmarthen	Noted	question posed.	No change necessary
ည			Based on the situation on King Street where similar bars and			
57			takeaways provide problems - and Lammas Street has more		This will be taken into account	The Assessment Will
L	11	25	takeaways	Noted	when reviewing the Policy	reflect this

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	The licensing section continue to receive complaints and referrals in relation to licensed premises / alcohol related			
	incidents in this part of Carmarthen. Following the introduction			
	of the CIA in 2018, the licensing section has received enquiries			
	regarding licensing premises within the CIA however the			
	number of premises licences remains static, and no further applications have been received. In one case the operator			
	subsequently licensed a premises in another area of			
	Carmarthen (outside the CIA) , that premises now has the			
	benefit of a licence with permitted hours extending to 3.30am.			
	Officers, whilst conducting evening compliance visits, regularly			
	observe persons congregating in the vicinity of late night food		This will be taken into account	The Assessment Will
25	outlets in the street.	Noted	when reviewing the Policy	reflect this

	As a Town and County Councillor for the area since 2017 I			
	would like to relay the following observation and comment with			
	regards the review of the effectiveness of the existing			
	Cumulative Impact Assessment area in Carmarthen and the			
	possibility of an additional Assessment in the Nott Square, King			
	Street and Queen Street area of town. I think it important for			
	the review to take into account that from my perspective the			
	establishment of the existing CIA in the Lammas Street area has			
	been a great success. Complaints of Anti-social behaviour and			
	alcohol related disturbances, assaults, criminal damage and			
	noise etc have reduced to such an extent that complaints are			
	now few and tend to be associated with gatherings in the			
	vicinity of the late night take away premises. Given the very			
	noticeable difference I would therefore very much support the			
	current arrangements to continue. Unfortunately the same			
	cannot be said of the Notts Square/Queen Street and King			
	Street area which over recent years has become the new "hot			
	spot" area of complaint of rowdiness, noise, and alcohol related			
	violence, criminal damage, public nuisance and littering in town,			
	Most, but not all of the complaints I have received over recent			
	years relate primarily to one particular licensed premises but			
	such a significant number of similar club like premises operating			
	in such a condensed street environment inevitably brings issues			
	of antisocial behaviour, noise and alcohol related issues. The			
	cumulative effect of such a concentration of similar premises			
	within such a small area operating over a similar and relatively			
	short period of time, is, I believe, clear to see and should be			
	able to be evidenced by the various agencies. With that in mind,			
	and given the undoubted success of the existing Impact			
	Assessment area in Lammas Street, I would strongly support the			
	continuation of the existing Assessment Area in Carmarthen			
	and also to establish an additional Culminative Assessment Area		This will be taken into account	The Assessment Will
25	in the Nott Square, King Street and Queen Street Area.	Noted	when reviewing the Policy	reflect this

Tudalen 359

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	35	25	The problems have reduced which demonstrates that this is working, there remain issues with anti-social behaviour, criminal damage and litter so it hasn't all been resolved but is worse in other parts of the town that don't have a cumulative impact assessment.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
		26	You agree that the cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption on the premises. Please outline your reasons and evidence for requiring the above (e.g. Examples of incidents)			
	3	26	Attacta wrong crowd snd lot there already	Noted	This will be taken into account when reviewing the Policy	No further change to the Policy necessary
	11	26	Based on the situation on King Street where similar bars and clubs provide problems	Noted	This will be taken into account when reviewing the Policy	No further change to the Policy necessary
	33	26	See below (Q73)	Noted	This will be taken into account when reviewing the Policy	No further change to the Policy necessary
	34	26	See Attached- As a whole DPP will support the continuation of Cumulative Impact Assessment across the towns.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
Tud		27	You agree that the cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption off the premises. Please outline your reasons and evidence for requiring the above (e.g. Examples of incidents)			
Tudalen 360	3	27	Not needed plenty thete in town now	Noted	No change necessary	This is not supported by the Police evidence

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	11	27	Based on the situation on King Street where similar outlets provide problems	Noted	This will be taken into account when reviewing the Policy	No further change to the Policy necessary
	33	27	See below (Q73)	Noted	This will be taken into account when reviewing the Policy	No further change to the Policy necessary
	34	27	See Attached- As a whole DPP will support the continuation of Cumulative Impact Assessment across the towns.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	35	27	Lots of young people in town who would not be permitted entry or looking to entered licensed premises but would sit on the street drinking.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
		28	You agree that the cumulative impact assessment should continue to apply to premises that wish to provide late night refreshment (e.g. Take away premises). Please outline your reasons and evidence for requiring the above (e.g. Examples of incidents)			
	3	28	Yes as always trouble when waiting for food etc darkness	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	8	28	Thats The only problem is late night selling alkohol not in The day time	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
Tudalen	11	28	Based on the situation on King Street where similar venues provide problems - and Lammas Street has more takeaways where people will gather in numbers with the potential for late night social disturbance and damage to property	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
en 361	33	28	See below (Q73)	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this

			See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
	34	28	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
	J-1		camatative impact / issessment deross the towns.	Noted	when reviewing the rolley	Tenece tins
			People gathered after a night drinking in one place leads to			
			fighting and rubbish. Lammas Street is often a mess due to		This will be taken into account	The Assessment Will
	35	28	damaged windows and litter.	Noted	when reviewing the Policy	reflect this
		30	Please tell us why?			
						This is not supported
	8	30	I cant see ANY issues	Noted	No change necessary	by the Police evidence
			Where in Station road, Llanelli is it a problem? (Where is it a			
		31	problem?)			
		31	problem: j			
					This will be taken into account	The Assessment Will
	12	31	Whole road and neighbourhood	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	15	31	From rolling mill to appletree	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	17	31	All	Noted	when reviewing the Policy	reflect this
	1/	31	All	Noteu	when reviewing the Policy	Terrect triis
					This will be taken into account	The Assessment Will
	25	31	The whole of it	Noted	when reviewing the Policy	reflect this
			Along the road itself, and along the adjacent streets and		This will be taken into account	The Assessment Will
	30	31	estates, where individuals travel after leaving the road itself.	Noted	when reviewing the Policy	reflect this
Tudalen 362					,	
ale			See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
LE C	24	21	• •	Noted		
36	34	31	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
2		32	What time is it a problem?			

				This will be taken into account	The Assessment Will
12	32	All day	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
15	32	Late evening	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
17	32	All Day	Noted	when reviewing the Policy	reflect this
		While we see some of these issues, such as street drinking and			
		littering, during our normal working hours. We are also aware		This will be taken into account	The Assessment Will
30	32	of an out of hours issue as raised by Dyfed Powys Police.	Noted	when reviewing the Policy	reflect this
	33	Why do you think it is a problem?			
					TI A
12	22	Live in area, alcohol consumption witnessed from early morning	Natad	This will be taken into account	The Assessment Will reflect this
12	33	to late evening	Noted	when reviewing the Policy	reflect this
		Disturbs residents, off putting tourism as they arrive at the		This will be taken into account	The Assessment Will
15	33	station .	Noted	when reviewing the Policy	reflect this
15		station.	Noted	when reviewing the rolley	Terrece triis
				This will be taken into account	The Assessment Will
17	33	Not safe to walk the street	Noted	when reviewing the Policy	reflect this
			110000		
		These concerns are persistently raised within our community			
		meetings, and during conversations with residents. Further to			
		this, we continue to receive updates regarding issues outside		This will be taken into account	The Assessment Will
g 30	33	our working hours from Dyfed Powys Police	Noted	when reviewing the Policy	reflect this
ale					•
30 Tudalen 363					
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	35	You agree that a cumulative impact assessment is still needed for the specific area of Station Road, Llanelli. Please provide your reasons and evidence to support your answers.			
		• • •			
		Live in area no change and no policing or action to prevent		Enforcement of the PSPO is not	
12	35	street drinking	Noted	a matter for the Licensing Policy	No change necessary
15	35	Too many people are afraid to visit the street there. Ie station rd	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
17	35	Too many bars still and shops selling to underage drinkers	Noted	The Policy already deals with matters of age verification	No change necessary
20	35	The underlying issues are not yet fixed let alone to be considered for relaxation	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
28	35	Level of alcohol-related crime and disorder	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this

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		The Transforming Tyisha team would support the continuation of the cumulative impact assessment within the Station Road			
		area of Llanelli. We feel that the implementation of these			
		restrictions falls in line with the aims and objectives set out by			
		the project at it's outset. The Transforming Tyisha Project was			
		established following the completion of a Planning for Real exercise. This exercise allowed members of the community to			
		raise the concerns and issues they felt should be addressed as			
		part of a regeneration project. This exercise presented a			
		number of themes within which the community would seek			
		improvement. These included housing and environmental			
		conditions, community cohesion, crime, disorder and anti-social behaviour. We feel that the implementation of the cumulative			
		impact assessment will ensure proactive steps are being taken			
		for the management of issues relating to waste, noise, crime			
		and anti-social behaviour. The proactive steps to reduce these		This will be taken into account	The Assessment Will
30	35	issues falls in line with the goal of the project as set out.	Noted	when reviewing the Policy	reflect this

31	35	As a licensing section, we continue to receive complaints and referrals regarding alcohol related incidents in this part of Llanelli. I have attached a breakdown of such incidents for reference. Since a CIA has been introduced for this portion of Station Road Llanelli the authority has refused a number of applications for premises licences, with the decisions making reference to the CIA. Those decisions have either not been appealed or in the case of one premises which appealed the decision in 2019, that appeal to the Magistrates Court was not successful. The area is also included within the updated PSPO area for Llanelli. Engagement with Council officers involved with the regeneration of this area of Llanelli highlighted the ongoing challenges with alcohol related issues and confirmed that the existing CIA supports the aims of the regeneration project. See Attached- As a whole DPP will support the continuation of Cumulative Impact Assessment across the towns.	Noted	This will be taken into account when reviewing the Policy This will be taken into account when reviewing the Policy	The Assessment Wireflect this The Assessment Wireflect this
	36	You agree that the cumulative impact assessment should continue to apply to premises that wish to sell alcohol for consumption on the premises. Please outline your reasons and evidence for requiring the above (e.g. Examples of incidents).			
17	36	Accosted by drunks and people high on substances continually	Noted	This will be taken into account when reviewing the Policy	The Assessment W reflect this
70 Tudalen 366	36	The underlying issues are not yet fixed let alone to be considered for relaxation	Noted	This will be taken into account when reviewing the Policy	The Assessment Wi

		We feel that the operation of these premises for consumption			
		on site intensify the concerns raised throughout this response.			
		These concerns include the large amount of reported anti-social			
		behaviour in the Station Road area. These reports have been			
		received from Dyfed Powys Police, and through our community			
		groups. Due to our operation as a 9-5 service, we are unable to			
		provide any information on incidents experienced by officers,			
		and can only provide information as has been presented by the			
		public and professional bodies. Additional to the above, we			
		have found significant issues in relation to cigarette litter at a			
		number of premises along Station Road. This has an overall			
		effect of detriment to the environmental quality of the area.			
		This litter is largely clustered around the designated smoking			
		area of these licensed premises. As such, the restriction of the			
		premises will ensure the matter of cigarette litter can be		This will be taken into account	The Assessment Will
3	0 36		Noted	when reviewing the Policy	reflect this
		- Sphare and a sph			
		See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
3	4 36		Noted	when reviewing the Policy	reflect this
J.	7 30	Camalative impact Assessment across the towns.	Noted	when reviewing the rolley	Teneer tins
		Vous armost hot the assessment should			
		You agree that the cumulative impact assessment should			
		continue to apply to premises that wish to sell alcohol for consumption off the premises. Please outline your reasons			
		and evidence for requiring the above (e.g. Examples of			
	37				
	3/	Incidents			
		Alcohol consumption in lance and public spaces bought in mini		This will be taken into account	The Assessment Will
1	2 37	Alcohol consumption in lanes and public spaces bought in mini markets on station rd	Noted		reflect this
—	2 3	Illarkets on station in	Noteu	when reviewing the Policy	renect tills
Tudalen 2		The condent in a leaves one make at C and let also a teller		This will be tales the same	The Assessment MACH
alei	0 3-	The underlying issues are not yet fixed let alone to be	Note -	This will be taken into account	The Assessment Will
ညီ 2	0 37	considered for relaxation	Noted	when reviewing the Policy	reflect this

		A number of street drinking incidents have been witnessed by our Community Wardens. This has included groups of adults within the PSPO area drinking alcohol. We feel that the restriction of sale for off premises consumption creates a barrier to this behaviour, that could dissuade those from partaking in consumption of alcohol within the areas immediately around Station Road, Llanelli. In turn this dissuasion should assist in the reduction of associated issues. This includes the substantial issue of littering related to alcohol containers. In restricting the sale of alcohol for off premises restriction, the number of alcohol containers available in the area will reduce, and as such the littering of these containers		This will be taken into account	The Assessment Will
30	37	should reduce.	Noted	when reviewing the Policy	reflect this
34	37	See Attached- As a whole DPP will support the continuation of Cumulative Impact Assessment across the towns.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	38	You agree that the cumulative impact assessment should continue to apply to premises that wish to provide late night refreshment (e.g. Take away premises). Please outline your reasons and evidence for requiring the above. (e.g. Examples of incidents)			
12	38	Litter problems, just walk street after previous night	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this

			Our primary concern in relation to the operation of these late night refreshment premises is in relation to the waste issue they			
			create. We continue to witness a large number of take away			
			containers littered along the street and within lanes along Station Road, Llanelli. This has resulted in upwards of 60 street			
			cleanses being requested in the wider area. Further to this,			
			additional collections have been implemented to aid in the			
			management of this waste issue, at a cost to the local authority. We feel that the restriction of these premises will allow the			
			amount of litter created to be controlled in a manner that		This will be taken into account	The Assessment Will
	30	38	should help to alleviate these environmental concerns.	Noted	when reviewing the Policy	reflect this
	2.4	20	See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
	34	38 40	Cumulative Impact Assessment across the towns. Please tell us why?	Noted	when reviewing the Policy	reflect this
		40	Please tell us why?			
						This is not supported
	3	40	Smart bars different clientel	Noted	No change necessary	by the Police evidence
	4.6	4.0	Again the preconceived questions. You are implying that these			This is not supported
	16	40	areas are dangerous to the public,	Noted	No change necessary	by the Police evidence
		41	Where in Nott Square, Carmarthen is it a problem? (Where is it a problem?)			
					This will be taken into account	The Assessment Will
	4	41	Cueing for clubs, drinking outside the castle.	Noted	when reviewing the Policy	reflect this
						_,
Tud	_	11	around clubs	Notod	This will be taken into account	The Assessment Will reflect this
ae	7	41	around clubs	Noted	when reviewing the Policy	renect tins
Tudalen 369					This will be taken into account	The Assessment Will
39	9	41	All over as it is not a large space	Noted	when reviewing the Policy	reflect this

				This will be taken into account	The Assessment Will
10	41	Outside bars.	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
11	41	general top of town and down King Street	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
13	41	Mambos	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
23	41	All of the square	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
24	41	right across the square	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
27	41	Outside mambos	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
32	41	Nott Square as a whole	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
33	41	See below (Q73)	Noted	when reviewing the Policy	reflect this
		See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
34	41	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
╛					
<u>a</u> _				This will be taken into account	The Assessment Will
35 Tudalen 370	41	Club Mambo	Noted	when reviewing the Policy	reflect this
ယ္	42	What time is it a problem?			

The Assessment Will reflect this The Assessment Will reflect this
reviewing the Policy ill be taken into account reviewing the Policy ill be taken into account reviewing the Policy The Assessment Will reflect this The Assessment Will reflect this The Assessment Will reflect this
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		43	Why do you think it is a problem?			
	4	43	Lucifers opening times	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	7	43	bottle necked in one area	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	9	43	Noisy gangs of drunks. There needs to be more security.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	10	43	Binge drinking, poor supervisin of customers.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	11	43	Too many drinking establishments in one area of town	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	13	43	Nightclub	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	23	43	Mambos being in the middle of the square plus pubs and clubs both ends of the square	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	24	43	density of drinkers	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
<u> </u>	27	43	People on drugs	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
Tudalen 372	32	43	concentration of Licensed Premises with late hours of operation and residential units which means that there are potential sources and receivers present in the same vicinity	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this

					This will be taken into account	The Assessment Will
	35	43	Noise, criminal damage, litter	Noted	when reviewing the Policy	reflect this
		44	Please tell us why?		,	
			·			
						This is not supported
	3	44	Hardly No bars there and not condenses like lammas st	Noted	No change necessary	by the Police evidence
						This is not supported
	16	44	they are not.	Noted	No change necessary	by the Police evidence
			Where in King street, Carmarthen is it a problem? (Where is it			
		45	a problem?)			
					This will be taken into account	The Assessment Will
	2	45	Around where it meets Queen street	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	9	45	People migrate up King Street, often very drunk.	Noted	when reviewing the Policy	reflect this
			All along - the street has bars and clubs at either end and in the		This will be taken into account	The Assessment Will
	11	45	middle	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	19	45	Outside weatherspoons/ lucifers.	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	23	45	Wetherspoons area	Noted	when reviewing the Policy	reflect this
T						
da					This will be taken into account	The Assessment Will
en	24	45	Lucifers	Noted	when reviewing the Policy	reflect this
ıdalen 373						
ω		, -			This will be taken into account	The Assessment Will
	27	45	Outside lucifers	Noted	when reviewing the Policy	reflect this

				This will be taken into account	The Assessment Will
33	45	See below (Q73)	Noted	when reviewing the Policy	reflect this
		See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
34	45	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
35	45	Lucifers	Noted	when reviewing the Policy	reflect this
33	46	What time is it a problem?	Noted	when reviewing the rolley	Terrece ems
		·			
				This will be taken into account	The Assessment Will
2	46	From when the sun sets to around 6am	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
9	46	From 10 pm until the early hours.	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
11	46	potentially all day with Wetherspoons, but generally after 9pm	Noted	when reviewing the Policy	reflect this
		process proces			
				This will be taken into account	The Assessment Will
19	46	11pm to 8 am	Noted	when reviewing the Policy	reflect this
22	4.6	- St 4.0	NI - II	This will be taken into account	The Assessment Will
23	46	after 10pm	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
_ 24	46	saturdays, early and mid morming	Noted	when reviewing the Policy	reflect this
Tudalen 374		<u> </u>		<u> </u>	
aler				This will be taken into account	The Assessment Will
ည် 27	46	Early hours on a Saturday night	Noted	when reviewing the Policy	reflect this

			5am onwards (fire exit door) people leaving drunk while others		This will be taken into account	The Assessment Will
	35	46	going to work	Noted	when reviewing the Policy	reflect this
		47	Why do you think it is a problem?		,	
					This will be taken into account	The Assessment Will
	2	47	Constant fighting, shouting, violence	Noted	when reviewing the Policy	reflect this
			Not enough security and pubs/ clubs allowing people to become		This will be taken into account	The Assessment Will
	9	47	extremely drunk.	Noted	when reviewing the Policy	reflect this
			Too much alcohol, lack of responsibility, too many glass-fronted		This will be taken into account	The Assessment Will
	11	47	retail properties to fall into	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	19	47	Open to late. People in the street till early hours.	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	24	47	24 hr drinking, drug problem also	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	27	47	People on drugs	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	35	47	24 hour license causing anti-social behaviour issues	Noted	when reviewing the Policy	reflect this
	0	48	Please tell us why?			
T	3	48	One 1 -3 bars there	Noted	No change necessary	No change necessary
Tudalen 375						
en					There were some problems	
37					with some of the survey	
Q			There are not enough characters allowed for a comprehensive		response text boxes during the	
	16	48	answer to these questions.	Noted	consultation	No change necessary

		49	Where in Queen street, Carmarthen is it a problem? (Where is it a problem?			
	2	49	Around where it meets King street	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	4	49	Lucifers	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	9	49	There are two clubs on Queen Street and another on the corner of Queen/King Street.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	11	49	Round into King Street too	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	13	49	Lucifers	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	23	49	Outside Lucifers	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	27	49	Outside lucifers	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	29	49	Notts Bar (before it closed) and Lucifers	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
Tudalen	32	49	Queen St as a whole	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
len 376	33	49	See below (Q73)	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this

	34	49	See Attached- As a whole DPP will support the continuation of Cumulative Impact Assessment across the towns.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	35	49	Lucifers	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
		50	What time is it a problem?			
	2	50	All night	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	4	50	Between 1am and 6am	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	9	50	From 10 until the early hours. It can also be noisy during the day too	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	11	50	after 9pm	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	13	50	All Night	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	23	50	All Night	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
_	27	50	Early hours on Saturday night	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
Tudalen 3	29	50	23:00-07:00	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this

				This will be taken into account	The Assessment Will
32	2 50	Late night i.e. after 23:00	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
35	50	Late-early hours	Noted	when reviewing the Policy	reflect this
	51	Why do you think it is a problem?			
		Far too much violence, noise, shouting, drunk people from the		This will be taken into account	The Assessment Will
	2 51	late night premises	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
	1 51	Lucifers	Noted	when reviewing the Policy	reflect this
		It has become very difficult to sleep at night because of loud		This will be taken into account	The Assessment Will
9	51	music and disruptive behaviour.	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
13	L 51	Council and bars not cleaning up	Noted	when reviewing the Policy	reflect this
4.			.	This will be taken into account	The Assessment Will
13	51	24 hour drinking	Noted	when reviewing the Policy	reflect this
				This is the second of	The Assessment NACH
2.		Lucifore pightolub	Noted	This will be taken into account	The Assessment Will reflect this
23	51	Lucifers nightclub	Noted	when reviewing the Policy	
					The Assessment is not intended to address
					drug use, however
٦ اي					other areas of the
da				This will be taken into account	Policy reference this
Tudalen 378	7 51	People on drugs	Noted	when reviewing the Policy	in general.
378					J
ω					

			Street noises (extremely loud music, shouting and			
			conversations of group of people) were experienced by			
			residents in Queen Street until 6:00/7:00am. Building vibrations			
			which shook doors/doorframes and roof trusses in Queen			
			Street Apartments were felt by tenants. (Queen Street			
			Apartments have soundproofed walls which meet UK			
			regulations.) Amidst formal complaints to Environmental Health			
			and report to the Trading Standards by Police, the nightclub		This will be talen into account	The Assessment Mill
	29	F 1	owners did not take any steps in managing these issues. In fact,	Notod	This will be taken into account	The Assessment Will reflect this
	29	51	they are a big source of the problems.	Noted	when reviewing the Policy	renect this
			concentration of Licensed Premises with late hours of operation			
			and residential units which means that there are potential		This will be taken into account	The Assessment Will
	32	51	sources and receivers present in the same vicinity	Noted	when reviewing the Policy	reflect this
			sources and reservers present in the same fromity	110104	interventing the coney	Terrese ems
					This will be taken into account	The Assessment Will
	35	51	Noise	Noted	when reviewing the Policy	reflect this
		53	Please tell us why?			
						The Assessment Will
						reflect the balance of
					This is not supported by the	the evidence which
<u> </u>	3	53	Not needed	Noted	Police evidence	supports the CIA
						The Assessment Will
						reflect the balance of
	1.0		There is not a problem with alcohol related anti social	Natad	This is not supported by the Police evidence	the evidence which
	16	53	behaviour. Maybe some people get drunk and b	Noted	Police evidence	supports the CIA
		54	Please specify what part of Nott square. (Where is it a problem?)			
_		54	problem:			
Tudalen 379					This will be taken into account	The Assessment Will
en	7	54	all	Noted	when reviewing the Policy	reflect this
$\overline{\mathbf{\omega}}$		·				

					This will be taken into account	The Assessment Will
	9	54	All of it	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	11	54	all	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	13	54	Mambos	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	23	54	All	Noted	when reviewing the Policy	reflect this
	2.4	5 4		Nicharl	This will be taken into account	The Assessment Will
	24	54	top	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	27	54	By mambos	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	21	34	by mambos	Noteu	when reviewing the Folicy	Terrect triis
					This will be taken into account	The Assessment Will
	31	54	Whole of the square	Noted	when reviewing the Policy	reflect this
				110000		
					This will be taken into account	The Assessment Will
	32	54	the whole of Nott Square	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	33	54	See below (Q73)	Noted	when reviewing the Policy	reflect this
Į						
Jda			See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
llen	34	54	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
dalen 380						
ő		_			This will be taken into account	The Assessment Will
	35	54	All of it	Noted	when reviewing the Policy	reflect this

		Please provide your reasons and evidence that such a policy is			
	55	/ is not required for Nott Square.			
				This will be taken into account	The Assessment Will
7	55	it is all too close together so causes more bad behaviour	Noted	when reviewing the Policy	reflect this
					TI 4
11		saa provious answers	Noted	This will be taken into account	The Assessment Will reflect this
11	55	see previous answers	Noted	when reviewing the Policy	renect this
				This will be taken into account	The Assessment Will
13	55	Lots more trouble since it opened	Noted	when reviewing the Policy	reflect this
		•		,	
				This will be taken into account	The Assessment Will
24	55	density of drinkers	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
32	55	evidence of complaints will be provided	Noted	when reviewing the Policy	reflect this
				This will be talked into account	The Assessment Mill
35	55	Lots of pubs and clubs open late	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	56	Please tell us why?	Noted	when reviewing the Folicy	Tenect this
	30	ricuse ten us why:		The majority of evidence	
				gathered indicates that a	
				cumulative impact assessment	The Assessment Will
3	56	Not needed	Noted	is required	reflect this
۲		ehave irresponsibly, but this is no reason for the cumulative		This will be taken into account	The Assessment Will
<u>ල්</u> 16	56	impact assessment to be undertaken wit	Noted	when reviewing the Policy	reflect this
Tudalen 38		Please specify what part of King Street. (Where is it a			
ယ္က	57	problem?)			

			The end where it meets Queen street and going up to Nott		This will be taken into account	The Assessment Will
	2	57	Square	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	7	57	all	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	9	57	Mainly the area towards Nott Square	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	10	57	All along, from Cwrw to Notts Square	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	11	57	all	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	19	57	All	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	23	57	All	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	24	57	lucifers	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	27	57	By lucifers	Noted	when reviewing the Policy	reflect this
3pr					This will be taken into account	The Assessment Will
aler	31	57	Whole of the street	Noted	when reviewing the Policy	reflect this
Tudalen 382						
32					This will be taken into account	The Assessment Will
	33	57	See below (Q73)	Noted	when reviewing the Policy	reflect this

				1		
			Con Attached As a subala DDD will assess the continuation of		This will be taken into account	The Assessment M/III
	34	57	See Attached- As a whole DPP will support the continuation of	Noted	This will be taken into account	The Assessment Will
	34	57	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	35	57	Nott Square end	Noted	when reviewing the Policy	reflect this
			Please provide your reasons and evidence that such a policy is			
		58	/ is not required for King Street			
			The constant sound/threat of violence and aggression is		This will be taken into account	The Assessment Will
	2	58	seriously negatively impacting my health	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	7	58	it is all too close together so causes more bad behaviour	Noted	when reviewing the Policy	reflect this
			This has some traditional shops and quality buildings but it is		This will be taken into account	The Assessment Will
	10	58	spoilt my noisy clubs and drunk patr	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	11	58	see previous answers	Noted	when reviewing the Policy	reflect this
					,	
					This will be taken into account	The Assessment Will
	19	58	People have to live here.	Noted	when reviewing the Policy	reflect this
			respic have to live here.	Hoteu	when reviewing the rolley	Terrede ems
					This will be taken into account	The Assessment Will
	24	58	25hr drinking	Noted	when reviewing the Policy	reflect this
	24		Z3III UIIIKIIIg	Noted	when reviewing the roney	Terrece triis
			All part of wider area where late night drinking is causing		This will be taken into account	The Assessment Will
Tu	35	58	All part of wider area where late night drinking is causing problems	Noted		reflect this
da	33			Noted	when reviewing the Policy	ו בוופנו נוווג
Tudalen 383		59	Please tell us why?			
38					The majority of evidence	
ω					gathered indicates that a CIA is	The Assessment Will
	3	59	Not needed	Noted	required	reflect this

					This will be taken into account	The Assessment Will
	16	59	hin these areas of the town.	Noted	when reviewing the Policy	reflect this
			Please specify what part of Queen Street. (Where is it a		,	
		60	problem?)			
					This will be taken into account	The Assessment Will
	7	60	all	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	9	60	Residential areas adjacent and opposite clubs	Noted	when reviewing the Policy	reflect this
			residential areas adjacent and opposite state	110100	men reviewing the remey	Terrese tims
					This will be taken into account	The Assessment Will
	11	60	all	Noted	when reviewing the Policy	reflect this
		- 00		Noted	when reviewing the rolley	Terrect tills
					This will be taken into account	The Assessment Will
	13	60	Lucifers	Noted	when reviewing the Policy	reflect this
	13	00	Luciters	Noted	when reviewing the rolley	Tellect tills
					This will be talway into account	The Access of \A/:11
	22	60	All	Neted	This will be taken into account	The Assessment Will reflect this
	23	60	All	Noted	when reviewing the Policy	reflect this
		60			This will be taken into account	The Assessment Will
	27	60	By lucifers	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	29	60	Where Queen Street connects to King Street	Noted	when reviewing the Policy	reflect this
<u></u>					This will be taken into account	The Assessment Will
<u>de</u>	31	60	Whole of the street	Noted	when reviewing the Policy	reflect this
Tudalen						
ည					This will be taken into account	The Assessment Will
384	32	60	whole of Queen St	Noted	when reviewing the Policy	reflect this

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33	60	See below (Q73)	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
				,	
		See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
34	60	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
35	60		Noted	when reviewing the Policy	reflect this
		Please provide your reasons and evidence that such a policy is			
	61	/ is not required for Queen Street.			
				This will be taken into account	The Assessment Will
7	61	it is all too close together so causes more bad behaviour	Noted	when reviewing the Policy	reflect this
		Residents have already complained and provided proof of		This will be taken into account	The Assessment Will
9	61	excessive noise and antisocial behaviour	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
11	61	see previous answers	Noted	when reviewing the Policy	reflect this
		24 hour licensing should not be allowed, it just causes more		This will be taken into account	The Assessment Will
13	61	trouble	Noted	when reviewing the Policy	reflect this

			More important than the Council's assessment is the Council's commitment to fulfill its duties adequately and appropriately. Based on my experience with the nuisance problem with Lucifers and Notts Bars, the council has NO ADEQUATE resources to monitor its policies yet, the Council continues to grant extended licenses to places selling alcohol. It would make a lot of difference if the Council only grants licenses to a level which the Council is capable to: 1. monitor statutory nuisances, and 2. coordinate with other authorities such as the Police. If the Council has limited resources, then the Council must limit		The Council cannot limit the granting of licences based on	
	29	61	granting of licenses to a limited level it can only manage.	Noted	the available resources.	No change necessary
	32	61	evidence of complaints will be provided	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	35	61	Late night noise	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
		63	Please outline your reasons and evidence for requiring the above (e.g. Examples of incidents in Nott Square)		This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	4	63	Barriers being thrown through windows, multiple fights in the Square, drug abuse, drinking in Square into late mornings.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	7	63	they are late night and it spreads out on to street	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
Tuda	11	63	the high concentration of these premises in this top of town area and the knock-on effect this has for retailers as outlined previously	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
Tudalen 386	18	63	Alcohol and drugs	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this

					This will be taken into account	The Assessment Will
	31	63	Please see overleaf (Q71)	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Mill
		-			This will be taken into account	The Assessment Will
	32	63	evidence of noise complaints will be provided separately	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	33	63	See below (Q73)	Noted	when reviewing the Policy	reflect this
					and the same of th	
			Cas Attached As a whole DDD will amount the continuation of		This will be talent into account	The Assessment Mill
		-	See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
	34	63	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
			Please outline your reasons and evidence for requiring the			
		64	above (e.g. Examples of incidents in King Street)			
			Loads of aggression caused by alcohol on this street,		This will be taken into account	The Assessment Will
	2	64	intimidating unpleasant atmosphere at night	Noted	when reviewing the Policy	reflect this
		0.	mennadeng anpicasant atmosphere at mgm	Hoteu	When reviewing the rolley	Terreet tins
					This will be taken into account	The Assessment Will
	7	64	this spreads from all bottled up drinking venues	Noted	when reviewing the Policy	reflect this
			the high concentration of these premises in this top of town			
			area and the knock-on effect this has for retailers as outlined			
			previously - windows smashed, vomit in alcoves which we have		This will be taken into account	The Assessment Will
	4.4	<i>C</i> 4		Natad		
	11	64	to clean up in the morning	Noted	when reviewing the Policy	reflect this
			Lucifers (in Queen Street) has another entrance in King Street.		This will be taken into account	The Assessment Will
	29	64	How Lucifers behaves affects these two streets.	Noted	when reviewing the Policy	reflect this
Ω.					This will be taken into account	The Assessment Will
dal	24	<i>C</i> 1	Please see everleaf (Q71)	Noted		
en	31	64	Please see overleaf (Q71)	Noted	when reviewing the Policy	reflect this
daleh 387						
~~					This will be taken into account	The Assessment Will
	33	64	See below (Q73)	Noted	when reviewing the Policy	reflect this
					·	

		See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
34	64	• •	Noted	when reviewing the Policy	reflect this
		Please outline your reasons and evidence for requiring the			
	65	above (e.g. Examples of incidents in Queen Street)			
		Drunk people on this street until dawn, loud aggressive noise,		This will be taken into account	The Assessment Will
2	65	fighting, litter and refuse	Noted	when reviewing the Policy	reflect this
		Lucifers opens late, spills onto street, multiple fights, no Police		This will be taken into account	The Assessment Will
4	65	· · · · · · · · · · · · · · · · · · ·	Noted	when reviewing the Policy	reflect this
		when late night was before we had drunk people lying on road		This will be taken into account	The Assessment Will
7	65		Noted	when reviewing the Policy	reflect this
		History of complaints from residents. Council History of		This will be taken into account	The Assessment Will
9	65	complaints to council re noise and antisocial behaviour	Noted	when reviewing the Policy	reflect this
		There are two clubs on Queen Street that play loud music until			
		very late. They seem understaffed and fights break out with			TI A
4.0	65	people who are extremely drunk .Residents are not able to	NI - II	This will be taken into account	The Assessment Will
10	65	,	Noted	when reviewing the Policy	reflect this
		the high concentration of these premises in this top of town			
_		area and the knock-on effect this has for retailers as outlined		This will be taken into account	The Assessment Will
11	65	previously	Noted	when reviewing the Policy	reflect this

						1
			Street noises (extremely loud music, shouting and			
			conversations of group of people) were experienced by			
			residents in Queen Street until 6:00/7:00am. Building vibrations			
			which shook doors/doorframes and roof trusses in Queen			
			Street Apartments were felt by tenants. (Queen Street			
			Apartments have soundproofed walls which meet UK			
			regulations.) Amidst formal complaints to Environmental Health			
			and report to the Trading Standards by Police, the nightclub			
			owners did not take any steps in managing these issues. In fact,			
			they are a big source of the problems. I stated in the previous			
			section that, more important than the Council's assessment is			
			the Council's commitment to fulfill its duties adequately and			
			appropriately. Based on my experience with the nuisance			
			problem with Lucifers and Notts Bars, the council has NO			
			ADEQUATE resources to monitor its policies yet, the Council			
			continues to grant extended licenses to places selling alcohol. It			
			would make a lot of difference if the Council only grants			
			licenses to a level which the Council is capable to: 1. monitor			
			statutory nuisances, and 2. coordinate with other authorities			No change necessary
			such as the Police. If the Council has limited resources, then the		The Council cannot limit the	the cumulative impact
			Council must limit granting of licenses to a limited level it can		granting of licences based on	assessment will help
	29	65	only manage.	Noted	the available resources.	address these issues.
					This will be taken into account	The Assessment Will
	31	65	Please see overleaf (Q71)	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	32	65	evidence of noise complaints will be provided separately	Noted	when reviewing the Policy	reflect this
Tu						
<u>apr</u>					This will be taken into account	The Assessment Will
ıdalen	33	65	See below (Q73)	Noted	when reviewing the Policy	reflect this
1 389					,	
39			See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
	34	65	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this

	6-	Please outline your reasons and evidence for requiring the			
	67	above (e.g. Examples of incidents in Nott Square)			
		Customers are likely to drink in the square causing a nuisance to		This will be taken into account	The Assessment Will
10	67	the public,	Noted	when reviewing the Policy	reflect this
24	67	DI ((074)		This will be taken into account	The Assessment Will
31	67	Please see overleaf (Q71)	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment M/:II
33	67	See below (Q73)	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	07	See below (Q75)	Noteu	when reviewing the Folicy	Tenect this
		See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
34	67	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
		Please outline your reasons and evidence for requiring the			
	68	above (e.g. Examples of incidents in King Street)			
				This will be taken into account	The Assessment Will
2	68	Lots of fighting and alcohol fuelled antisocial behaviour	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
10	68	As above (Q67)	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
19	68	Men women vomiting and urinating in the street.	Noted	when reviewing the Policy	reflect this
		Lucifore (in Occord Charat) has a weather a state of the Co.		This will be delicated as a second	The Assessment Marie
, 29	68	Lucifers (in Queen Street) has another entrance in King Street. How Lucifers behaves affects these two streets.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	00	now Luchers behaves affects these two streets.	Noteu	when reviewing the Policy	reflect this
31				This will be taken into account	The Assessment Will
31	68	Please see overleaf (Q71)	Noted	when reviewing the Policy	reflect this

					This will be taken into account	The Assessment Will
	33	68	See below (Q73)	Noted	when reviewing the Policy	reflect this
			See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
	34	68	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
			Please outline your reasons and evidence for requiring the			
		69	above (e.g. Examples of incidents in Queen Street)			
			Drunk people outside the late night venues, alcohol related		This will be taken into account	The Assessment Will
	2	69	refuse covers the streets on weekend mornings, lots of fighting	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	9	69	Personal observations of disorderly conduct and noise levels.	Noted	when reviewing the Policy	reflect this
					This will be taken into account	The Assessment Will
	10	69	As above (Q67)	Noted	when reviewing the Policy	reflect this
			Street noises (extremely loud music, shouting and			
			conversations of group of people) were experienced by			
			residents in Queen Street until 6:00/7:00am. Building vibrations			
			which shook doors/doorframes and roof trusses in Queen			
			Street Apartments were felt by tenants. (Queen Street			The Assessment Will
			Apartments have soundproofed walls which meet UK			reflect this, however
			regulations.) Amidst formal complaints to Environmental Health			it is not intended to deal with music noise
			and report to the Trading Standards by Police, the nightclub owners did not take any steps in managing these issues. In fact,		This will be taken into account	from individual
	29	69	they are a big source of the problems.	Noted	when reviewing the Policy	premises.
I	23	03	they are a big source of the problems.	Noteu	when reviewing the Folicy	premises.
Tudalen 391					This will be taken into account	The Assessment Will
len	31	69	Please see overleaf (Q71)	Noted	when reviewing the Policy	reflect this
39				1		1
_						

				This will be taken into account	The Assessment Will
33	69	See below (Q73)	Noted	when reviewing the Policy	reflect this
		See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
34	69	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
		Please outline your reasons and evidence for requiring the		,	
	71	above (e.g. Examples of incidents in Nott Square)			
				This will be taken into account	The Assessment Will
7	71	This where problems arise	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
8	71	Late night selling alko	Noted	when reviewing the Policy	reflect this
		No problem if refreshments are not alcoholic and		This will be taken into account	The Assessment Will
10	71	establishments close at an acceptable time eg midnight.	Noted	when reviewing the Policy	reflect this
		High concentration of clusters of worse-for wear people with			
		the potential for anti-social behaviour/criminal damage. the			
		longer they're hanging around the higher the likelihood of urine		This will be taken into account	The Assessment Will
11	71	and vomit deposits	Noted	when reviewing the Policy	reflect this
				This will be taken into account	The Assessment Will
24	71	as previous answer	Noted	when reviewing the Policy	reflect this

Attached is a summary of current premises licences, applications and licences surrendered since January 2017. The report indicates an increase in licensed premises over the period. There has been an increase in premises operating into the early hours of the morning including one premises which	
report indicates an increase in licensed premises over the period. There has been an increase in premises operating into	
period. There has been an increase in premises operating into	
the early hours of the morning including one premises which	
the early hours of the morning including one premises which	
has recently re-opened under a historically granted premises	
licence and has chosen to operate for 24 hrs a day on occasions.	
In addition to increased numbers of premises, some existing	
premises have also increased their capacity and/ or extended	
their permitted hours. Attached is a report of complaints and	
referrals logged with the Licensing Section since January 2017.	
The report shows a substantial increase in the numbers of	
complaints and referrals during 2022 and 2023. The referrals	
and complaints relate to various matters, including. •	
Complaints of noise, both entertainment and people in the	
street. • Complaints of littering, cigarette litter, broken glass	
and vomit • Assaults / disorder in the street and within	
premises • Intoxicate persons in the street/ doorways / refusing	
to leave premises. • Allegations of drug dealing in the street.	
The complaint and referral report data attached shows a	
substantial increase over the reporting period which may, in	
some part, be as a result in the difficulty with accessing older	
manual records in comparison with the current electronic	
recording. When conducting out of hours licensing visits and	
monitoring in Carmarthen Town centre officers have noted that	
on occasion large numbers of persons are congregating in the	
square in the early hours of the morning. It is difficult to identify	
/ allocate the individuals as customers of one individual	
premises in the Square. Some of those congregating in the area	
may not have entered a licensed premises and may be passing	
though the location. Several of the licensed premises in this	
area do not have their own outdoor areas where customers can	
smoke. Customers wishing to smoke have to exit the premises	
to do so in the street. Examples of this congregation of persons This will be taken into account The Assessment	t Will
71 in the street have been captured on officer's body worn video. Noted when reviewing the Policy reflect this	

Tudalen 393

		Officers have also witnessed violent incidents taking place in the square and on one occasion called for Police attendance at the			
		location due to a large scale disorder. Officers have also			
		·			
		, , , , , , , , , , , , , , , , , , , ,			
		-			
		·			
				This will be taken into account	The Assessment Mill
22	71	Saa halaw (O72)	Notod		The Assessment Will reflect this
33	/1	See below (Q75)	Noteu	when reviewing the Policy	reflect tills
		See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
34	71		Noted		reflect this
		Please outline your reasons and evidence for requiring the		,	
0	72	above (e.g. Examples of incidents in King Street)			
				This will be taken into account	The Assessment Will
7	72	This where problems arise	Noted	when reviewing the Policy	reflect this
					The Assessment Will
8	72	Late night selling	Noted	when reviewing the Policy	reflect this
		An accessment should look at the impost on a committee			No change to the
		·		This will be taken into account	policy as no evidence of the impact of
10	72		Noted		· · · · · · · · · · · · · · · · · · ·
10	12	considered.	Noted	when reviewing the Policy	tranic provided.
10	72	considered.	Noted	when reviewing the Policy	traffic provid
	7 8	34 71 0 72 7 72 8 72	square and on one occasion called for Police attendance at the location due to a large scale disorder. Officers have also witnessed young persons throwing glass vessels at each other in the square. Not all incidents that occur in this area are formally reported, during evening compliance visits Officers have witnessed a person who had significant injuries as a result of being assaulted whilst in this part of Carmarthen, leaving the area without reporting the incident to the Police – the incident has not then been captured in Police incident lists which are regularly exchanged with the authority. See Attached- As a whole DPP will support the continuation of Cumulative Impact Assessment across the towns. Please outline your reasons and evidence for requiring the above (e.g. Examples of incidents in King Street) This where problems arise An assessment should look at the impact on a community. There could be an increase in traffic too that needs to be	square and on one occasion called for Police attendance at the location due to a large scale disorder. Officers have also witnessed young persons throwing glass vessels at each other in the square. Not all incidents that occur in this area are formally reported, during evening compliance visits Officers have witnessed a person who had significant injuries as a result of being assaulted whilst in this part of Carmarthen, leaving the area without reporting the incident to the Police – the incident has not then been captured in Police incident lists which are regularly exchanged with the authority. 33 71 See below (Q73) See Attached- As a whole DPP will support the continuation of Cumulative Impact Assessment across the towns. Please outline your reasons and evidence for requiring the above (e.g. Examples of incidents in King Street) 7 72 This where problems arise Noted An assessment should look at the impact on a community. There could be an increase in traffic too that needs to be	square and on one occasion called for Police attendance at the location due to a large scale disorder. Officers have also witnessed young persons throwing glass vessels at each other in the square. Not all incidents that occur in this area are formally reported, during evening compliance visits Officers have witnessed a person who had significant injuries as a result of being assaulted whilst in this part of Carmarthen, leaving the area without reporting the incident to the Police — the incident has not then been captured in Police incident lists which are regularly exchanged with the authority. This will be taken into account when reviewing the Policy See Attached- As a whole DPP will support the continuation of Cumulative Impact Assessment across the towns. Please outline your reasons and evidence for requiring the above (e.g. Examples of incidents in King Street) This will be taken into account when reviewing the Policy This will be taken into account when reviewing the Policy This will be taken into account when reviewing the Policy This will be taken into account when reviewing the Policy This will be taken into account when reviewing the Policy This will be taken into account when reviewing the Policy This will be taken into account when reviewing the Policy This will be taken into account when reviewing the Policy This will be taken into account when reviewing the Policy This will be taken into account when reviewing the Policy This will be taken into account when reviewing the Policy

	11	72	High concentration of clusters of worse-for wear people with the potential for anti-social behaviour/criminal damage. the longer they're hanging around the higher the likelihood of urine and vomit deposits	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
		12	and vornit deposits	Noteu	when reviewing the Folicy	Tenect tins
	24	72	as previous answer	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	29	72	Lucifers (in Queen Street) has another entrance in King Street. How Lucifers behaves affects these two streets.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	31	72	see above (Q71)	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	34	72	See Attached- As a whole DPP will support the continuation of Cumulative Impact Assessment across the towns.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
		73	Please outline your reasons and evidence for requiring the above (e.g. Examples of incidents in Queen Street)			
	7	73	This where problems arise	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	8	73	Late night selling	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	9	73	The clubs on Queen Street need to have respect for local residents.	Noted	This will be taken into account when reviewing the Policy	No change necessary
Tudalen 395	10	73	There are a lot of residential flats and one house on Queen Street. It is important to consider the impact on these residents.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this

11	73	High concentration of clusters of worse-for wear people with the potential for anti-social behaviour/criminal damage. the longer they're hanging around the higher the likelihood of urine and vomit deposits	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
24	73	as previous answer	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
29	73	Street noises (extremely loud music, shouting and conversations of group of people) were experienced by residents in Queen Street until 6:00/7:00am. Building vibrations which shook doors/doorframes and roof trusses in Queen Street Apartments were felt by tenants. (Queen Street Apartments have soundproofed walls which meet UK regulations.) Amidst formal complaints to Environmental Health and report to the Trading Standards by Police, the nightclub owners did not take any steps in managing these issues. In fact, they are a big source of the problems.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
31	73	see above (Q71)	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
33	73	See below (Q73)	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this

	As a Town and County Councillor for the area since 2017 I			
	would like to relay the following observation and comment with			
	regards the review of the effectiveness of the existing			
	Cumulative Impact Assessment area in Carmarthen and the			
	possibility of an additional Assessment in the Nott Square, King			
	Street and Queen Street area of town. I think it important for			
	the review to take into account that from my perspective the			
	establishment of the existing CIA in the Lammas Street area has			
	been a great success. Complaints of Anti-social behaviour and			
	alcohol related disturbances, assaults, criminal damage and			
	noise etc have reduced to such an extent that complaints are			
	now few and tend to be associated with gatherings in the			
	vicinity of the late night take away premises. Given the very			
	noticeable difference I would therefore very much support the			
	current arrangements to continue. Unfortunately the same			
	cannot be said of the Notts Square/Queen Street and King			
	Street area which over recent years has become the new "hot			
	spot" area of complaint of rowdiness, noise, and alcohol related			
	violence, criminal damage, public nuisance and littering in town,			
	Most, but not all of the complaints I have received over recent			
	years relate primarily to one particular licensed premises but			
	such a significant number of similar club like premises operating			
	in such a condensed street environment inevitably brings issues			
	of antisocial behaviour, noise and alcohol related issues. The			
	cumulative effect of such a concentration of similar premises			
	within such a small area operating over a similar and relatively			
	short period of time, is, I believe, clear to see and should be			
	able to be evidenced by the various agencies. With that in mind,			
	and given the undoubted success of the existing Impact			This supports the
	Assessment area in Lammas Street, I would strongly support the			introduction of the
	continuation of the existing Assessment Area in Carmarthen			CIA for Nott Square,
	and also to establish an additional Culminative Assessment Area		This will be taken into account	Queen Street and
73	in the Nott Square, King Street and Queen Street Area.	Noted	when reviewing the Policy	King Street
/3	in the Nott Square, King Street and Queen Street Area.	мотеа	when reviewing the Policy	king Street

Tudalen 397

			See Attached- As a whole DPP will support the continuation of		This will be taken into account	The Assessment Will
	34	73	Cumulative Impact Assessment across the towns.	Noted	when reviewing the Policy	reflect this
		75	Please outline the matter you wish us to consider:		0,1,1,1,1	
			<u>.</u>			
			The premises should be responsible for clean up in early		This will be taken into account	The Assessment Will
	7	75	mornings or contribute to extra cleaning	Noted	when reviewing the Policy	reflect this
					This is not a matter which the	
					Policy can deal with however	
					we will make Environment	
					Department aware of the	
	11	75	Street cleaning	Noted	response	No change necessary
					This will be taken into account	The Assessment Mill
	13	75	Stop giving premises 24 hour licenses.	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	13	/3	Stop giving premises 24 hour licenses.	Noteu	when reviewing the Folicy	renect this
			Stewards who have connections to council . And using premises		This will be taken into account	
	15			Noted	when reviewing the Policy	No change necessary
					There are existing minimum	, and the second of
					unit price requirements in force	
					for Wales. The policy cannot	
					deal with existing licensed	
					hours, but would help address	
			Stricter controls on the mini markets selling cheap alcohol,		attempts to extend opening	The Assessment Will
	17	75	reduce the hours it is being sold	Noted	hours or new premises.	reflect this
			Pubs open to late weatherspoons roof terrace should close at		This will be taken into account	
	19	75	9pm in the week.	Noted	when reviewing the Policy	No change necessary
ıda			Hard evidence of criminal offences to be complemented by		This will be taken into account	The Assessment Will
len	20	75	citizen feedback	Noted	when reviewing the Policy	reflect this
Tudalen 398			Though a video of 8 20 Communities and a Catherday many in		This will be taken into account	The Assessment Marin
∞	24	75	I have a video of 8.30-9am ructions on a Saturday morning on	Noted	This will be taken into account	The Assessment Will reflect this
	∠ 4	/5	King Street, when there are elderly,	Noted	when reviewing the Policy	ופוופנו נוווג

26	5 75	Please be more thorough with underage drinking and drugs	Noted	The policy already addresses these issues	No change to the Policy required
	73	The Safer Communities Partnership is working closely with the police due to concerns about alcohol-related crime and ASB in an area of Llanelli Town Centre, which includes Station Road, and are currently looking to introduce a new Public Spaces Protection Order. The Safer Communities Partnership would therefore support any possible interventions to prevent both cumulative impact in this area and it continuing to be a hotspot area. The current and proposed Public Spaces Protection Order in Llanelli Town Centre which aims to tackle alcohol related	Noted	This supports the retention of	The Assessment Will
28	3 75	crime and disorder	Noted	the CIA in Station Road	reflect this
Tudalen 399		A. The relevant Council departments and other authorities NEED to talk with each other and work with each other in a holistic manner. For example, Licensing must not issue any licenses (or extend/enhance existing licenses) more than the Environmental Health can monitor as well as more than the Police can respond. Coordination between the relevant authorities, in relation to Queen Street problems, was observed to be almost nil. If you check the Council/Police record, I have expressed this in many of my communications with the relevant authorities. Most of the time, we only received promises (with no actions) and empty assurances. In short, only words. I feel that the problems in Queen Street were not responded fairly/adequately/appropriately because short-term economic benefits were the main focus by the Council. While it is true that nightclubs/bars bring in money to the town, it has been neglected (or ignored) that nightclubs attract hooligans to Carmarthen (either as visitors or residents). In the long run,		The Licensing Authority works closely with the Police and other responsible authorities when investigating complaints relating to licensed premises. This includes undertaking late night visits and monitoring. Where evidence of licence offences is found, enforcement action is taken. The Licensing Authority cannot limit the	
_	75	Carmarthen could become an unattractive town to decent	Noted	duration of premises licences as	No change to the
29	9 75	investors/businesses/residents. If the Council continues to think	Noted	this is set out in the legislation.	policy required

400					
5 Tudalen	76	Area does not effect Llanelli	Noted	This will be taken into account when reviewing the Policy	The Assessment Will reflect this
	76	Please give us the reasons and provide evidence below:			
		selected by applicants and licenses can only be renewed subject to regular assessments (complaints received, visits by food hygiene, crime reports, etc) during the selected duration. I believe these are logical and very sensible suggestions.			
		applications with a choice of durations (e.g., 2/5/7 years) to be			
		towards a fair and just result. Perhaps Licensing could offer			
		appropriately, it is extremely difficult to steer a nuisance case			
Police are not fulfilling their duties adequately and					
		Hence, in cases were the Environmental Health and/or the			
		blowing that there are licenses that do not have expiry dates.			
		glass/urine/other litter), it would not have been a problem having businesses selling alcohol in the area. B. It is mind-			
		mechanism were put in place regarding rubbish (vomit/broken			
		been a good compromise between businesses and residents. 2.			
		the noises were controlled from 23:00 to 07:00, it would have			
		sensitive/considerate to others. Relative to Queen Street, if: 1.			
		exist harmoniously - an environment that is			
		businesses (including nightclubs/bars/pubs) and residents co-			
		prompt enforcement of policies/regulations that make all			
		want to clarify that I am NOT against pubs/nightclubs/bars. Rather, I am pointing out that I would like to see effective and			
		benefits that nightclubs/bars bring. Having said the above, I			
		complaints due to short-term and short-sighted economic			
		please DO enforce policies/controls; please don't be deaf to			
		term positive progress for Carmarthen. Formulate policies but			
		vision/thinking/approach/behaviour and to consider a long-			
		appeal to the Council to change its			

					This is not a most on which the	
					This is not a matter which the Policy can deal with however	
					we will make Environment	
			the problem is the council have promoted areas for hospitality.		Department aware of the	The Assessment Will
	11	76	And no adequate street cleaning.	Noted	response.	reflect this
			This is disquise on each ing.			Tonoca and
			Cllrs are using a licensed premises fir community days, food		This is not a matter for the	
	15	76	bank etc and rarely ring police when t	Noted	licensing policy	No change necessary
			, 51		7	,
			I feel strongly that the businesses are being criminalised for the		This will be taken into account	
	16	76	action of others where they have	Noted	when reviewing the Policy	No change necesary
			,		,	
					This will be taken into account	The Assessment Will
	19 76 We have to get up for work and kids for school,		Noted	when reviewing the Policy	reflect this	
			To residents and frequent users of these areas feel safe? That is		This will be taken into account	The Assessment Will
	20 76 a fundamental aspect for addition		Noted	when reviewing the Policy	reflect this	
	·				This is not a matter	
						for the cumulative
						impact assessment,
						these issues are
	26	7.0	Facebook pics show underage drinkers in pubs and nightclubs.	NI - II	This will be taken into account	reflected in the wider
	26	76	Known drugs in the pubs and clubs	Noted	when reviewing the Policy	policy.
			The Safer Communities Partnership (SCP) is working closely with			
\dashv			the police due to concerns about alcohol-related crime and ASB			
Tudalen 401			in an area of Llanelli Town Centre, which includes Station Road,			
alei			and the SCP is currently looking to introduce a new Public			
၅ 4			Spaces Protection Order. The SCP would therefore support any			
9	20		interventions aiming to prevent both cumulative impact in the		This will be taken into account	The Assessment Will
	28	76	geographic area and it continuing to be a hotspot area.	Noted	when reviewing the Policy	reflect this

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				The Licensing Authority works	
		nuisance problems with Lucifers and Notts Bar (before the latter		closely with the Police and	
		closed). In our experience, the Council and Police have failed		other responsible authorities to	
		miserably both in fulfilling their duties and in dealing with the		take appropriate enforcement	No further change to
29	76	situation.	Noted	action where they can.	the Policy necessary

Cabinet 15.01.24

Y Pwnc a'r Pwrpas:

Polisi Cyflogau Athrawon Enghreifftiol 2023/24

Yr Argymhellion / Penderfyniadau allweddol sydd eu hangen:

• Cymeradwyo Polisi Cyflogau Athrawon Enghreifftiol 2023/24 cyn iddo gael ei ddosbarthu i'r ysgolion er mwyn i'w Cyrff Llywodraethu ei fabwysiadu'n ffurfiol.

Y Rhesymau:

Er mwyn cydymffurfio â gofynion Dogfen Cyflog ac Amodau Athrawon Ysgol (Cymru) 2023, sy'n ei gwneud yn ofynnol i bob ysgol gael polisi tâl sy'n nodi sut y gwneir penderfyniadau cyflog.

Angen ymgynghori â'r Pwyllgor Craffu

NAC OES

perthnasol

Gan gynnwys dyddiad y Pwyllgor (os yw'n hysbys ac unrhyw arsylwadau yma <u>neu</u> yn yr adran Ymgyngoriadau)

Angen i'r Cabinet wneud penderfyniad OES

Angen i'r Cyngor wneud penderfyniad NAC OES

YR AELOD O'R CABINET SY'N GYFRIFOL AM Y PORTFFOLIO:

Y Cynghorydd Philip Hughes Trefniadaeth a'r Gweithlu

Y Cynghorydd Glynog Davies Addysg a Phlant

Y Gyfarwyddiaeth: Y Prif Weithredwr / Rheoli Pobl; Addysg a Gwasanaethau Plant

Enw Pennaeth y Swydd: Ffôn:

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CABINET 15TH JANUARY 2024

SUBJECT Model Teachers' Pay Policy 2023/24

1. BRIEF SUMMARY OF PURPOSE OF REPORT

The Model Teachers' Pay Policy has been updated to reflect September 2023 pay award as detailed in the School Teachers' Pay and Conditions (Wales) Document 2023.

Other changes include the removal of the additional Bank Holidays on Monday 19th September 2022 to mark the funeral of Her Majesty Queen Elizabeth; and Monday, 8th May 2023 to mark the coronation of His Majesty King Charles III; which means that Teachers must be available to work for 195 days / 1265 hours instead of the 193 days / 1258.5 hours in the previous year.

DETAILED REPORT ATTACHED?	YES



IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report:

Signed: P R Thomas, Assistant Chief Executive – People Management

Policy,	Legal	Finance	ICT	Risk	Staffing	Physical Assets
Crime &				Management	Implications	
Disorder				Issues	-	
and						
Equalities						
YES	YES	YES	NONE	YES	YES	NONE

1. Policy, Crime & Disorder and Equalities

The Pay Policy will form part of the Schools policy framework.

2. Legal

The Model Teachers' Pay Policy has been updated to reflect legislative changes introduced by the School Teachers Pay and Conditions (Wales) Document 2023.

3. Finance

The pay award spans 2022/23 and 2023/24 financial years.

- For 2022/23, school budgets were set on the basis of a 4% increase. Welsh Government have provided grant funding which is expected to fully provide for the increased offer from 5% to 6.5% and for the 1.5% non-consolidated amount, thus leaving school budgets with a shortfall of 1% for the period September 2022-March 2023. Cabinet agreed to provide this funding to schools delegated budgets at its meeting of 27 March 2023.
- For 2023/24, the 1% shortfall above has been corrected in school delegated budget.

5. Risk Management Issues

The School Teachers Pay and Conditions Document places a statutory requirement for all School Governing Bodies to adopt a Pay Policy annually, which reflects changes to the document and outlines how pay decisions are made.



6. Staffing Implications

This policy applies to all School Teachers including those on the Leadership Scale.

The HR Team will provide advice and guidance to schools on the application of the Model Teachers' Pay Policy 2023/24 as required.

CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below					
Signed: P.R. Thomas Assistant Chief Executive (People Management)					
(Please specify the outcomes of consultations undertaken where they arise against the following headings)					
1. Scrutiny Committee request for pre- determination					
If yes include the following inf	ormation: -				
Scrutiny Committee					
Date the report was considered:-					
Scrutiny Committee Outcome/Recommendations:-					
2.Local Member(s)					
None					
3.Community / Town Council					
Not Applicable					
4.Relevant Partners					
Not Applicable					
5.Staff Side Representatives an	d other Organisa	itions			
Consulted with Teachers Trade Unions via the Regional (Partneriaeth) Trade Union Forum (11 th – 17 th October 2023); and local representatives of the same Teachers Trade Unions via the Education & Children's Services Employee Relations Forum (ERF) on 26 th October 2023.					



CABINET MEMBER PORTFOLIO HOLDER(S) AWARE/CONSULTED

Include any observations here

VE

Section 100D Local Government Act, 1972 – Access to Information

List of Background Papers used in the preparation of this report:

THERE ARE NONE







Model Teachers' Pay Policy

2023/2024

DOCUMENT CONTROL				
Policy Name	Teachers' Pay Policy 2023/24			
Department	Human Resources			
Reviewing Officers	Partneriaeth HR Group on behalf of the 3 constituent Local Authorities			

CONSULTATION PROCESS

The following Trade Unions have been consulted in respect of this Policy:

- ASCL
- NAHT
- NASUWT
- NEU
- UCAC

The Governing Body of _____ School formally adopted this Policy on ____ .

TABLE OF CONTENTS

1.	Introdu	ction	4	
2.	Statem	ent of Intent	4	
3.	Equalit	ies	4	
4.	Job De	scriptions	5	
5.	Apprais	sal	5	
6.	Govern	ning Body's Obligations	5	
7.	Headte	eacher's Obligations	5	
8.	Teache	ers' Obligations	6	
9.	Differe	ntials	6	
10.	Safegu	arding	6	
11.	Capabi	lity and Pay Progression	6	
12.	Pay De	etermination	7	
13.	Headte	eacher Pay	7	
14.	Deputy	/ Assistant Headteacher Pay	8	
15.	Pay Progression for Leadership Group Members			
16.	Classroom Teacher Pay			
17.	Applications to be paid on the Upper Pay Range			
18.	Leadin	g Practitioner Role	14	
19.	Unqual	ified Teachers	15	
20.	Discret	ionary Allowances and Payments	16	
21.	Part-Ti	me Teachers' Pay and Time Calculations	19	
22.	Teache	ers Employed on a Short Notice Basis (Supply)	19	
Appen	dix 1:	2023/24 Pay Ranges	20	
Appen		Annual Teachers' Pay Review Statement	24	
Appen		Upper Pay Range Progression Criteria	25	
Appen	dix 4:	Upper Pay Range Application Form	26	
Appen	dix 5:	Flowchart of Pay Review Process	27	
Appen	dix 6:	Leadership Group Salaries Guidance	28	
Appen	dix 7:	Leadership Group Annual Review Form	36	
Appen	dix 8:	Pay Appeals Process	37	
Appen	dix 9:	Part-Time Teachers' Pay and Time Calculations	40	
Appen	dix 10:	School Staffing Structure	41	

1. INTRODUCTION

- 1.1. This Pay Policy provides a framework for making decisions on Teachers' pay. It has been developed to comply with the requirements of the School Teachers Pay and Conditions (Wales) Document (STPC(W)D) and has been subject to consultation with all recognised Teaching Associations.
- 1.2. This pay policy only applies to those directly employed by Local Authorities and does not apply to anyone employed via an agency.

2. STATEMENT OF INTENT

- 2.1. The primary statutory duty of Governing Bodies in Wales, as set out in paragraph 21(2) of the Education Act 2002 is to '...conduct the school with a view to promoting high standards of educational achievement at the school'. This Policy intends to support that statutory duty.
- 2.2. The procedures for determining pay in this School will be consistent with the principles of public life: objectivity, openness and accountability.
- 2.3. The Governing Body will act with integrity, confidentiality, objectivity and honesty in the best interest of the School in relation to the operation of this Policy.
- 2.4. The Governing Body will be open about pay decisions made and actions taken, and will be prepared to explain decisions and actions to the interested persons.
- 2.5. Any future revisions to this policy will comply with the STPC(W)D and will be subject to consultation with relevant parties, including recognised trade unions.

3. EQUALITIES

- 3.1. The School is committed to ensuring equality in everything that we do. The Equality Act 2010 has replaced and strengthened previous equality legislation. The Governing Body will comply with all relevant equalities legislation.
- 3.2. This Policy will be applied consistently to all employees irrespective of age, disability, race, gender (sex), gender reassignment, marriage / civil partnership, pregnancy / maternity, religion, belief and sexual orientation.
- 3.3. The Governing Body will promote equality in all aspects of school life, particularly in relation to all decisions on the advertising of posts, appointing, promoting and paying staff, training and staff development.
- 3.4. The Governing Body will ensure that pay processes are transparent and fair. All decisions made will be objectively justified and recorded. Reasonable adjustments will be made on a case-by-case basis to take account of individuals' circumstances such as long-term absence on the grounds of maternity or ill-health including any Covid related absences.

4. JOB DESCRIPTIONS

4.1. The Headteacher will ensure that each member of staff is provided with a job description in accordance with the School's staffing structure (see Appendix 10), as agreed by the Governing Body.

5. APPRAISALS

5.1. The Governing Body will comply with the School Teacher Appraisal (Wales) Regulations 2011 concerning the appraisal of Headteachers and Teachers through the application of the School's Performance Management Policy.

6. GOVERNING BODY'S OBLIGATIONS

- 6.1. The Governing Body will:
 - fulfil its obligations as set out in the STPC(W)D and the Conditions of Service for School Teachers in England and Wales (the 'Burgundy Book');
 - establish a Pay Committee and Pay Appeals Committee;
 - determine relevant pay decisions, taking account of recommendations from the Headteacher;
 - ensure that it makes funds available to support pay decisions, in accordance with this Pay Policy and the School's spending plan;
 - ensure that Teachers, via the Headteacher, are informed about pay decisions which affect them, and that records are kept of recommendations and decisions made; and
 - monitor, on an annual basis, the outcomes of pay decisions, including the extent to which different groups of Teachers may progress at different rates.
 The outcome of the review will be shared with school-level trade union representatives.

7. HEADTEACHER'S OBLIGATIONS

7.1. The Headteacher will:

- ensure that appraisers (where not the Headteacher) provide accurate, relevant, complete and timely information about pay recommendations;
- moderate performance assessments and initial pay recommendations to ensure consistency and fairness;
- submit relevant pay recommendations to the Pay Committee and ensure the Pay Committee has relevant information upon which to make pay decisions;

- inform Teachers about the School's Pay Policy and ensure its accessibility;
- notify payroll and/or HR staff within the Local Authority about pay decisions to be implemented; and
- ensure that a report on the operation of the Pay Policy is presented to the Governing Body and the relevant Trade Unions on an annual basis.

8. TEACHERS' OBLIGATIONS

8.1. Teachers will:

- familiarise themselves with the provisions of this Pay Policy, the STPC(W)D, the relevant professional standards and all relevant school employment policies; and
- engage positively with the processes set out in this Policy.

9. DIFFERENTIALS

9.1. Within the framework of the STPC(W)D, appropriate differentials will be created and maintained between posts within the School, recognising accountability and job weight, and the Governing Body's need to recruit and retain sufficient Teachers of the required quality at all levels.

10. SAFEGUARDING

10.1. Where a pay determination leads, or may lead, to the start of a period of safeguarding, the Governing Body will comply with the relevant provisions of the STPC(W)D and will give the required notification as soon as possible and within no later than one month after the determination.

11. CAPABILITY AND PAY PROGRESSION

- 11.1. Where the Teacher is subject to the formal stages of the School's Capability Procedure, the School's performance management processes will be suspended in relation to the Teacher concerned until the Capability Procedure has been concluded.
- 11.2. On conclusion of the Capability Procedure, the Teacher will resume performance management processes in accordance with the School's Policy.
- 11.3. Pay progression will not be permissible in accordance with this Pay Policy while a Teacher is subject to the formal stages of the School's Capability Procedure.
- 11.4. On conclusion of the Capability Procedure, the Teacher would re-enter the Performance Management cycle.

11.5. Pay progression will not be applied retrospectively in any case of formal capability.

12. PAY DETERMINATION

12.1. The Governing Body has delegated its pay determination powers to the Pay Committee.

12.2. Annual Determination of Pay

- 12.2.1. All teaching staff salaries, including those of the leadership group, will be reviewed annually to take effect from 1st September. The Governing Body will conclude Teachers' annual appraisals, and assessments of applications to progress to the Upper Pay Range, by 31st October; the Headteacher's annual appraisals will be concluded by 31st December.
- 12.2.2. Reviews may take place at other times of the year to reflect, for example, any changes in circumstances, changes in a job description that lead to a change in the basis for calculating an individual's pay.
- 12.2.3. The Governing Body will apply any future national pay awards as specified by the STPC(W)D.

12.3. Notification of Pay Determination

12.3.1. A written statement will be given to each Teacher setting out the pay and any other financial benefits to which they are entitled following a determination. Where applicable, this will include information about the basis on which it was made. This will be done by 31st October for Teachers, 31st December for Headteachers, or by no later than one month following the determination.

12.4. Appeals Procedure

12.4.1. The Governing Body has an appeals procedure in relation to pay. This is set out in **Appendix 8** of this Pay Policy.

13. HEADTEACHER PAY

- 13.1. The Governing Body will ensure that the process of determining the remuneration of the Headteacher is fair and transparent.
- 13.2. The Governing Body will assign a seven-point leadership pay range which can be reviewed as necessary for the Headteacher based on the school group size and any permanent additional relevant factors as determined within the framework of the STPC(W)D (specifically paragraphs 9.2, 9.3 and 9.4).
- 13.3. Additional factors to be taken into account will include all permanent responsibilities of the post, challenges specific to the role and all other relevant considerations, alongside any factors relating to recruitment and retention.

- 13.4. The Governing Body may re-determine the Headteacher's pay range if it becomes necessary to change the Headteacher group (including where the Headteacher becomes responsible and accountable for more than one school in a federation on a permanent basis). The Headteacher's pay range may also be reviewed at any time if it considers it necessary to reflect a significant change in the responsibilities of the post.
- 13.5. Payments in respect of temporary responsibilities for the Headteacher will not be included in the pay range but will be determined in accordance with the STPC(W)D as explained in Appendix 6.
- 13.6. In this School, the Governing Body will apply discretionary reference pay points for leadership pay as indicated in **Appendix 1** and has agreed a seven step pay range of Lxxx to Lxxx (details to be inserted here by the school).

13.7. Pay on Appointment

- 13.7.1. For new appointments, the Governing Body will determine the leadership pay range to be advertised and will agree the starting pay on appointment, taking account of the full role of the Headteacher and the provisions of the STPC(W)D.
- 13.7.2. The Governing Body will adopt a three-stage process when setting the pay for new Headteacher appointments as set out in **Appendix 6**.
- 13.7.3. The Pay Committee will review the School's Headteacher group and the Headteacher's leadership pay range, as necessary, to ensure fair pay relativities within the School.
- 13.7.4. See **Appendix 6** of this Pay Policy for guidelines on leadership pay ranges and **Appendix 7** for the Annual Review Pay Statement.
- 13.8. Headteachers responsible and accountable for more than one school on a permanent basis
- 13.8.1. When a Headteacher is appointed to be permanently responsible and accountable for more than one school, the Governing Body should base the determination of the Headteacher group on the total number of pupil units across all schools, which will give a group size for the federation in accordance with **Appendix 6**.
- 13.8.2. Consideration also needs to be given to the remuneration of other Teachers who, as a result of the Headteacher's role, are taking on additional responsibilities. This will be based on any additional responsibilities attached to the post (not the Teacher), which is recorded. An increase in remuneration should only be agreed where the post accrues extra responsibilities as a result of the Headteacher's enlarged role, it is not automatic.

14. DEPUTY / ASSISTANT HEADTEACHER PAY

14.1. In this School, the Governing Body will use the discretionary reference pay points for leadership pay as indicated in **Appendix 1**.

- 14.2. The Governing Body will assign a five-point leadership pay range which can be reviewed as necessary for Deputy / Assistant Headteacher posts based on the school group size and any permanent additional relevant factors as determined within the framework of the STPC(W)D.
- 14.3. The range for individual posts will be determined according to the duties and responsibilities of the post and may vary between posts.
- 14.4. In this School, the Deputy Headteacher five-step pay range is Lxx to Lxxx (pay details to be inserted here by the school).
- 14.5. In this School, the Assistant Headteacher five-step pay range is Lxx to Lxxx (pay details to be inserted here by the school).

14.6. Pay on appointment

- 14.6.1. When a new appointment needs to be made, the Governing Body will determine the leadership pay range for the post to be advertised and will agree the starting pay on appointment.
- 14.6.2. The pay range will be determined in accordance with the STPC(W)D.
- 14.6.3. The Governing Body will adopt the three-stage process when setting the pay for new appointments to the wider leadership team as set out in **Appendix 6.**

15. PAY PROGRESSION FOR LEADERSHIP GROUP MEMBERS

- 15.1. The Governing Body must consider annually whether or not to increase the salary of members of the leadership group who have completed a year of employment since the previous pay determination and, if it determines to do so, to what salary within the relevant pay range determined in accordance with the STPC(W)D.
- 15.2. A person has completed a 'year of employment' if they have completed periods of employment amounting to at least twenty-six weeks in aggregate within the previous school year. For these purposes, a period of employment runs from the beginning of the week in which the employment commences to the end of the week in which the employment is terminated and includes any holiday periods and any periods of absence from work in consequence of sickness or injury, whether the person's service during that period has been full-time, part-time, regular or otherwise.
- 15.3. Pay progression should be on an annual basis from 1st September, with an assumption in favour of progression unless an individual has been notified through formal capability procedures that service was unsatisfactory in respect of that year.
- 15.4. The Governing Body may award an additional point to any Headteacher, Deputy or Assistant Headteacher whose performance in the previous year was excellent, with particular regard to agreed objectives.

- 15.5. A decision may be made not to award progression where the Headteacher, Deputy or Assistant Headteacher is subject to formal capability proceedings.
- 15.6. The Pay Committee will record its decision regarding pay progression on the Annual Pay Review form contained at **Appendix 7**. A copy of this form will be provided to the member of staff.
- 15.7. Where pay progression is granted, the member of staff's salary will increase with effect from 1st September of the current academic year.
- 15.8. Where pay progression is not granted, the rationale for that decision will be recorded on the Annual Pay Review form. The member of staff has the right to appeal against any decision not to grant pay progression. The appeals procedure is set out in **Appendix 8**.

16. CLASSROOM TEACHER PAY

16.1. Pay on Appointment

- 16.1.1. Advertisements for vacant posts in the School will be considered by the Headteacher [and the (insert details of committee) where appropriate]. All posts will be advertised either internally or externally, locally or nationally as appropriate.
- 16.1.2. The advertisement will include details of the pay range and any additional payments or allowances applicable to the post.
- 16.1.3. The Governing Body will determine the starting salary of a vacant classroom Teacher post, in accordance with the Main Pay Range and Upper Pay Range, detailed at **Appendix 1**.
- 16.1.4. The Governing Body will determine the starting salary of a vacant classroom teacher post. The Governing Body is committed to the principle of pay portability for Teachers who are currently paid in accordance with the provisions of the STPC(W)D or STCPD and will apply this principle in practice when making new appointments.
- 16.1.5. When determining the starting pay for an existing classroom Teacher in a Local Authority maintained school or academy in England or in Wales and paid under the STPC(W)D or STCPD, the Governing Body will pay the Teacher on the main pay range or upper pay range at a scale point, which at least maintains the Teacher's previous pay entitlement, plus any pay progression, which they would have received had they remained in their previous post.
- 16.1.6. In addition, if the successful applicant is a Teacher who has had a break in service, then the governing body may determine their scale point based on their previous final salary paid under the STPC(W)D or STCPD including any increment that the teacher would have been entitled to be awarded had they remained in their previous post at the time when the change in employment occurred. Governing Bodies can take into account any relevant experience gained from a teaching role in another

- sector in Wales or jurisdiction or a period of employment in relevant sector outside teaching.
- 16.1.7. Pay portability must span a break in teaching service for health and social reasons such as maternity/paternity, medical or family reasons. In a situation where the new employer proposes to take a different view, the grounds for doing so must be non-discriminatory in relation to equality and other relevant legislation.
- 16.1.8. The Governing Body will not restrict the pay range advertised or starting salary and pay progression prospects available for classroom Teacher posts, other than the minimum of the Main Pay Range and the maximum of the Upper Pay Range.

16.2. Pay Progression for Existing Main Pay Range Teachers

- 16.2.1. The Governing Body must consider annually whether or not to increase the salary of Teachers (excluding NQTs undertaking their induction year) who have completed a year of employment since the previous pay determination and, if it determines to do so, to what salary within the relevant pay range determined in accordance with the STPC(W)D.
- 16.2.2. Teachers in their induction year will be awarded pay progression on the successful completion of their induction.
- 16.2.3. A person has completed a 'year of employment' if they have completed periods of employment amounting to at least twenty-six weeks in aggregate within the previous school year. For these purposes, a period of employment runs from the beginning of the week in which the employment commences to the end of the week in which the employment is terminated and includes any holiday periods and any periods of absence from work in consequence of sickness or injury, whether the person's service during that period has been full-time, part-time, regular or otherwise.
- 16.2.4. The Governing Body must award a Teacher on scale points M2 to M5 of the Main Pay Scale progression of one point following completion of a year of employment completed as a qualified Teacher during the previous school year, unless the Teacher has been notified through formal capability procedures that service was unsatisfactory in respect of that year.
- 16.2.5. Pay progression should be on an annual basis from 1st September, with an assumption in favour of progression unless an individual has been notified through formal capability procedures that service was unsatisfactory in respect of that year.
- 16.2.6. The Governing Body may award an additional point to any Main Scale Teacher whose performance in the previous school year was excellent, with particular regard to classroom teaching.
- 16.2.7. A decision may be made not to award progression where the Teacher is subject to formal capability proceedings.

- 16.2.8. The Pay Committee will record its decision regarding pay progression on the Annual Teachers' Pay Review Statement contained at **Appendix 2**. A copy of this form will be provided to the Teacher.
- 16.2.9. Where pay progression is granted, the Teacher's salary will be increased with effect from 1st September of the current academic year.
- 16.2.10. Where pay progression is not granted, the rationale for that decision will be recorded on the Annual Teachers' Pay Review Statement. The Teacher has the right to appeal against any decision not to grant pay progression. The appeals procedure is set out in **Appendix 8**.

16.3. Pay Progression for Existing Upper Pay Range Teachers

- 16.3.1. The Governing Body must consider annually whether or not to increase the salary of Teachers (excluding NQTs undertaking their induction year) who have completed a year of employment since the previous pay determination and, if it determines to do so, to what salary within the relevant pay range determined in accordance with the STPC(W)D.
- 16.3.2. A person has completed a 'year of employment' if they have completed periods of employment amounting to at least twenty-six weeks in aggregate within the previous school year. For these purposes, a period of employment runs from the beginning of the week in which the employment commences to the end of the week in which the employment is terminated and includes any holiday periods and any periods of absence from work in consequence of sickness or injury, whether the person's service during that period has been full-time, part-time, regular or otherwise.
- 16.3.3. Pay progression on the upper scale should be in most cases on a two-yearly basis in line with requirements of paragraph 14 of the STPC(W)D unless capability procedures are underway in respect of that period.
- 16.3.4. The Pay Committee will record its decision regarding pay progression on the Annual Teachers' Pay Review Statement contained at **Appendix 2**. A copy of this form will be provided to the Teacher.
- 16.3.5. Where pay progression is granted, the Teacher's salary will be increased with effect from 1st September of the current academic year.
- 16.3.6. Where pay progression is not granted, the rationale for that decision will be recorded on the Annual Teachers' Pay Review Statement. The Teacher has the right to appeal against any decision not to grant pay progression. The appeals procedure is set out in **Appendix 8**.

17. APPLICATIONS TO BE PAID ON THE UPPER PAY RANGE

17.1. A qualified Teacher may apply once each year to be paid on the Upper Pay Range in accordance with the STPC(W)D and this School's Pay Policy.

- 17.2. It is each Teacher's responsibility to decide whether to submit an application.
- 17.3. In order for the assessment to be robust and transparent, it will be an evidence-based process.
- 17.4. Personal objectives for the forthcoming appraisal cycle will be set, and agreed where possible, at a level which is sufficient to ensure that the criteria included in the STPC(W)D for progression to the Upper Pay Range can be met, including that the Teacher is highly competent in all elements of the relevant standards, and their achievements and contribution to the school are substantial and sustained.
- 17.5. Teachers who have been absent from work for sickness, disability or maternity-related reasons, along with those who are not subject to the Appraisal Regulations 2011 (i.e. a Teacher who is employed on a short-term contract of less than one term), may cite written evidence from a suitable and relevant period before the date of application in support of their application.

17.6. **Process**

- 17.6.1. The closing date for an application to be submitted by a Teacher to their appraiser is (school to insert date here normally prior to the end of the Summer Term i.e. 31st August).
- 17.6.2. Exceptions may be made in some specific circumstances, e.g. those Teachers who are on maternity leave or on sick leave as at the closing date for receipt of applications. In such circumstances, the Teacher may request at least 2 weeks before the specified closing date an extension of no more than half a term for the submission of an application.
- 17.6.3. The process for applications is:
 - Teacher to inform appraiser in writing that they wish to be considered for progression to the Upper Pay Range and that their personal objectives for the forthcoming appraisal period should reflect this request.

Following completion of the relevant appraisal period:

- The appraiser will complete an assessment pro-forma as shown in Appendix
 4, setting out the appraiser's recommendation in relation to progression to the Upper Pay Range, following completion of the relevant appraisal period.
- The Headteacher will consider the appraiser's recommendation and will make a recommendation to the Pay Committee.
- The Pay Committee will make a decision about pay progression, following receipt of advice from the Headteacher.
- The Teacher will receive written notification of the outcome of their application by 31st October in the relevant year.

- Where the application is unsuccessful, the written notification will set out details of the areas of the Teacher's performance which are not considered to have satisfied the relevant criteria set out in this Policy (see "Assessment" below).
- If requested, oral feedback will be provided by the Headteacher. Oral feedback will normally be given within 10 working days of the date of notification of the outcome of the application. Feedback will be given in a positive manner and will include advice and support about areas for improvement in order for the Teacher to meet the relevant criteria.
- Where the application is successful the Teacher will move to step 1 of the Upper Pay Range on 1st September in the relevant year i.e. following successful completion of objectives set in academic year to 31st August 2023, the Teacher will move to UPS1 on 1st September 2023.
- 17.6.4. Unsuccessful applicants may appeal the decision as outlined in **Appendix 8**.

17.7. Assessment

- 17.7.1. An application will only be successful where the Governing Body is satisfied that all of the requirements of the STPC(W)D have been met, including that:
 - the Teacher is highly competent in all elements of the relevant standards; and
 - the Teacher's achievements and contribution to an educational setting or settings are substantial and sustained.
- 17.7.2. For the purposes of this Pay Policy, the Pay Committee will be satisfied that the Teacher has met the Governing Body's expectations for progression to the Upper Pay Range where the Upper Pay Range criteria (see **Appendix 3**) have been satisfied as evidenced by a successful appraisal review.
- 17.7.3. Further information, including details about sources of evidence, is contained in the School's Performance Management Policy.

18. LEADING PRACTITIONER ROLE

- 18.1. The Governing Body may establish Leading Practitioner posts for Teachers whose primary purpose is the modelling and leading improvement of teaching skills.
- 18.2. Where the Governing Body wishes to establish such posts, it will determine the responsibilities and pay range for these posts. Consultation with relevant staff and trade unions will take place in relation to any such proposed changes to the staffing structure.
- 18.3. The Policy of the Governing Body will be to appoint any new Leading Practitioner Teacher to a 5-point range, as deemed appropriate by the Governing Body.

- 18.4. The pay range for Leading Practitioners will be in accordance with the STPC(W)D, which is currently a minimum of £48,248 per annum (i.e. Leadership Pay Point 1) and a maximum of £73,347 per annum (i.e. Leadership Pay Point 18).
- 18.5. In this School, the Governing Body will use the discretionary reference pay points detailed at **Appendix 1**.
- 18.6. Pay progression for Leading Practitioners will be determined as per the process set out at 16.3.1 to 16.3.4 above.

19. UNQUALIFIED TEACHERS

- 19.1. A Teacher on the unqualified pay range will be paid an annual salary between £20,674 and £32,696 per annum. In this School, the Governing Body will use the statutory pay points detailed at **Appendix 1**.
- 19.2. Under the Education (Specified and Registration) (Wales) Regulations 2010 there are specific circumstances when those other than qualified Teachers who are registered with the Education Workforce Council may carry out 'specified work'.
- 19.3. The School will comply with these legal requirements and will only employ unqualified Teachers as specified in these Regulations.
- 19.4. The Governing Body may pay an additional allowance to an unqualified Teacher who meets the criteria as defined in the STPC(W)D.
- 19.5. The Governing Body must award a Teacher on scale points 1 to 56 of the Unqualified Teacher Pay Scale progression of one point following completion of a year of employment completed during the previous school year, unless the Teacher has been notified through the formal capability process that service was unsatisfactory in respect of that year.
- 19.6. A person has completed a 'year of employment' if they have completed periods of employment amounting to at least twenty-six weeks in aggregate within the previous school year. For these purposes, a period of employment runs from the beginning of the week in which the employment commences to the end of the week in which the employment is terminated and includes any holiday periods and any periods of absence from work in consequence of sickness or injury, whether the person's service during that period has been full-time, part-time, regular or otherwise.
- 19.7. Pay progression on the 6-point Unqualified Teacher Pay Scale should be on an annual basis from 1st September, with an assumption in favour of progression unless an individual has been notified through formal capability procedures that service was unsatisfactory in respect of that year.
- 19.8. The Pay Committee will record its decision regarding pay progression on the Annual Teachers' Pay Review Statement contained at **Appendix 2**. A copy of the form will be provided to the unqualified Teacher.

- 19.9. Where pay progression is granted, the unqualified Teacher's salary will be increased with effect from 1st September of the current academic year.
- 19.9.1. A decision may be made not to award progression where the Teacher is subject to formal capability proceedings.
- 19.10. Where pay progression is not granted, the rationale for that decision will be recorded on the Annual Teachers' Pay Review Statement. The Teacher has the right to appeal against any decision not to grant pay progression. The appeals procedure is set out in **Appendix 8**.
- 19.11. An unqualified Teacher who obtains qualified Teacher status will be paid on the pay ranges for qualified Teachers, in accordance with this Pay Policy and STPC(W)D.

20. DISCRETIONARY ALLOWANCES AND PAYMENTS

- 20.1. Teaching and Learning Responsibility Payments (TLRs)
- 20.1.1. The Governing Body will award TLR1 and TLR2 payments to post holders as indicated in the School's staffing structure (see **Appendix 10**).
- 20.1.2. These payments will be awarded to Teachers who undertake clearly defined and sustained additional responsibility in the context of the School's staffing structure for the purpose of ensuring the continued delivery of high-quality teaching and learning and for which the Teacher is made accountable.
- 20.1.3. All job descriptions will be regularly reviewed and will make clear the responsibility or package of responsibilities for which a TLR is awarded.
- 20.1.4. The criteria for awarding a TLR1 and TLR2 payment will be in accordance with the STPC(W)D.
- 20.1.5. The minimum and maximum range for a TLR1 is £9,436 to £15,965 per annum.
- 20.1.6. The minimum and maximum range for a TLR2 is £3,271 to £7,986 per annum.
- 20.1.7. In this School the value of TLRs currently in use is as follows

TLR1 - (details of each TLR1 to be inserted here by school)
TLR2 - (details of each TLR2 to be inserted here by school)

- 20.1.8. The Governing Body may award a fixed-term TLR3 payment to a Teacher of between £650 and £3,225 per annum for a clearly time-limited school improvement project, or one-off externally driven responsibilities.
- 20.1.9. The duration of the fixed term, and the amount of annual payment will be established at the outset and will be paid on a monthly basis.

- 20.1.10. Where the Governing Body wishes to make TLR3 payments, the proposed responsibilities, level of payment and the duration of payment will be set out clearly following consultation with relevant staff and union representatives.
- 20.1.11. A Teacher in receipt of either a TLR1 or 2 may also hold a concurrent TLR3.
- 20.1.12. No safeguarding will apply in relation to an award of a TLR3.
- 20.1.13. A TLR1 or 2 payment awarded to a part-time Teacher may be determined in accordance with the pro-rata principle and no less than contracted working hours or may be determined to be paid in full, if the Teacher undertakes the full duties associated with the allowance. The duties agreed should be capable of being undertaken within the normal hours of the part-time Teacher concerned. The appropriate level of allowance payment and duties should be agreed between the individual Teacher and the employer.
- 20.1.14. TLR3 allowances are paid in full, regardless of the hours that a part-time Teacher normally works under the contract of employment.

20.2. Additional Learning Needs (ALN) Allowances

- 20.2.1. The Governing Body will award ALN allowances in accordance with the criteria and provisions set out in the STPC(W)D.
- 20.2.2. An ALN Allowance of no less than £2,585 per annum, and no more than £5,098 per annum, will be payable to a classroom Teacher in accordance with STPC(W)D.
- 20.2.3. In this School, the ALN values are: (details of each ALN Allowance / value to be inserted here by school)
- 20.2.4. In deciding the ALN value, the Governing Body will take into account the structure of the School's ALN provision, whether any mandatory qualifications are required for the post, the qualifications or expertise of the Teacher relevant to the post, and the relative demands of the post.

20.3. Acting Allowances

- 20.3.1. Acting allowances are payable to Teachers who are assigned and carry out the duties of Headteacher, Deputy Headteacher or Assistant Headteacher in accordance with the STPC(W)D.
- 20.3.2. The Governing Body will, within a four-week period of the commencement of acting duties, determine whether or not the acting postholder will be paid an allowance. In the event of a planned and prolonged absence, an acting allowance may be agreed in advance and paid from the first day of absence.
- 20.3.3. Any Teacher who carries out the duties of Headteacher, Deputy Headteacher, or Assistant Headteacher, for a period of four weeks or more, will be paid at an appropriate point of the Headteacher's pay range, Deputy Headteacher pay range or Assistant Headteacher pay range, as determined by the Pay Committee.

- Payment will be backdated to the commencement of the duties but will normally be paid a month in arrears.
- 20.3.4. Acting allowances may also apply to Teachers covering absent colleagues in receipt of a TLR and / or ALN allowance.
- 20.3.5. Additional allowances may be payable to unqualified teachers in line with STPC(W)D.

20.4. Additional Payments

- 20.4.1. With exception of those on the leadership range the Governing Body may make additional payments to a Teacher, in respect of:
 - continuing professional development undertaken outside the school day;
 - activities relating to the provision of initial Teacher training as part of the ordinary conduct of the School;
 - participation in out-of-school hours learning activity agreed between the Teacher and the Headteacher; and
 - additional responsibilities and activities due to, or in respect of, the provisions
 of services by the Teacher relating to the raising of educational standards to
 one or more additional schools.

20.5. Recruitment or Retention Incentive Benefits

- 20.5.1. The Governing Body can award lump sum payments, periodic payments, or provide other financial assistance, support or benefits for a recruitment or retention incentive. In deciding any such awards, the Governing Body will have regard to the STPC(W)D and specialist HR advice.
- 20.5.2. Headteachers, Deputy Headteachers and Assistant Headteachers may not be awarded such a payment other than as reimbursement of reasonably incurred housing or relocation costs.
- 20.5.3. All other recruitment and retention considerations in relation to a Headteacher, Deputy Headteacher or Assistant Headteacher post will be taken into account when determining the pay range.
- 20.5.4. The reason for the award of any additional payment, the expected duration of any such incentive or benefit, and the review date after which they may be withdrawn will be made clear at the outset, in writing.
- 20.5.5. The Governing Body will conduct an annual review of all such awards.

21. PART-TIME TEACHERS' PAY AND TIME CALCULATIONS

- 21.1. Teachers employed on an ongoing basis at the school but who work less than a full working week will be deemed to be part-time.
- 21.2. Part-time Teachers will be provided with a written statement detailing their working time obligations and the standard mechanism used to determine their pay, subject to the provisions of the statutory pay and working time arrangements and by comparison with the School's timetabled teaching week for a full-time Teacher in an equivalent post. This does not affect the TLR3 payment which is not pro rata for part-time staff. See **Appendix 9** for further information.

22. TEACHERS EMPLOYED ON A SHORT-TERM NOTICE BASIS (SUPPLY)

- 22.1. Teachers employed on a supply basis will be paid on a daily basis, calculated on the assumption that a full working year consists of 195 days; periods of employment for less than a day being calculated pro rata.
- 22.2. It is recommended that if the school is using an agency, the school enters into a voluntary supply agency pledge whereby they only procure from agencies identified on the NPS Framework Approved Supply Agencies and commit to a minimum daily rate of M2 ÷ 195 days. The exception will be that when agencies on the NPS framework are unable to supply a suitably skilled Teacher, the school will be able to approach alternative agencies but with a commitment to pay as a minimum, the M2 pay rate. If the Governing Body determines that they do not wish to enter into the Voluntary Supply Agency pledge, this paragraph will not apply.

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2023/24 PAY RANGES

Main Pay Range:

Point	Value	
MPR 2	£30,742	
MPR 3	£33,212	
MPR 4	£35,771	
MPR 5	£38,587	
MPR 6	£42,466	

Upper Pay Range:

Point	Value		
UPR 1	£44,024		
UPR 2	£45,656		
UPR 3	£47,340		

Leading Practitioner Pay Range:

Point	Value		
LP 1	£48,248		
LP 2	£49,457		
LP 3	£50,691		
LP 4	£51,952		
LP 5	£53,246		
LP 6	£54,582		
LP 7	£56,053		
LP 8	£57,344		
LP 9	£58,776		

LP 10	£60,287		
LP 11	£61,851		
LP 12	£63,276		
LP 13	£64,857		
LP 14	£66,474		
LP 15	£68,128		
LP 16	£69,940		
LP 17	£71,545		
LP 18	£73,347		

Unqualified Teachers Pay Range:

Point	Value		
UNQ 1	£20,674		
UNQ 2	£23,078		
UNQ 3	£25,482		
UNQ 4	£27,885		
UNQ 5	£30,292		
UNQ 6	£32,696		

Leadership Pay Range:

Point	Value		
L1	£48,012		
L2	£49,213		
L3	£50,441		
L4	£51,697		
L5	£52,985		

£54,316		
£55,776		
£57,064		
£58,488		
£59,990		
£61,547		
£62,966		
£64,540		
£66,148		
£67,794		
£69,598		
£71,195		
£72,263		
£72,985		
£74,796		
£76,649		
£77,769		
£78,547		
£80,497		
£82,490		
£83,699		
£84,536		
£86,636		
£88,780		
£90,079		
£90,980		

L28	£93,236		
L29	£95,545		
L30	£97,923		
L31*	£99,347		
L31	£100,343		
L32	£102,836		
L33	£105,390		
L34	£107,996		
L35*	£109,585		
L35	£110,681		
L36	£113,420		
L37	£116,240		
L38	£119,117		
L39*	£120,811		
L39	£122,020		
L40	£125,064		
L41	£128,189		
L42	£131,400		
L43	£133,350		

^{*} These points and Point L43 are the maximum scale points for the eight Headteacher Group Ranges

ANNUAL TEACHERS' PAY REVIEW STATEMENT

Employee No.:				
Effective Date:				
SALARY DETAILS				
£	Point			
CES	Details e.g. temp (with dates), reason for allowance			
TLR £				
£				
£				
£				
£				
£				
	Date:			
	Effective Date: AILS £ £ £ £ £ £ £ £ £ £ £ £			

APPENDIX 3.

UPPER PAY RANGE PROGRESSION CRITERIA

1. Professional Attributes

1.1. Contribute significantly, where appropriate, to implementing workplace policies and practice and to promoting collective responsibility for their implementation.

2. Professional Knowledge and Understanding

- 2.1. Have an extensive knowledge and understanding of how to use and adapt a range of teaching, learning and behaviour management strategies, including how to personalise learning to provide opportunities for all learners to achieve their potential.
- 2.2. Have an extensive knowledge and well-informed understanding of the assessment requirements and arrangements for the subjects/curriculum areas they teach, including those related to public examinations and qualifications.
- 2.3. Have up-to-date knowledge and understanding of the different types of qualifications and specifications and their suitability for meeting learners' needs.
- 2.4. Have a more developed knowledge and understanding of their subjects/curriculum areas and related pedagogy including how learning progresses within them.
- 2.5. Have sufficient depth of knowledge and experience to be able to give advice on the development and wellbeing of children and young people

3. Professional Skills

- 3.1. Be flexible, creative and adept at designing learning sequences within lessons and across lessons that are effective and consistently well-matched to learning objectives and the needs of learners and which integrate recent developments, including those relating to subject/curriculum knowledge.
- 3.2. Have teaching skills which lead to learners achieving well relative to their prior attainment, making progress as good as, or better than, similar learners nationally.
- 3.3. Promote collaboration and work effectively as a team member.
- 3.4. Contribute to the professional development of colleagues through coaching and mentoring, demonstrating effective practice, and providing advice and feedback.

APPENDIX 4.

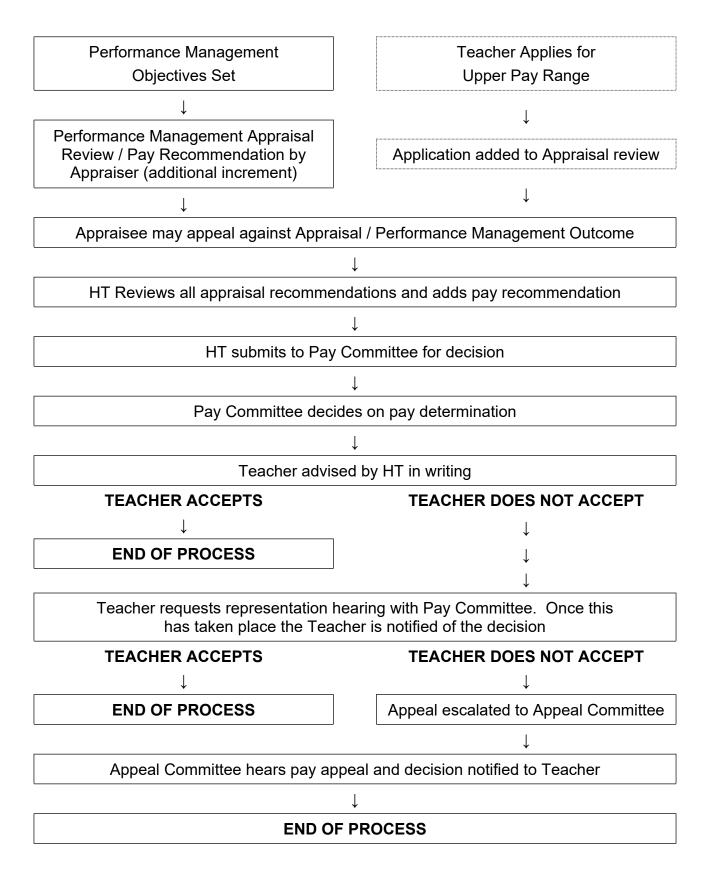
ASSESSMENT OF TEACHER APPLICATION TO PROGRESS TO UPPER PAY RANGE

For Completion by the Teacher's Appraiser

Teacher's Name:		
Post:		
Ple		nost recent appraisal raisal statement is attached:
Crite	eria Met (Please dele	*Criteria Not Met ete as appropriate)
	ssary) about the are	olease record details below (and continue as of the Teacher's performance which do fy the criteria:
	Signed	(Appraiser)
	Date:	
	TO BE SUBMITTED	TO THE HEADTEACHER
School Use Only		
Application Fo	orm Received on:	
Assessment n	nade on:	
· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	

APPENDIX 5.

FLOWCHART OF PAY REVIEW PROCESS (Not including Headteachers)



APPENDIX 6.

LEADERSHIP GROUP SALARIES GUIDANCE

1. Headteacher and Leadership Team (ALL SCHOOLS)

A statutory 43 step Leadership Pay Scale has been reintroduced. Headteachers, Deputy Headteachers and Assistant Headteachers will be paid as determined by the Governing Body. These are set out below:

2. School Groups (ALL SCHOOLS)

There are eight school groups determined from the unit score of the school. The STPC(W)D specifies a maximum and minimum pay value for each group and the indicative pay rates published jointly by the employers and trade unions attach values to individual pay points within those ranges

The Governing Body has established a 7 point pay range for the Headteacher and a 5 point pay range for all other leadership posts.

3. Unit Score of School

a. All Schools (excluding Special Schools)

The unit score is calculated to determine the group of the School, using the formula in the STPC(W)D. In this Authority*, the LA will recalculate the unit score annually and the results will be applied from 1st January each year. If a school has reasonable grounds to expect a change in pupil numbers, they should request a recalculation by the Authority at that time.

* Delete if not appropriate

Information on how the unit score is calculated:

This is determined by pupil numbers as shown on the most recent STATS 1 (annual school census) return to the Welsh Government.

For each pupil at the foundation phase/ KS1/KS2	7 units
For each pupil in the school at KS3	9 units
For each pupil in the school at KS4	11 units
For each pupil in the school at KS5	13 units

Each pupil with a **statement of special educational needs** shall, if they are in a special class consisting wholly or mainly of such pupils, count three units more than they would otherwise count. If they are not in such a special class count three such units only where the relevant body so determine.

Each pupil who attends for no more than half a day on each day for which they attend the school shall count half as many units as they would otherwise count.

APPENDIX 6.

Total Unit Score	School Group
Up to 1,000	1
1,001 - 2,200	2
2,201 - 3,500	3
3,501 - 5,000	4
5,001 - 7,500	5
7,501 - 11,000	6
11,001 - 17,000	7
17,001 and over	8

b. Modified Unit Score (Special Schools Only)

The modified unit score is calculated to determine the group of the school, using the formula in the STPC(W)D. In this Authority* the LA will recalculate the unit score annually and the results will be applied from 1st January each year. If a school has reasonable grounds to expect a change in pupil numbers, they should request a recalculation by the Authority at that time.

* Delete if not appropriate

A special school must be assigned to a Headteacher group in accordance with the following table by reference to its modified total unit score calculated in accordance with sub-sections (i) and (ii) below:

Total Unit Score	School Group
Up to 2,200	2
2,201 - 3,500	3
3,501 - 5,000	4
5,001 - 7,500	5
7,501 - 11,000	6
11,001 - 17,000	7
17,001 and over	8

(i) Information on how the staff-pupil ratio is calculated

The proportion of staff to pupils at the school must be calculated and expressed as a percentage ('the staff-pupil ratio') in accordance with the following formula:

APPENDIX 6.

Where A is the number of Teachers and Support Staff weighted as provided at (a) below, and B is the number of pupils at the school weighted as provided at (b) below:

- The weighting for a Teacher is two units for each full-time equivalent Teacher, and the weighting for each Support Staff member is one unit for each full-time equivalent individual; and
- b) The weighting for a full-time pupil is one unit and the weighing for a parttime pupil is half a unit.

The staff-pupil ratio modifier must be calculated in accordance with the following table by reference to the staff-pupil ratio determined in accordance with the above:

Staff-Pupil Ratio	Staff-Pupil Ratio Modifier
1 - 20%	1
21 - 35%	2
36 - 50%	3
51 - 65%	4
66 - 80%	5
81% or more	6

NB: 'Support Staff member' means a member of the school staff who is not:

- A Teacher;
- A person employed in connection with the provision of meals;
- A person employed in connection with the security or maintenance of the school premises; or
- A person employed in a residential school to supervise and care for pupils out of school hours.

(ii) Information on how the modified total unit score is calculated

This is determined by pupil numbers as shown on the most recent STATS 1 (annual school census) return to Welsh Government.

The relevant body must determine the school's total unit score in accordance with the number of pupils on the school register calculated as follows:

APPENDIX 6.

Key Stage	Units Per Pupil
For each pupil in the Foundation Phase, KS1 and KS2	10
For each pupil in KS3	12
For each pupil in KS4	14
For each pupil in KS5	16

The relevant body must determine the school's modified total unit score by multiplying the school's total unit score determined under this section (i.e. as per the above table) by the staff-pupil ratio modifier calculated under section 3.

NB: Where the Headteacher is appointed as Headteacher of more than one school on a permanent basis, the relevant body of the Headteacher's original school or, under the Collaboration Regulations (5), the collaborating body must calculate the Headteacher group by combining the unit score of all the schools for which the Headteacher is responsible to arrive at a total unit score, which then determines the Headteacher group.

4. New Leadership Appointments / Changes to existing Leadership Pay Structures - Three Stage Process (ALL SCHOOLS)

The Governing Body should follow the three-stage process when setting the pay for new appointments or revising existing pay structures in respect of headship or the wider leadership team.

- **Stage 1** Defining the role and determining the Headteacher group
- Stage 2 Setting the indicative pay range
- Stage 3 Deciding the starting salary and individual pay range

All decisions and the reasons for them should be well documented at every stage. All pay decisions must be made on objective criteria so that there is no discriminatory effect of any group of Teachers with a particular protected characteristic under the Equality Act 2010.

It is suggested that schools seek advice when calculating and recording leadership pay structure decisions

Stage 1 - Defining the Role and Determining the Headteacher Group

The Governing Body should, at this stage, define the job and identify the broad pay range as a provisional guide to determining appropriate level of pay. The Governing Body will need to define and set out the specific role, responsibilities and accountabilities of the post as well as the skills and relevant competences required.

APPENDIX 6.

For Headteacher posts, the Governing Body will assign the School to a Headteacher group (as defined in 3 above) which will determine the appropriate broad pay range as outlined below:

Group Size	Range of Steps	Salary Range (STPC(W)D 2023)		_
1	L6 - L18*	£54,316	-	£72,263
2	L8 - L21*	£57,064	-	£77,769
3	L11 - L24*	£61,547	-	£83,699
4	L14 - L27*	£66,148	-	£90,079
5	L18 - L31*	£72,985	-	£99,347
6	L21 - L35*	£78,547	-	£109,585
7	L24 - L39*	£84,536	-	£120,811
8	L28 - L43	£93,236	-	£133,350

For other leadership group posts, the Governing Body should consider how the role fits within the wider leadership structure of the School. The pay range for a Deputy Headteacher or Assistant Headteacher should only overlap the Headteacher's pay range in exceptional circumstances.

Stage 2 - Setting the Indicative Pay Range

At this stage, the Governing Body will need to consider the complexity and challenge of the role in the particular context of the School and make a judgement on pay in light of this.

For Headteacher posts, it is expected that normally the Governing Body will conclude that the total unit score fully captures the complexity of the Headteacher role and that the relevant broad pay range accommodates appropriate levels of reward, in line with the STPC(W)D. The Governing Body will need to consider whether the indicative pay range should start at the minimum of the Headteacher group or whether they wish it to start at a higher level because of the level of challenge of the post.

There may be circumstances, however, in which there are additional factors that suggest the indicative pay range should be higher than would be provided by the basic calculation in Stage 1.

The following represent some examples of additional factors to be considered (this list is not exhaustive):

APPENDIX 6.

- The context and challenge arising from pupils' needs e.g. if there is a high level
 of deprivation in the community (Free School Meal entitlement and/or English as
 an Additional Language) or there are high numbers of looked after children or
 children with Additional Learning Needs and this affects the challenge in relation
 to improving outcomes;
- A high degree of complexity and challenge e.g. accountability for multiple schools or managing across several dispersed sites, which goes significantly beyond that expected of any Headteacher of similar-sized school(s) and is not already reflected in the total unit score used at stage 1;
- Additional accountability not reflected in stage 1, e.g. leading a teaching school alliance; and
- Factors that may impede the school's ability to attract appropriately qualified and experienced leadership candidates e.g. location, language medium, subject area / specialism and/or level of support from the wider leadership team.

The Governing Body may set the indicative pay range with a **maximum of up to 25%** above the top of the relevant Headteacher group range.

Above that limit, external independent advice must be sought and, should the advice suggest a range which exceeds this limit is appropriate, a business case must be made and agreed by the full Governing Body.

The Governing Body should ensure that no **double counting** takes place e.g. of things taken account of in stage 1, such as responsibility for an additional school already reflected in the total unit score; or from using overlapping indicators, such as FSM and the pupil premium.

The Governing Body **SHOULD NOT** increase base pay nor pay an additional allowance for regular local collaboration which is part of the role of all Headteachers.

For other leadership roles the process is broadly the same. The Governing Body will wish to consider how the other leadership roles should be set in accordance with the level set for the Headteacher and to ensure that there is sufficient scope for progression. Consideration should also be given to any teaching posts that carry additional allowances.

At the end of this stage, the Governing Body should decide where in the broad range to position the indicative pay range and set this out clearly when advertising the post. An overall judgement should be made on the position and breadth of range, allowing appropriate scope for progression over time.

There should be a clear audit trail for all decisions made and the reasoning behind them.

It is also expected where possible that the School will undertake a process of benchmarking of salaries before setting the pay range for the Headteacher or other leadership posts.

APPENDIX 6.

For those factors which are not expected to persist, such as temporary responsibility for an additional school, these should be reflected through an allowance rather than consolidated into the indicative pay range.

<u>Stage 3</u> - Deciding the starting salary and Individual Pay Range for new appointments

The first two stages provide the means for determining the appropriate pay range. The third stage is essentially about deciding on the starting salary for the individual who is to be offered the post.

At this stage, the Governing Body will have a preferred candidate for the role and will wish to set the starting salary in the light of candidate-specific factors, such as the extent to which the candidate meets the specific requirements of the post.

It will be important to ensure there is scope for progression over time.

There must be a clear audit trail for any advice given and a full and accurate record of all decisions made and the reasoning behind them.

5. Establishing a Pay Range above the School's Headteacher Group (ALL SCHOOLS)

The expectation is that in most cases the pay range will be within the limits of the Headteacher group. However, in some cases e.g. where there may be significant difficulty in making an appointment or there is a need to incentivise a Headteacher to take on responsibility for a very large school or to lead multiple large schools, it may be appropriate to consider extending the individual pay range.

The Governing Body can, in such cases, decide that the maximum of the pay range may be above the maximum of the Headteacher group, **up to an additional 25%**.

If it is considered that there are exceptional circumstances that warrant an extension beyond that limit, a business case would be required. The Governing Body would need to seek external independent advice from an appropriate person or body who can consider whether it is justifiable to exceed the limit in a particular case.

There must be a clear audit trail for any advice given and a full and accurate record of all decisions made and the reasoning behind them.

6. Temporary Payments for Headteachers (ALL SCHOOLS)

The Governing Body may consider an additional payment to the Headteacher in respect of clearly temporary additional duties and responsibilities or duties that are in additional to the post for which their salary has been determined e.g. where they are providing services to other schools. Including where the Headteacher is appointed as a temporary Headteacher of one or more additional schools not included as a permanent factor in the calculation of the pay range.

APPENDIX 6.

7. Salary Protection (ALL SCHOOLS)

If the School is assigned to a lower group, or the Governing Body chooses to reduce the leadership pay range, the member of staff will be entitled to receive a safeguarded sum for a period of up to three years, subject to the STPC(W)D.

APPENDIX 7.

HEADTEACHER / DEPUTY HEADTEACHER / ASSISTANT HEADTEACHER ANNUAL REVIEW FORM (September 20___)

Name:			Eı	mploy	ee No.:		
School:							
* Headteacher:							
School Group:		Headteach	er Pay Ra	nge:	£	to £	
* Deputy / Assista	nt Headteac	her:					
Pay Range:				to	£		
Salary and Point a	t August 20_	: £			F	Point:	
Dationals used for	· Doy Dooisis	.n.					
Rationale used for	•						
Revised Salary an	d Point at Au	ugust 20	£			Point:	
Certified by Chair	of Governors	s / Pay Comr	nittee:				
Certified by Headt	eacher:				Date		
				2	* Please	delete as a _l	opropriate

APPENDIX 8.

PAY APPEALS PROCESS

The Governing Body is committed to ensuring that appeals against pay decisions are dealt with quickly, fairly and are consistent with equalities and other relevant legislation, as well as the STPC(W)D.

Teachers, including Headteachers, may appeal any determination in relation to their pay or any other decision taken by the Governing Body (or a Committee or individual acting with delegated authority) that affects their pay.

Reasons for appeal may include the following, which is not an exhaustive list. That the person or Committee making the decision:

- a) incorrectly applied any provision of the STPC(W)D;
- b) failed to have proper regard for statutory guidance;
- c) failed to take proper account of relevant evidence;
- d) took account of irrelevant or inaccurate evidence
- e) was biased; or
- f) or otherwise unlawfully discriminated against the Teacher.

For both the representation hearing and the appeal hearing, the Teacher is entitled to be accompanied by a work colleague or trade union representative.

This is not a cyclical process. A teacher may choose to go through all three stages or may choose to progress directly to Stage 3 Appeal. If an individual wishes to progress straight to stage 3 of the process then they are advised to take advice from a TU representative at the earliest opportunity.

Stage 1 - Informal Discussion

A Teacher who is dissatisfied with a pay recommendation has the opportunity to discuss the recommendation with the Headteacher before the recommendation is actioned and confirmation of the pay decision is made by the School.

If, having had an informal discussion with the person making the pay recommendation, the Teacher believes that an incorrect recommendation has been made, they may choose to make representation to the Pay Committee of the Governing Body (see Stage 2 below).

Stage 2 - Representation Hearing

- 1. The Teacher receives written notification of the pay determination and, where applicable, details of the basis on which the decision was made. The Pay Committee will ensure the Teacher is aware of the process for making representation and appealing against the decision, if appropriate.
- 2. If the Teacher wishes to make representation, they should do so by writing to the Clerk to Governors within 10 school days of receiving the decision. The decision to request a representation hearing rests with the teacher.

APPENDIX 8.

- 3. The Clerk to Governors will arrange for a representation hearing to take place as soon as possible, which will be chaired by the Pay Committee. The Headteacher may be required to attend the hearing to clarify the grounds for the pay recommendation.
- 4. The Teacher will be provided with between 5 and 10 school days' notice of the representation hearing. The Teacher may attend the hearing in order to present evidence, call witnesses and ask questions of the Pay Committee.
- 5. The Pay Committee will decide if the original pay determination is to be amended and will write to the Teacher about the outcome within 5 school days of the decision being reached.
- 6. Where the Teacher continues to be dissatisfied, they may appeal this decision within 10 school days of receiving the Committee's outcome letter by proceeding to Stage 3 of the process.

Stage 3 - Appeal Hearing

- 1. The Teacher should clearly set out in writing the grounds for appealing the pay decision and send it to the Clerk to Governors within 10 school days of receipt of the written outcome.
- 2. The Clerk to Governors will arrange for an appeal hearing to take place as soon as possible, but normally within 20 school days of the receipt of the written appeal notification.
- 3. The Teacher should be provided with between 5 and 10 school days' notice of the hearing.
- 4. The appeal should be heard by the Pay Appeals Committee comprising of a minimum of three eligible governors who were not involved in the original decision, or where the original Pay Committee comprised of more than three members, a number at least equal to that of the Pay Committee.
- 5. The Pay Appeals Committee's decision is final.
- 6. Those required to attend the appeal hearing include:
 - Chair and other Appeal Committee members
 - The Teacher and their representative or work colleague (if the Teacher is accompanied)
 - Witnesses for the employee side (if appropriate)
 - a member of the original Pay Committee who will clarify the reasons for the original decision
 - Witnesses for the management side (if appropriate)
 - Clerk to the hearing
 - HR Adviser to give advice to the Appeal Committee (subject to the provisions of any Service Level Agreement)

APPENDIX 8.

A model procedure for formal appeal meetings

Chair introduces everyone and their role in the proceedings.

- The Teacher will present their case including any evidence to be considered and any witnesses they have called;
- Pay Appeals Committee members may ask questions of the Teacher, as may the Pay Committee representative;
- Pay Committee representative will state their case including the evidence on which the decision was based and call any witnesses to support the case, if appropriate
- Pay Appeals Committee members may ask questions of the Pay Committee representative, as may the Teacher;
- Both parties may make a closing statement if they wish (Teacher first, followed by Pay Committee representative). No new evidence can be introduced at this stage;
- Both parties leave the hearing;
- The Pay Appeals Committee may request advice from the HR Adviser (if applicable).
 Once this has been given, the HR Adviser will leave the hearing but may be recalled for further advice (if applicable);
- The Pay Appeals Committee will consider all the evidence and reach a final decision;
- The Pay Appeals Committee will call the parties back to inform the Teacher of the decision (if awaiting the decision) or instruct the Clerk to write to the Teacher on their behalf with their decision and the reasons for it; and
- The Clerk will notify the Local Authority of change of pay, if appropriate.

APPENDIX 9.

PART-TIME TEACHERS' PAY AND TIME CALCULATIONS

A **S**chool's **T**imetabled **T**eaching **W**eek must be established and a part-time Teacher must be paid a proportion of the STTW.

Each school must establish a STTW week for each Teacher, this refers to school sessions hours that are timetabled for teaching, including PPA but excluding break times, registration and assemblies.

Part-time Teachers will then be paid on actual teaching time excluding registration assemblies and breaks.

For Example:

If the school day, excluding registration and assembly, runs from 9.00am to 12.15pm and again from 1.15pm to 3.30pm with one 15-minute break in the morning session and one 15 minute break in the afternoon session, the STTW for a full-time Teacher would be calculated as 25 hours. If a part-time Teacher were employed for mornings only working 9.00am to 12.15pm every day, their percentage of the timetabled teaching week would be calculated as 15 hours. This is shown below:

	Morning Session (less breaks, registration & assembly)	+	Afternoon Session (less breaks, registration & assembly)	x	No. of Days in Timetable		STTW	% of STTW
Full-Time	3 Hours	+	2 Hours	х	5 Days	=	25 Hours	100%
Part-Time	3 Hours			х	5 Days	=	15 Hours	60%

PPA and Management Time must be included when calculating class contact time.

Directed Time - a Headteacher may allocate directed time to part-time Teachers (subject to conditions) as a proportion of a FTE 1265. Part-time Teachers can now be directed to cover breaks, assemblies and registration as part of their directed duties.

Part-time Teachers cannot be required to be available for work (either for teaching or other duties) on days they do not normally work. However, they may attend by mutual agreement with the Headteacher. Any resultant additional hours should be paid at the Teacher's normal salary.

Part-time Teachers may be required to carry out duties, other than teaching pupils, outside school sessions on the day on which the Teacher is normally required to be available for work (whether the Teacher is normally required to be available for work for the whole or part of that day). This can form part of directed time.

APPENDIX 10.

SCHOOL STAFFING STRUCTURE

(School to enter details below as applicable at the time of this Pay Policy being adopted by the Governing Body)



Cabinet 15.01.24

Pwnc

Polisi Cyflog Athrawon Digyswllt Model 2023/24

Argymhellion / penderfyniadau allweddol sydd eu hangen:

Cymeradwyo Polisi Cyflog Athrawon Digyswllt y Model 2023/24.

Rhesymau:

Er mwyn cydymffurfio â gofynion Dogfen Cyflog ac Amodau Athrawon Ysgol (Cymru) 2023, sy'n ei gwneud yn ofynnol i'r Awdurdod Lleol gael polisi tâl sy'n nodi sut y gwneir penderfyniadau cyflog mewn perthynas ag Athrawon.

Angen i'r Cabinet wneud penderfyniad OES

Angen i'r Cyngor wneud penderfyniad NAC OES

YR AELOD O'R CABINET SY'N GYFRIFOL AM Y PORTFFOLIO:

Y Cynghorydd Philip Hughes Trefniadaeth a'r Gweithlu

Y Cynghorydd Glynog Davies Addysg a Phlant

Y Gyfarwyddiaeth: Y Prif Weithredwr / Rheoli Pobl; Addysg a Gwasanaethau Plant

Swydd: Ffôn: Enw Pennaeth v

Cyfeiriadau e-bost: Gwasanaeth:

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(Rheoli Pobl)

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Gwasanaethau Plant EDGMorgans@sirgar.gov.uk

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Uwch-bartner Busnes Adnoddau Julie Stuart 07880 504068

Dynol JStuart@sirgar.gov.uk

PRThomas@sirgar.gov.uk

CABINET 15TH JANUARY 2024

SUBJECT

Model Unattached Teachers' Pay Policy 2023/24

1. BRIEF SUMMARY OF PURPOSE OF REPORT.

The Model Unattached Teachers' Pay Policy has been updated to reflect September 2023 pay award as detailed in the School Teachers' Pay and Conditions (Wales) Document 2023.

Other changes include the removal of the additional Bank Holidays on Monday 19th September 2022 to mark the funeral of Her Majesty Queen Elizabeth; and Monday, 8th May 2023 to mark the coronation of His Majesty King Charles III; which means that Teachers must be available to work for 195 days / 1265 hours instead of the 193 days / 1258.5 hours in the previous year.

DETAILED REPORT ATTACHED?
YES



Oct 2022 Tudalen 452

IMPLICATIONS

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report:

signed: P R Thomas, Assistant Chief Executive – People Management

Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
YES	YES	YES	NONE	YES	YES	NONE

1. Policy, Crime & Disorder and Equalities

The Pay Policy will form part of the Schools policy framework.

2. Legal

The Model Unattached Teachers' Pay Policy has been updated to reflect legislative changes introduced by the School Teachers Pay and Conditions (Wales) Document 2023.

3. Finance

The pay award spans 2022/23 and 2023/24 financial years.

- For 2022/23, school budgets were set on the basis of a 4% increase. Welsh Government have provided grant funding which is expected to fully provide for the increased offer from 5% to 6.5% and for the 1.5% non-consolidated amount, thus leaving school budgets with a shortfall of 1% for the period September 2022-March 2023. Cabinet agreed to provide this funding to schools delegated budgets at its meeting of 27 March 2023.
- For 2023/24, the 1% shortfall above has been corrected in school delegated budget.

5. Risk Management Issues

The School Teachers Pay and Conditions Document places a statutory requirement on all Local Authorities to adopt a Pay Policy annually, which reflects changes to the document and outlines how pay decisions are made.

6. Staffing Implications

This policy applies to all Unattached Teachers including those on the Leadership Scale.

The HR Team will provide advice and guidance to managers on the application of the Model Unattached Teachers' Pay Policy 2023/24 as required.



Oct 2022 Tudalen 453

CONSULTATIONS

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below						
Signed: P.R.	Thomas	Assistant Chief Executiv	e (People Management)			
(Please specthe following	cify the outcomes of consug headings)	Itations undertaken v	here they arise against			
1. Scrutiny	Committee request for pre	e-determination	NO			
If yes include	de the following informatio	on: -				
Scrutiny Co	ommittee					
Date the rep	port was considered:-					
Scrutiny Co	ommittee Outcome/Recom	mendations:-				
2.Local Mem	iber(s)					
None	_					
·	y / Town Council					
Not Applicable						
4.Relevant P						
Not Applicable						
	Representatives and other	•				
- 17 th Octobe		itatives of the same Te	aeth) Trade Union Forum (11 th eachers Trade Unions via the EF) on 26 th October 2023.			
CABINET ME	EMBER PORTFOLIO HOLD	DER(S)	Include any observations			
AWARE/CON	NSULTED		here			
	YES					
	D Local Government Act, 19 ground Papers used in the					
THERE ARE	NONE					



Oct 2022 Tudalen 454



Model Unattached Teachers' Pay Policy

2023/2024

DOCUMENT CONTROL						
Policy Name	Unattached Teachers' Pay Policy 2023/24					
Department	Human Resources					
Reviewing Officers	Partneriaeth HR Group on behalf of the 3 constituent Local Authorities					

CONSULTATION PROCESS

The following Trade Unions have been consulted in respect of this Policy:

- ASCL
- NAHT
- NASUWT
- NEU
- UCAC

TABLE OF CONTENTS

1.	Introduction		4
2.	Statem	4	
3.	Equalit	4	
4.	Job De	5	
5.	Apprai	5	
6.	Local A	5	
7.	Line Manager's Obligations		5
8.	Teach	6	
9.	Differe	6	
10.	Safeguarding		6
11.	Capability and Pay Progression		7
12.	Pay De	7	
13.	Manager Pay		8
14.	Deputy / Assistant Manager Pay		9
15.	Pay Progression for the Leadership Team		9
16.	Classroom Teacher Pay		10
17.	Applications to be paid on the Upper Pay Range		12
18.	Leading Practitioner Role		13
19.	Unqualified Teachers		14
20.	Discretionary Allowances and Payments		15
21.	Part-Time Teachers' Pay and Time Calculations		17
22.	Teachers Employed on a Short Notice Basis (Supply)		17
Annon	div 1.	2022/24 Pay Pangas	18
Appendix 1: Appendix 2:		2023/24 Pay Ranges Annual Tagghere' Day Payiou Statement	
		Annual Teachers' Pay Review Statement	22
Appendix 3: Appendix 4:		Upper Pay Range Application Form	23
• •		Upper Pay Range Application Form	24
Appendix 5:		Flowchart of Pay Review Process	25
Appendix 7:		Leadership Team Appual Baylow Form	26 34
Appendix 7:		Leadership Team Annual Review Form	
Appendix 8:		Pay Review Process Part Time Teachers' Pay and Time Calculations	31
Appendix 9:		Part-Time Teachers' Pay and Time Calculations	34
Appendix 10:		Service Area's Staffing Structure	35

1. INTRODUCTION

- 1.1. This Pay Policy provides a framework for making decisions on unattached Teachers' pay. It has been developed to comply with the requirements of the School Teachers Pay and Conditions (Wales) Document (STPC(W)D) and has been subject to consultation with all recognised Teaching Associations.
- 1.2. For the purpose of this policy, unattached Teachers refers to Teachers who do not fall under the control of School's Governing Bodies e.g. Peripatetic Teachers, Athrawon Bro, Centrally Employed Teachers etc.
- 1.3. This pay policy only applies to those directly employed by Local Authorities and does not apply to anyone employed via an agency.

2. STATEMENT OF INTENT

- 2.1. The procedures for determining pay in this service area will be consistent with the principles of public life: objectivity, openness and accountability.
- 2.2. Line Managers will act with integrity, confidentiality, objectivity and honesty in the best interest of the Local Authority in relation to the operation of this Policy.
- 2.3. Line Managers will be open about pay decisions made and actions taken, and will be prepared to explain decisions and actions to the interested persons.
- 2.4. Any future revisions to this policy will comply with the STPC(W)D and will be subject to consultation with relevant parties, including recognised trade unions.

3. EQUALITIES

- 3.1. The Local Authority is committed to ensuring equality in everything that we do. The Equality Act 2010 has replaced and strengthened previous equality legislation. The Local Authority will comply with all relevant equalities legislation.
- 3.2. This Policy will be applied consistently to all employees irrespective of age, disability, race, gender (sex), gender reassignment, marriage / civil partnership, pregnancy / maternity, religion, belief and sexual orientation.
- 3.3. The Local Authority will promote equality in all aspects of the service, particularly in relation to all decisions on the advertising of posts, appointing, promoting and paying staff, training and staff development.
- 3.4. The Local Authority will ensure that pay processes are transparent and fair. All decisions made will be objectively justified and recorded. Reasonable adjustments will be made on a case by case basis to take account of individuals' circumstances such as long-term absence on the grounds of maternity or ill-health including any Covid related absences.

4. JOB DESCRIPTIONS

- 4.1. The Local Authority will ensure that each member of staff is provided with a job description in accordance with the agreed staffing structure (see Appendix 10).
- 4.2. Job descriptions will identify key areas of responsibility and may be reviewed and changed from time to time in consultation and in agreement with the individual(s) concerned in order to make reasonable changes in light of the changing needs of the Local Authority.

5. APPRAISALS

5.1. The Local Authority will comply with the School Teacher Appraisal (Wales) Regulations 2011, concerning the appraisal of unattached Teachers through the application of the Local Authority's Performance Management Policy.

6. LOCAL AUTHORITY'S OBLIGATIONS

- 6.1. The Local Authority will:
 - Fulfil its obligations as set out in the STPC(W)D and the Conditions of Service for School Teachers in England and Wales (the 'Burgundy Book');
 - establish a mechanism for dealing with pay decisions and pay appeals;
 - determine all pay progression decisions, taking account of recommendations from the Line Manager;
 - ensure that it makes funds available to support pay decisions, in accordance with this Pay Policy and the service area's spending plan;
 - ensure that Teachers, via their Line Manager, are informed about pay decisions which affect them, and that records are kept of recommendations and decisions made; and
 - monitor, on an annual basis, the outcomes of pay decisions, including the extent to which different groups of Teachers may progress at different rates.
 The outcome of the review will be shared with recognised trade union representatives.

7. LINE MANAGER'S OBLIGATIONS

- 7.1. The Line Manager will:
 - ensure that all relevant factual information is considered during the appraisal process;

- ensure that all appraisers (where not the Line Manager) provide accurate, relevant, complete and timely information about pay recommendations;
- moderate performance assessments and initial pay recommendations to ensure consistency and fairness;
- submit pay recommendations to the appropriate Head of Service / Pay Panel and ensure the Head of Service / Pay Panel has relevant information upon which to make pay decisions;
- inform Teachers about the Local Authority's Pay Policy and ensure its accessibility;
- notify payroll and / or HR staff within the Local Authority about pay decisions to be implemented; and
- ensure that a report on the operation of the Pay Policy is made available for discussion at service area level with the relevant Trade Unions on an annual basis.

8. TEACHERS' OBLIGATIONS

8.1. Teachers will:

- familiarise themselves with the provisions of this Pay Policy, the STPC(W)D, the relevant professional standards and all relevant Local Authority employment policies; and
- engage positively with the processes set out in this Policy

9. DIFFERENTIALS

9.1. Within the framework of the STPC(W)D, appropriate differentials will be created and maintained between posts within the service area, recognising accountability and job weight, and the Local Authority's need to recruit and retain sufficient Teachers of the required quality at all levels.

10. SAFEGUARDING

10.1. Where a pay determination leads, or may lead, to the start of a period of safeguarding, the Local Authority will comply with the relevant provisions of the STPC(W)D and will give the required notification as soon as possible and within no later than one month after the determination.

11. CAPABILITY AND PAY PROGRESSION

- 11.1. Where a Teacher's performance has been assessed as being unsatisfactory and the Teacher is subject to the Local Authority's formal Capability Procedure, the Local Authority's performance management processes will be suspended in relation to the Teacher concerned until the Capability Procedure has been concluded.
- 11.2. On conclusion of the Capability Procedure, the Teacher will resume performance management processes in accordance with the Local Authority's Policy.
- 11.3. Pay progression will not be permissible in accordance with this Pay Policy while a Teacher is subject to the formal stages of the Local Authority's Capability Procedure.
- 11.4. On conclusion of the Capability Procedure, the Teacher would re-enter the Performance Management cycle.
- 11.5. Pay progression will not be applied retrospectively in any case of formal capability.

12. PAY DETERMINATION

12.1. The appropriate Head of Service / Pay Panel for their service area(s) will make pay decisions. For all Teachers pay they will be advised by the appropriate Line Manager.

12.2. Annual Determination of Pay

- 12.2.1. All teaching staff salaries, including those of the Manager, deputy or assistant Manager (where employed in line with the STPC(W)D), will be reviewed annually to take effect from 1st September. The Local Authority will conclude Teachers' annual pay reviews, and assessments of applications to progress to the Upper Pay Range, by 31st October; the Manager's annual pay review will be concluded by 31st December.
- 12.2.2. Reviews may take place at other times of the year to reflect, for example, any changes in circumstances, changes in a job description that lead to a change in the basis for calculating an individual's pay.
- 12.2.3. The Local Authority will apply any future national pay awards as specified by the STPC(W)D.

12.3. Notification of Pay Determination

12.3.1. A written statement will be given to each Teacher setting out the pay and any other financial benefits to which they are entitled following a determination. Where applicable, this will include information about the basis on which it was made. This will be done by 31st October for Teachers, 31st December for Managers, or by no later than one month following the determination.

12.4. Appeals Procedure

12.4.1. The Local Authority has an appeals procedure in relation to pay. This is set out in **Appendix 8** of this Pay Policy.

13. MANAGER'S PAY (WHERE EMLOYED IN LINE WITH STPC(W)D)

- 13.1. The Local Authority will ensure that the process of determining the remuneration of the Manager is fair and transparent.
- 13.2. The Local Authority will assign a seven-point leadership pay range, which can be reviewed as necessary, for the Manager, based on any permanent additional relevant factors as determined within the framework of the STPC(W)D (specifically paragraphs 9.2, 9.3 and 9.4).
- 13.3. Additional factors to be taken into account will include all permanent responsibilities of the post, challenges specific to the role and all other relevant considerations, alongside any factors relating to recruitment and retention.
- 13.4. The Local Authority may re-determine the Manager's pay range if it becomes necessary to do so (including where the Manager becomes responsible and accountable for more than one setting on a permanent basis). The Manager's pay range may also be reviewed at any time if it considers it necessary to reflect a significant change in the responsibilities of the post.
- 13.5. Payments in respect of temporary responsibilities for the Manager will not be included in the pay range but will be determined in accordance with the STPC(W)D as explained in **Appendix 6.**
- 13.6. The Local Authority will apply discretionary reference pay points for leadership pay as indicated in **Appendix 1** and has agreed a seven step pay range of L xxx to L xxx (details to be inserted here by the service area).

13.7. Pay on Appointment

- 13.7.1. For new appointments, the Local Authority will determine the leadership pay range to be advertised and will agree the starting pay on appointment, taking account of the full role of the Manager and the provisions of the STPC(W)D.
- 13.7.2. The Local Authority will adopt a three-stage process when setting the pay for new Manager appointments as set out in **Appendix 6**.
- 13.7.3. The Local Authority will review the Manager's pay range, as necessary, to ensure fair pay relativities within the service area / Local Authority.
- 13.7.4. See **Appendix 6** of this Pay Policy for guidelines on leadership pay ranges and **Appendix 7** for the Annual Review Pay Statement.

14. DEPUTY / ASSISTANT MANAGER PAY

- 14.1. The Local Authority will use the discretionary reference pay points for leadership pay as indicated in **Appendix 1**.
- 14.2. The Local Authority will assign a five-point leadership pay range which can be reviewed as necessary for Deputy / Assistant Manager posts (where employed in line with the STPC(W)D), based on any permanent additional relevant factors as determined within the framework of the STPC(W)D.
- 14.3. The range for individual posts will be determined according to the duties and responsibilities of the post and may vary between posts.
- 14.4. In this Local Authority, the Deputy Manager five step pay range is L xx to L xxx (pay details to be inserted here by the service area).
- 14.5. In this Local Authority, the Assistant Manager five step pay range is L xx to L xxx (pay details to be inserted here by the service area).

14.6. Pay on appointment

- 14.6.1. When a new appointment needs to be made, the Local Authority will determine the leadership pay range for the post to be advertised and will agree the starting pay on appointment.
- 14.6.2. The pay range will be determined in accordance with the STPC(W)D.
- 14.6.3. The Local Authority will adopt the three-stage process when setting the pay for new appointments to the wider leadership team as set out in **Appendix 6.**

15. PAY PROGRESSION FOR THE LEADERSHIP TEAM

- 15.1. The Local Authority must consider annually whether or not to increase the salary of members of the leadership team who have completed a year of employment since the previous pay determination and, if it determines to do so, to what salary within the relevant pay range determined in accordance with the STPC(W)D.
- 15.2. A person has completed a 'year of employment' if they have completed periods of employment amounting to at least twenty-six weeks in aggregate within the previous school year. For these purposes, a period of employment runs from the beginning of the week in which the employment commences to the end of the week in which the employment is terminated and includes any holiday periods and any periods of absence from work in consequence of sickness or injury, whether the person's service during that period has been full-time, part-time, regular or otherwise.
- 15.3. Pay progression should be on an annual basis from 1st September, with an assumption in favour of progression unless an individual has been notified through formal capability procedures that service was unsatisfactory in respect of that year.

- 15.4. The Local Authority may award an additional point to any Manager, Deputy or Assistant Manager whose performance in the previous year was excellent, with particular regard to agreed objectives.
- 15.5. A decision may be made not to award progression where the Manager, Deputy or Assistant Manager is subject to formal capability proceedings.
- 15.6. The Head of Service / Pay Panel will record its decision regarding pay progression on the Annual Pay Review form contained at **Appendix 7**. A copy of this form will be provided to the member of staff.
- 15.7. Where pay progression is granted, the member of staff's salary will increase with effect from 1st September of the current academic year.
- 15.8. Where pay progression is not granted, the rationale for that decision will be recorded on the Annual Pay Review form. The member of staff has the right to appeal against any decision not to grant pay progression. The appeals procedure is set out in **Appendix 8**.

16. CLASSROOM TEACHER PAY

16.1. Pay on Appointment

- 16.1.1. Advertisements for vacant posts in the Local Authority will be considered by the Line Manager [and the (insert details of panel) where appropriate]. All posts will be advertised either internally or externally, locally or nationally as appropriate.
- 16.1.2. The advertisement will include details of the pay range and any additional payments or allowances applicable to the post.
- 16.1.3. The Line Manager, and the Head of Service where appropriate, will determine the starting salary of a vacant classroom Teacher post, in accordance with the Main Pay Range and Upper Pay Range, detailed at **Appendix 1**.
- 16.1.4. The Local Authority will determine the starting salary of a vacant classroom teacher post. The Local Authority is committed to the principle of pay portability for Teachers who are currently paid in accordance with the provisions of the STPC(W)D or STCPD and will apply this principle in practice when making new appointments.
- 16.1.5. When determining the starting pay for an existing classroom Teacher in a local authority maintained school or academy in England or in Wales and paid under the STPC(W)D or STCPD, the Local Authority will pay the Teacher on the main pay range or upper pay range at a scale point, which at least maintains the Teacher's previous pay entitlement, plus any pay progression, which they would have received had they remained in their previous post
- 16.1.6. In addition, if the successful applicant is a Teacher who has had a break in service, then the governing body may determine their scale point based on their previous final salary paid under the STPC(W)D or STCPD including any increment that the

teacher would have been entitled to be awarded had they remained in their previous post at the time when the change in employment occurred. Local Authorities can take into account any relevant experience gained from a teaching role in another sector in Wales or jurisdiction or a period of employment in relevant sector outside teaching.

- 16.1.7. Pay portability must span a break in teaching service for health and social reasons such as maternity/paternity, medical or family reasons. In a situation where the new employer proposes to take a different view, the grounds for doing so must be non-discriminatory in relation to equality and other relevant legislation
- 16.1.8. The Local Authority will not restrict the pay range advertised, or starting salary and pay progression prospects available for classroom Teacher posts, other than the minimum of the Main Pay Range and the maximum of the Upper Pay Range.

16.2. Pay Progression for Existing Main Pay Range and Upper Pay Range Teachers

- 16.2.1. The Local Authority must consider annually whether or not to increase the salary of Teachers (excluding NQTs undertaking their induction year) who have completed a year of employment since the previous pay determination and, if it determines to do so, to what salary within the relevant pay range determined in accordance with the STPC(W)D.
- 16.2.2. Teachers in their induction year will be awarded pay progression on the successful completion of their induction.
- 16.2.3. A person has completed a 'year of employment' if they have completed periods of employment amounting to at least twenty-six weeks in aggregate within the previous school year. For these purposes, a period of employment runs from the beginning of the week in which the employment commences to the end of the week in which the employment is terminated and includes any holiday periods and any periods of absence from work in consequence of sickness or injury, whether the person's service during that period has been full-time, part-time, regular or otherwise.
- 16.2.4. The Local Authority must award a Teacher on scale points M2 to M5 of the Main Pay Scale progression of one point following completion of a year of employment completed as a qualified Teacher during the previous school year, unless the Teacher has been notified through formal capability procedures that service was unsatisfactory in respect of that year.
- 16.2.5. Pay progression should be on an annual basis from 1st September, with an assumption in favour of progression unless an individual has been notified through formal capability procedures that service was unsatisfactory in respect of that year.
- 16.2.6. The Local Authority may award an additional point to any Main Scale Teacher whose performance in the previous school year was excellent, with particular regard to classroom teaching.
- 16.2.7. A decision may be made not to award progression where the Teacher is subject to formal capability proceedings.

- 16.2.8. The Line Manager / Head of Service will record their decision regarding pay progression on the Annual Teachers' Pay Review Statement contained at **Appendix 2**. A copy of this form will be provided to the Teacher.
- 16.2.9. Where pay progression is granted, the Teacher's salary will be increased with effect from 1st September of the current academic year.
- 16.2.10. Where pay progression is not granted, the rationale for that decision will be recorded on the Annual Teachers' Pay Review Statement. The Teacher has the right to appeal against any decision not to grant pay progression. The appeals procedure is set out in **Appendix 8**.

16.3. Pay Progression for Existing Upper Pay Range Teachers

- 16.3.1. The Head of Service /Line Manager must consider annually whether or not to increase the salary of Teachers (excluding NQTs undertaking their induction year) who have completed a year of employment since the previous pay determination and, if it determines to do so, to what salary within the relevant pay range determined in accordance with the STPC(W)D.
- 16.3.2. A person has completed a 'year of employment' if they have completed periods of employment amounting to at least twenty-six weeks in aggregate within the previous school year. For these purposes, a period of employment runs from the beginning of the week in which the employment commences to the end of the week in which the employment is terminated and includes any holiday periods and any periods of absence from work in consequence of sickness or injury, whether the person's service during that period has been full-time, part-time, regular or otherwise.
- 16.3.3. Pay progression on the upper scale should be in most cases on a two yearly basis in line with requirements of paragraph 14 of the STPC(W)D unless capability procedures are underway in respect of that period.
- 16.3.4. The Line Manager / Head of Service will record its decision regarding pay progression on the Annual Teachers' Pay Review Statement contained at **Appendix 2**. A copy of this form will be provided to the Teacher.
- 16.3.5. Where pay progression is granted, the Teacher's salary will be increased with effect from 1st September of the current academic year.
- 16.3.6. Where pay progression is not granted, the rationale for that decision will be recorded on the Annual Teachers' Pay Review Statement. The Teacher has the right to appeal against any decision not to grant pay progression. The appeals procedure is set out in **Appendix 8**.

17. APPLICATIONS TO BE PAID ON THE UPPER PAY RANGE

17.1. A qualified Teacher may apply once each year to be paid on the Upper Pay Range in accordance with the STPC(W)D and this Pay Policy.

- 17.2. It is each Teacher's responsibility to decide whether to submit an application.
- 17.3. In order for the assessment to be robust and transparent, it will be an evidence based process.
- 17.4. Personal objectives for the forthcoming appraisal cycle will be set, and agreed where possible, at a level which is sufficient to ensure that the criteria included in the STPC(W)D for progression to the Upper Pay Range can be met, including that the Teacher is highly competent in all elements of the relevant standards and their achievements and contributions to the department are substantial and sustained.
- 17.5. Teachers who have been absent from work for sickness, disability or maternity-related reasons, along with those who are not subject to the Appraisal Regulations 2011 (i.e. a Teacher who is employed on a short-term contract of less than one term), may cite written evidence from a suitable and relevant period before the date of application in support of their application.

17.6. Process

- 17.6.1. The closing date for an application to be submitted by a Teacher to their appraiser is (LA to insert date here normally prior to the end of the Summer Term).
- 17.6.2. Exceptions may be made in some specific circumstances, e.g. those Teachers who are on maternity leave or on sick leave as at the closing date for receipt of applications. In such circumstances, the Teacher may request at least 2 weeks before the specified closing date an extension of no more than half a term for the submission of an application.
- 17.6.3. The process for applications is:
 - Teacher to inform appraiser in writing that they wish to be considered for progression to the Upper Pay Range and that their personal objectives for the forthcoming appraisal period should reflect this request.

Following completion of the relevant appraisal period:

- The appraiser will complete an assessment pro-forma as shown in Appendix
 4, setting out the appraiser's recommendation in relation to progression to the Upper Pay Range, following completion of the relevant appraisal period;
- The Line Manager will consider the appraiser's recommendation and will make a recommendation to the Head of Service / Pay Panel;
- The Head of Service / Pay Panel will make a decision about pay progression, following receipt of advice from the Line Manager;
- The Teacher will receive written notification of the outcome of their application by 31st October in the relevant year:

- Where the application is unsuccessful, the written notification will set out details of the areas of the Teacher's performance which are not considered to have satisfied the relevant criteria set out in this Policy (see 'Assessment' below);
- If requested, oral feedback will be provided by the Line Manager. Oral feedback will normally be given within 10 working days of the date of notification of the outcome of the application. Feedback will be given in a positive manner and will include advice and support about areas for improvement in order for the Teacher to meet the relevant criteria; and
- Where the application is successful the teacher will move to step 1 of the Upper Pay Range on 1st September in the relevant year i.e. following successful completion of objectives set in the academic year to 31st August 2023, the teacher will move to UPS on 1st September 2023.
- 17.6.4. Unsuccessful applicants may appeal the decision as outlined in **Appendix 8**.

17.7. Assessment

- 17.7.1. An application will only be successful where the Head of Service / Pay Panel is satisfied that all of the requirements of the STPC(W)D have been met, including that:
 - the Teacher is highly competent in all elements of the relevant standards; and
 - the Teacher's achievements and contribution to an educational setting or settings are substantial and sustained.
- 17.7.2. For the purposes of this Pay Policy, the Head of Service / Pay Panel will be satisfied that the Teacher has met the Local Authority's expectations for progression to the Upper Pay Range where the Upper Pay Range criteria (see **Appendix 3**) have been satisfied as evidenced by a successful appraisal review.
- 17.7.3. Further information, including details about sources of evidence, is contained in the Local Authority's Performance Management Policy.

18. LEADING PRACTITIONER ROLE

- 18.1. The Local Authority may establish Leading Practitioner posts for Teachers whose primary purpose is the modelling and leading improvement of teaching skills.
- 18.2. Where the Local Authority wishes to establish such posts it will determine the responsibilities and pay range for these posts. Consultation with relevant staff and trade unions will take place in relation to any such proposed changes to the staffing structure.
- 18.3. The Policy of the Local Authority will be to appoint any new Leading Practitioner Teacher to a 5-point range, as deemed appropriate by the Local Authority.

- 18.4. The pay range for Leading Practitioners will be in accordance with the STPC(W)D, which is currently a minimum of £48,248 per annum (i.e. Leadership Pay Point 1) and a maximum of £73,347 per annum (i.e. Leadership Pay Point 18).
- 18.5. The Local Authority will use the discretionary reference pay points detailed at **Appendix 1**.
- 18.6. Pay progression for Leading Practitioners will be determined as per the process set out at 16.3.1 to 16.3.4 above

19. UNQUALIFIED TEACHERS

- 19.1. A Teacher on the unqualified pay range will be paid an annual salary between £20,674 and £32,696 per annum. The Local Authority will use the discretionary reference pay points detailed at **Appendix 1**.
- 19.2. Under the Education (Specified and Registration) (Wales) Regulations 2010 there are specific circumstances when those other than qualified Teachers who are registered with the Education Workforce Council may carry out 'specified work'.
- 19.3. The Local Authority will comply with these legal requirements and will only employ unqualified Teachers as specified in these Regulations.
- 19.4. The Local Authority may pay an additional allowance to an unqualified Teacher who meets the criteria as defined in the STPC(W)D.
- 19.5. The Local Authority must award a Teacher on scale points 1 to 5 of the Unqualified Teacher Pay Scale progression of one point following completion of a year of employment completed during the previous school year, unless the Teacher has been notified through the formal capability process that service was unsatisfactory in respect of that year.
- 19.6. A person has completed a 'year of employment' if they have completed periods of employment amounting to at least twenty-six weeks in aggregate within the previous school year. For these purposes, a period of employment runs from the beginning of the week in which the employment commences to the end of the week in which the employment is terminated and includes any holiday periods and any periods of absence from work in consequence of sickness or injury, whether the person's service during that period has been full-time, part-time, regular or otherwise.
- 19.7. Pay progression on the 6-point Unqualified Teacher Pay Scale should be on an annual basis from 1st September, with an assumption in favour of progression unless an individual has been notified through formal capability procedures that service was unsatisfactory in respect of that year
- 19.8. The Head of Service / Pay Panel will record its decision regarding pay progression on the Annual Teachers' Pay Review Statement contained at **Appendix 2**. A copy of this form will be provided to the unqualified Teacher.

- 19.9. Where pay progression is granted, the unqualified Teacher's salary will be increased with effect from 1st September of the current academic year.
- 19.10. Where pay progression is not granted, the rationale for that decision will be recorded on the Annual Teachers' Pay Review Statement. The Teacher has the right to appeal against any decision not to grant pay progression. The appeals procedure is set out in **Appendix 8**.
- 19.11. An unqualified Teacher who obtains qualified Teacher status will be paid on the pay ranges for qualified Teachers, in accordance with this Pay Policy and STPC(W)D.

20. DISCRETIONARY ALLOWANCES AND PAYMENTS

- 20.1. Teaching and Learning Responsibility Payments (TLRs)
- 20.1.1. The Local Authority will award TLR1 and TLR2 payments to post holders as indicated in the staffing structure (see **Appendix 10**).
- 20.1.2. These payments will be awarded to Teachers who undertake clearly defined and sustained additional responsibility in the context of the service area's staffing structure for the purpose of ensuring the continued delivery of high quality teaching and learning and for which the Teacher is made accountable.
- 20.1.3. All job descriptions will be regularly reviewed and will make clear the responsibility or package of responsibilities for which a TLR is awarded.
- 20.1.4. The criteria for awarding a TLR1 and TLR2 payment will be in accordance with the STPC(W)D.
- 20.1.5. The minimum and maximum range for a TLR1 is £9,436 to £15,965 per annum.
- 20.1.6. The minimum and maximum range for a TLR2 is £3,271 to £7,986 per annum.
- 20.1.7. The value of TLRs currently in use is as follows

TLR1 - (details of each TLR1 to be inserted here by LA)
TLR2 - (details of each TLR2 to be inserted here by LA)

- 20.1.8. The Local Authority may award a fixed-term TLR3 payment to a Teacher of between £650 and £3,225 per annum for a clearly time-limited school improvement project, or one-off externally driven responsibilities.
- 20.1.9. The duration of the fixed-term, and the amount of annual payment will be established at the outset and will be paid on a monthly basis.
- 20.1.10. Where the Local Authority wishes to make TLR3 payments, the proposed responsibilities, level of payment and the duration of payment will be set out clearly following consultation with relevant staff and union representatives.
- 20.1.11. A Teacher in receipt of either a TLR1 or 2 may also hold a concurrent TLR3.

- 20.1.12. No safeguarding will apply in relation to an award of a TLR3.
- 20.1.13. A TLR1 or 2 payment awarded to a part-time Teacher may be determined in accordance with the pro-rata principle and no less than contracted working hours or may be determined to be paid in full, if the teacher undertakes the full duties associated with the allowance. The duties agreed should be capable of being undertaken within the normal hours of the part-time teacher concerned. The appropriate level of allowance payment and duties should be agreed between the individual teacher and the employer.
- 20.1.14. TLR3 allowances are paid in full, regardless of the hours that a part-time Teacher normally works under the contract of employment.

20.2. Additional Learning Needs (ALN) Allowances

- 20.2.1. The Local Authority will award ALN allowances in accordance with the criteria and provisions set out in the STPC(W)D.
- 20.2.2. An ALN Allowance of no less than £2,585 per annum, and no more than £5,098 per annum, will be payable to a classroom Teacher in accordance with STPC(W)D.
- 20.2.3. The ALN values are: (details of each ALN Allowance / value to be inserted here by LA)
- 20.2.4. In deciding the ALN value, the Local Authority will take into account the structure of the ALN provision, whether any mandatory qualifications are required for the post, the qualifications or expertise of the Teacher relevant to the post, and the relative demands of the post.

20.3. Acting Allowances

- 20.3.1. Acting allowances are payable to Teachers who are assigned and carry out the duties of Manager, Deputy Manager or Assistant Manager in accordance with the STPC(W)D.
- 20.3.2. The Local Authority will, within a four-week period of the commencement of acting duties, determine whether or not the acting post holder will be paid an allowance. In the event of a planned and prolonged absence, an acting allowance may be agreed in advance and paid from the first day of absence.
- 20.3.3. Any Teacher who carries out the duties of Manager, Deputy Manager, or Assistant Manager, for a period of four weeks or more, will be paid at an appropriate point of the Manager pay range, Deputy Manager pay range or Assistant Manager pay range, as determined by the Head of Service / Pay Panel. Payment will be backdated to the commencement of the duties but will normally be paid a month in arrears.
- 20.3.4. Acting allowances may also apply to Teachers covering absent colleagues in receipt of a TLR and / or ALN allowance.

20.3.5. Additional allowances may be payable to unqualified teachers in line with SCTP(W)D.

20.4. Additional Payments

- 20.4.1. With exception of those on the leadership range the Local Authority may make additional payments to a Teacher, in respect of:
 - continuing professional development undertaken outside the working day;
 - activities relating to the provision of initial Teacher training as part of the ordinary conduct of the service area;
 - participation in out-of-school hours learning activity agreed between the Teacher and the Line Manager; and
 - additional responsibilities and activities due to, or in respect of, the provisions
 of services by the Teacher relating to the raising of educational standards to
 one or more additional service areas / schools.

20.5. Recruitment or Retention Incentive Benefits

- 20.5.1. The Local Authority can award lump sum payments, periodic payments, or provide other financial assistance, support or benefits for a recruitment or retention incentive. In deciding any such awards, the Local Authority will have regard to the STPC(W)D and specialist HR advice.
- 20.5.2. Managers, Deputy Managers and Assistant Managers may not be awarded such a payment other than as reimbursement of reasonably incurred housing or relocation costs.
- 20.5.3. All other recruitment and retention considerations in relation to a Manager, Deputy Manager or Assistant Manager post will be taken into account when determining the pay range.
- 20.5.4. The reason for the award of any additional payment, the expected duration of any such incentive or benefit, and the review date after which they may be withdrawn will be made clear at the outset, in writing.
- 20.5.5. The Local Authority will conduct an annual review of all such awards.

21. PART-TIME TEACHERS' PAY AND TIME CALCULATIONS

- 21.1. Teachers employed on an ongoing basis but who work less than a full working week will be deemed to be part-time.
- 21.2. Part-time Teachers will be provided with a written statement detailing their working time obligations and the standard mechanism used to determine their pay, subject to the provisions of the statutory pay and working time arrangements and by

comparison with the service area's timetabled teaching week for a full-time Teacher in an equivalent post. This does not affect the TLR3 payment which is not pro rata for part-time staff. See **Appendix 9** for further information.

22. TEACHERS EMPLOYED ON A SHORT-TERM NOTICE BASIS (SUPPLY)

- 22.1. Teachers employed on a supply basis will be paid on a daily basis calculated on the assumption that a full working year consists of 195 days; periods of employment for less than a day being calculated pro rata.
- 22.2. It is recommended that if the school is using an agency, the school enters into a voluntary supply agency pledge whereby they only procure from agencies identified on the NPS Framework Approved Supply Agencies and commit to a minimum daily rate of M2 ÷ 195 days. The exception will be that when agencies on the NPS framework are unable to supply a suitably skilled teacher, the school will be able to approach alternative agencies but with a commitment to pay as a minimum, the M2 pay rate. If the Governing Body determines that they do not wish to enter into the Voluntary Supply Agency pledge, this paragraph will not apply.

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APPENDIX 1.

2023/24 PAY RANGES

Main Pay Range:

Point	Value
MPR 2	£30,742
MPR 3	£33,212
MPR 4	£35,771
MPR 5	£38,587
MPR 6	£42,466

Upper Pay Range:

Point	Value
UPR 1	£44,024
UPR 2	£45,656
UPR 3	£47,340

Leading Practitioner Pay Range:

Point	Value
LP 1	£48,248
LP 2	£49,457
LP 3	£50,691
LP 4	£51,952
LP 5	£53,246
LP 6	£54,582
LP 7	£56,053
LP 8	£57,344
LP 9	£58,776

APPENDIX 1.

LP 10	£60,287
LP 11	£61,851
LP 12	£63,276
LP 13	£64,857
LP 14	£66,474
LP 15	£68,128
LP 16	£69,940
LP 17	£71,545
LP 18	£73,347

Unqualified Teachers Pay Range:

Point	Value
UNQ 1	£20,674
UNQ 2	£23,078
UNQ 3	£25,482
UNQ 4	£27,885
UNQ 5	£30,292
UNQ 6	£32,696

Leadership Pay Range:

Point	Value
L1	£48,012
L2	£49,213
L3	£50,441
L4	£51,697
L5	£52,985

APPENDIX 1.

£54,316	
£55,776	
£57,064	
£58,488	
£59,990	
£61,547	
£62,966	
£64,540	
£66,148	
£67,794	
£69,598	
£71,195	
£72,263	
£72,985	
£74,796	
£76,649	
£77,769	
£78,547	
£80,497	
£82,490	
£83,699	
£84,536	
£86,636	
£88,780	
£90,079	
£90,980	

APPENDIX 1.

L28	£93,236	
L29	£95,545	
L30	£97,923	
L31*	£99,347	
L31	£100,343	
L32	£102,836	
L33	£105,390	
L34	£107,996	
L35*	£109,585	
L35	£110,681	
L36	£113,420	
L37	£116,240	
L38	£119,117	
L39*	£120,811	
L39	£122,020	
L40	£125,064	
L41	£128,189	
L42	£131,400	
L43	£133,350	

^{*} These points and Point L43 are the maximum scale points for the eight Head Teacher Group Ranges

APPENDIX 2.

ANNUAL TEACHERS' PAY REVIEW STATEMENT

Name:		
Service Area:	Effective Date:	
SALARY DET	AILS	
Salary and Point - Main Pay Range (S2 - S6)	£	Point
Salary and Point - Upper Pay Range (S1 – S3)	£	Point
Salary and Point - Unqualified Range (S1 - S6)	£	Point
Salary and Leading Practitioner Range	£	Point
ALLOWANG	CES	Details e.g. temp (with dates), reason for allowance
Teaching and Learning Responsibility Payments (See Pay Policy Advice) TLR1 / TLR2 / TLR3	TLR £	
Recruitment or Retention (See Pay Policy Advice)	£	
Special Educational Needs Allowance (See Pay Policy Advice)	£	
Other Allowances - Please specify (See Pay Policy Advice)	£	
SAFEGUARDING	£	
TOTAL SALARY	£	
Head of Service / Pay Panel Meeting on:		
Signature of Line Manager:		Date:

APPENDIX 3.

UPPER PAY RANGE PROGRESSION CRITERIA

1. Professional Attributes

1.1. Contribute significantly, where appropriate, to implementing workplace policies and practice and to promoting collective responsibility for their implementation.

2. Professional Knowledge and Understanding

- 2.1. Have an extensive knowledge and understanding of how to use and adapt a range of teaching, learning and behaviour management strategies, including how to personalise learning to provide opportunities for all learners to achieve their potential.
- 2.2. Have an extensive knowledge and well-informed understanding of the assessment requirements and arrangements for the subjects / curriculum areas they teach, including those related to public examinations and qualifications.
- 2.3. Have up-to-date knowledge and understanding of the different types of qualifications and specifications and their suitability for meeting learners' needs.
- 2.4. Have a more developed knowledge and understanding of their subjects/curriculum areas and related pedagogy including how learning progresses within them.
- 2.5. Have sufficient depth of knowledge and experience to be able to give advice on the development and wellbeing of children and young people

3. Professional Skills

- 3.1. Be flexible, creative and adept at designing learning sequences within lessons and across lessons that are effective and consistently well-matched to learning objectives and the needs of learners and which integrate recent developments, including those relating to subject/curriculum knowledge.
- 3.2. Have teaching skills which lead to learners achieving well relative to their prior attainment, making progress as good as, or better than, similar learners nationally.
- 3.3. Promote collaboration and work effectively as a team member.
- 3.4. Contribute to the professional development of colleagues through coaching and mentoring, demonstrating effective practice, and providing advice and feedback.

APPENDIX 4.

ASSESSMENT OF TEACHER APPLICATION TO PROGRESS TO UPPER PAY RANGE

For Completion by the Teacher's Appraiser

Teacher's Name:				
Post:				
Evidence from most recent appraisal Please state which appraisal statement is attached:				
Crite	eria Met (Please delete as	*Criteria Not Met s appropriate)		
If criteria have not been met in full, please record details below (and continue overleaf, as necessary) about the areas of the Teacher's performance which do not satisfy the criteria:				
	Signed	(Appraiser)		
	Date:			
TO BE SUBMITTED TO THE LINE MANAGER / HEAD OF SERVICE				
Service Area Use C	Only			
	orm Received on:			

APPENDIX 5.

FLOWCHART OF PAY REVIEW PROCESS (Not including Manager)

Performance Management	Teacher Applies for			
Objectives Set	Upper Pay Range			
L L	opport all training			
\	1			
Performance Management Appraisal Review / Pay Recommendation by	Application added to Appraisal review			
Appraiser (additional increment)	Application added to Application review			
	↓			
Appraisee may appeal against Appra	aisal / Performance Management Outcome			
	<u> </u>			
LM Reviews all appraisal recomme	endations and adds pay recommendation			
↓				
LM submits to HoS	S / Pay Panel for decision			
	\			
HoS / Pay Panel ded	cides on pay determination			
	\downarrow			
Teacher advis	sed by LM in writing			
TEACHER ACCEPTS	TEACHER DOES NOT ACCEPT			
\downarrow	\downarrow			
END OF PROCESS	\downarrow			
	↓			
Teacher requests representation hearing with HoS / Pay Panel. Once this has taken place the Teacher is notified of the decision.				
TEACHER ACCEPTS	TEACHER DOES NOT ACCEPT			
\downarrow	\downarrow			
END OF PROCESS	Appeal escalated to Appeal Panel			
Appeal Panel hears pay appeal and decision notified to Teacher				
END OF PROCESS				
L				

APPENDIX 6.

LEADERSHIP TEAM SALARIES GUIDANCE

1. Manager and Leadership Team

A statutory 43 step Leadership Pay Scale has been reintroduced. Managers, Deputy Managers and Assistant Managers will be paid as determined by the Local Authority. These are set out below.

2. New Leadership Appointments / Changes to existing Leadership Pay Structures - Three Stage Process

The Local Authority should follow the three stage process when setting the pay for **new** appointments or revising existing pay structures in respect of Managers or the wider leadership team.

Stage 1 - Defining the role

Stage 2 - Setting the indicative pay range

Stage 3 - Deciding the starting salary and individual pay range

All decisions and the reasons for them should be well documented at every stage. All pay decisions must be made on objective criteria so that there is no discriminatory effect of any group of Teachers with a particular protected characteristic under the Equality Act 2010.

It is suggested that Head of Service seek advice when calculating and recording leadership pay structure decisions

Stage 1 - Defining the Role

The Local Authority should, at this stage, define the job and identify the broad pay range as a provisional guide to determining appropriate level of pay. The Local Authority will need to define and set out the specific role, responsibilities and accountabilities of the post as well as the skills and relevant competences required.

For other leadership team posts, the Local Authority should consider how the role fits within the wider leadership structure of the service area. The pay range for a Deputy Manager or Assistant Manager should only overlap the Manager's pay range in exceptional circumstances.

Stage 2 - Setting the Indicative Pay Range

At this stage, the Local Authority will need to consider the complexity and challenge of the role in the particular context of the service and make a judgement on pay in light of this.

For Manager posts, it is expected that normally the Local Authority will conclude that the total unit score fully captures the complexity of the Manager role and that the relevant broad pay range accommodates appropriate levels of reward, in line with the

APPENDIX 6.

STPC(W)D. The Local Authority will need to consider whether the indicative pay range should start at the minimum of the Manager's pay scale or whether they wish it to start at a higher level because of the level of challenge of the post.

There may be circumstances, however, in which there are additional factors that suggest the indicative pay range should be higher than would be provided by the basic calculation in Stage 1.

The following represent some examples of additional factors to be considered (this list is not exhaustive):

- The context and challenge arising from pupils' needs e.g. if there is a high level
 of deprivation in the community (Free School Meal entitlement and / or English
 as an Additional Language) or there are high numbers of looked after children or
 children with Additional Learning Needs and this affects the challenge in relation
 to improving outcomes;
- A high degree of complexity and challenge e.g. accountability for multiple service areas / schools or managing across several dispersed sites, which goes significantly beyond that expected of any Manager of similar-sized service area / school(s) and is not already reflected in the pay range; and
- Factors that may impede the service area's ability to attract appropriately qualified and experienced leadership candidates e.g. location, language medium, subject area / specialism and / or level of support from the wider leadership team.

The Local Authority may set the indicative pay range with a **maximum of up to 25%** above the top of the relevant Manager pay range.

Above that limit, external independent advice must be sought and, should the advice suggest a range which exceeds this limit is appropriate, a business case must be made and agreed by the Head of Service.

The Local Authority **SHOULD NOT** increase base pay nor pay an additional allowance for regular local collaboration which is part of the role of all Managers.

For other leadership roles the process is broadly the same. The Local Authority will wish to consider how the other leadership roles should be set in accordance with the level set for the Manager and to ensure that there is sufficient scope for progression. Consideration should also be given to any teaching posts that carry additional allowances.

At the end of this stage, the Local Authority should decide where in the broad range to position the indicative pay range and set this out clearly when advertising the post. An overall judgement should be made on the position and breadth of range, allowing appropriate scope for performance-related progression over time, clearly linked to service / school improvement priorities and outcomes.

There should be a clear audit trail for all decisions made and the reasoning behind them.

APPENDIX 6.

It is also expected where possible that the Local Authority will undertake a process of benchmarking of salaries before setting the pay range for the Manager or other leadership posts.

For those factors which are not expected to persist, such as temporary responsibility for an additional service area / school, these should be reflected through an allowance rather than consolidated into the indicative pay range.

Stage 3 - Deciding the starting salary and Individual Pay Range for new appointments

The first two stages provide the means for determining the appropriate pay range. The third stage is essentially about deciding on the starting salary for the individual who is to be offered the post.

At this stage, the Local Authority will have a preferred candidate for the role and will wish to set the starting salary in the light of candidate-specific factors, such as the extent to which the candidate meets the specific requirements of the post.

It will be important to ensure there is scope for performance-related progression over time.

There must be a clear audit trail for any advice given and a full and accurate record of all decisions made and the reasoning behind them.

3. Establishing a Pay Range above the Manager's Pay Scale

The expectation is that in most cases the pay range will be within the limits of the Manager's pay scale. However, in some cases e.g. where there may be significant difficulty in making an appointment or there is a need to incentivise a Manager to take on responsibility for a very large service area / school or to lead multiple large service areas / schools, it may be appropriate to consider extending the individual pay range.

The Local Authority can, in such cases, decide that the maximum of the pay range may be above the maximum of the Manager's pay scale, **up to an additional 25%**.

If it is considered that there are exceptional circumstances that warrant an extension beyond that limit, a business case would be required. The Head of Service would need to seek external independent advice from an appropriate person or body who can consider whether it is justifiable to exceed the limit in a particular case.

There must be a clear audit trail for any advice given and a full and accurate record of all decisions made and the reasoning behind them.

4. Pay Progression for all Leadership Posts

Temporary Payments for Managers

In addition, the Local Authority may consider an additional payment to the Manager in respect of clearly temporary additional duties and responsibilities or duties that are in

APPENDIX 6.

additional to the post for which their salary has been determined e.g. where they are providing services to other service areas / schools. Including where the Manager is appointed as a temporary Manager of one or more additional service areas / schools not included as a permanent factor in the calculation of the pay range.

5. Salary Protection

If the Local Authority chooses to reduce the leadership pay range, the member of staff will be entitled to receive a safeguarded sum for a period of up to three years, subject to the STPC(W)D.

APPENDIX 7.

MANAGER / DEPUTY MANAGER / ASSISTANT MANAGER ANNUAL REVIEW FORM (September 20__)

Name:	Employee No.:		
* Manager:			
Pay Range:	£	to	£
* Deputy / Assist	ant Managor		
	£	to	£
,			
Salary and Point	at August 20: £		Point:
Rationale used for	or Pay Decision:		
Davisad Calari	and Deint at Assessed 20		Daint
Revised Salary a	and Point at August 20: £_		Point:
Certified by Head	d of Service / Pay Panel:		
Certified by Line	Manager:		Date:
		*	* Please delete as appropriate

APPENDIX 8.

PAY REVIEW PROCESS

The Local Authority is committed to ensuring that appeals against pay decisions are dealt with quickly, fairly and are consistent with equalities and other relevant legislation, as well as the STPC(W)D.

Teachers, including Managers, may appeal any determination in relation to their pay or any other decision taken by the Local Authority (or Pay Panel or individual acting with delegated authority) that affects their pay.

Reasons for appeal may include the following, which is not an exhaustive list. That the person or Panel making the decision:

- a) incorrectly applied any provision of the STPC(W)D;
- b) failed to have proper regard for statutory guidance;
- c) failed to take proper account of relevant evidence;
- d) took account of irrelevant or inaccurate evidence
- e) was biased; or
- f) otherwise unlawfully discriminated against the Teacher.

For both the representation hearing and the appeal hearing, the Teacher is entitled to be accompanied by a work colleague or trade union representative.

This is not a cyclical process. A teacher may choose to go through all three stages or may choose to progress directly to Stage 3 Appeal. If an individual wishes to progress straight to stage 3 of the process then they are advised to take advice from a TU representative at the earliest opportunity.

Stage 1 - Informal Discussion

A Teacher who is dissatisfied with a pay recommendation has the opportunity to discuss the recommendation with their appraiser or Line Manager before the recommendation is actioned and confirmation of the pay decision is made by the Local Authority.

If, having had an informal discussion with the person making the pay recommendation, the Teacher believes that an incorrect recommendation has been made, they may make representation to the Head of Service / Pay Panel (see Stage 2 below).

Stage 2 - Representation Hearing

- 1. The Teacher receives written notification of the pay determination and, where applicable, details of the basis on which the decision was made. The Head of Service / Pay Panel will ensure the Teacher is aware of the process for making representation and appealing against the decision, if appropriate.
- 2. If the Teacher wishes to make representation, they should do so by writing to the Head of Service / Pay Panel within 10 working days of receiving the decision. The decision to request a representation hearing rests with the teacher.

APPENDIX 8.

- 3. The Head of Service / Pay Panel will arrange for a representation hearing to take place as soon as possible, which will be chaired by them. The Line Manager may be required to attend the hearing to clarify the grounds for the pay recommendation.
- 4. The Teacher will be provided with between 5 and 10 working days' notice of the representation hearing. The Teacher may attend the hearing in order to present evidence, call witnesses and ask questions of the Head of Service / Pay Panel.
- 5. The Head of Service / Pay Panel will decide if the original pay determination is to be amended and will write to the Teacher about the outcome within 5 working days of the decision being reached.
- 6. Where the Teacher continues to be dissatisfied, they may appeal this decision within 10 working days of receiving the Head of Service / Pay Panel's outcome letter by proceeding to Stage 3 of the process.

Stage 3 - Appeal Hearing

- 1. The Teacher should clearly set out in writing the grounds for appealing the pay decision and send it to the Line Manager or other designated person (as agreed) within 10 working days of receipt of the written outcome of the Stage 2 decision (see above).
- 2. The Line Manager will arrange for an appeal hearing to take place as soon as possible, but normally within 20 working days of the receipt of the written appeal notification.
- 3. The Teacher should be provided with between 5 and 10 working days' notice of the hearing.
- 4. The appeal should be heard by a Panel. The Panel will comprise of a Head of Service and a Manager who were not involved in the original decision. In a Pupil Referral Unit, the appeal will be heard by members of the PRU Management Team not involved in the original decision.
- 5. The Appeal Panel's decision is final and, as set out in Section 3, paragraph 7 of the STPC(W)D 2021, there is no recourse to the Local Authority's Grievance Procedure.
- 6. Those required to attend the appeal hearing include:
 - Chair and other Appeal Panel members
 - The Teacher and their representative or work colleague (if the Teacher is accompanied)
 - Witnesses for the employee side (if appropriate)
 - The Head of Service / Chair of Pay Panel who made the original decision, who will clarify the reasons for the original decision
 - Witnesses for the management side (if appropriate)
 - Clerk to the hearing
 - HR Adviser to give advice to the Appeal Panel (subject to the provisions of any Service Level Agreement)

APPENDIX 8.

A model procedure for formal appeal meetings

Chair introduces everyone and their role in the proceedings.

- The Teacher will present their case including any evidence to be considered and any witnesses they have called;
- Appeals Panel members may ask questions of the Teacher, as may the Head of Service / Pay Panel representative;
- Head of Service / Pay Panel representative will state their case including the evidence on which the decision was based and call any witnesses to support the case, if appropriate
- Appeals panel members may ask questions of the Head of Service / Pay Panel representative, as may the Teacher;
- Both parties may make a closing statement if they wish (Teacher first, followed by Head of Service / Pay Panel representative). No new evidence can be introduced at this stage;
- Both parties leave the hearing;
- The Appeals Panel may request advice from the HR Adviser (if applicable). Once this has been given, the HR Adviser will leave the hearing but may be recalled for further advice (if applicable);
- The Appeals Panel will consider all the evidence and reach a final decision;
- The Appeals Panel will call the parties back to inform the Teacher of the decision (if awaiting the decision) or instruct the Clerk to write to the Teacher on their behalf with their decision and the reasons for it; and
- The Clerk will notify the Payroll Department of change of pay, if appropriate.

APPENDIX 9.

PART-TIME TEACHERS' PAY AND TIME CALCULATIONS

A **S**chool's **T**imetabled **T**eaching **W**eek must be established and a part time Teacher must be paid a proportion of the STTW.

The Local Authority must establish a STTW week for each Teacher, this refers to school sessions hours that are timetabled for teaching, including PPA but excluding break times, registration and assemblies.

Part-time Teachers will then be paid on actual teaching time excluding registration assemblies and breaks.

For Example:

If the school day, excluding registration and assembly, runs from 9.00am to 12.15pm and again from 1.15pm to 3.30pm with one 15 minute break in the morning session and one 15 minute break in the afternoon session, the STTW for a full-time Teacher would be calculated as 25 hours. If a part-time Teacher were employed for mornings only working 9.00am to 12.15pm every day, their percentage of the timetabled teaching week would be calculated as 15 hours. This is shown below:

	Morning Session (less breaks, registration & assembly)	+	Afternoon Session (less breaks, registration & assembly)	х	No. of Days in Timetable		STTW	% of STTW
Full-Time	3 Hours	+	2 Hours	х	5 Days	=	25 Hours	100%
Part-Time	3 Hours			х	5 Days	=	15 Hours	60%

PPA and Management Time must be included when calculating class contact time.

Directed Time - a Line Manager may allocate directed time to part-time Teachers (subject to conditions) as a proportion of a FTE 1265. Part-time Teachers can now be directed to cover breaks, assemblies and registration as part of their directed duties.

Part-time Teachers cannot be required to be available for work (either for teaching or other duties) on days they do not normally work. However, they may attend by mutual agreement with the Line Manager. Any resultant additional hours should be paid at the Teacher's normal salary.

Part-time Teachers may be required to carry out duties, other than teaching pupils, outside school sessions on the day on which the Teacher is normally required to be available for work (whether the Teacher is normally required to be available for work for the whole or part of that day). This can form part of directed time.

APPENDIX 10.

SERVICE AREA'S STAFFING STRUCTURE

(LA to enter details below as applicable at the time of this Pay Policy being adopted by the Local Authority)

